

| GENERAL STANDARD DISCLOSURES |   |   |  |                     |  |
|------------------------------|---|---|--|---------------------|--|
| Statement of use             |   | FCC has reported the information cited in this GRI content index for the period April 1, 2022, to March 31, 2023, with reference to the GRI Standards.  |  |                     |  |
| GRI 1 used                   |   | GRI 1: Foundation 2021  |  |                     |  |
| GRI Standard                 | Disclosure  | Response  |  | Omissions           |  |
| GRI 2: General               | Disclosures 2021  |   |  |                     |  |
| 1. The organizat             | 1. The organization and its reporting practices                           |   |  |                     |  |
| 2-1                          | Organizational details  | Page 7 in the 2022-23 ESG Report and page 6 in the 2022-23 Annual Report.   |  |                     |  |
| 2-2                          | Entities included in<br>the organization's<br>sustainability<br>reporting | Financing and other services to primary producers and agribusiness and agri-food operators, FCC Ventures, FCC Management Software (AgExpert). Page 6 in the 2022-23 Annual Report.              |  |                     |  |
| 2-3                          | Reporting period,   |   | ESG report   | Annual report       |  |
|                              | frequency and contact   | Fiscal year   | April 1, 2022, to March 31, 2023   | 7 iiiii dai 10 port |  |
|                              | point   | Reporting frequency   | Annual   |                     |  |
|                              |   | Previous published report   | November 8, 2022   | July 21, 2022       |  |
|                              |   | Current published report  | July 24, 2023  | July 20, 2023       |  |
|                              |   | Contact point for<br>questions regarding<br>the report  | Rachel Leadbeater, Director,<br>Environmental, Social and Governance<br>rachel.leadbeater@fcc-fac.ca |                     |  |
| 2-4                          | Restatements of information   | Page 60 in the 2022-23 ESG Report on the Financial Performance table. Employee wages and benefits in 2020-21 was restated as disclosed in the financial statement in the 2021-22 Annual Report. |  |                     |  |
| 2-5                          | External assurance  | Page 17 in the 2022-23 ESG Report.  |  |                     |  |
| 2. Activities and workers    |   |   |  |                     |  |
| 2-6                          | Activities, value chain and other business relationships                  | Pages 7 and 49 in the 2022-23 ESG Report and pages 34-35 in the 2022-23 Annual Report.  |  |                     |  |
| 2-7                          | Employees   | Page 46 of the 2022-23 ESG Report.  |  |                     |  |
| 2-8                          | Workers who are not employees   |   |  |                     | Information unavailable for total number of workers who are not employees. |



| 3. Governance |   |   |   |
|---------------|---|---|---|
| 2-9           | Governance structure and composition  | Pages 57-58 in the 2022-23 ESG Report and pages 14-18 and 54 in the 2022-23 Annual Report.        |   |
| 2-10          | Nomination and selection of the highest governance body                             | Page 14 in the 2022-23 Annual Report.   |   |
| 2-11          | Chair of the highest governance body  | Pages 14-18 in the 2022-23 Annual Report.   |   |
| 2-12          | Role of highest<br>governance body in<br>overseeing the<br>management of<br>impacts | Pages 57-58 in the 2022-23 ESG Report and pages 14-18 and 54 in the 2022-23 Annual Report.        |   |
| 2-13          | Delegation of responsibility for managing impacts                                   | Pages 57-58 in the 2022-23 ESG Report and pages 14-18 and 54 in the 2022-23 Annual Report.        |   |
| 2-14          | Role of the highest<br>governance body in<br>sustainable reporting                  | Pages 57-58 in the 2022-23 ESG Report and pages 14-18 and 54 in the 2022-23 Annual Report.        |   |
| 2-15          | Conflicts of interest   | Page 53 in the 2022-23 ESG Report and <u>fcc.ca</u> (About FCC/Governance/Transparency).          |   |
| 2-16          | Communication of critical concerns  | Pages 52-56 in the 2022-23 ESG Report and pages 14-16 in the 2022-23 Annual Report.               | 2-16 b Information unavailable for number of critical concerns.         |
| 2-17          | Collective knowledge<br>of the highest<br>governance body                           | Pages 57-58 in the 2022-23 ESG Report and <u>fcc.ca</u> (About FCC/Corporate profile/Leadership). |   |
| 2-18          | Evaluation of the performance of the highest governance body                        | Page 16 in the 2022-23 Annual Report.   |   |
| 2-19          | Remuneration policies   | Pages 16-17 in the 2022-23 Annual Report.   | 2-19 a-b Information unavailable for remuneration policies.             |
| 2-20          | Process to determine remuneration   | Pages 16-17 in the 2022-23 Annual Report.   | 2-20 a-b Information unavailable for process to determine remuneration. |
| 2-21          | Annual total compensation ratio   | Pages 16-17 in the 2022-23 Annual Report.   | 2-21 a-b Information unavailable for annual compensation ratio.         |



