## **COIMARES**

# **CORPORATE PRESENTATION**

DATA AS OF SEP-18 PRO-FORMA FOR PAVILION ACQUISITION AND EURCENTER DISPOSAL

February 2019



















**REAL ESTATE SIIQ** 

## COIMA - A VERTICALLY INTEGRATED PLATFORM





**ESTABLISHED IN 1974** 

**2 MILLION SQM DEVELOPED** 

**€5 BILLION** 

ASSETS UNDER MANAGEMENT

Real Estate, since 1974



























## COIMA - 50% SHARE OF GRADE A MILAN OFFICES



## **OVER 10 BUILT TO SUIT HQs**

DEVELOPED IN THE LAST 15 YEARS

## **APPROX. 1 MILLION SQM**

OF GRADE A OFFICES DEVELOPED

## **OVER 15,000**

CORPORATE EMPLOYEES RELOCATED

### **BANCA AKROS**



**DELOITTE** 



**SAMSUNG** 



**UNICREDIT** 



**NIKE** 



**BNP PARIBAS** 



**GOOGLE** 



**PHILIPS** 



**MICROSOFT** 



**HSBC** 



## COIMA RES - THE ONLY ITALIAN OFFICE REIT





- THE GATEWAY TO ITALIAN REAL ESTATE
  THE ONLY ITALIAN OFFICE REIT
- POCUSSED PORTFOLIO

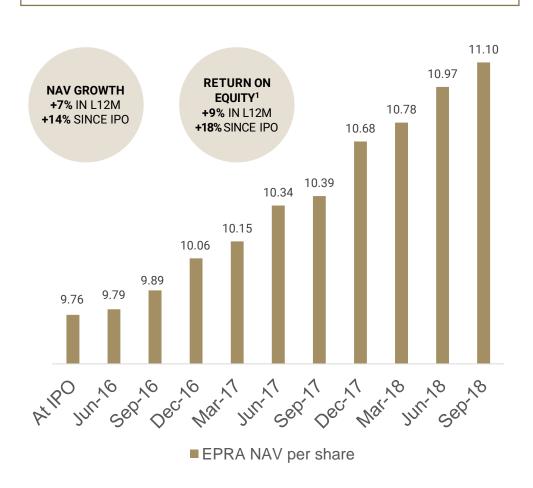
  €640m GAV, 80% OFFICES, 90% IN MILAN, 34% IN PORTA NUOVA
- GROWTH POTENTIAL
  44% OF ASSETS WITH A GROWTH PROFILE
- CONSERVATIVE LEVERAGE 35% LTV, 2% COST
- 5 BEST IN CLASS GOVERNANCE
  7 OF 9 BOARD MEMBERS ARE INDEPENDENT
- TRANSPARENCY
  EPRA GOLD AWARD IN REPORTING TWO YEARS IN A ROW
- **SUSTAINABILITY**60% OF PORTFOLIO LEED CERTIFIED

## COIMA RES – ATTRACTIVE RETURN PROFILE



## **NAV GROWTH & RETURN ON EQUITY**

## **FUNDAMENTALS, UPSIDE & YIELD**



LIKE FOR LIKE RENTAL **GROWTH IN MILAN** 

40% **UPSIDE ON CONSENSUS TARGET PRICES** 

**DIVIDEND YIELD** 

**IMPLIED NET PORTFOLIO YIELD** 

## **Portfolio and value creation**

Financials

Appendix















**COIMARES** 

## DISCIPLINED EXECUTION SINCE IPO



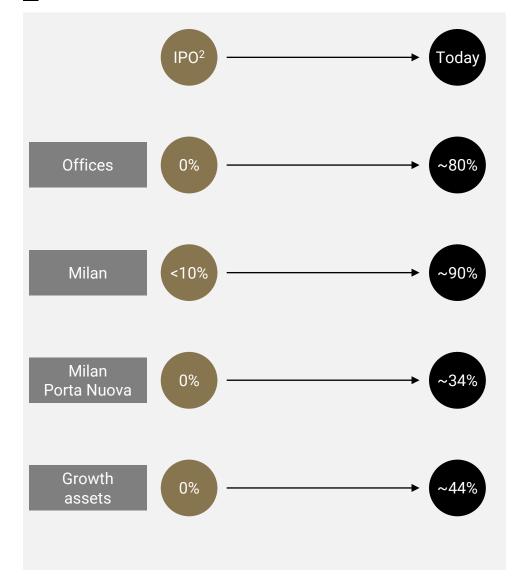
### IPO PLAN VS ACTUAL DELIVERY

- "IPO proceeds to be invested over 2 years"
  - Investment programme completed in ~ 24 months
- "Maintain LTV below 50%"
  - More conservative LTV maintained (below 40%)
- "Pay first dividend 24 months from IPO"
  - First dividend paid 12 months earlier vs IPO plan
- "Focus on commercial real estate in Italy"
  - Created a high quality Milan office focused portfolio

#### Additional achievements

- Increased number of independent Board members
  - Appointment of Olivier Elamine and Luciano Gabriel
- Asset rotation
  - Disposal of €41.5m of bank branches, majority in the South of Italy
  - Disposal of €90.3m Eurcenter property at 13% premium
- Arranged / refinanced > €570m of bank debt
  - Cost maintained at ~ 2.0%, maturity extended to ~ 5 years
- Received EPRA Gold Award 2 years in a row
  - Annual Report and Sustainability Report for 2016 and 2017
- Joined European Innovation & Sustainability Think Tank with five other leading REITs

