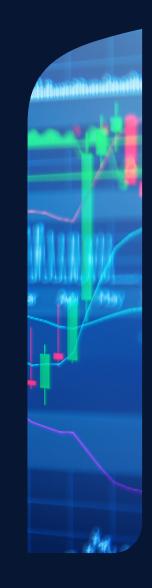


# Results presentation

Year ended 31 March 2022

9 June 2022





# Introduction Today's presenters



LORD CRUDDAS

**Chief Executive Officer** 

**EUAN MARSHALL**Chief Financial Officer





**DAVID FINEBERG** 

**Deputy Chief Executive Officer** 

MATTHEW LEWIS
Head of APAC & Canada





# 2022 highlights: repositioning for next phase of growth

Record performance outside pandemic restrictions and new growth initiatives on track

- Net operating income of £282 million (2021: £410 million), a record performance outside of pandemic restrictions
- Launching new strategy to grow net operating income by 30% over next three years
- Operating expenses increased by 2% to £188 million, driven by higher personnel costs to support ongoing strategic initiatives
- Profit before tax of £92 million (2021: £224 million)
- £30 million share buyback commenced on 15<sup>th</sup> March
- Final dividend of 8.88p, resulting in total dividend for the year of 12.38p





# Investing to diversify and accelerate growth Our core three-year initiatives

2023 will be a year of **investment in strategic initiatives**, which aim to deliver future revenue growth for the Group and **further diversification** - particularly into the **institutional** and **non-leveraged** markets.





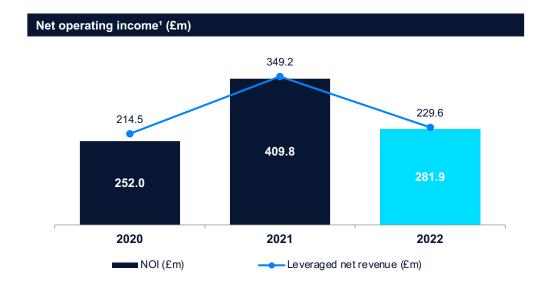
# Financial performance

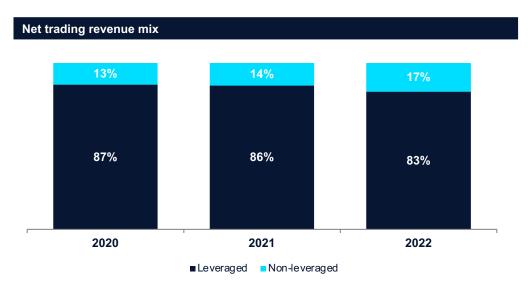
Euan Marshall, CFO

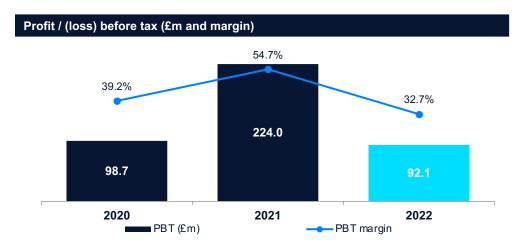


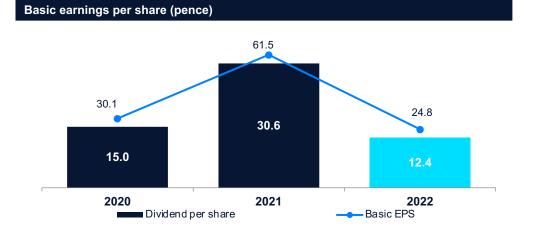
## **KPIs**

### Record net operating income outside of pandemic-driven periods





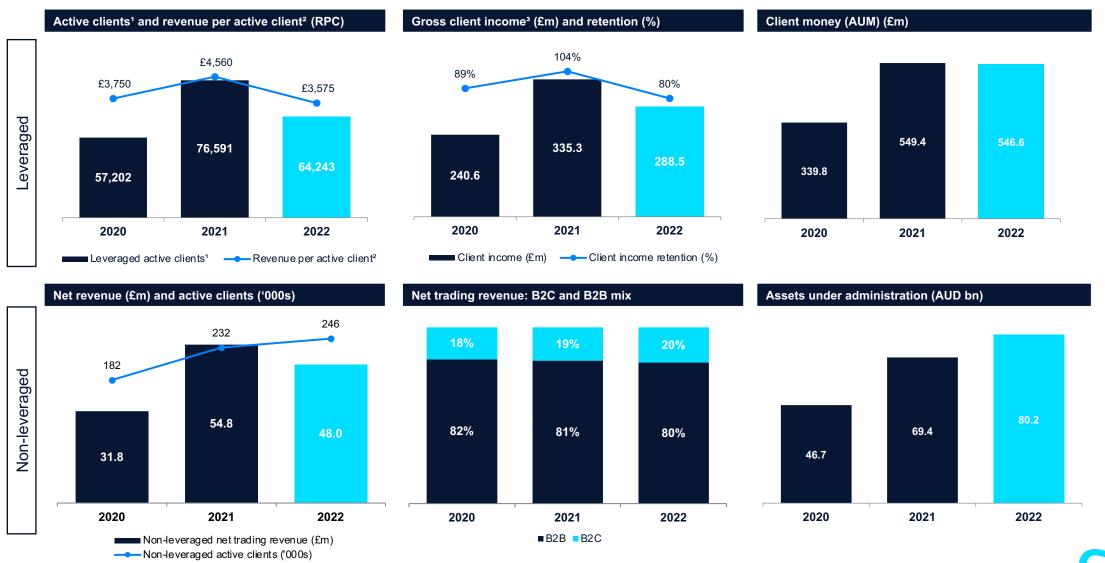






### **KPIs**

#### Leveraged and non-leveraged business lines



<sup>1.</sup> Active clients represent those individual clients who have traded with or held CFD or spread bet positions with CMC Markets on at least one occasion during the period.



<sup>2.</sup> Revenue per active client represents total trading revenue from CFD and spread bet active clients after deducting rebates and levies.

