## **COIMARES**

## A RESILIENT INVESTMENT PROFILE

**EPRA CONFERENCE** 

September 24th, 2021



















REAL ESTATE SIIQ

## **ITALY: DRAGHI GOVERNMENT UPDATE**



A well-respected government leading the country on the path of recovery



#### MARIO DRAGHI'S GOVERNMENT FORMED IN FEBRUARY 2021

- Supported by wide parliamentary majority
- Focus on vaccination campaign and Next Generation EU

PRIORITIES

VACCINATION CAMPAIGN

Target of 500k vaccine doses/per day achieved

Target administration of at least one dose to all applicants by September 2021

NATIONAL RECOVERY & RESILIENCE PLAN (PNRR) June 22<sup>nd</sup>, 2021: EU Commission approved Italian PNRR

- First tranche of € 24.9 Bn in 2021 following Council approval
- Target structural reform package

The investments and reforms envisaged in the National Recovery & Resilience Plan will structurally boost economic growth and reduce social and regional differences

## **NEXT GENERATION EU**



Next Generation EU



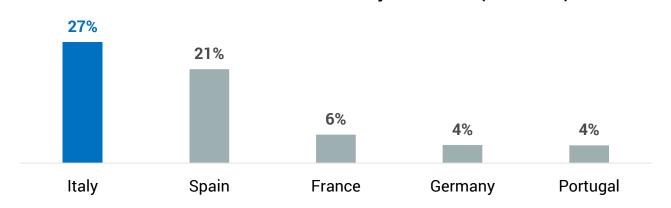


(Ca. 26% of Next Generation EU vs. 9% Marshall Plan)

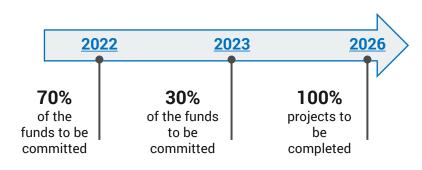
TOTAL SOURCES:

€ 222.2 Bn

#### **Next Generation EU cross-country allocation (% of total)**



#### **TIMING**





# KEY STRUCTURAL REFORMS

## **ITALY: NEXT GENERATION EU & PNRR**



## Next steps for the deployment of Next Generation EU resources



€ 24.9 M

**2021 PRE-FINANCING** 

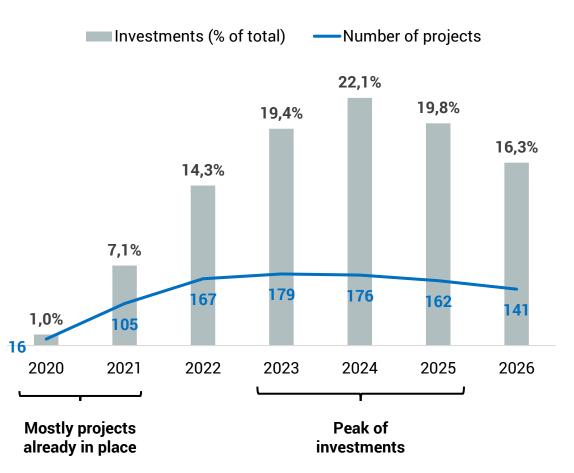
Public Administration reform → offer better services & invest in human capital

Justice reform → more efficient legal proceedings

Simplification measures → smoother administrative authorisation procedures & public procurement

