### COIMARES







# FY 2021 RESULTS

February 25<sup>th</sup>, 2022











REAL ESTATE SIIQ

### Key Highlights Manfredi Catella, CEO

Financial Results Fulvio Di Gilio, CFO

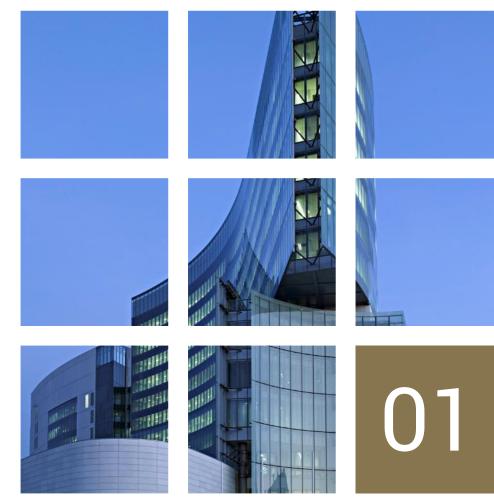
Portfolio & Asset Management Matteo Ravà, Head of Asset Management

Market Outlook Gabriele Bonfiglioli, Head of Investments

Closing Remarks *Manfredi Catella, CEO* 

Appendix





# COIMA RES - REVIEW OF 2021

### A focused and sustainable portfolio leading to solid financial results

### **OPERATIONAL & PORTFOLIO PERFORMANCE**

- Sold mature assets in non-core locations: Sarca property in Bicocca sold at 36% premium and with 39% IRR
  - Disposal in line with COIMA RES' strategy
  - Free up capital to perform Pirelli 32 acquisition
- Acquisition of Pirelli 32 office complex in Milan's Porta Nuova
  - Repositioning and building reuse operation in Milano Porta Nuova
  - Porta Nuova exposure increases to 61% of portfolio
- New green financing executed for €165M
- €120m to refinance the existing debt and €45M to partially fund capex plans
- aligned with the European taxonomy of environmentally sustainable economic activities
- Collected 100% of FY 2021 rent due<sup>1</sup> (99.4% at same date in 2020)
- Leased/renewal c. 12,800<sup>2</sup> sqm accounting for c. €6.8<sup>2</sup>m (c. +45% upside vs previous rents) per annum in 2021
- Redevelopment of Monte Rosa, Tocqueville and Deruta
  - High sustainability target (-65% of carbon emission on average)
  - Meaningful potential upside achievable in terms of rent / sqm (+25% ERV vs current rent)

### FINANCIAL RESULTS

- Gross rent at €41.2m in 2021
  - Like for like rental growth at +0.8% excluding Monte Rosa
  - Like for like rental growth (office) at +2.3% excluding Monte Rosa
- Net operating profit (EPRA Earnings) at €15.0 m (or Euro 0.42 per share) in line with 2021 guidance
- EBITDA at €44.3M in 2021
  - +40.4% vs 2020 level of €31.5m
- Net profit at €23.1m in 2021
  - ~50% vs 2020 level of €15.6m
- EPRA NTA per share at €12.75 as of Dec-21
  - EPRA NTA growth of 2.7% in 2021
- Sustainable capital structure with ample liquidity
  - Net LTV at 30.5% on a consolidated basis (27.6% pro-quota)
  - €90.6m of cash on balance sheet (consolidated)
- **EPRA Earnings guidance for 2022 at Euro 0.30 per share** 
  - Considers the start of Monte Rosa, Tocqueville and Deruta redevelopment projects
- Dividend confirmed at €0.30 per share



# PIRELLI 32 ACQUISITION - SUMMARY



Redevelopment of the property with the objectives of substantially contributing to the mitigation of climate change (i.e. renewable energy coverage > 65% of annual needs)

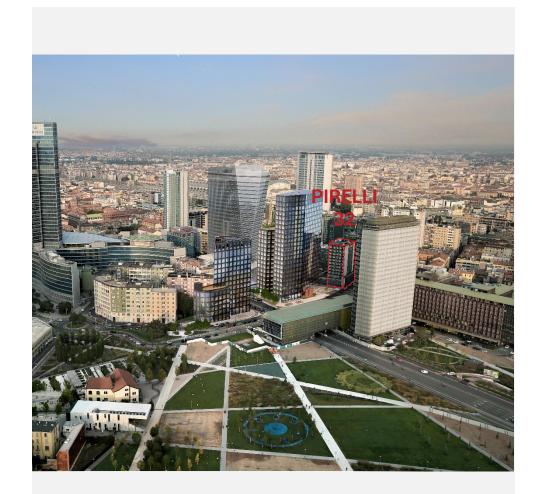
#### ASSET OVERVIEW

<ul> <li>Ownership (look through)</li> </ul>	77%
<ul> <li>Construction Year</li> </ul>	1960
Asset Type	Office – Value add
Tenant	Unicredit
Surface	9,560 sqm (NRA)
<ul> <li>Acquisition Price</li> </ul>	€58.2m (100% of asset)
WALT	< 1.0 years
<ul> <li>Occupancy Rate</li> </ul>	100%

### INVESTMENT RATIONALE

- Value add asset in Milan Porta Nuova
- Value creation based on expected net stabilized yield on costs above 5.0% (ca. 160bps premium vs prime yield)
- Excellent accessibility in front of metro stop and lying on the main axis connecting Central Station and Garibaldi Station
- Refurbishment high standards target for environmental sustainability and technology innovation
  - LEED® C&S and WELL® C&S certification
  - Zero "fossil fuel"
  - Renewable energy coverage > 65% of annual needs
  - Energy performance certificate "A" and classification "nZEB"
  - "Carbon value at Risk" of the property <0%

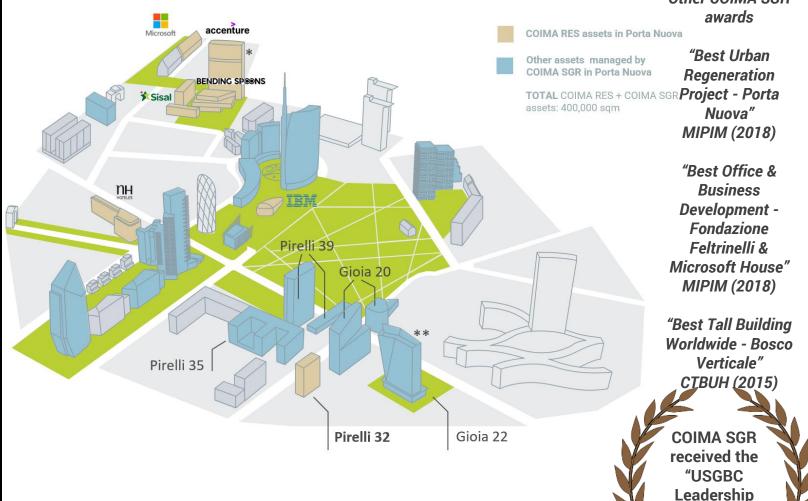
### ASSET PICTURES



# P 32 - INCREASING EXPOSURE TO RESILIENT AREA

# 62% (from 59%) of total portfolio located in Milan Porta Nuova which is set to be the main post-Covid urban campus including Pirelli 32 acquisition

Submitted application to achieve LEED for **Communities and** WELL Community certifications Porta Nuova set to be the world's first district redevelopment project to obtain a double certification **Certifications analyse** the social, environmental and economic aspects of the Porta Nuova Part of Porta Nuova is also BAM (Biblioteca degli Alberi), Italy's



Award"