<sup>.</sup> CFD gross client income represents spreads, financing and commissions charged to clients (client transaction costs) before rebates and levies. See slide 12 for further detail.

#### Income statement

#### Sustained performance following exceptional prior year

Group (£m)	2022	2021	YoY %
Leveraged net trading revenue	229.6	349.2	(34%)
Non-leveraged net trading revenue	48.0	54.8	(12%)
Interest income	0.8	0.7	12%
Sundry income	3.5	5.1	(30%)
Net operating income¹	281.9	409.8	(31%)
Operating expenses (excl. variable remuneration)	(173.1)	(167.8)	(3%)
Variable remuneration <sup>2</sup>	(14.5)	(16.2)	10%
Finance costs	(2.2)	(1.8)	(24%)
Profit before taxation	92.1	224.0	(59%)
PBT margin	32.7%	54.7%	
Tax	(20.1)	(45.9)	56%
Profit after tax	72.0	178.1	(60%)
Profit before taxation	92.1	224.0	(59%)
Leveraged	76.0	200.7	(62%)
Non-leveraged	16.1	23.3	(32%)

#### **Net operating income**

- Net operating income of £281.9m was a record outside of an exceptional prior year comparative
- 34% (£119.6m) decrease in leveraged net trading revenue
  - Gross CFD client income down 14% or £46.8m, with the prior year containing periods of heightened client trading activity market volatility
  - Client income retention fell from the exceptional levels seen in prior year, back in line with guidance at 80%
- Non-leveraged net trading revenue down £6.8m (12%), driven by lower net brokerage revenue
- Decrease in sundry income due to non-recurring items in the prior year

#### **Operating expenses**

- Increase in operating expenses (excluding variable remuneration) driven by investment in headcount to support the delivery of strategic projects
- Lower variable remuneration reflects Group financial performance against a strong comparative

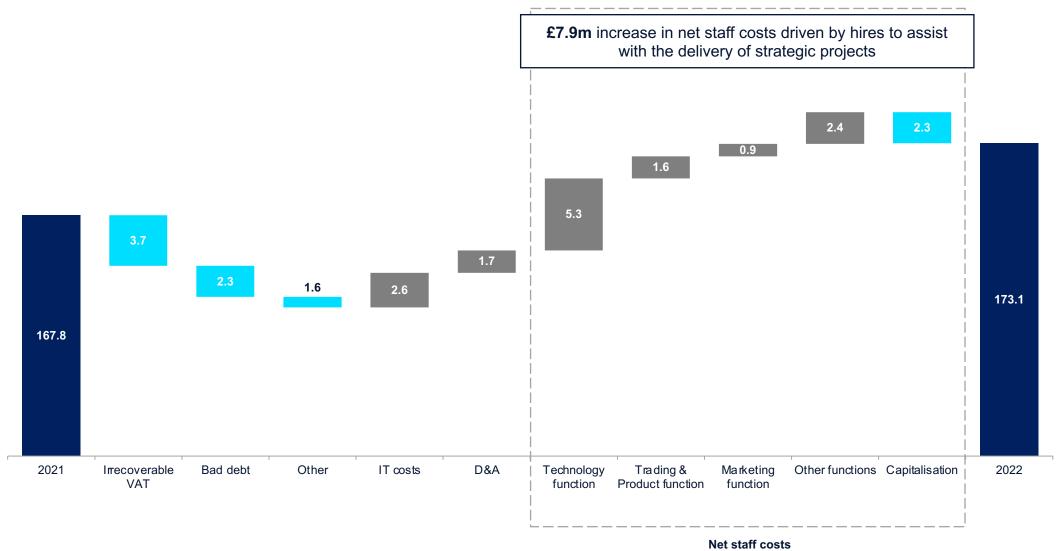


<sup>1.</sup> Net operating income represents total revenue net of introducing partner commissions and spread betting levies.

<sup>2.</sup> Includes share based payments

# Operating cost¹ bridge

Higher costs driven by investment in headcount to deliver growth strategy



# Liquidity and regulatory capital

### Strong liquidity position retained

Regulatory capital		
Group (£m)	2022	2021
Core Equity Tier 1 Capital <sup>1</sup>	344.5	339.8
Less: intangibles and deferred tax assets <sup>2</sup>	(33.0)	(16.7)
Capital Resources	311.5	323.1
Own funds requirements <sup>3</sup> ("OFR")	63.6	84.2
Total OFR ratio %⁴	489%	384%

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39.8	•
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#### **Regulatory Capital**

- CET1 broadly flat due to inclusion of profit for the year, offset by share buyback programme and interim and proposed dividends
- Intangibles deduction has increased mainly due to the acquisition of the ANZ Share Investing client base

#### Liquidity

- Own funds of £369.9m are in line with prior year
- **Blocked cash** increase has largely been driven by cash committed to the share buyback programme
- Broker margin requirements have fallen significantly in recent months, though remain above pre-pandemic levels

Total available liquidity		
Group (£m)	2022	2021
Own funds	369.9	370.4
Non-segregated client and partner funds	44.1	30.7
Available syndicated facility	55.0	55.0
Total available liquidity	469.0	456.1

Net available liquidity		
Group (£m)	2022	2021
Total available liquidity	469.0	456.1
Blocked cash⁵	(103.1)	(75.4)
Initial margin requirement at broker	(120.0)	(170.1)
Net available liquidity	245.9	210.6

- Core Equity Tier 1 capital total audited capital resources and verified profits as at the end of the financial period, less foreseeable dividends
- In accordance with IFPR, all deferred tax assets must be fully deducted from CET1 capital.
- The minimum capital requirement in accordance with MIDIFPRU 4.3.
- The OFR ration represents CET1 capital as a percentage of OFR.
- Blocked cash relates to cash needed to support regulatory and overseas subsidiaries operational requirements, as well as cash committed to purchase shares under the buyback programme



