

Ma. Fatima D. Francisco

Chief Executive Officer, Baby, Feminine and Family Care Executive Sponsor, Gender Equality

Ma. Fatima D. Francisco (Fama) leads P&G's second largest sector, global Baby, Feminine and Family Care, with \$20 billion in net sales. It consists of P&G's biggest brand, Pampers, as well as household names such as Always, Tampax, Luvs, Bounty, Charmin and Puffs.

A real trailblazer, Fama has achieved many firsts in her career, including: being the first female sales manager hired in P&G Philippines in 1989, among the youngest women promoted to President at P&G, and being the first Asian female Sector CEO in P&G's 186-year history.

Fama is a respected leader with a track record of turning around businesses. When spearheading North America Baby Care, she took the business to category share leadership for the first time in 20 years. While at the helm of Global Feminine Care, the company accelerated the growth of Always Discreet, P&G's first major category entry in a decade. Fama championed the global expansion of the iconic Always #LikeAGirl female empowerment campaign, recognized with more than 120 industry awards across all aspects of brand building. Fama became Baby & Feminine Care Sector CEO in 2019. In two years, under her forward-thinking and transformative leadership, the business returned to simultaneous sales and profit growth, and delivered the best sales results in over a decade a year later.

In 2021, Fama was given additional responsibility for Family Care, now overseeing a quarter of P&G's total business.

An inspiring leader, Fama is a true role model known for championing gender and intersectional equality. As Executive Sponsor for Gender Equality, Fama leads P&G's efforts to tackle bias and build a world with equal voice, opportunity and representation for all. Leading by example, Fama builds diverse organizations, and her Executive Leadership Team includes more than 50% women. Fama is also an advocate for mental health and leads her business with empathy and openness, building resilient teams who she empowers to rise up to their full potential.

Fama has four children and lives with her family in Cincinnati, Ohio.

Birthplace Manila, Philippines	Year	Positions Held	
	2021	Chief Executive Officer, Baby, Feminine and Family Care	nily Care,
Education University of the Philippines – B.S., Business Administration and Marketing, 1989		and Executive Sponsor, Gender Equality	
	2019	Chief Executive Officer, Baby and Feminine Care	
	2018	President, Global Baby Care and Baby & Feminine Care Sector	
Date Joined P&G April 1989	2015	President, Global Feminine Care	
	2015	Vice President and Brand Franchise Leader,	
<u>LinkedIn Profile</u>		Global Feminine Care	
	2011	Vice President, North America Baby Care	Continued

Ma. Fatima D. Francisco (cont'd)

Year	Positions Held
2008	General Manager, Global Baby Care Innovation
2005	Marketing Director, Global Baby Care Upstream Innovation and Global Baby Wipes
2002	Marketing Director, Global Baby Care, Developing Markets
2000	Marketing Director, Northeast Asia Baby Care
1989	Sales Manager, Central Manila District, Philippines

Affiliations, Activities and Recognition

Organon, Board of Directors

Fortune Most Powerful Women in American Business 2021: "One to Watch"

Fortune Top 50 Most Powerful Women International 2020, 2019, 2018

Ad Age, Women to Watch 2016

Financial Times, UPstanding 100 Executive Power List, 2016

National Diversity Council, Most Powerful and Influential Woman's Award 2016

2015 Brand Innovators, Top Women to Watch

Philippine Marketing Association, National Agora Award for International Excellence

Bank of the Philippines, Excellence in International Business Awardee

YWCA Rising Star

Cincinnati Business Courier, "Forty Under 40"