**USGBC (2020** 

FY 2021 RESULTS

first public park

managed through a

unique agreement

between the Milan

**City Council, COIMA** 

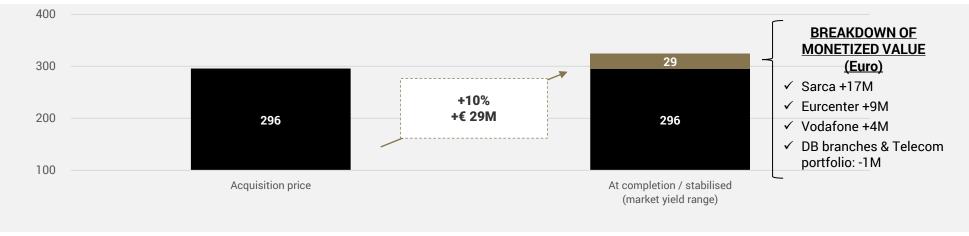
SGR and the Riccardo

**Catella Foundation** 

### **MANAGEMENT VALUE CREATION**



#### MONETIZED VALUE AS OF TODAY (+10% BLENDED)



Monetized Value

#### **FUTURE VALUE CREATION (UP TO 45%)**



Key Highlights Manfredi Catella, CEO

**Financial Results** Fulvio Di Gilio, CFO

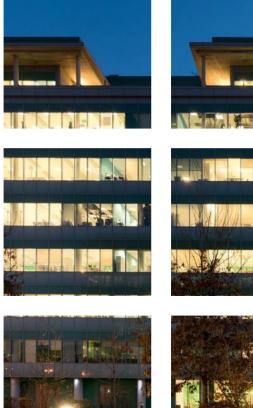
Portfolio & Asset Management Matteo Ravà, Head of Asset Management

Market Outlook Gabriele Bonfiglioli, Head of Investments

**Closing Remarks** Manfredi Catella, CEO

Appendix

















### 2021 - FINANCIAL HIGHLIGHTS

### EPRA Earnings per share 2022 guidance to €0.30

BALANCE SHEET	DEC-21	DEC-20	Δ%	Δ
Investment Properties	€687.1m	€758.1m	(9.4)%	€(71.0)m
EPRA Net Tangible Assets	€460.5m	€448.3m	2.7%	€12.2m
EPRA Net Tangible Assets per share	€12.75	€12.42	2.7%	€0.33
Net LTV (consolidated)	30.5%	38.3%	n.m.	(7.8) p.p.

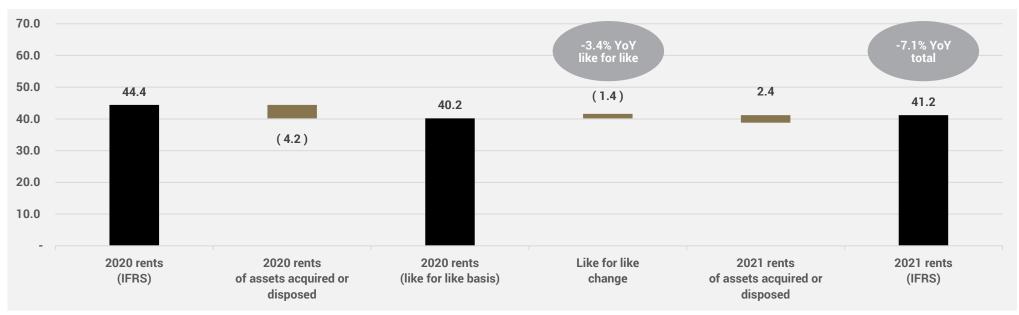
INCOME STATEMENT	2021	2020	Δ%	Δ
Gross Rents	€41.2m	€44.4m	(7.2)%	€(3.2)m
NOI Margin	89.0%	90.8%	n.m.	(180) Bps
EBITDA	€44.3m	€31.5m	40.6%	€12.8m
Net Profit	€23.1m	€15.6m	47.5%	€7.5m
EPRA Earnings per share	€0.42	€0.49	(14.3)%	€(0.07)
Recurring FFO per share	€0.56	€0.67	(16.9)%	€(0.11)
EPRA Cost Ratio (incl. direct vacancy costs)	33.2%	30.5%	n.m.	2.7 p.p.
EPRA Cost Ratio (excl. direct vacancy costs)	31.7%	28.2%	n.m.	3.5 p.p.
All in cost of debt (blended)	2.03%	1.98%	n.m.	5 bps
ICR	3.5x	4.0x	n.m.	(0.5)x





# **RENTS - GROWTH AND PAYMENTS**

### Like for like rents -3.4%(+0.8% excl. MR93) in 2021, collected 100.0% of 2021 rents due



#### **GROSS RENTS BRIDGE** (€m, IFRS consolidation perimeter)

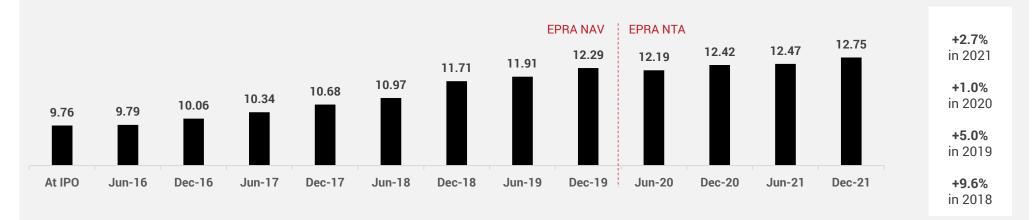
#### **RENTS COLLECTION UPDATE** (Feb 24<sup>th</sup>, 2022, IFRS consolidation perimeter)



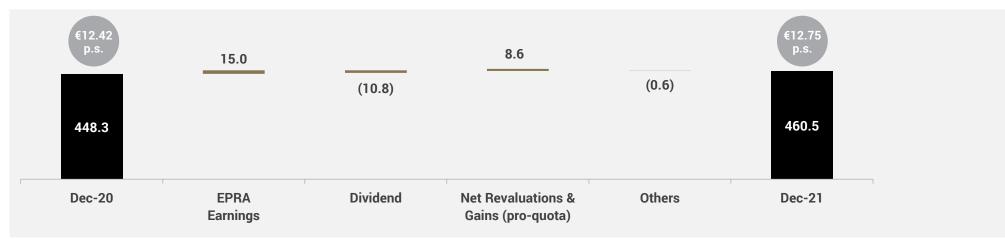
### EPRA NAV - EVOLUTION

### EPRA Net Tangible Assets per share increased by 2.7% in 2021

### EPRA NET TANGIBLE ASSETS PER SHARE EVOLUTION $(\mathbf{f})$



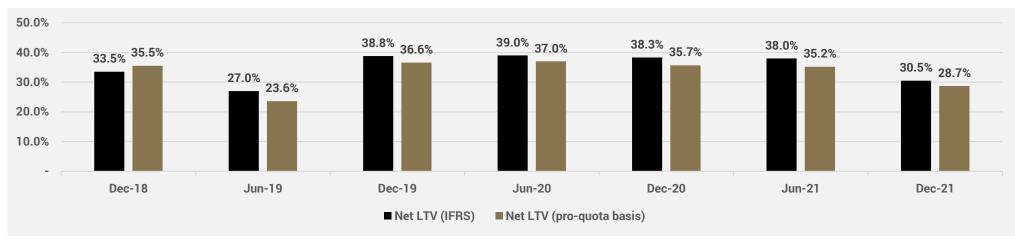
EPRA NET TANGIBLE ASSETS BRIDGE IN 2021 (€m)



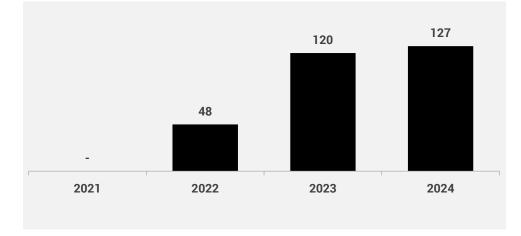
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# LTV AND DEBT STRUCTURE - EVOLUTION

### Average maturity of 1.7 years (3.3 years considering the refinancing), "all in" cost of ~ 2.0%, c. 85% hedged



#### **NET LTV PROGRESSION (%)**



#### **DEBT MATURITY** (€m, Dec-21)

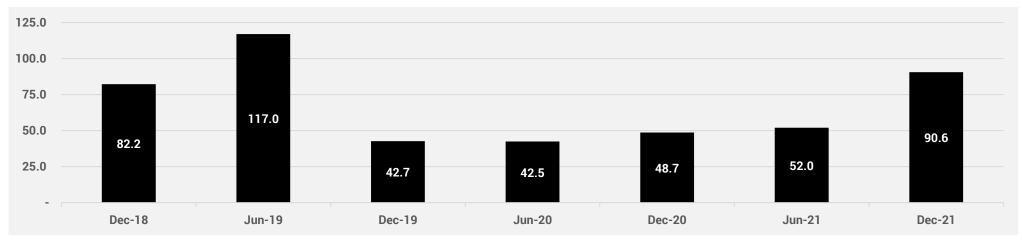
#### COVENANTS OVERVIEW (Dec-21)