# Client trading and regulation

David Fineberg, Deputy CEO

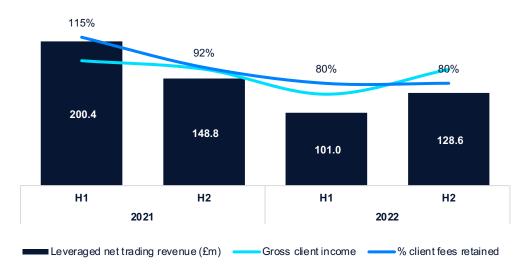


# Leveraged net trading revenue

### Gross client income well in excess of pre-pandemic levels

		2021				
£m	H1	H2	FY21	H1	H2	FY22
Leveraged gross client income <sup>1</sup>	173.6	161.7	335.3	127.0	161.5	288.5
Rebates and levies	(10.1)	(10.7)	(20.8)	(8.3)	(12.3)	(20.6)
Leveraged net client income	163.5	151.0	314.5	118.7	149.2	267.9
Risk management gains / (losses)	46.9	9.9	56.8	(9.0)	(4.1)	(13.1)
Hedging costs	(10.0)	(12.1)	(22.1)	(8.7)	(16.5)	(25.2)
Leveraged net trading revenue	200.4	148.8	349.2	101.0	128.6	229.6
% client income retained	115%	92%	104%	80%	80%	80%

% variance (FY22 vs)						
FY21	FY20					
(14%)	20%					
1%	(24%)					
(15%)	20%					
(123%)	(196%)					
(14%)	(8%)					
(34%)	7%					

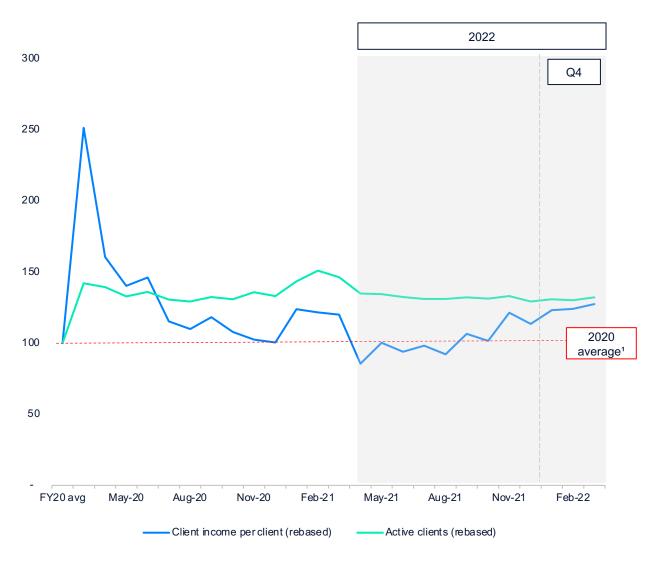


- 34% decrease in leveraged net trading revenue to £229.6m driven by a combination of:
  - 14% fall in gross client income, with a strong prior year comparative driven by heightened activity in light of the coronavirus pandemic
  - Normalisation of risk management performance compared to exceptional client income retention in 2021
- Larger active client base has led to a sustained increase in gross client income, which was c.£105 million per half year before the pandemic



# Retail client trading trends

#### Sustained higher active client base



- After periods of extreme volatility at the start of the pandemic, gross client income per retail client has returned to more normalised levels during the year
  - H2 2022 has seen an increase in client income per client, particularly during Q4 as geopolitical tensions rose
- We have sustained our larger active client base, with monthly active retail clients consistently around a third higher than prepandemic levels
- Clients onboarded since the start of the pandemic continue to display similar characteristics to historical cohorts
  - Gross client income per client is in line with historical cohorts
- ASIC regulatory measures introduced in Apr-21.
   The impact on client trading behaviour has been as expected.



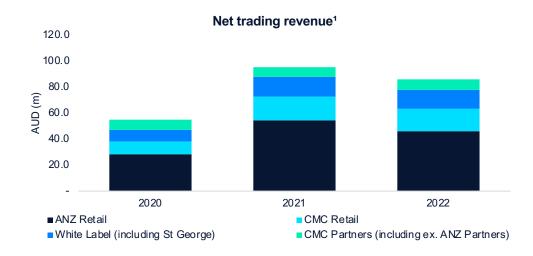
# APAC non-leveraged update

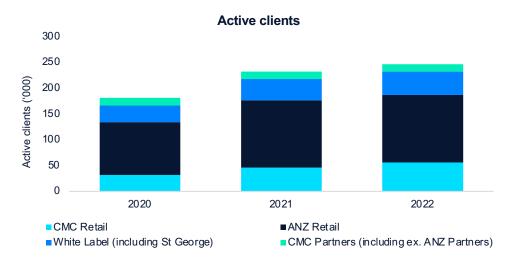
Matthew Lewis, Head of APAC & Canada



# CMC Invest Australia update

#### Record active clients and AuA



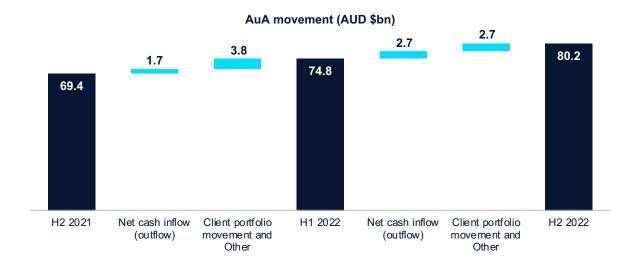


- Non-leveraged trading net revenue is 12% (£6.8m) lower year-onyear, however up 51% vs pre-pandemic normalised levels
  - Brokerage revenue down 13% against prior year
  - FX revenue down 4%
- Active clients up 6% year-on-year, another record year
- Record AuA at AUD \$80.2bn
- Second largest retail stockbroker, and largest white label provider in Australia
- Market conditions continued to be favourable throughout the period with:
  - Market growth
  - Increased client engagement