**Reforms to promote competition** → foster competition as an engine for inclusive growth

#### <u>NEXT GENERATION EU – ITALIAN TIMELINE</u>



## PNRR: ASSESSING THE IMPACT ON REAL ESTATE



				Office	Logistics	Residential & other	Hotel
€59.5Bn	GREEN REVOLUTION AND ECOLOGICAL TRANSITION	Energy transition and sustainable mobility	23.8				
		Energy efficiency and building renovation	15.3				
		Territory and water supply protection	15.1				
		Sustainable agriculture and circular economy	5.3				
€40.3Bn	DIGITALIZATION, INNOVATION, COMPETITIVENESS AND CULTURE	Digitalization, innovation and competitiveness of the productive system	23.9				
		PA digitalization, innovation and security	9.7				
		Culture and tourism 4.0	6.7				
€25.4Bn	INFRASTRUCTURES FOR SUSTAINABLE MOBILITY	High-speed train network and road maintenance 4.0	24.8				
		Intermodality and integrated logistics	0.6				
€30.9Bn	EDUCATION AND RESEARCH	Strengthening the offer of educational services: from nursery schools to universities	19.4				
		From research to business	11.5				
€19.8Bn €15.6Bn	INCLUSION AND COHESION	Social infrastructures, families, communities and third sector	11.2				
		Labour policies	6.6				
		Special interventions for territorial cohesion	2.0				
	HEALTH	Innovation, research and digitalization of health assistance	8.6				
		Proximity assistance and telemedicine	7.0				

#### **COIMA ESTIMATES ON PNRR\* POTENTIAL REAL ESTATE AREAS OF IMPACT**



#### POTENTIAL INVESTMENT PROJECTS

- **Urban regeneration**
- **Development of residential supply** including affordable housing
- **Upgrade of public real estate** portfolio
- **Environmental upgrade of** physical assets

## RETURN TO OFFICE PLANS AS ECONOMIES REOPEN



New work models to marginally impact on office space needs and layout

#### **COIMA SURVEY & KEY FINDINGS**







Corporate to reduce their office footprint by ca. 10%

Flexible internal layout: more common areas and less desks

#### Goldman Sachs

- Employees back to office on a regular basis
- Flexibility for employees unable to comply with back-to-office plans

## Google

- Employees expected to work from home less than 2 days a week
- Offices will include meals and amenities where possible

### **UniCredit**

- Non-branch employees may work from home up to 2 days a week
- Less assigned desks, more space per person and more common areas

## Dropbox

- Remote work as primary experience from home or co-working spaces
- Turn offices into collaborative spaces only for team-gathering activities