Debt secured by assets	Maturity	Gross Debt	Gross LTV	Covenant LTV
Gioiaotto	2022	€48m	57%	< 65%
M. Rosa, Tocqueville, Branches	20231	€72m	41%	< 60%
Pavilion	20231	€27m	36%	< 65%
Microsoft	2023	€22m	21%	< 60%
Vodafone	2024	€127m	61%	< 65%

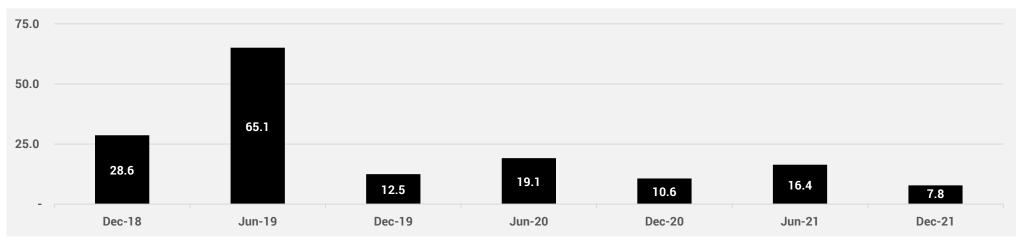
# LIQUIDITY PROFILE - EVOLUTION

### Ample on consolidated balance sheet liquidity position

#### CASH ON BALANCE SHEET, CONSOLIDATED (€m)



#### CASH ON BALANCE SHEET, HOLDING LEVEL (€m)



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Key Highlights *Manfredi Catella, CEO* 

Financial Results Fulvio Di Gilio, CFO

### **Portfolio & Asset Management** *Matteo Ravà, Head of Asset Management*

Market Outlook Gabriele Bonfiglioli, Head of Investments

Closing Remarks *Manfredi Catella, CEO* 

Appendix





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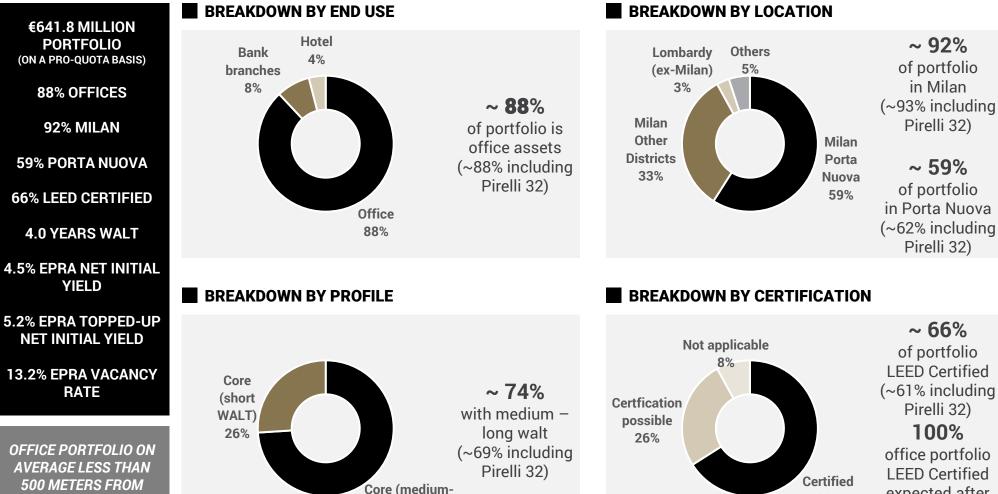




### COIMARES

#### FY 2021 RESULTS 14

projects



### A guality portfolio focused on Milan offices with a high sustainability profile

PORTFOLIO - BREAKDOWN

**OFFICE PORTFOLIO ON** AVERAGE LESS THAN **500 METERS FROM METRO / TRAIN STATIONS** 

#### Note: 1) 2)

3)

4)

Breakdown of Gross Asset Value on a pro-quota basis

Asset for which a certification is not applicable are bank branches

long WALT)

74%

Pavilion considered as office asset

Data at Dec 31st 2021 non including Pirelli 32

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~ 66% of portfolio **LEED** Certified (~61% including Pirelli 32) 100% office portfolio **LEED** Certified expected after 66% refurbishment



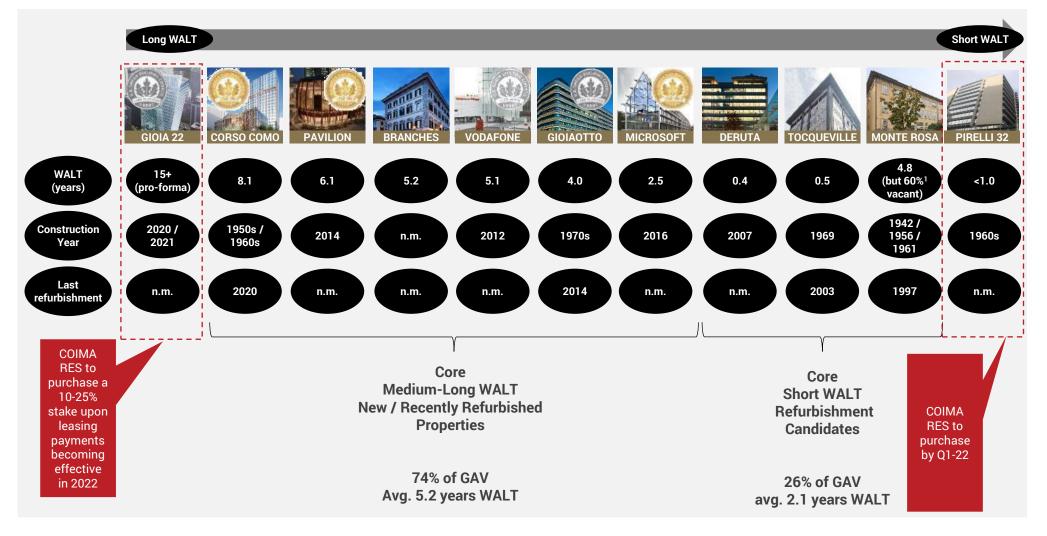


# PORTFOLIO - ASSET BY ASSET OVERVIEW



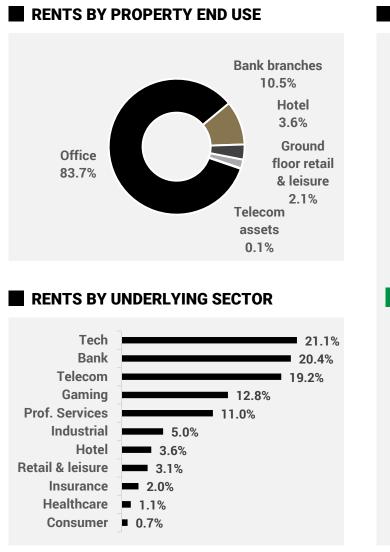
### Core profile. Next development sites to be activated in coming months

### **OVERVIEW**

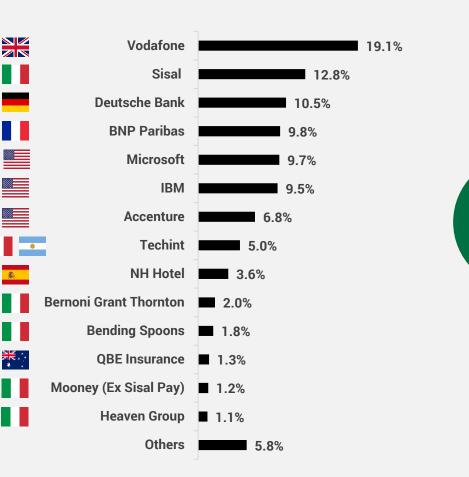


## TENANT BASE - OVERVIEW

### A blue-chip and diversified tenant base mostly made by multinational corporations



RENTS BY TENANTS



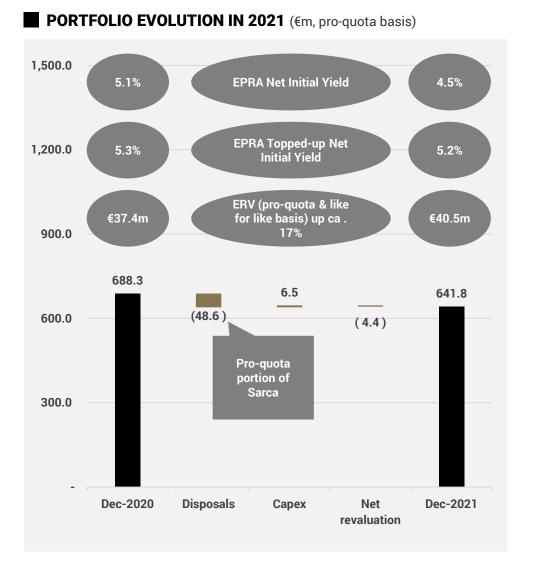
COLLECTED 100% OF 2021 RENTS DUE (24-Feb-2022)