# CMC Invest Australia update

#### Continued expansion of product and geography





- The business continues to expand and invest in its market leading offering:
  - Extended hours US trading
  - Mobile and iPad App (iOS and Android)
  - Commenced complete UX redesign
  - Model investment portfolios launched
  - Simplified competitive retail pricing
- Looking ahead to 2023, we see further value and growth in:
  - Continuous improvement of our product offering through platform enhancements including:
    - Further UX redesign
    - Customer journey upgrades
  - ANZ client migration
  - New physical cryptocurrency offering
  - Launching CMC Invest in Singapore



# ANZ Share Investing ("ANZSI") acquisition

CMC acquires over 500,000 clients with assets in excess of \$43 billion







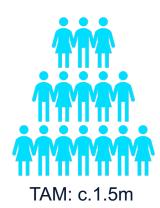
- Client transition is on track and on budget. It is anticipated to finish by the end of 2023
- Post transition, CMC will be able to offer clients:
  - Attractive pricing
  - Products:
    - Mobile and iPad app
    - Education
    - Trading strategies
    - Opportunity to trade CFDs and physical cryptocurrencies
  - · End-to-end ownership of customer journey
  - Any new features/enhancements rolled out in future



# **CMC Invest Singapore**

#### 5 in 10 Singaporeans hold equity investments with a further c.20% looking to enter the market1







342,000 online investors



White labels opportunities & c.20,000 financial advisers

#### **Opportunity:**

- More than half (52%) the population over the age of 16 have an investment in stock or equities. This equates to roughly 1.5 million people<sup>2</sup>
- Market size: 342,000 online investors<sup>3</sup>
- B2B:
  - White label opportunities
  - c.20,000 financial advisors<sup>4</sup>
  - Family offices
- · Expansion into wider Asia

#### Offering:

 Lift and shift of existing full-feature Australian CMC Invest web platform, iOS and Android apps plus client journey localisation

#### Timelines:

We plan to release towards the end of FY23



<sup>&</sup>lt;sup>1</sup> https://sbr.com.sg/news/chart-day-5-in-10-singaporeans-have-investments-in-stock-market

<sup>&</sup>lt;sup>2</sup> https://www.finder.com/sq/investing-statistics

<sup>&</sup>lt;sup>3</sup> Investment Trends: 2021 Second Half Australia Online Investing Report

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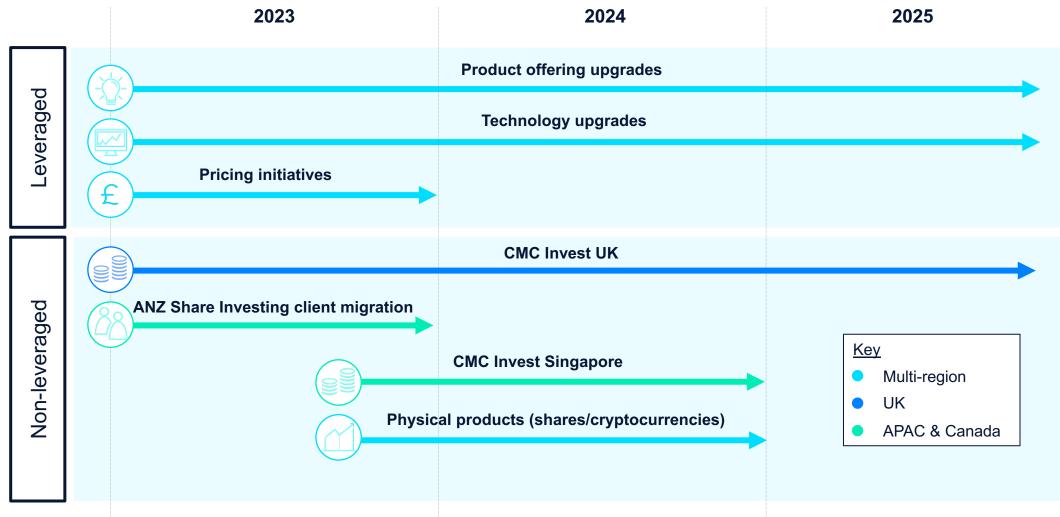
# Strategic update

Lord Cruddas, CEO



# Seven core strategic initiatives

### Summary of initiatives driving growth for three-year plan





# Repositioning CMC

#### Significant benefits of diversification of revenue streams, customer base and geography

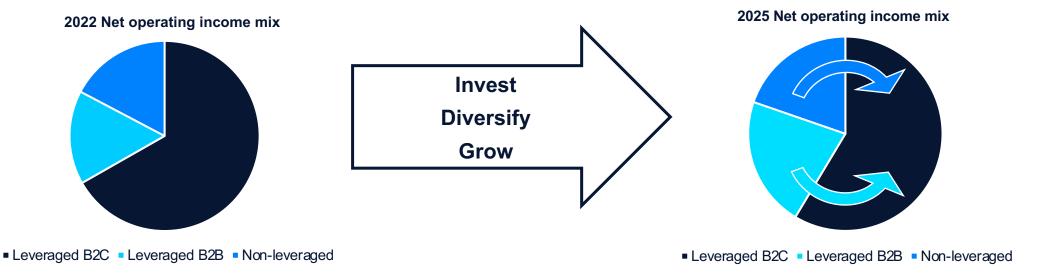
Operational risk reduction

Reduced risk of regulatory change

Opportunity for greater geographical coverage

Plays to CMC's technology strengths and disruption capabilities

Reduces volatility in earnings to drive higher market multiple Increases product offering across multiple asset classes; enhance wallet share. Non-leveraged
wealth
management
growth trend at
>2x that of
leveraged sector





## Three-year targets

#### 30% growth in net operating income

Major areas of growth in the next three years will be the **leveraged B2B** and **non-leveraged** businesses, in line with the Group's strategy of long term diversification and higher growth