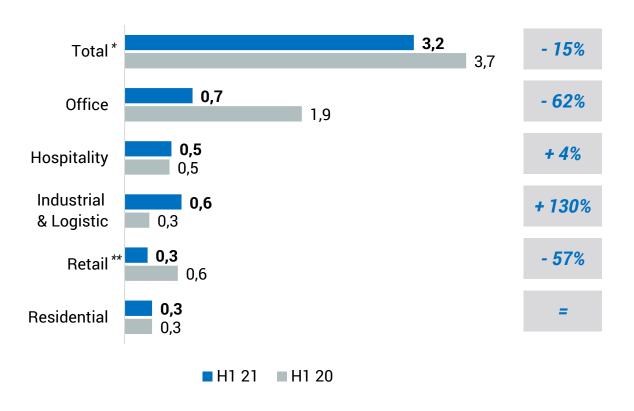


## **INVESTMENT MARKET – H1 2021**

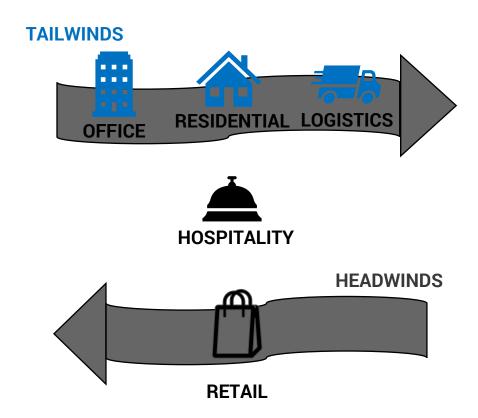


## Slight decrease of volumes and polarized behavior of investors

#### INVESTMENT VOLUME BY ASSET CLASS (€ Bn)



#### **2021 SECTORS OUTLOOK**

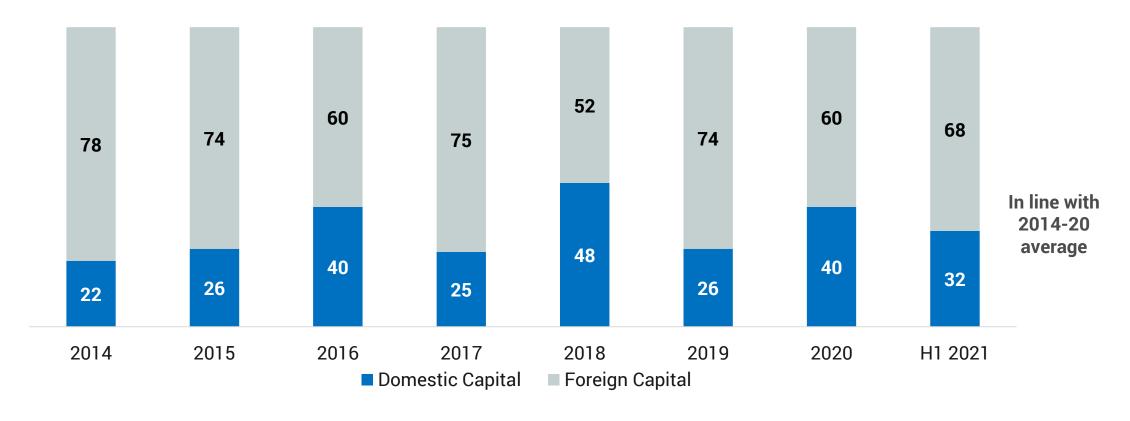




## **ITALIAN INVESTORS BACK AT PRE-COVID LEVELS**









## **INVESTORS CHASING MAINLY CORE DEALS**











#### **BROLETTO - CBD**



Core asset <u>Ongoing</u> Net yield ~2.85%

#### **IL CURVO – City Life**



Core asset Closed Net yield 3.80%

#### VIA CERESIO 7 - Porta Nuova



Core asset Closed Net yield 3.45%

#### PRINCIPE AMEDEO - Center



Refurbishment fully let Closed Net yield **3.00%** 

#### VIA S.TA MARIA IN VIA - Rome CBD



Core asset Closed Net yield 3.90%

#### VIA DEL TRAFORO - Rome CBD

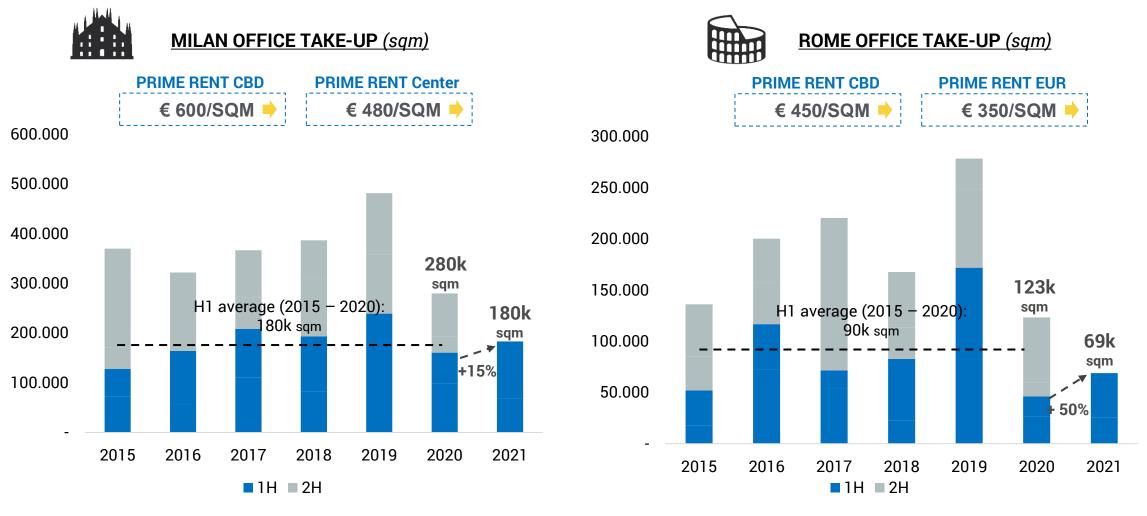


Core asset Closed Net yield **3.50%** 

## LEASING ACTIVITY SHOWS SIGNS OF RECOVERY



## The loosening of restrictions boosted take-up in Q2 in Milan and Rome





## RECENT LEASE TRANSACTIONS



## Prime rent confirmed for quality properties







<u>€ 560/sqm</u>

ca. 1,200 sqm