*Note:* Data above are based on stabilised rent (on a pro-quota basis)

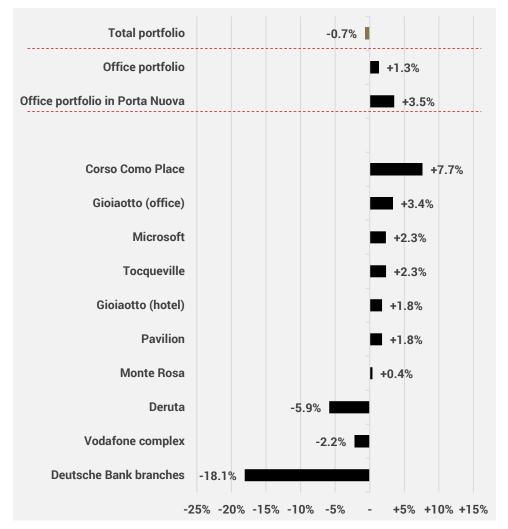


# PORTFOLIO - CAPITAL VALUE IN 2021

### Capital value down 0.7% overall in 2021, Office portfolio + 1.3% and Porta Nuova Office Portfolio +3.5%

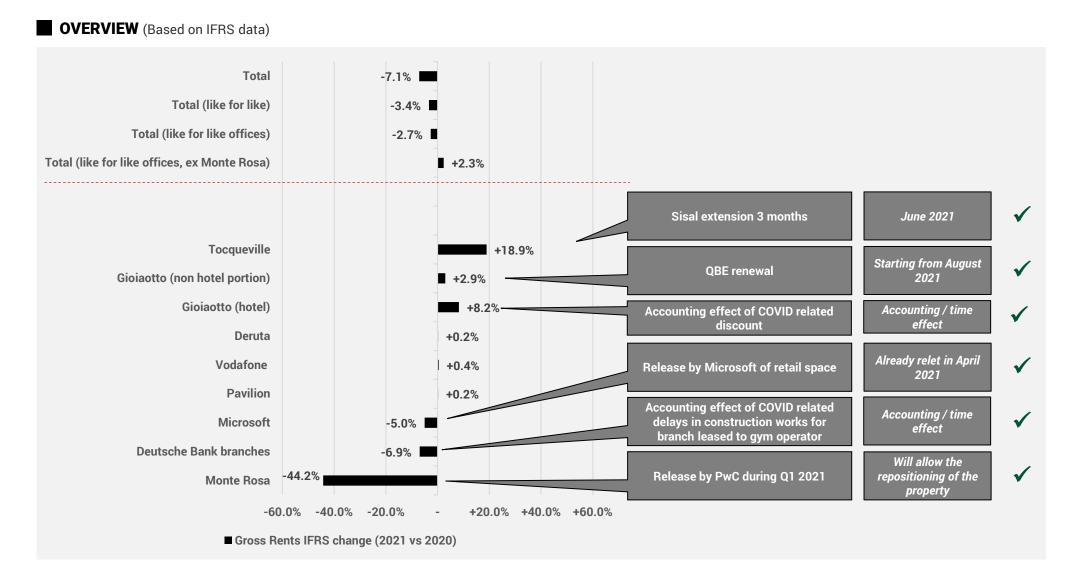


### CAPITAL VALUE GROWTH IN 2021 (%, pro-quota basis)



### RENTAL GROWTH - 2021 VS 2020

### Like for like rental growth mostly affected by the release by PwC of the space previously let at Monte Rosa



### +45% on leasing activities

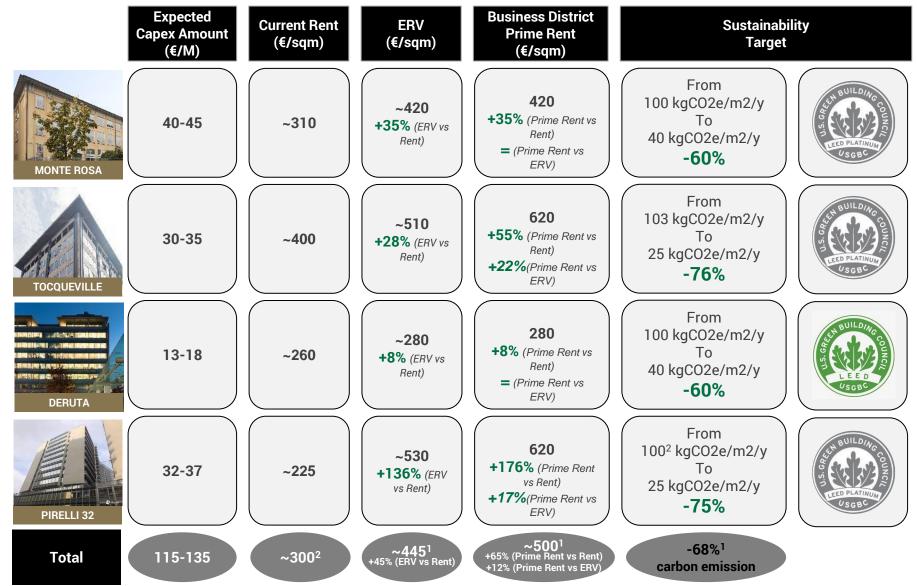
### DETAILS

Tenant	Property	Stabilised Gross Rent p.a.	Surface	Premium / discount vs previous rent in place	Comment
Unifor	Microsoft	€0.3m	404 sqm	-8%	Replaced Microsoft retail shop
A2A (binding offer)	Sarca	€0.2m	704 sqm	+24%	Replaced Signify
Mooney (ex SisalPay)	Corso Como Place (B)	€1.3m	3.243 sqm	+32% (€/sqm basis)	Increased surface let of 10% from 2.947 sqm of Corso Como Place B to 3.243 sqm
Multi Italy	Corso Como Place (B)	€0.2m	535 sqm	+9%	Replaced HRS
Sisal Tocqueville €4.7		€4.7m¹	7.950 sqm	+50% <sup>1</sup>	Extension by 3 months in 2022 (before ultimate release)
Total		€ 6.8m	12.836 sqm	~ +45%²	



# **FOCUS ON CAPEX PLAN**

Value creation through capex plan in order to capture the potential rent upside (+45% on ERV; +65% on Prime Yield)