### PORTFOLIO EVOLUTION SINCE IPO1



Notes:

1) Figures expressed as a % of Gross Asset Value

2

The initial IPO portfolio consisted of 96 Deutsche Bank branches spread across Italy worth €140m

## PORTFOLIO - OVERVIEW<sup>1</sup>



## A €640m high quality portfolio focused on Milan offices with a 44% "growth" component

**€640 MILLION GROSS ASSET VALUE** (PRO-FORMA)

**5.0% EPRA NET INITIAL YIELD** 

5.8% EXPECTED **NET STABILISED YIELD** 

**6.7 YEARS WALT** 

4.5% VACANCY

**80% OFFICES** 

CORE +











**VALUE-ADD** 

Value-add (being upgraded) ~ 14% of growth assets

Core +

(rental growth and capital appreciation potential) ~ 44% of growth assets

### Core + (rental growth and candidates for upgrade)

~ 42% of growth assets

nnnnn **Deutsche Bank** 

**Deruta** – Milan

Vodafone - Milan

**CORE** 

Core ~ 56% of GAV (7.5 years WALT)

### **Growth assets**

~ 44% of GAV (4.6 years WALT)

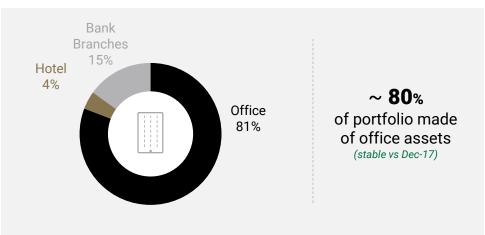
Asset in Milan Porta Nuova

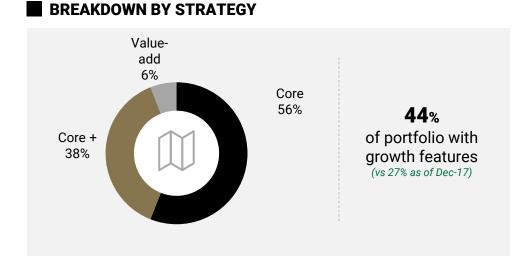
## PORTFOLIO - BREAKDOWN<sup>1</sup>



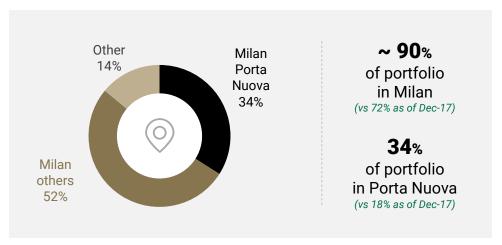
## 34% of COIMA RES assets are in Milan Porta Nuova, a fast growth business district in Milan

### **BREAKDOWN BY USE<sup>2,3</sup>**

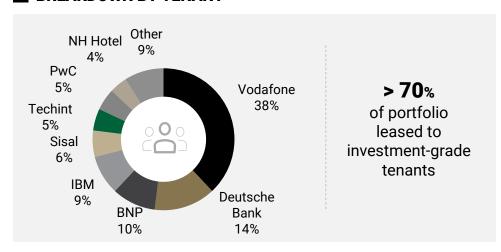




### **BREAKDOWN BY GEOGRAPHY**



### **BREAKDOWN BY TENANT**



Note:

- 1) Data as of September 30th, 2018, pro-forma for Pavilion acquisition and Eurcenter disposal
- 2) Office portion includes c. 2,200 sqm of ground floor retail 3)

Pavilion classified as office space

## PORTFOLIO - **DETAILS** (SEP-18, PRO-FORMA FOR PAVILION ACQUISITION AND EURCENTER DISPOSAL)



	DEUTSCHE BANK	VODAFONE VILLAGE	GIOIAOTTO <sup>1</sup>	BONNET	DERUTA	MONTE ROSA	TOCQUEVILLE	PAVILION	TOTAL
Location	Across Italy	Milan	Milan P. Nuova	Milan P. Nuova	Milan	Milan	Milan P. Nuova	Milan P. Nuova	-
Asset class	Bank Branch	Office	Office, Hotel	Office, Retail	Office	Office	Office	Office	-
Product type	Core	Core	Core +	Value-add	Core	Core +	Core +	Core +	-
% of ownership	100.0%	100.0%	86.7%	35.7%	100.0%	100.0%	100.0%	100.0%	-
Gross Asset Value ("GAV")	€98.9m	€209.1m	€77.0m	€38.0m <sup>2</sup>	€51.9m	€60.4m	€58.5m	€46.3m	€640.0m
WALT (years)	8.1	8.3	5.8	1.9	3.3	4.3	1.8 <sup>6</sup>	9.07	6.7
EPRA occupancy rate	82%	100%	100%	n.a.	100%	91%	100%	100% <sup>7</sup>	95.5%
Gross initial rent	€5.1m	€14.0m	€3.5m	€0.3m²	€3.6m	€3.7m	€2.4m	€1.3m <sup>7</sup>	€33.9m
EPRA net initial yield	4.3%	6.2%	4.0%	n.a.	6.3%	5.0%	3.6%	2.4% <sup>7</sup>	5.0%
Expected net stabilised yield <sup>5</sup>	5.0% <sup>3</sup>	6.2%	4.9%	5.7%4	6.3%	5.6%	4.9%4	7.2%	5.8%