| 4. Strategy, policies and practices |   |  |  |  |
|-------------------------------------|---|--|--|--|
| 2-22                                | Statement on<br>sustainable<br>development strategy                           | Pages 2-4 in the 2022-23 ESG Report.   |  |  |
| 2-23                                | Policy commitments  | Pages 51-54 in the 2022-23 ESG Report and pages 8-9 and 47-51 in the 2022-23 Annual Report.                          |  |  |
| 2-24                                | Embedding policy commitments  | Pages 51-54 in the 2022-23 ESG Report and pages 47-51 in the 2022-23 Annual Report.                                  |  |  |
| 2-25                                | Processes to remediate negative impacts                                       | Pages 51-54 in the 2022-23 ESG Report.   |  |  |
| 2-26                                | Mechanisms for seeking advice and raising concerns                            | Pages 51-54 in the 2022-23 ESG Report and fcc.ca (Contact Us/Customer Complaint Process and Accessibility Feedback). |  |  |
| 2-27                                | Compliance with laws and regulations  | Pages 51-54 in the 2022-23 ESG Report.   |  |  |
| 2-28                                | Membership associations   | See <u>fcc.ca</u> (About FCC/What we stand for/Find reports/2022-23 Memberships of Association).                     |  |  |
| 5. Stakeholder e                    | engagement  |  |  |  |
| 2-29                                | Approach to stakeholder engagement  | Pages 13-15 in the 2022-23 ESG Report.   |  |  |
| 2-30                                | Collective bargaining agreements  | FCC has no employees who are covered under collective bargaining agreements.   |  |  |
| GRI 3: Material                     | topics 2021   |  |  |  |
| 3-1                                 | Process to determine material topics  | Pages 13-15 in the 2022-23 ESG Report.   |  |  |
| 3-2                                 | List of material topics   | Pages 13-15 in the 2022-23 ESG Report.   |  |  |
| GRI 205: Anti-corruption 2016       |   |  |  |  |
| 3-3                                 | Management of material topics   | Pages 52-54 in the 2022-23 ESG Report.   |  |  |
| 205-2                               | Communications and training about anti-<br>corruption policies and procedures | Pages 52-54 in the 2022-23 ESG Report.   | Information unavailable for number of employees. |  |
| 205-3                               | Confirmed incidents of corruption and actions taken                           | Page 55 in the 2022-23 ESG Report.   |  |  |



| GRI 302: Energy                               | , 2016   |  |                                       |
|---|--|--|---------------------------------------|
| 3-3   | Management of material topics                  | Pages 24-29 in the 2022-23 ESG Report and pages 52-59 in the 2022-23 Annual Report.        |                                       |
| 302-1   | Energy consumption within the organization     | Pages 26-29 in the 2022-23 ESG Report and pages 60-64 in the 2022-23 Annual Report.        |                                       |
| 302-2   | Energy consumption outside of the organization | Pages 26-29 in the 2022-23 ESG Report and pages 60-64 in the 2022-23 Annual Report.        |                                       |
| 302-4   | Reduction of energy consumption                | Page 26 in the 2022-23 ESG Report and pages 57 and 60-61 in the 2022-23 Annual Report.     |                                       |
| GRI 305: Emissi                               | ons 2016                                       |  |                                       |
| 3-3   | Management of material topics                  | Pages 24-29 in the 2022-23 ESG Report and pages 52-59 in the 2022-23 Annual Report.        |                                       |
| 305-1   | Direct (Scope 1) GHG emissions                 | Pages 24-29 in the 2022-23 ESG Report and pages 60-64 in the 2022-23 Annual Report.        |                                       |
| 305-2   | Energy indirect (Scope 2) GHG emissions        | Pages 24-29 in the 2022-23 ESG Report and pages 60-64 in the 2022-23 Annual Report.        |                                       |
| 305-3   | Other indirect (Scope 3) GHG emissions         | Pages 24-29 in the 2022-23 ESG Report and pages 60-64 in the 2022-23 Annual Report.        |                                       |
| 305-5   | Reduction of GHG emissions                     | Pages 24-29 in the 2022-23 ESG Report and pages 57 and 60-64 in the 2022-23 Annual Report. |                                       |
| GRI 401: Employ                               | yment 2016                                     |  |                                       |
| 3-3   | Management of material topics                  | Pages 40-47 in the 2022-23 ESG Report.   |                                       |
| 401-1   | New employee hires and employee turnover       | Pages 46-47 in the 2022-23 ESG Report.   | Information unavailable by age group. |
| GRI 405: Diversity and equal opportunity 2016 |  |  |                                       |
| 3-3   | Management of material topics                  | Pages 40-47 in the 2022-23 ESG Report.   |                                       |
| 405-1   | Diversity of governance bodies and employees   | Pages 40-47 and 57 in the 2022-23 ESG Report.  | Information unavailable by age group. |



| GRI 413: Local communities 2016 |  |  |  |
|---------------------------------|--|--|--|
| 3-3                             | Management of material topics  | Pages 6-9 and 21-28 in the 2022-23 Annual Report.                |  |
| 413-1                           | Operations with local community engagement, impact assessments, and development programs                 | Pages 24, 35, 36-37, 39, 43 and 48-49 in the 2022-23 ESG Report. | Information unavailable on impact assessments. |
| GRI 418: Customer privacy 2016  |  |  |  |
| 3-3                             | Management of material topics  | Pages 55-56 in the 2022-23 ESG Report.                           |  |
| 418-1                           | Substantiated<br>complaints concerning<br>breaches of customer<br>privacy and losses of<br>customer data | Page 56 in the 2022-23 ESG Report.                               |  |