**COIMARES** 1) Weighed on GAV 2) Carbon emission benchmarked with comparable buildings

Key Highlights *Manfredi Catella, CEO* 

Financial Results Fulvio Di Gilio, CFO

Portfolio & Asset Management Matteo Ravà, Head of Asset Management

Market Outlook Gabriele Bonfiglioli, Head of Investments

Closing Remarks *Manfredi Catella, CEO* 

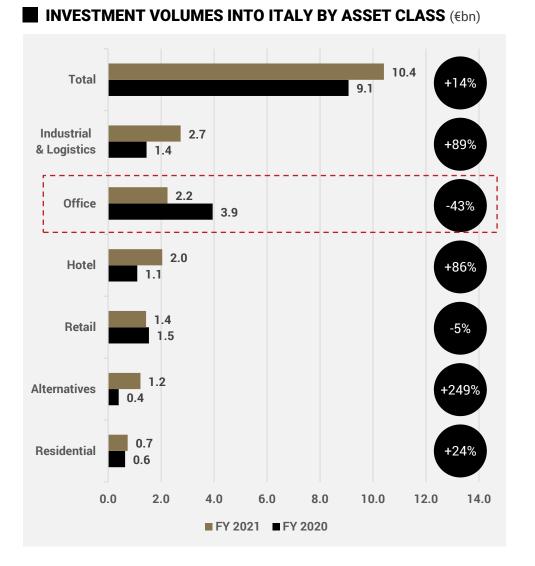
Appendix



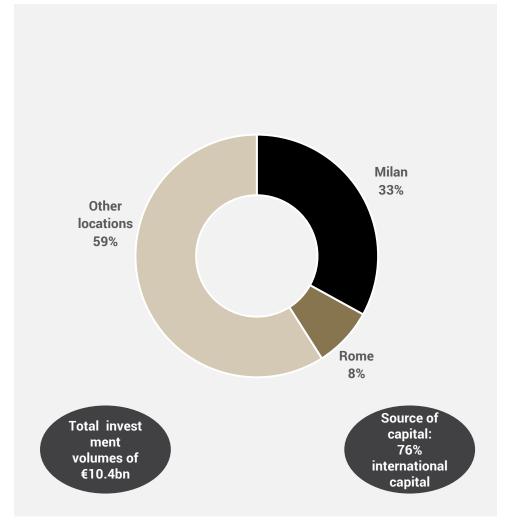


# ITALY - REAL ESTATE INVESTMENT MARKET FY 2021

### Full year 2021 volume equal to Euro 10.4 bln, +14% above 2020 (Euro 9.1 bln)



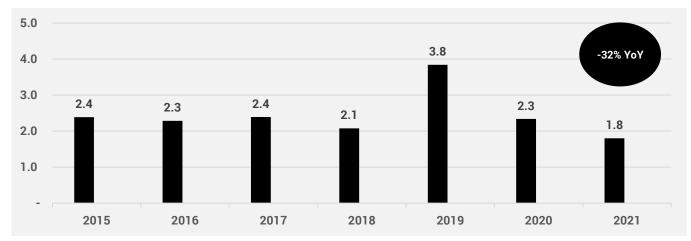
### INVESTMENT VOLUMES INTO ITALY BY LOCATION (%)



# MILAN OFFICES - INVESTMENT ENVIRONMENT

Decrease of volumes in FY 2021 due to Covid 19 effects and limited assets supply. Positive sentiment on investments supported by take-up and progressive smart-working reduction. Prime Yield equal to 2.9% (20bps lower vs Dec-20)

#### **INVESTMENT VOLUMES** (€bn)



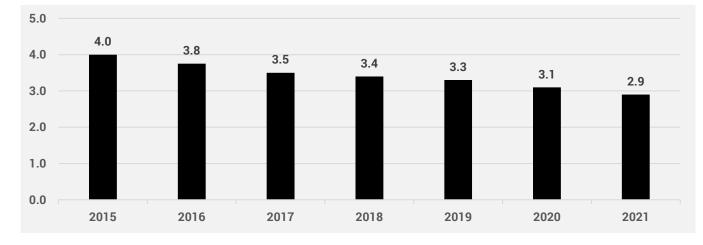
#### SELECTED TRANSACTIONS







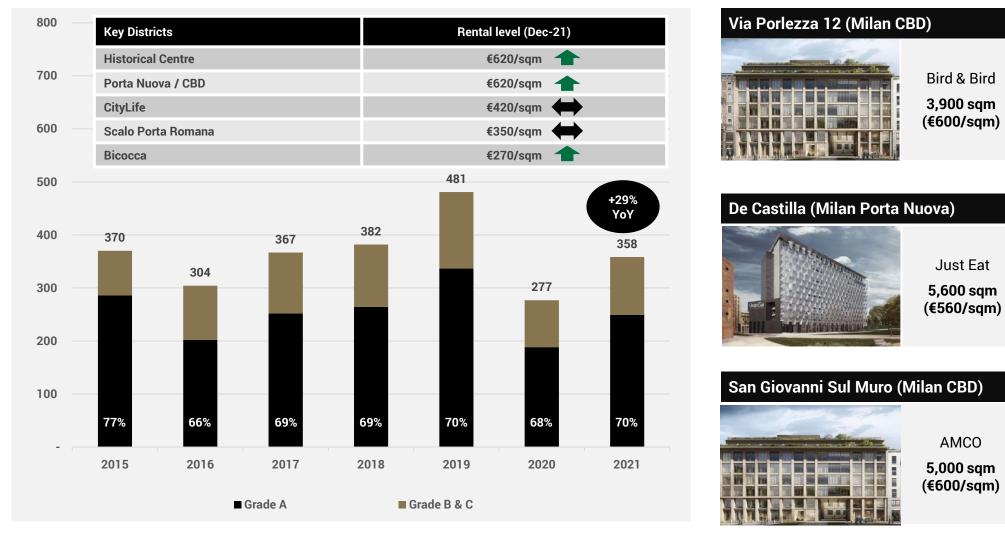
### PRIME YIELD (%)



# MILAN OFFICES - LEASING ENVIRONMENT

Overall take up in FY 2021 up 29% vs FY 2020, demand concentrated in Grade A properties, increase headline rents supported by the search for quality spaces. PNRR employment effects will contribute to the letting market' dynamics

### TAKE UP BY GRADE ('000 sqm)





SELECTED TRANSACTIONS

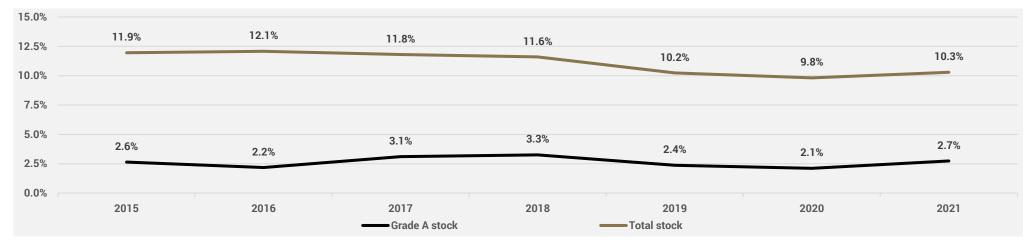
# MILAN OFFICES - GRADE A STOCK & VACANCY

### Milan Grade A stock still below European peers. Tenants looking for sustainable, flexible and tech-enabled office spaces

#### 60% 46% 50% 40% 26% 30% 25% 25% 25% 20% 20% 20% 12% 10% 0% London Paris Frankfurt Barcelona Madrid Berlin **Bruxelles** Milan **8**6 <u>.</u>

#### GRADE A OFFICE STOCK (% ON TOTAL)

### VACANCY RATE BY GRADE (%)



Key Highlights Manfredi Catella, CEO

**Financial Results** Fulvio Di Gilio, CFO

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Market Outlook Gabriele Bonfiglioli, Head of Investments

**Closing Remarks** Manfredi Catella, CEO

Appendix





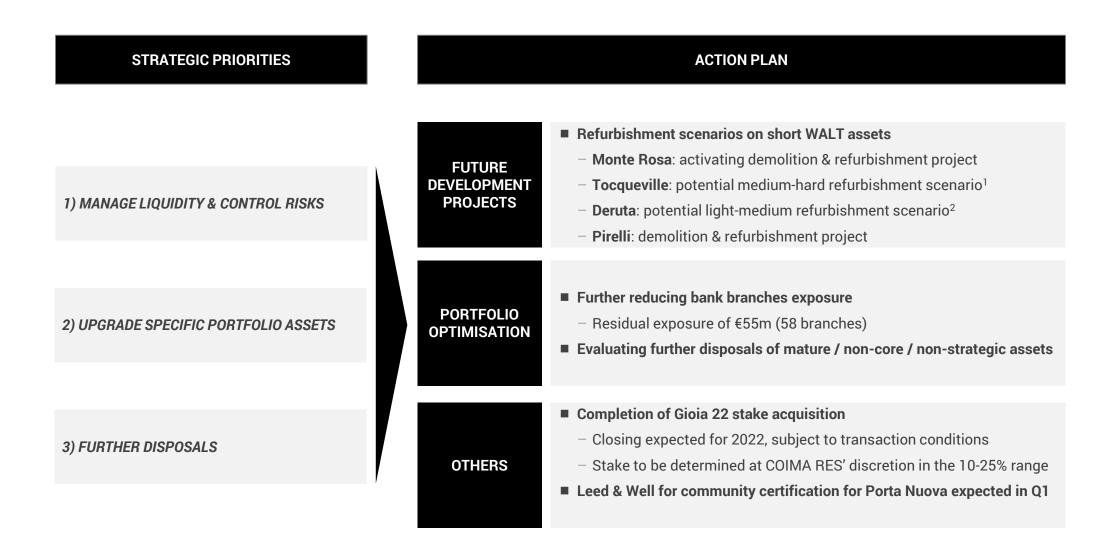




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Notes: 1)