- 1) Financial figures consider Gioiaotto as being 100% consolidated
- 2) Including Bonnet on a look through basis
- 3) Calculated excluding vacant branches
- 4) Calculated including expected capex (soft and hard costs)
- 5) The Expected Net Stabilised Yield reflects in the numerator the stabilised NOI plus any other asset-management initiatives. In the denominator, it reflects the current appraised asset value plus capex or other expenditures expected to generate incremental income included in the numerator
- 6) Not considering break options given under-rented nature of the asset
- From the date in which the IBM leasing contract becomes effective, i.e. Q1 2019



## PORTA NUOVA - **OVERVIEW**



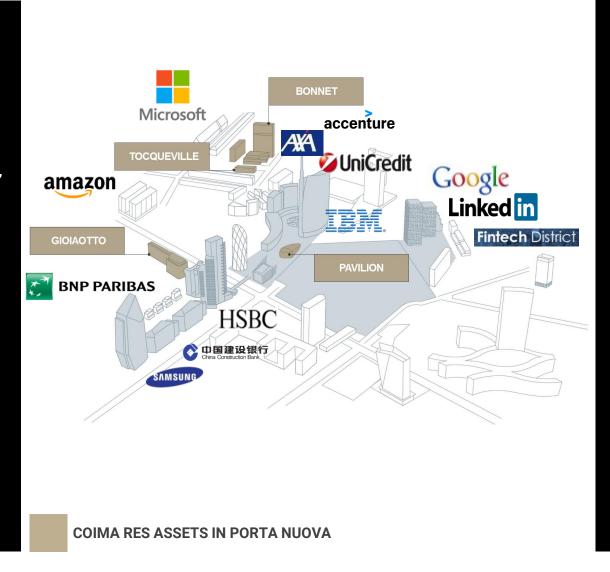
## 34% of COIMA RES assets are in Milan Porta Nuova, the most sustainable & innovative business district in Italy

**COIMA SGR AWARDS:** 

**"BEST URBAN REGENERATION** PROJECT - Porta Nuova" **MIPIM (2018)** 

**"BEST OFFICE & BUSINESS DEVELOPMENT -**Fondazione Feltrinelli & Microsoft House" **MIPIM (2018)** 

**"BEST TALL BUILDING" WORLDWIDE - Bosco** Verticale" **CTBUH (2015)** 



HIGHEST **CONCENTRATION OF LEED BUILDINGS IN ITALY** (31 EXISTING +9 IN PIPELINE)

+10% RENTAL AND **OCCUPANCY GROWTH FORECAST** (2019-2021)

**38 PRIME CORPORATE TENANTS, MORE EXPECTED TO JOIN** 

**HOME TO 35,000+ EMPLOYEES** 

**+30% EXPECTED INCREASE IN NUMBER OF EMPLOYEES** (2018-2022)

COIMARES

Green Street Advisors, COIMA

## **EURCENTER - VALUE CREATION IN DISPOSALS**



Asset sold for €90.3m: 13% premium to acquisition price, 20% levered IRR

**DISPOSAL OF MATURE ASSET** IN ROME

**SALE AT 13% PREMIUM TO ACQUISITION PRICE AND AT 4% PREMIUM TO LAST BOOK VALUE** 

**LEVERED IRR OF 20%** (UNLEVERED IRR OF 11%)

IMPLIED NET STABILISED EXIT **YIELD OF 4.75% IN LINE WITH** ROME EUR PRIME YIELD



2016

**ACQUISITION** 

Eurcenter acquisition for €80.2m

5.4% Net Initial Yield

2016-2018

**ASSET MANAGEMENT** 

€6.4m revaluation booked for Eurcenter

5.3% Net Initial Yield

**Project to increase** the Eurcenter net rentable area by 3.1% authorised in May 2017

2018

**DISPOSAL** 

**Eurcenter disposal** for €90.3m

3.6% Net Initial Yield<sup>1</sup>

Total capital gain of €6.5m to be booked in 2018

## PAVILION / IBM - VALUE CREATION IN LEASING



## Achieved > 200 bps additional yield vs underwriting plan and brought forward cash flow by 3 years

LEASING TO SINGLE BLUE CHIP TENANT (IBM)

NO MATERIAL CAPEX FOR **COIMA RES** 

CASH FLOW FROM YEAR 1

**EXPECTED NET STABILISED** YIELD OF 7%+



- Signed preliminary purchase agreement with UniCredit in May 2018 for €46.3m (c. 3,200 sqm NRA)
- Signed a 9 + 6 years lease agreement with IBM in August 2018 for 100% of the complex
  - effective from 01 2019
  - initial gross rent of c. €400/sqm increasing to c. €1,000/sqm after the first 12 months
- No material capex for COIMA RES to host IBM in the Pavilion
- Acquisition closed in Nov-18
- Strong asset revaluation potential

**Underwriting** business plan at acquisition

Acquisition	Сарех	Capex / Free Rent	Free Rent	Full Rent	
2018	2019	2020	2021	2022	
Cash flow for COIMA RES	negative	negative	zero	positive	

**IBM** leasing

Acquisition	Incentivised Rent	Full Rent	Full Rent	Full Rent	
2018	2019	2020	2021	2022	
Cash flow for COIMA RES	positive	positive	positive	positive	

## BONNET - VALUE CREATION IN RETROFIT



## A "next generation" project in the heart of Porta Nuova

- Value-add project in the heart of Milan Porta Nuova
  - Joint venture<sup>1</sup> between COIMA RES and COF II.
- Cutting edge sustainable and innovative technologies
  - Award winning<sup>2</sup> firm PLP Architecture leading the project
  - Smart Building infrastructure: > 5,000 monitoring sensors, cloud based analytics
  - Approx. 65% of energy use from renewable sources (NZEB)
  - Targeting LEED Gold, WELL Gold and Cradle to Cradle certifications
- Place-making
  - Creation of a new public space (c. 2,500 sgm)
  - ~ €1m to be invested in improving c. 6,000 sqm of public area
  - Seamless integration of streets connecting to Corso Como & Porta Nuova