#### **CORSO ITALIA - Center**



**€ 490/sqm** 

ca. 40,000 sqm

**Deloitte.** 

#### **SYMBIOSIS** – Semicenter



**€ 340/sqm** 

ca. 4,300 sqm

LVMH



#### SAN SILVESTRO - CBD



*€ 480/sqm* 

ca. 2,400 sqm

Atlantia

#### **CURTATONE – Center**



*€ 350/sqm* 

ca. 4,000 sqm

CREDITO FONDIARIO

## **FOCUS ON RAW MATERIAL**



## Upward pressure on construction costs





#### Potential supply / demand imbalance expected until 2023

#### **DEMAND FACTORS**

- Increased demand for durable goods induced by lockdowns
- Public infrastructure investments

#### **CONSTRAINTS OF THE OFFER**

- Decarbonization policies
- Years of low prices have forced manufacturers to cut spending on new projects

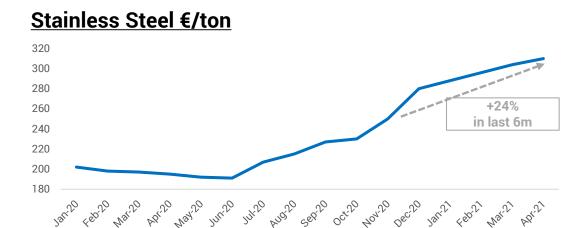
#### **POSSIBLE MITIGATIONS**

- anticipate the selection of contractors to freeze the construction cost forecast
- use a "construction design to budget" approach
- Foresee dedicated clauses in the contracts to benefit from eventual downwards adjustments of raw materials

## **RAW MATERIAL TREND**

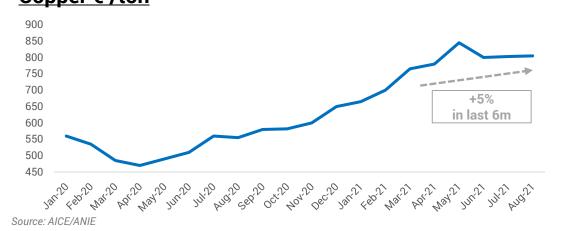


To date there are significant increase in the cost of raw material in an unstable markets