Tocqueville and the surrounding area to directly benefit from the completion of Corso Como Place refurbishment

2) Deruta refurbishment could be performed possibly in batches (considering the property consists of two independent towers) and / or on a pre-let basis

COIMARES



Key Highlights *Manfredi Catella, CEO* 

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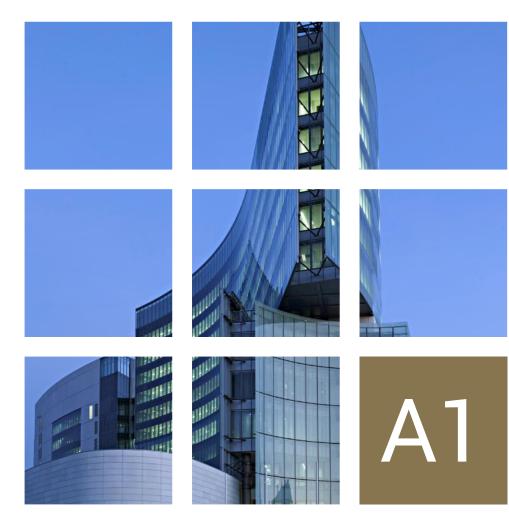
Market Outlook Gabriele Bonfiglioli, Head of Investments

Closing Remarks *Manfredi Catella, CEO* 

### Appendix 1: Investment Case & Portfolio

Appendix 2: Detailed Financials Appendix 3: Governance & Sustainability







### FOCUSSED REAL ESTATE PORTFOLIO

EURO 642 MILLION PORTFOLIO, 88% OFFICES, 92% IN MILAN, 59% IN PORTA NUOVA

### SOLID AND DIVERSIFIED TENANT BASE

11 OF THE 15 MAIN TENANTS ARE MULTINATIONAL CORPORATIONS

**STABLE CASH FLOW DERIVING FROM LEASING AGREEMENTS** 74% OF THE PORTFOLIO LEASED ON THE BACK OF LONG-TERM CONTRACTS



#### VALUE CREATION THROUGH REFURBISHMENT PROJECTS 26% OF THE PORFOLIO TO BE REPOSITIONED IN THE SHORT-MEDIUM TERM

### SUSTAINABLE FINANCIAL STRUCTURE

NET LTV EQUAL TO 30.5%, EURO 90.6 MILLION OF LIQUIDITY AVAILABLE (CONSOLIDATED)

### SOLID CORPORATE GOVERNANCE

6 OF 9 BOARD MEMBERS ARE INDEPENDENT, GENDER PARITY AMONGST NON-EXECUTIVES

### SUSTAINABILITY AS A CORNERSTONE OF THE INVESTMENT STRATEGY

66% OF THE PORTFOLIO IS LEED CERTIFIED, PORTA NUOVA CERTIFICATION IN PROGRESS

LIQUID AND TRANSPARENT INVESTMENT INSTRUMENT SHARES TRADED ON BORSA ITALIANA, EPRA GOLD STANDARDS IN REPORTING

# PORTFOLIO - DETAILS

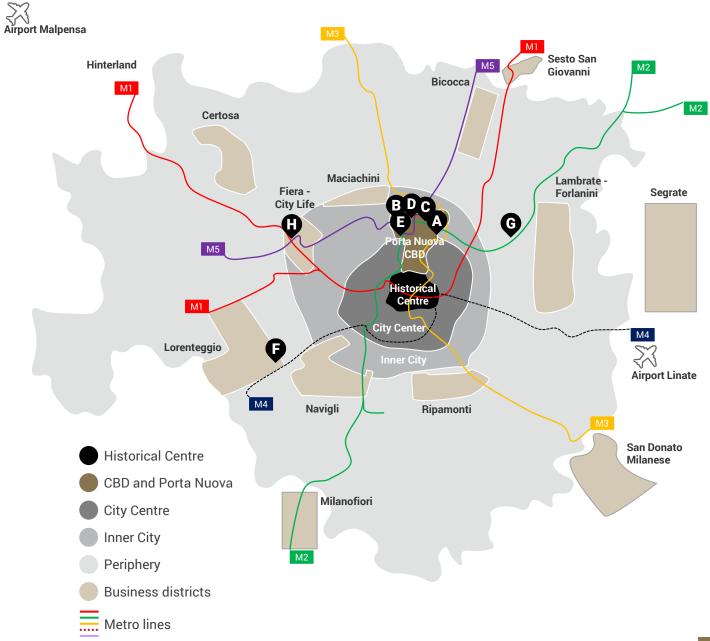
			Milan Porta Nuov	a		Oth	Milan ers business (	district		
Data as of December 31 <sup>st</sup> , 2021	MICROSOFT	CORSO COMO PLACE	GIOIAOTTO	PAVILION	TOCQUEVILLE	VODAFONE COMPLEX	MONTE ROSA	DERUTA	DEUTSCHE BANK	TOTAL
Location	Milan Porta Nuova	Milan Lorenteggio	Milan CityLife	Milan Lambrate	North & Centre of Italy	-				
End use	Office	Office, Retail	Office, Hotel	Office	Office	Office	Office	Office	Bank Branches	-
Strategy	Core	Core	Core	Core	Core + / Value- add	Core	Core + / Value- add	Core +	Core	-
Ownership (pro-quota)	83.5%	35.7%	88.2%	100.0%	100.0%	50.0%	100.0%	100.0%	100.0%	-
Gross Asset Value (100% of asset)	€102.1m	€237.0m	€84.3m	€74.0m	€61.5m	€206.3m	€62.6m	€41.8m	€54.5m	
Gross Asset Value (pro-quota)	€85.3m	€84.6m	€74.3m	€74.0m	€61.5m	€103.2m	€62.6m	€41.8m	€54.5m	€641.8m
WALT (years)	2.5	8.1	4.0	6.1	0.5	5.1	4.8	0.4	5.2	4.0
EPRA vacancy rate	zero	5%	zero	zero	zero	zero	71%	zero	6%	13.2%
Gross initial rent <sup>1</sup>	€4.3m	€ 0.8m	€4.0m	€3.5m	€5.0m	€14.1m	€1.9m	€3.6m	€3.9m	€41.2m
EPRA net initial yield	3.9%	n.m.	4.3%	4.5%	7.5%	6.3%	1.9%	7.9%	5.8%	4.5%
EPRA topped-up net initial yield	4.1%	4.0%	4.9%	4.5%	7.5%	6.3%	1.9%	7.9%	6.6%	5.2%

COIMARES

Notes: 1) Considering the Vodafone complex, Microsoft and Gioiaotto as 100% consolidated and considering Corso Como Place on pro-rata basis