## VALUE CREATION AT EACH STEP OF THE PROCESS AIMED AT DELIVERING THE MOST COMPETIVE PRODUCT

### **ACQUISITION**

"Off market" acquisition at attractive purchase price

### PRE-DEVELOPMENT

Fast pre-development & entitlement process (12-18 months)

+20% increase in commercial areas (2 additional floors on tower plus brand new building)

### **DEVELOPMENT**

~6% savings on consultants

**General contractor** appointed on budget

LEED certification ~7-11% valuation premium<sup>3</sup>

### LEASING

Leasing activity formally commenced in September 2018

LEED certification accelerates leasing activity<sup>3</sup> by 3x

### **COMPLETION**

**Return targets** 

**Gross yield** on cost ~6%

Levered IRR ~12%

Note:

COIMA RES owns 35.7% stake (remaining stake owned by COIMA Opportunity Fund II)

1) PLP Architecture track record includes high profile projects such as "The Edge" in Amsterdam (named the world's most sustainable building)

COIMARES

Based on study by Re+build, CBRE and GBCI

## DEUTSCHE BANK - VALUE CREATION IN DERISKING



## Sold c. 30% of initial IPO portfolio (€41.5m) at a valuation in line with IPO contribution value

## **PORTFOLIO AT IPO (MAY-16)**

#: 96 branches1 Book Value @ IPO: €140.1m



#### North

#: 67 branches Book Value @ IPO: €83.9m (60% of total)

#### Centre

#: 8 branches

Book Value @ IPO: €17.0m (12% of total)

#### South

#: 21 branches

Book Value @ IPO: €39.2m (28% of total)

### **DISPOSALS SINCE IPO**

#: 26 branches<sup>2</sup> Sale Price: €41.5m Delta vs Book Value @ IPO: 0.1% premium



#### North

#: 5 branches Sale Price: €3.5m Delta vs Book Value @ IPO: 1.7% premium

#### South

#: 21 branches Sale Price: €38.0m Delta vs Book Value @ IPO: 0.1% discount

### CURRENT PORTFOLIO

#: 70 branches3 Book Value @ Jun-18: €98.9m



#### North

#: 62 branches (4 vacant) Book Value @ Jun-18: €81.9m (83% of total)

#### Centre

#: 8 branches (1 vacant) Book Value @ Jun-18: €16.9m (17% of total)

- of which 1 branch sold in 2016 (North of Italy), 2 branches sold in 2017 (North of Italy), 21 branches sold in Jan-18 (South of Italy) and 2 branches sold Sep-18 (North of Italy)
  - of which 5 vacant (Livorno, Torino, Padova, Milano, Novedrate), ERV of vacant branches is €1.1m, Book Value of vacant branches is €11.9m as of June 30th, 2018

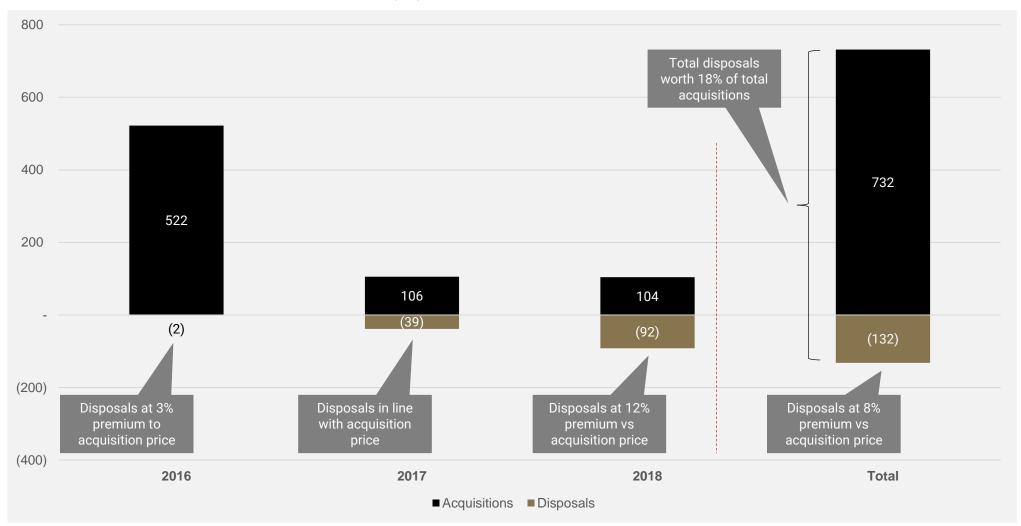


## **ASSET MANAGEMENT - PORTFOLIO ROTATION**



Approx. €732m in acquisitions and €132m in disposals (at a blended premium of 8% to acquisition price)