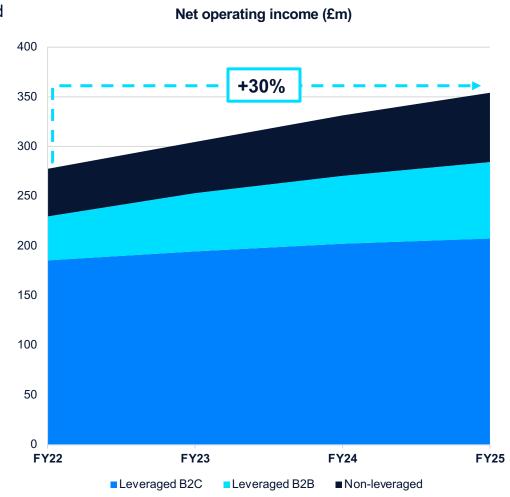
This will be achieved through:

- Institutional B2B expansion
- Marketing
- New geographies
  - Stockbroking offering in Singapore (2023)
  - Institutional growth in the Middle East
- Physical cryptocurrencies in Australia (2023)



**Enhanced underlying growth:** Increased investment across the Group will drive net operating income growth over the next three years by 30%

PBT margin expected to increase from 2024





# Institutional ("B2B") growth trends

#### Marked growth opportunity ahead

#### Where we are now:

- Leveraged B2B volumes up 60% year-on-year from existing product
- Expecting 20% CAGR in B2B volumes going forward

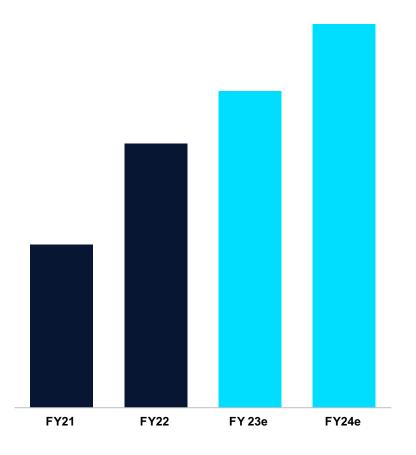
#### 2023 objectives:

- Position CMC Connect as a full-service fintech solution and non-bank liquidity provider
- New products; Spot FX (launched Q4 2022), FX give ups, ECN connectivity (Electronic Communication Network) enhancements
- Drive brand and product awareness across all channels and distribution channels

#### 2024 objectives:

- Unification of all asset classes on all platforms and APIs
- Development of partner stockbroking options
- New products (cash equities, FX products, cryptocurrencies)
- Accelerate growth in the FX market with marketing strategy to build client groups across increasing geographies

#### Leveraged B2B volumes

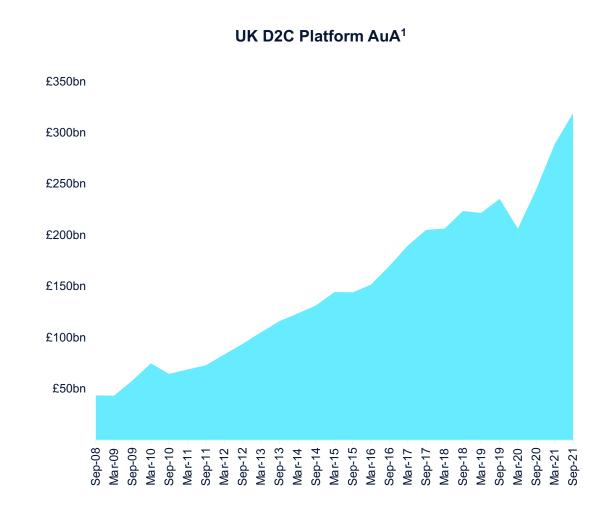




# Market size and structure of UK D2C opportunity

#### Direct platform AuA growth has grown >15% p.a. since 2008

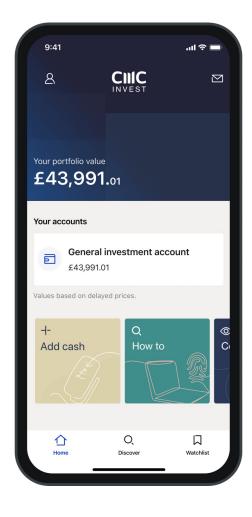
- UK direct platform AuA increased by 30% for the year to Sept 2021 to c.£320bn, and has grown by over 600% since 2008
- First time investors remain focused on shares, which they understand better than funds
- Consolidation through M&A activity: heightened competition and consolidation in the sector is expected
- Key challenges include converting first-time investors into long-term clients. Important to evolve interactions with customers, and improve their own capabilities in an increasingly digital world
- Ownership of own technology is a significant differentiator
- CMC Invest UK is well positioned to capture longterm growth opportunity

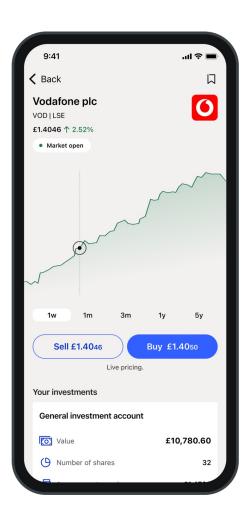




# CMC Invest: UK non-leveraged platform

#### Diversification of income streams towards non-leveraged





- Looking to the year ahead, we will continue to develop the UK platform offering:
  - New simplified onboarding journey
  - ISAs / Tax wrappers
  - Further UX upgrades
  - Adding multi-currency accounts, funds and increasing product offering
- Our platform developments are progressing well:
  - Started with internal testing
  - Will be rolling out to our existing client base in due course



# Financial outlook and Sustainability

Euan Marshall, CFO



### Financial outlook

#### Investing for future growth

**Increased investment in 2023** to support future growth. The greatest proportion of investment is focused on growth delivery, namely;

- Marketing: Developing our customer base and promoting new products and services.
  - New marketing initiatives in both leveraged and specifically around UK non-leveraged platforms. Target to build on growth in client base over past two years
- Recruitment and product development:
  - Opening a new development technology hub in Manchester
  - Expansion in Singapore

#### **Cost inflation and regulatory fees:**

- Cost inflation mainly seen through wage costs
- UK regulatory fees materially higher due to correlation with 2021 record revenue