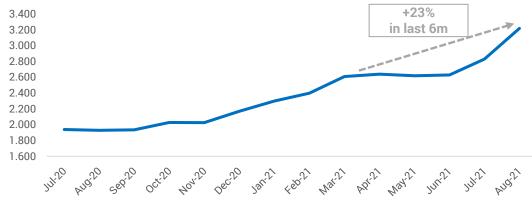




Source: Eure Inox

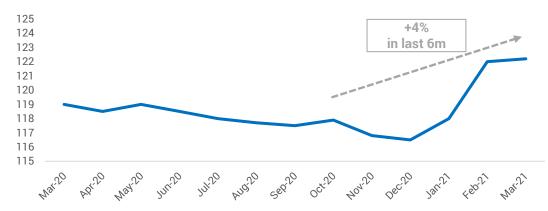


#### **Lumber €/mc**



Source: Global Softwood Log & Lumber

#### **Cement €/mc**



Source: ISTAT



## **COIMA RES - A RESILIENT INVESTMENT PROFILE**





















**BLUE CHIP TENANT FOCUSSED REAL BASE LEADING TO ESTATE PORTFOLIO** STRONG RENT 86% OFFICES, 91% COLLECTION IN MILAN, 58% IN AT 100% **PORTA NUOVA** FOR H1 2021 **BPR sBPR SOLID CORPORATE** GOLD GOLD **SUSTAINABILITY AS GOVERNANCE** A CORNERSTONE OF (6 OF 9 BOARD MEMBERS "GOLD AWARD" ARE INDEPENDENT, GENDER THE INVESTMENT **FROM EPRA FOR** PARITY AMONGST NON-**STRATEGY FIVE YEARS IN A** ROW **SUSTAINABLE VALUE CREATION** FINANCIAL **THROUGH STRUCTURE REFURBISHMENT** (NET LTV EQUAL TO 38.0%, EURO 52 MILLION OF **PROJECTS** LIQUIDITY)

## **SARCA DISPOSAL - SUMMARY**



Disposal of office property in secondary location in Milan at 36% premium vs acquisition price

#### Property sold to a primary local investor

- Disposal price €82.5m
- EPRA Topped-up NIY of 4.6% (10 bps tighter than the market yield)
- Unlevered IRR of 24% (Levered IRR of 39%)

#### Office property located in the Bicocca district in Milan

- 17,661 sqm of commercial area (12-storeys high)
- Fully let to international tenants (including Philips and Signify)
- WALT of approximately 5 years
- Fully refurbished in 2017 by the COIMA platform, LEED Platinum

#### **COIMA RES acquired the property in 2019**

- Purchase price of €60.7m
- EPRA Topped-up NIY of 5.9%
- Disposal implies an Unlevered IRR of 23% (Levered IRR of 35%)

#### **Active portfolio rotation since IPO**

- Acquisitions totalling €851m (on a pro-quota basis)
- Disposals totalling €325m (on a pro-quota basis)
- Disposals at a blended premium of 10% vs acquisition price













## **FOCUS ON CAPEX PLAN**



Value creation through capex plan in order to capture rent upside (+25% on ERV; +36% on Prime Yield)

varae cre	
	Expected Cape Amount (€/M)
	40.45
Table 1 and	40-45

**Expected Start** Capex

**Current Rent** (€/sqm)

**ERV** (€/sqm) **Business District Prime Rent** (€/sqm)

Sustainability **Target** 



40-21

~310

~420 +35% (ERV vs Rent)

420 +35% (Prime Rent vs Rent) = (Prime Rent vs ERV)

From 100 kgCO2e/m2/y To 40 kgCO2e/m2/y -60%



TOCQUEVILLE

30-35

2Q-22

~400

~500 **+25%** (ERV vs Rent)

600 +50% (Prime Rent vs Rent) +20%(Prime Rent vs ERV)

From 103 kgCO2e/m2/y To 25 kgCO2e/m2/y -76%



DERUTA<sup>1</sup>

13-18

**2Q-22** 

~260

~280 **+8%** (ERV vs Rent)

280 +8% (Prime Rent vs Rent) = (Prime Rent vs ERV)

From 100 kgCO2e/m2/y To 40 kgCO2e/m2/y -60%



Total

83-98

n.m.

~3302

~415<sup>2</sup> +25% (ERV vs Rent)

~450<sup>2</sup> +36% (Prime Rent vs Rent) +9% (Prime Rent vs ERV

-65% carbon emission



## PORTFOLIO DECARBONIZATION PLAN



	Today		2025
Total portfolio area [GBA m2]	170.000 m <sup>2</sup>	+ 26%	215.000 m <sup>2</sup>
Portfolio Carbon intensity	70,5 kgCO <sub>2e</sub> /m²/γ	- 30%	49,8 kgCO2e/m2/y
Total portfolio carbon emission	11.700 tCO <sub>2</sub> /y	- 7%	10.900 tCO <sub>2</sub> /y
Carbon Value at Risk (CVaR)	4.750.000 €	- 95%	235.500 €



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