## **OVERVIEW OF PORTFOLIO ROTATION SINCE IPO (€m)**



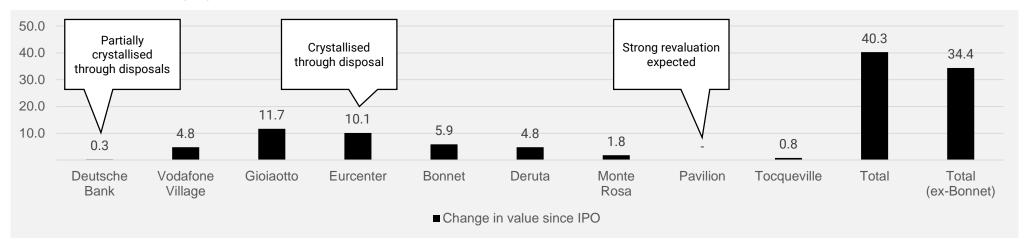


## PORTFOLIO - VALUE CREATION IN NUMBERS

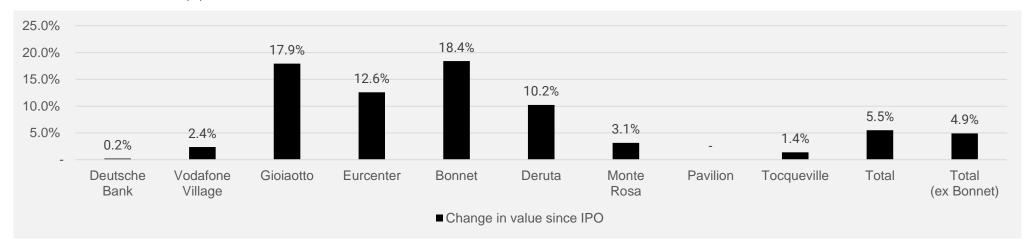


## Value creation of €40m since IPO (c. +6% capital growth)

### **CHANGE IN VALUE**<sup>1</sup> (€m)



## CHANGE IN VALUE<sup>1</sup> (%)



**COIMARES** 

## Portfolio and value creation

## **Financials**

Appendix





















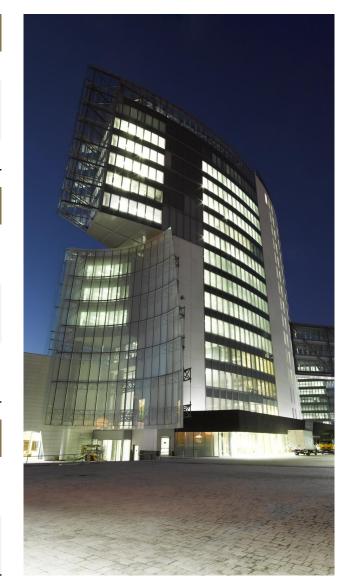
## FINANCIAL HIGHLIGHTS (9M 2018)



BALANCE SHEET	SEP-18	DEC-17	Δ%	Δ
GAV <sup>1</sup>	€680.8m	€610.7m	11.5%	€70.1m
EPRA NAV per share	€11.10	€10.68	3.9%	€0.42
EPRA NNNAV per share	€10.99	€10.56	4.1%	€0.43
LTV <sup>1,2</sup>	40.2%	38.1%	n.m.	210 bps

INCOME STATEMENT	9M 2018	9M 2017	Δ%	Δ
Gross Rents	€26.7m	€25.1m	6.3%	€1.6m
NOI margin	89.2%	89.1%	n.m.	10 bps
EPRA Earnings per share	€0.33	€0.28	14.7%	€0.05
Recurring FFO per share	€0.35	€0.34	3.4%	€0.01
All in cost of debt (blended)	2.03%	1.95%	n.m.	8 bps
ICR	4.1x	3.1x	n.m.	1.0x

OTHER INCOME STATEMENT METRICS	Q3 2018	Q3 2017	Δ%	Δ
Gross Rents	€9.0m	€8.4m	6.7%	€0.6m
NOI margin	89.3%	89.5%	n.m.	(20) bps
EPRA Earnings per share	€0.11	€0.10	10.3%	€0.01
Recurring FFO per share	€0.10	€0.12	(11.9%)	(€0.02)



#### Notes:



Notes.

1) Bonnet included on a look through basis, does not include Pavilion acquisition and Eurcenter disposal (not yet closed as of September 30<sup>th</sup>, 2018)

2) Net debt and LTV as of Dec-17 do not include the €22.7m current financial debt associated to the 21 Deutsche Bank branches sold in January 2018

\*\*CORPORATE PRESENTATION\*\*

19



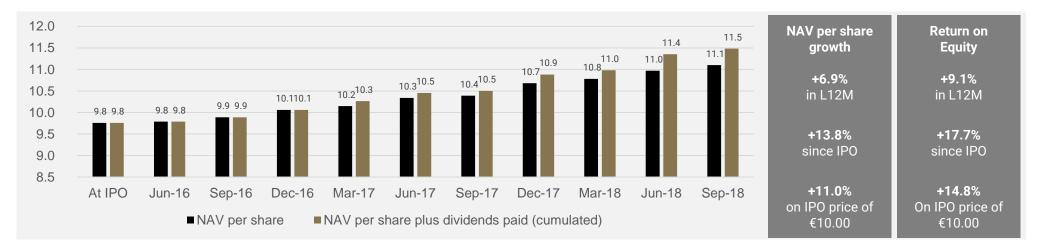
## **RETURN ON EQUITY & NAV GROWTH**



### RETURN ON EQUITY BREAKDOWN (ROLLING LAST TWELVE MONTHS)



### NAV PER SHARE GROWTH PROFILE



## LEVERAGE AND DEBT STRUCTURE



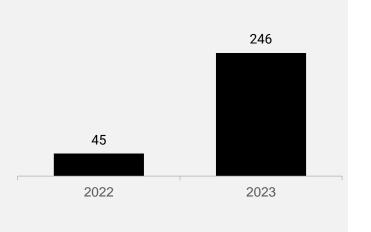
Weighted average debt maturity of 4.4 years, "all in" cost of debt of ~ 2.0%, gross debt c. 79% hedged (Sep-18)