#### Financial outlook

#### Building for ongoing revenue growth over the next three years

#### Net operating income

- Solid platform for growth with ongoing confidence in the underlying quality and longevity of the existing leveraged and nonleveraged client base
- Initiatives will be delivering additional revenue from 2023 onwards
- Targeting three-year growth of 30% in net operating income vs 2022
- 2023 operating costs: Expected to rise to in the region of £205 million excluding variable remuneration mainly through greater investment in strategic initiatives
- PBT margin: Expected to improve from 2024 onwards
- Tax: Effective tax rate expected to be in the region of 21%
- Financial strength: The Group continues to have a strong balance sheet and net available liquidity position, providing the
  opportunity to continue investing in new opportunities, including the institutional business, UK and Singapore non-leveraged
  business and the integration of the ANZ Bank client base into the Australian non-leveraged business
- **Dividend:** Policy remains to pay a total dividend of 50% of profit after tax



**Our Tomorrow** 



# Our Tomorrow: Taking a positive position

We empower our people and clients with the means to invest in a positive tomorrow

Providing responsible and innovative technological solutions that protect, educate and inspire our people and clients to invest for the future, to unite with the global capital markets shift towards a sustainable future



# Q&A



# Appendices



# Selected KPIs by half year

Leveraged gross client income (£m)									
	2020			2021			2022		
	H1	H2	Full year	H1	H2	Full year	H1	H2	Full year
UK	37.4	49.0	86.4	63.3	59.9	123.2	47.6	59.5	107.1
Europe	17.1	26.5	43.6	28.3	25.4	53.7	20.6	30.5	51.1
APAC & Canada	49.0	61.6	110.6	82.0	76.4	158.4	58.8	71.5	130.3
Total	103.5	137.1	240.6	173.6	161.7	335.3	127.0	161.5	288.5

Leveraged net trading revenue¹ (£m)									
	2020			2021			2022		
	Н1	H2	Full year	H1	H2	Full year	Н1	H2	Full year
UK	29.7	37.4	67.1	66.4	55.6	122.0	34.5	44.3	78.8
Europe	15.9	27.6	43.5	38.7	26.1	64.8	18.6	25.1	43.7
APAC & Canada	39.5	64.4	103.9	95.3	67.1	162.4	47.9	59.2	107.1
Total	85.1	129.4	214.5	200.4	148.8	349.2	101.0	128.6	229.6

Active clients <sup>2</sup>									
	2020			2021			2022		
	H1	H2	Full year	Н1	H2	Full year	Н1	H2	Full year
UK	9,259	12.009	13,883	14,871	15,921	20,077	13,590	13,117	16,264
Europe	13,865	16,487	18,347	17,191	16,593	20,280	13,664	13,465	15,747
APAC & Canada	18,479	21,319	24,972	27,020	28,799	36,234	26,580	25,998	32,232
Total	41,603	49,815	57,202	59,082	61,313	76,591	53,834	52,580	64,243

<sup>1.</sup> Leveraged net revenue represents total trading revenue generated from CFD and spread bet clients after the impact of Rebates & Levies. Geographic segmentation is according to location of office which on-boards client, rather than client place of residence.



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# Non-leveraged KPIs

Net brokerage¹ (AUD m)									
		2020			2021			2022	
	H1	H2	Full year	H1	H2	Full year	H1	H2	Full year
ANZ Retail	11.2	15.1	26.3	23.5	23.9	47.4	20.2	20.1	40.3
CMC Retail	4.3	5.2	9.5	7.6	7.3	14.9	6.9	6.5	13.4
White label (incl. ex-ANZ Partners)	3.8	4.6	8.4	6.5	6.6	13.1	6.1	6.1	12.2
CMC Partners	3.9	4.0	7.9	3.4	3.5	6.9	3.6	3.7	7.3
Total	23.2	28.9	52.1	41.0	41.3	82.3	36.8	36.4	73.2
Turnover (AUD m)									
		2020			2021			2022	
	H1	H2	Full year	H1	H2	Full year	H1	H2	Full year
ANZ Retail	10,698	13,082	23,780	19,266	18,434	37,700	16,455	17,201	33.656
CMC Retail	3,022	3,550	6,572	4,945	5,263	10,208	4,996	4,955	9,951
White label (incl. ex-ANZ Partners)	3,607	4,292	7,899	6,255	4,907	11,162	5,534	5,802	11,336
CMC Partners	7,980	7,088	15,068	5,643	7,120	12,763	6,172	6,221	12,393
Total	25,307	28,012	53,319	36,109	35,724	71,833	33,157	34,179	67,336
Active clients ('000s)									
		2020			2021			2022	
	H1	H2	Full year	H1	H2	Full year	H1	H2	Full year
ANZ Retail	66.1	80.1	102.8	95.0	100.2	130.1	100.0	96.0	130.9
CMC Retail	20.4	25.2	31.5	32.2	37.3	46.4	41.6	43.1	56.2
White label (incl. ex-ANZ Partners)	20.3	25.1	32.0	30.2	32.2	41.8	33.3	33.8	45.1
CMC Partners	11.7	11.1	15.3	10.9	10.6	14.0	10.9	10.2	13.9
Total	118.5	141.5	181.6	168.3	180.3	232.1	185.8	183.1	246.1



# Institutional ("B2B") and retail ("B2C") revenue

		2022	
Net trading revenue (£m)	B2C	B2B	Total
Leveraged net revenue	185.5	44.1	229.6
Non-leveraged net revenue	9.6	38.4	48.0
Net trading revenue	195.1	82.5	277.6
% share of Group	70%	30%	

2021			
B2C	B2B	Total	
307.3	41.9	349.2	
10.4	44.4	54.8	
317.7	86.3	404.0	

21%

79%

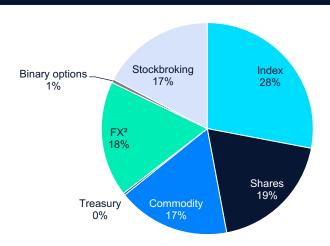
Growth (£m)			
B2C B2B Total			
(121.8)	2.2	(119.6)	
(8.0)	(6.0)	(6.8)	
(122.6)	(3.8)	(126.4)	