### PORTFOLIO - MILAN OFFICE ASSETS

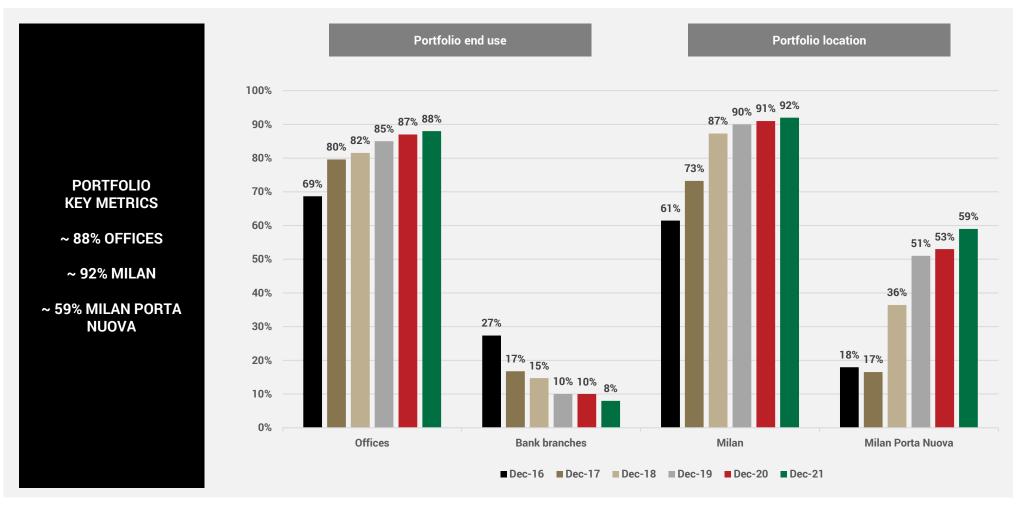




# OUR JOURNEY SINCE IPO - KEY DATA POINTS

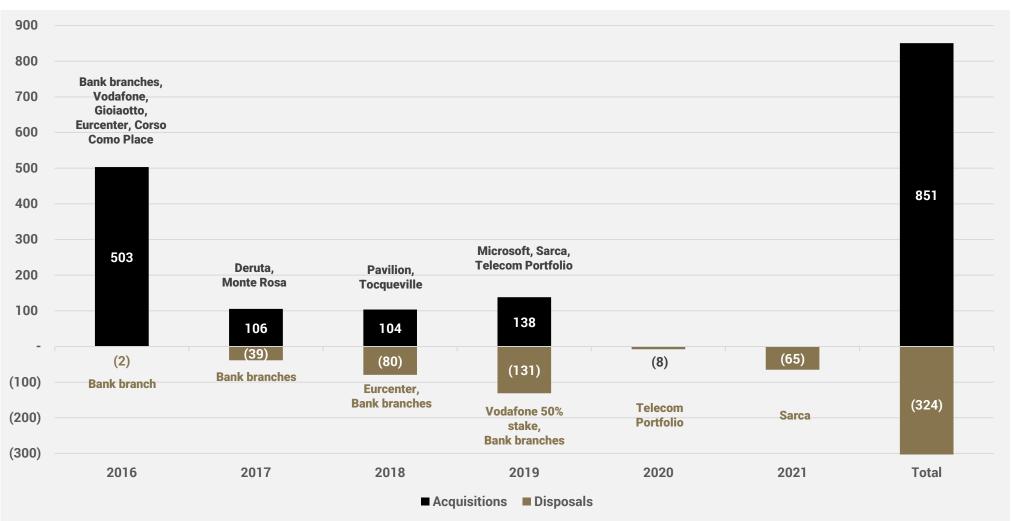
Actively refocused the portfolio towards the most liquid asset class (offices) and towards a more resilient business district (Porta Nuova) whilst increasing the upside potential and decreasing risk profile & concentration

#### KEY PORTFOLIO METRICS (%, pro-quota basis)



# PORTFOLIO ROTATION - UPDATE

### Active portfolio rotation since IPO: disposal of mature and non-core assets and investment in high potential assets



#### **OVERVIEW OF PORTFOLIO ROTATION SINCE IPO** (€m, pro-quota basis)

# MICROSOFT



### A sizeable and iconic newly-built property let to a blue chip tenant in the fast growing Milan Porta Nuova district

### KEY DATA

<ul> <li>Ownership (look through)</li> </ul>	83.5%
Construction Year	2016
Last Refurbishment Year	n.a.
Acquisition Year by COIMA RES	2019
Asset Type	Office
Tenant	Microsoft
Surface	10,817 sqm (100% of asset)
Fair Value	€102.1m (100% of asset)
Gross Initial Rent	€4.3m (100% of asset)
EPRA Net Initial Yield	3.9%
EPRA Topped-up NIY	4.1%
■ WALT	2.5 years
EPRA Vacancy Rate	zero
Certification	LEED Gold
Architect	Herzog & de Meuron

### PICTURES







### **CORSO COMO PLACE**

KEY DATA



### A recently redeveloped LEED certified property in Milan Porta Nuova leased to blue chip tenants

REFDATA	
<ul> <li>Ownership</li> </ul>	35.7%
Construction Year	1950's / 1960's
Refurbishment Year	2020
Acquisition Year by COIMA RES	2016
Asset Type	Office / Retail
Main Tenants	Accenture, Bending Spoons, Sisal
Surface	23,571 sqm (100% of asset)
Fair Value	€237.0m (100% of asset)
Gross Stabilised Rent	€10.5m (100% of asset)
EPRA Net Initial Yield	n.m.
EPRA Topped-up NIY	4.0%
WALT	8.1 years
Certification	LEED, WELL, CtC, NZEB, WiredScore
Architect	PLP Architecture

### PICTURES



# GIOAOTTO

# 

# A LEED certified property in Milan Porta Nuova with rental growth potential

## KEY DATA

<ul> <li>Ownership (look through)</li> </ul>	88.2%
Construction Year	1970s
Last Refurbishment Year	2014
Acquisition Year by COIMA RES	2016
Asset Type	Hotel / Office
Tenants	NH Hotel / Angelini / QBE / etc
Surface	14,545 sqm (100% of asset)
Fair Value	€84.3m (100% of asset)
Gross Initial Rent	€4.0m (100% of asset)
EPRA Net Initial Yield	4.3%
EPRA Topped-up NIY	4.9%
WALT	4.0 years
EPRA Vacancy Rate	zero
<ul> <li>Certification</li> </ul>	LEED Platinum
Architect	Park Associati





# PAVILION



# A unique property in Milan Porta Nuova leased to a blue chip tenant

## KEY DATA

<ul> <li>Ownership</li> </ul>	100.0%
Construction Year	2014
Refurbishment Year	n.a.
Acquisition Year by COIMA RES	2018
Asset Type	Office / Event Centre
Tenant	IBM
Surface	3,578 sqm
Fair Value	€74.0m
<ul> <li>Gross Initial Rent</li> </ul>	€3.5m
EPRA Net Initial Yield	4.5%
EPRA Topped-up NIY	4.5%
WALT	6.1 years
EPRA Vacancy Rate	zero
Certification	LEED Gold
Architect	Michele De Lucchi





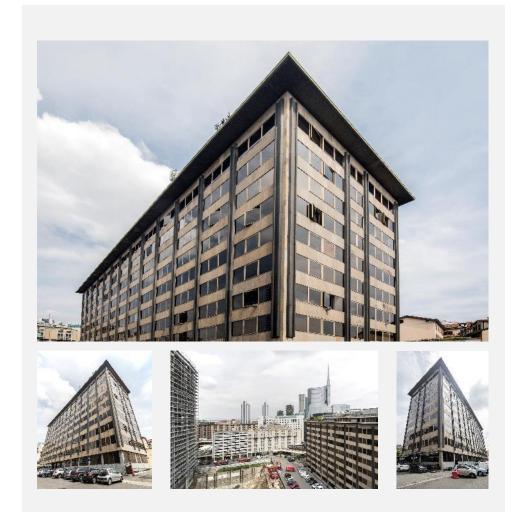
# TOCQUEVILLE



## An under-rented and strategically located property in Milan Porta Nuova with growth potential upon refurbishment

## KEY DATA

Ownership	100.0%
Construction Year	1969
Last Refurbishment Year	2003
Acquisition Year by COIMA RES	2018
Asset Type	Office
Tenant	Sisal
Surface	9,950 sqm
Fair Value	€61.5m
Gross Initial Rent	€5.0m
EPRA Net Initial Yield	7.5%
EPRA Topped-up NIY	7.5%
WALT	0.5 years
EPRA Vacancy Rate	zero
Certification	n.a.
Architect	n.a.



# **VODAFONE COMPLEX**

**KEY DATA** 

# A LEED certified property in the Milan Lorenteggio district serving as Italian HQ for Vodafone

Ownership	50.0%
Construction Year	2012
Refurbishment Year	n.a.
Acquisition Year by COIMA RES	2016
Asset Type	Office
Tenant	Vodafone
Surface	42,039 sqm (100% of asset)
Fair Value	€206.3m (100% of asset)
Gross Initial Rent	€14.1m (100% of asset)
EPRA Net Initial Yield	6.3%
EPRA Topped-up NIY	6.3%
WALT	5.1 years
EPRA Vacancy Rate	zero
Certification	LEED Silver
Architect	Gantes & Marini













# **MONTE ROSA**



## An under-rented office building in the Milan City Life-Lotto district well connected with public transport

## KEY DATA

Ownership	100.0%
Construction Year	1942 / 1956 / 1961
Last Refurbishment Year	1997
Acquisition Year by COIMA RES	2017
Asset Type	Office
Main Tenant	Techint
Surface	26,832 sqm
Fair Value	€62.6m
Gross Initial Rent	€1.9m
EPRA Net Initial Yield	1.9%
EPRA Topped-up NIY	1.9%
WALT	4.8 years
EPRA Vacancy Rate	71%
Certification	n.a.
Architect	n.a.