### LTV PROGRESSION<sup>1</sup>



### **GROSS DEBT MATURITY PROFILE** (€m)

- Debt deal signed on July 16<sup>th</sup>, 2018 (pool of banks: Banca IMI, BNP Paribas, ING, UniCredit)
  - New debt for €70m for Monte Rosa and Tocqueville acquisition
  - Refinancing of €149m of existing debt on Vodafone Village and Deutsche Bank
  - Average maturity of 4.4 years (from 3.3 years as of June 30<sup>th</sup>, 2018)
  - Average "all in" cost of debt at ~ 2.0%
- On October 31st, 2018, signed with UniCredit a €27.0m3 financing for the Pavilion acquisition
  - Secured debt, 5 years maturity, 1.80% "all in" cost
- Reimbursed €47.9m of debt related to the Eurcenter disposal in Dec-18



Notes:

COIMARES

- Bonnet included on a look-through basis
- Pro-forma for the Pavilion acquisition and Eurcenter disposal
- 2) 3) Total financing is €31.5m, i.e. €27.0m acquisition financing and €4.5m VAT line

Portfolio and value creation

Financials

## **Appendix**



















**COIMARES** 

## COIMA RES - MILAN OFFICE ASSETS



## PORTA NUOVA







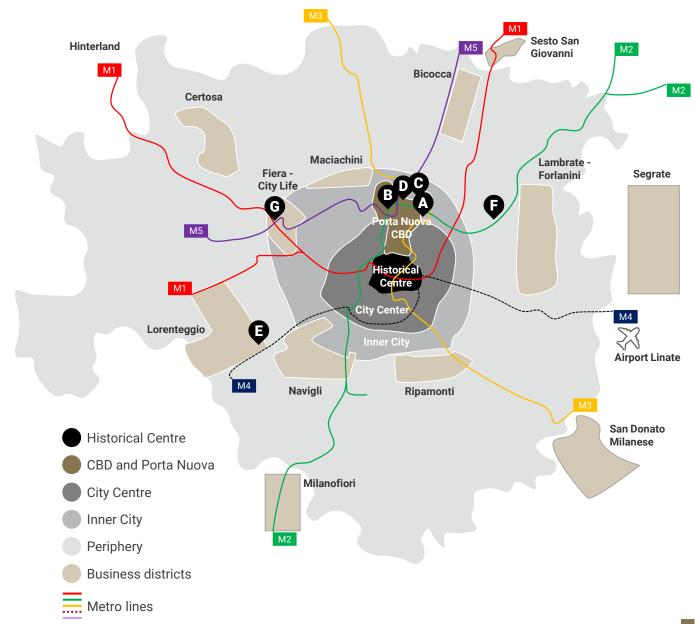


## OTHER DISTRICTS







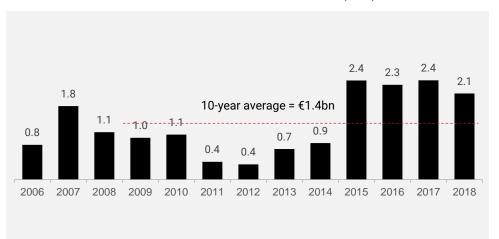


## MILAN OFFICES - INVESTMENT ENVIRONMENT

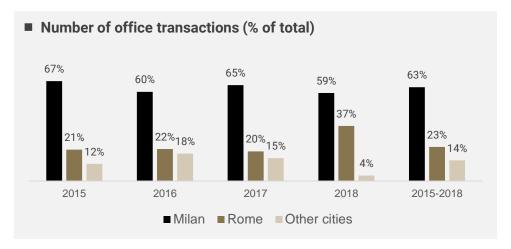


Active investment market in 2018 (volumes 1.5x last 10 years average), despite being 13% lower than 2017 (which was a record year). Yield compression of c. 10 bps for prime locations and 25 bps for secondary locations in 2018

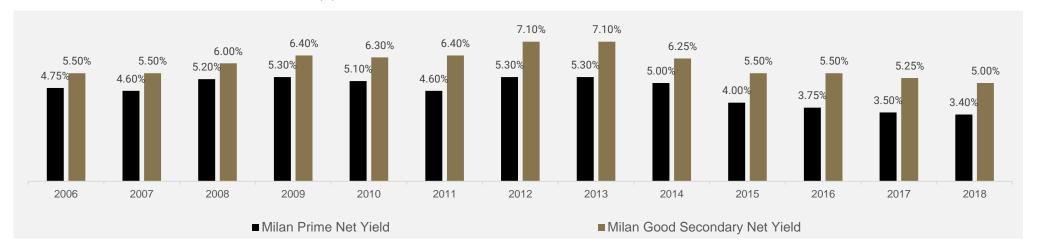
### MILAN OFFICES - INVESTMENT VOLUMES (€BN)