Growth (%)			
B2C B2B Tota			
(40%)	5%	(34%)	
(8%)	(14%)	(12%)	
(39%)	(4%)	(31%)	

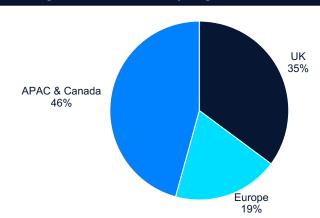


## Revenue composition

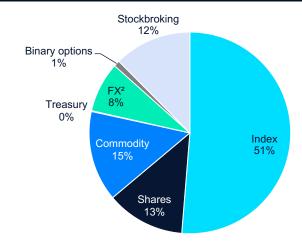
#### 2022 leveraged and non-leveraged revenue<sup>1</sup> by asset class



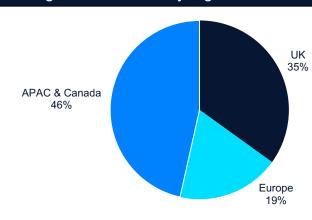
#### 2022 leveraged net revenue<sup>3</sup> by region



#### 2021 leveraged and non-leveraged revenue<sup>1</sup> by asset class



#### 2021 leveraged net revenue<sup>3</sup> by region



<sup>1.</sup> Net revenue generated from CFD and spread bet active clients, including binary products, after the impact of introducing partner commissions and spread betting levies

<sup>2.</sup> FX includes cryptocurrencies

<sup>3.</sup> CFD and Stockbroking revenue represents total revenue after the impact of introducing partner commissions and spread betting levies. Geographic segmentation is according to location of office which on-boards client, rather than client place of residence.

## Income statement

Group (£m)	2022	2021	YoY %
Total revenue	326.6	462.1	(29%)
Rebates & levies	(44.7)	(52.3)	15%
Net operating income <sup>1</sup>	281.9	409.8	(31%)
Operating expenses	(187.6)	(184.0)	(2%)
Finance costs	(2.2)	(1.8)	(24%)
Profit before taxation	92.1	224.0	(59%)
Taxation	(20.1)	(45.9)	56%
Profit after tax	72.0	178.1	(60%)
Dividend per share (pence)	12.38	30.63	(60%)
Basic EPS (pence)	24.8	61.5	(60%)



#### Operating expenses breakdown

Group (£m)	2022	2021	YoY %
Net staff costs (excl. variable remuneration)	70.4	62.5	(13%)
IT costs	28.7	26.2	(10%)
Sales and marketing	27.3	30.4	10%
Premises	3.3	3.8	12%
Legal and professional fees	8.6	7.2	(18%)
Regulatory fees	5.6	5.0	(11%)
Depreciation and amortisation	12.9	11.2	(15%)
Other	16.3	21.5	22%
Operating expenses (excl. variable remuneration)	173.1	167.8	(3%)
Leveraged operating expenses <sup>2</sup>	141.8	138.0	(3%)
Non-leveraged operating expenses	31.3	29.8	(5%)
Variable remuneration <sup>3</sup>	14.5	16.2	10%
Finance costs	2.2	1.8	(24%)
Total costs	189.8	185.8	(2%)
Average headcount	917	818	12%
Average leveraged headcount <sup>2</sup>	701	627	12%
Average non-leveraged headcount	217	191	13%

- Operating expense<sup>1</sup> increase of £5.3m (3%) primarily driven by strategic investment
- Net staff costs increased by £7.9m (13%) due to:
  - Increase in salaries, largely due to a higher headcount to support the delivery of strategic projects
  - Offset by higher capitalisation of staff development costs
- Increase in IT costs driven by higher software maintenance and market data costs
- Lower premises costs (12% or £0.5m) due to the end of short-term leases in London, with new permanent space leased to accommodate additional headcount
- Legal and professional costs increased by 18% (£1.4m), primarily driven by consultancy and legal costs related to strategic projects
- Decrease in other costs increase primarily due to lower irrecoverable VAT
- Decrease in variable remuneration following exceptional Group financial performance in the prior period



<sup>1.</sup> Excluding variable remuneration

<sup>2.</sup> Includes operating costs (excluding variable remuneration) and headcount related to the development of the UK non-leveraged offering

<sup>3.</sup> Includes share based payments

# Balance sheet

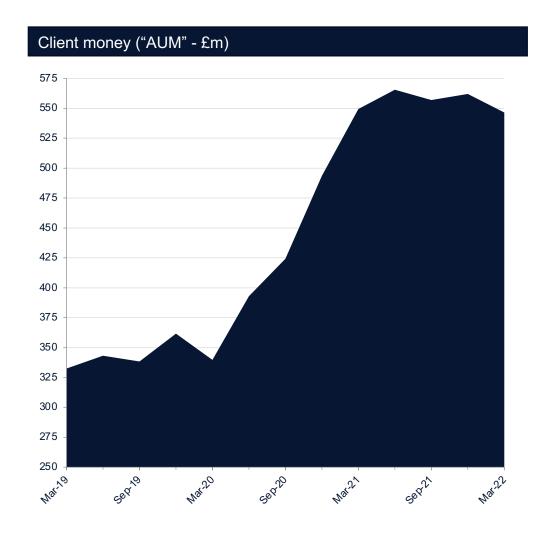
Group (£m)		2022	2021	Variance %
Non-current assets	Intangible assets	30.3	10.3	194%
	Property, plant and equipment	24.9	26.1	(4%)
	Deferred tax assets	6.0	6.4	(5%)
	Financial investments	13.5	-	-
	Trade and other receivables	1.8	1.8	0%
	Total non-current assets	76.5	44.6	72%
Current assets	Trade and other receivables	156.9	127.2	23%
	Derivative financial instruments	2.4	3.2	(27%)
	Financial investments	14.5	28.1	(48%)
	Amounts due from brokers	196.1	253.9	(23%)
	Cash and cash equivalents	176.6	118.9	48%
	Other assets	13.4	-	-
	Current tax recoverable	-	1.7	(100%)
	Total current assets	559.9	533.0	5%
Current liabilities	Trade and other payables	215.8	152.3	42%
	Derivative financial instruments	2.4	3.1	(23%)
	Share buyback liability	27.3	-	-
	Borrowings	0.2	0.9	(80%)
	Lease liabilities	4.9	4.6	7%
	Current tax payable	0.4	-	-
	Short term provisions	0.4	1.9	(80%)
	Total current liabilities	251.4	162.8	54%
Non-current liabilities	Borrowings	<u>-</u>	0.2	(100%)
	Deferred tax liabilities	3.3	1.6	104%
	Lease liabilities	9.3	10.7	(14%)
	Long term provisions	2.1	1.8	17%
	Total non-current liabilities	14.7	14.3	2%
	Total equity	370.3	400.5	(8%)