### MILAN OFFICE - MARKET LIQUIDITY IN CONTEXT<sup>1</sup>



### **MILAN OFFICES - YIELD PROGESSION (%)**





CBRE, C&W

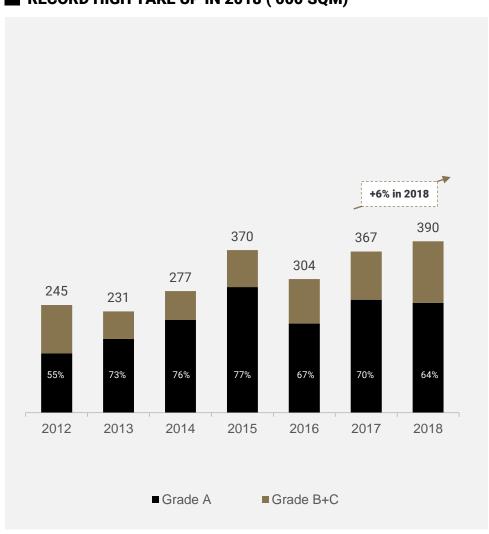
Note:

## MILAN OFFICES - DEMAND & SUPPLY DYNAMICS

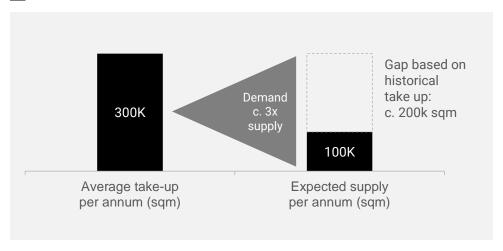


## Record take up in Milan for 2018, strong supply & demand imbalance to persist in the foreseeable future

## RECORD HIGH TAKE UP IN 2018 ('000 SQM)



### **SUPPLY VS DEMAND IMBALANCE**



### STRONG EMPLOYMENT GROWTH IN MILAN

- Approx. 62,000 new employees expected in 2018-2022
  - Business services ~ 34,000 employees
  - Professional services ~ 13,000 employees
  - Manufacturing & energy ~ 9,000 employees
  - Others ~ 6,000 employees
- Approx. 740,000 sqm of office space required¹
  - Equivalent to c. 150,000 sqm of office space per year

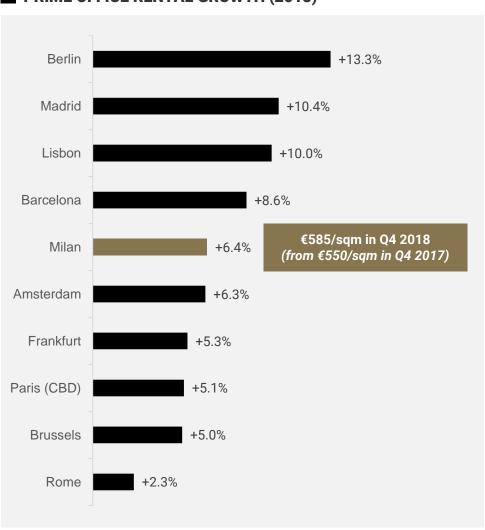


## MILAN OFFICES - STRONG RENTAL GROWTH

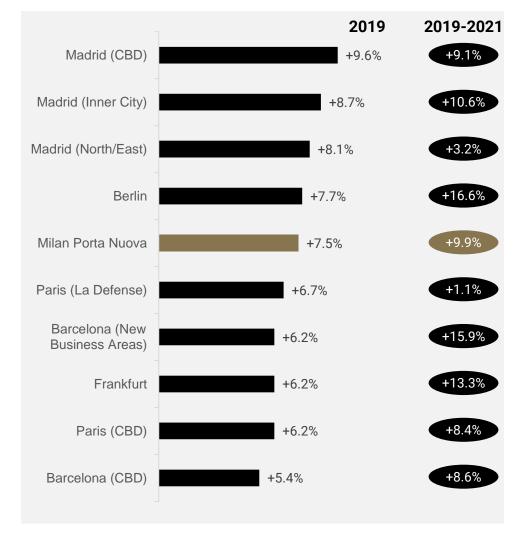


## Milan top 5 city in Western Europe for rental growth in 2018 with a strong outlook in Milan Porta Nuova for 2019-2021

## PRIME OFFICE RENTAL GROWTH (2018)



### OFFICE RENTAL AND OCCUPANCY GROWTH<sup>1</sup>



Sources:

Note:

1)

## **VODAFONE VILLAGE**



## A LEED certified property in the Milan Lorenteggio District serving as Italian HQ for Vodafone

## KEY DATA

■ Construction Year 2012

■ Refurbishment Year n.a.

■ Acquisition Year by COIMA RES 2016

■ Asset Type Office

Vodafone ■ Tenant

■ Surface 46,323 sqm

■ Fair Value €209.1 million

■ Gross Initial Rent €14.0m

6.2% ■ EPRA Net Initial Yield

■ WALT 8.3 years

■ EPRA Occupancy Rate 100%

■ Certification LEED Silver

Gantes & Marini ■ Architect











## **DERUTA**



## A modern office building in the Milan Lambrate district well connected with public transportation (subway)

## KEY DATA

■ Construction Year 2007

■ Refurbishment Year n.a.

■ Acquisition Year by COIMA RES 2017

■ Asset Type Office

BNL (BNP Paribas) ■ Tenant

■ Surface 27,571 sqm

■ Fair Value €51.9 million

■ Gross Initial Rent €3.6m

6.3% ■ EPRA Net Initial Yield

■ WALT 3.3 years

■ EPRA Occupancy Rate 100%

■ Certification n.a.

■ Architect n.a.











## **MONTE ROSA**



## An under-rented office building in the Milan City Life-Lotto district well connected with public transport

## KEY DATA

■ Construction Year 1942 / 1956 / 1961

■ Last Refurbishment Year 1997

■ Acquisition Year by COIMA RES 2017

■ Asset Type Office

Techint / PwC ■ Tenant

■ Surface 19,539 sqm

■ Fair Value €60.4 million

■ Gross Initial Rent €3.7m

5.0% ■ EPRA Net Initial Yield

■ WALT 4.3 years

■ EPRA Occupancy Rate 91%

■ Certification n.a.

■ Architect n.a.









## **GIOAOTTO**



## A LEED certified property in Milan Porta Nuova with embedded rental growth

## KEY DATA

■ Construction Year 1970s ■ Last Refurbishment Year 2014 ■ Acquisition Year by COIMA RES 2016

■ Asset Type Hotel / Office

■ Tenants NH Hotel / Angelini / QBE / etc

■ Surface 15,256 sqm ■ Fair Value €77.0 million

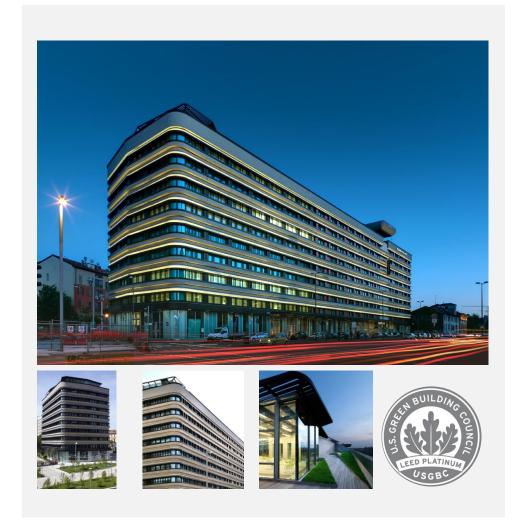
■ Gross Initial Rent €3.5m 4.0% ■ EPRA Net Initial Yield

■ WALT 5.8 years

■ EPRA Occupancy Rate 100%

■ Certification LEED Platinum

■ Architect Park Associati





## **TOCQUEVILLE**



## An under-rented and strategically located property in Milan Porta Nuova with meaningful growth potential

## **KEY DATA**

Construction Year	1969
Las Refurbishment Year	2003

■ Acquisition Year by COIMA RES 2018

■ Asset Type Office

Sisal ■ Tenant

■ Surface 9,600 sqm

■ Fair Value €58.5 million

■ Gross Initial Rent €2.4m

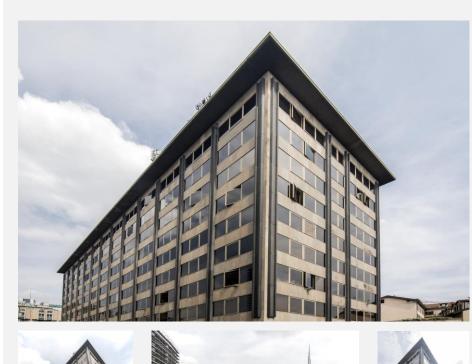
3.6% ■ EPRA Net Initial Yield

■ WALT 1.8 years

■ EPRA Occupancy Rate 100%

■ Certification n.a.

■ Architect n.a.









## **PAVILION**



## A unique property in Milan Porta Nuova leased to a blue chip tenant and with strong revaluation potential

### **KEY DATA**

■ Construction Year 2014

■ Refurbishment Year n.a.

■ Acquisition Year by COIMA RES 2018

■ Asset Type Office

IBM (from Q1 2019) ■ Tenant

■ Surface 3,200 sqm

■ Acquisition price €46.3 million

■ Gross Initial Rent €1.3m (from Q1 2019)

■ Expected Net Stabilised Yield 7.2%

■ WALT 9.0 years (from Q1 2019)

■ EPRA Occupancy Rate 100% (from Q1 2019)

■ Certification LEED Gold

Michele De Lucchi ■ Architect

## **PICTURES**











Data as of September 30th, 2018

## **BONNET**



## A "next generation" project in the heart of Porta Nuova

### ■ Value-add project in the heart of Milan Porta Nuova

- Joint venture<sup>1</sup> between COIMA RES and COIMA Opportunity Fund II

### ■ Total project cost of €164m¹

- Purchase price: €89m - Estimated capex: €58m

- Other capitalised expenses, including financing: €16m

### ■ Leverage and target returns

- Gross Yield on Cost: c. 6%

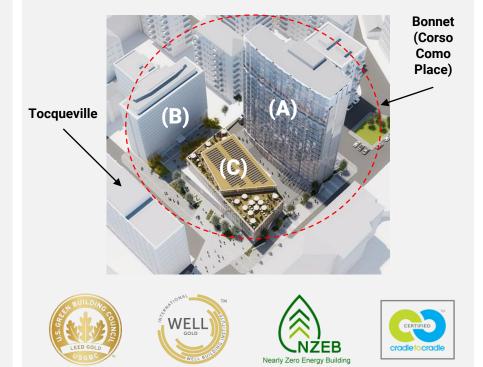
- Levered IRR: c. 12%

- Project Loan to Cost: c. 60%

### **■** Project timeline

- Dec-16: Acquisition of the property
- Jul-18: General contractor appointed & construction works started
- Sep-18: Commencement of commercialisation to tenants
- 2020: Expected completion of the works and delivery of the project

- **Building A** (high-rise office tower, 16,000 sqm GBA)
  - existing building, 100% vacant
  - hard refurbishment
- Building B (low-rise office tower, 6,200 sgm GBA)
  - existing building, currently >60% leased
  - extraordinary maintenance works only
- **Building C** (new office / retail low-rise, 4,800 sqm GBA)
  - new building (partially replacing underground parking)
  - demolish and rebuild existing underground parking
  - develop new office with ground floor retail



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