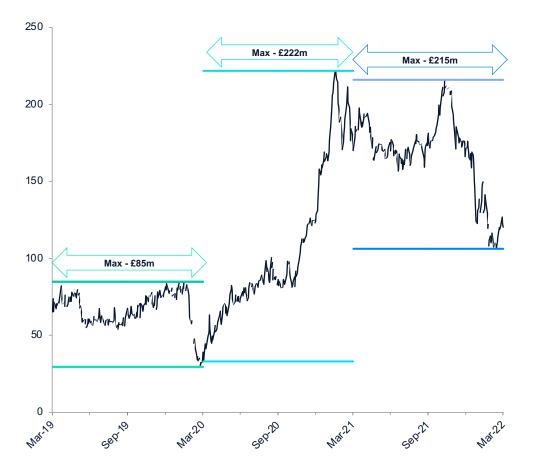
# Own funds flow statement

Group (£m)	2022	2021	YoY %	
Operating activities				
Profit before tax	92.1	224.0	(59%)	
Adjustments for:				
Finance costs	2.2	1.8	24%	
Depreciation and amortisation	12.9	11.2	15%	
Other non-cash adjustments	(1.1)	(4.1)	72%	
Tax paid	(14.7)	(33.6)	56%	
Own funds generated from operating activities	91.4	199.3	(54%)	
Movement in working capital	18.5	13.9	34%	
(Outflow)/Inflow from investing activities				
Net Purchase of property, plant and equipment and intangible assets	(25.3)	(12.2)	(108%)	
Other inflow/(outflow) from investing activities	(1.0)	(1.8)	43%	
Outflow from financing activities				
Proceeds from the issue of ordinary shares	-	0.1	(100%)	
Interest paid	(2.2)	(1.8)	(24%)	
Share buyback	(3.0)	<del>-</del>	(100%)	
Dividends paid	(72.6)	(62.1)	(17%)	
Other inflow/(outflow) from financing activities	(7.7)	(7.3)	(6%)	
Total inflow/(outflow) from investing and financing activities	(111.8)	(85.1)	(31%)	
Increase/(decrease) in own funds	(1.9)	128.1	(101%)	
Own funds at the beginning of the year	370.4	238.3	55%	
Effect of foreign exchange rate changes	1.4	4.0	(65%)	
Own funds at the end of the year	369.9	370.4	0%	

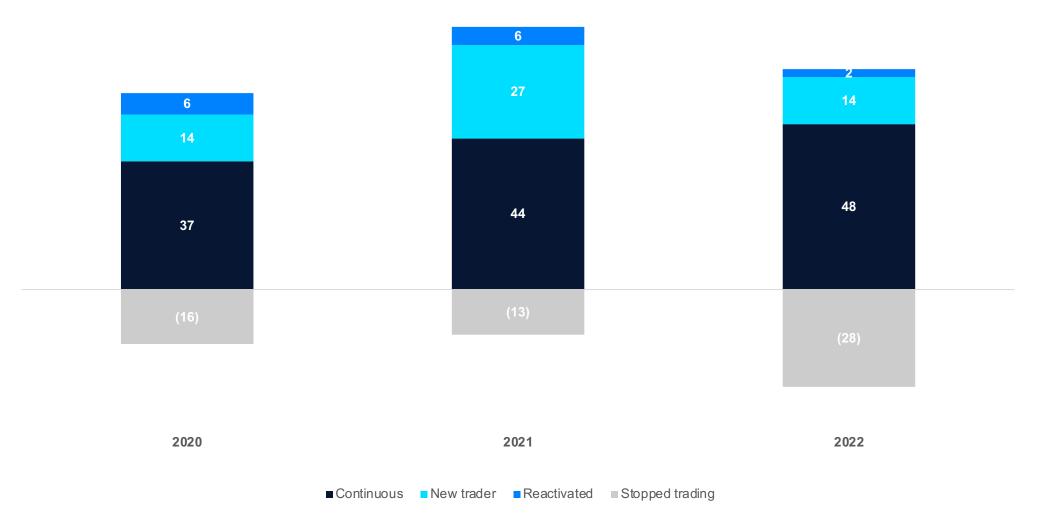




#### Broker margin requirements (£m)









# Summary of initiatives driving growth for three-year plan

		Region / office	Description
þ	Product offering upgrades	All	Delivering a technical solution which enhances our institutional offering through lower latency and additional products such as FX Spot and physicals.
Leveraged	Technology upgrades	Primarily APAC & Canada	Development of platform offering with aim of delivering stability and commercial improvements to enhance customer experience.
Ľ	Enhanced pricing initiatives	UK APAC & Canada	Pricing initiatives to attract and retain high value clients, increasing lifetime and value.
with general public launch expected in	CMC Invest UK	UK	Launch and further development of the UK stockbroking application. Releases during FY23 will offer GIAs, ISAs with general public launch expected in coming months.
	Migration of ANZ Share Investing book to CMC. Investment in marketing and product awareness and trading volumes.		
Non-leveraged	CMC Invest Singapore	Singapore	Development of local stockbroking platform in Singapore.
	Physical equities and cryptos	All	Development of physical cryptocurrency product to be offered alongside existing stockbroking platform in Australia. Physical equities to be offered across all platforms



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