# MONTE ROSA - OVERVIEW

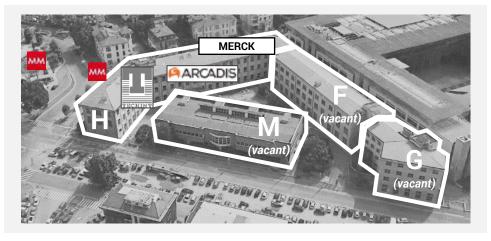


## Monte Rosa offers a significant redevelopment opportunity on the back of PwC releasing c. 60% of current asset's NRA

### BACKGROUND

- Asset acquired in 2017 from Techint as a sale and lease-back
  - Techint is long term tenant (residual WALT of 4.8 years)
  - PwC vacated the property in Q1 2021
- Evaluating a significant redevelopment of the complex
  - Buildings F, G and M to be demolished and rebuilt
  - Building H could be redeveloped at a later stage

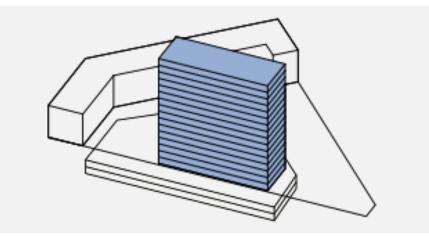
### CURRENT ASSET OVERVIEW



### TENANCY BREAKDOWN (Dec-21)

Buildings	NRA (sqm)	Tenant(s)	WALT (years)	Gross passing rent (€m)
н	5,563 (40% of tot)	Techint & Others	4.8	€1.8m
F + G + M	8,431 (60% of tot)	vacant	-	-
Total	13,994	-	5.1	€1.8m

### POTENTIAL REDEVELOPMENT SCENARIO



# MONTE ROSA - INDICATIVE PROJECT GUIDELINES

## Aiming for a modern and sustainable property by demolishing the portion vacated by PwC and building a new tower

### **REDEVELOPMENT GUIDELINES**

- Create a prime office building in the CityLife / Lotto district
  - Demolition of buildings F, G and M
  - Creation of new modern tower building
  - Include surfaces from demolished buildings + volumetric bonuses
- High flexibility sought
  - Ability to host several solution in terms of tenancy mix
  - Ability to accommodate new approaches to work (and workplace)
- Energy consumption optimisation
  - Highly efficient systems and high performance materials
  - Saving water through the recovery of rainwater
- Other sustainable design concepts
  - Reduce concrete and steel utilisation, precast technology
  - Design for Manufacture and Assembly (DfMA) approach
  - Incorporating nature in the building itself
- LEED & WiredScore certification expected

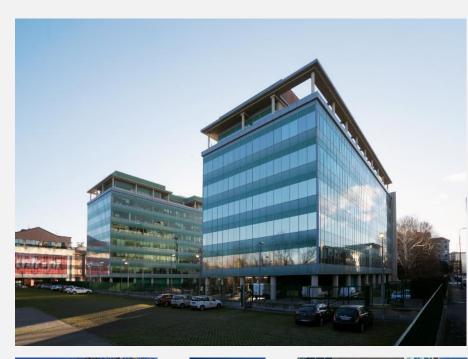
# DERUTA



## A modern office building in the Milan Lambrate district well connected with public transportation

## KEY DATA

<ul> <li>Ownership</li> </ul>	100.0%
Construction Year	2007
Refurbishment Year	n.a.
Acquisition Year by COIMA RES	2017
Asset Type	Office
Tenant	BNL (BNP Paribas)
Surface	26,832 sqm
Fair Value	€41.8m
<ul> <li>Gross Initial Rent</li> </ul>	€3.6m
EPRA Net Initial Yield	7.9%
EPRA Topped-up NIY	7.9%
WALT	0.4 years
EPRA Occupancy Rate	100%
Certification	n.a.
Architect	n.a.





# BANK BRANCHES - **DISPOSALS SINCE IPO**

Sold c. 48% of initial IPO portfolio (€66.3m) at a valuation in line with IPO contribution value

Remaining portfolio concentrated in Lombardy (51%), Rome (14%) and other regions in the North & Centre of Italy (35%)

### PORTFOLIO AT IPO (MAY-16)

#: 96 branches Book Value @ IPO: €140.1m

### **DISPOSALS** (SINCE IPO)

#: 38 branches Sale Price: €66.3m Delta vs Book Value @ IPO: 1.6% discount

### REMAINING PORTFOLIO

#: 58 branches Book Value @ Dec-21: €54.5m





 $\rightarrow$ 

North & Centre #: 17 branches Sale Price: €28.3m (43% of total)

#### South

#: 21 branches Sale Price: €38.0m (57% of total)



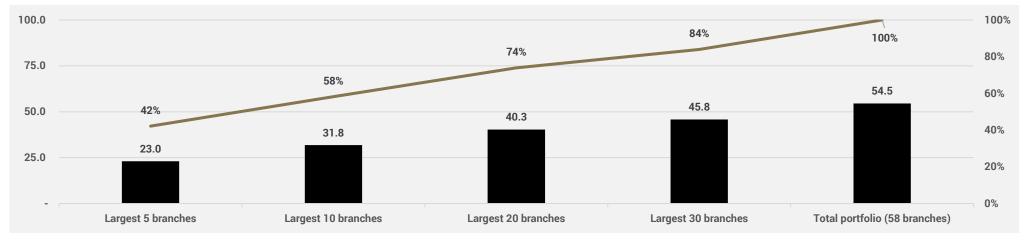
**Breakdown** Lombardy ex Milan 36% of total Rome 17% of total (single bank branch) Milan 12% of total Piedmont 10% of total Veneto 9% of total Tuscany, Liguria, Emilia Romagna 16% of total



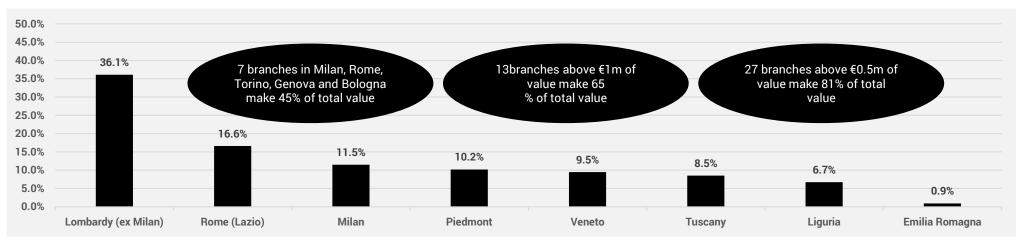
# BANK BRANCHES - **RESIDUAL EXPOSURE**

## Bank branches exposure represents ca. 8% of total portfolio (on a pro-quota basis)

## **BOOK VALUE DISTRIBUTION BY BRANCH** (€m)



## **BOOK VALUE DISTRIBUTION BY REGION (%)**



#### FY 2021 RESULTS

# GIOIA 22 - ACQUISITION OVERVIEW

## Commitment to acquire a 10-25% stake in a highly sustainable Core property in Porta Nuova

## ACQUISITION OVERVIEW

### Transaction rationale

- Investment in high quality Core property in Porta Nuova
  - Increase the portion of portfolio situated in Porta Nuova to 61-64% (from 58%)

### Transaction details

- Acquisition of a 10-25% stake in Gioia 22 property
  - Closing in 2022, subject to pre-let of 75% of surface becoming effective
  - Remaining 25% vacancy being commercialised
  - Transaction values Gioia 22 at €442.1m (€12.3k/sqm capital value vs prime of €18.2k/sqm)

### Other industrial features

- Size: 35,800 sqm, 26 floors above ground
- Architects: Pelli Clarke Pelli Architects
- Certifications: NZEB, LEED Platinum, WELL Silver and Cradle to Cradle
- Electricity & Water: 6,000 sqm<sup>1</sup> of photovoltaic panels, deployment of ground water
- Energy reduction in operation: 75% (compared to traditional buildings)
- C0<sub>2</sub> reduction in operation: 2,260 tons p.a.<sup>2</sup> (vs previous building)
- Demolition of previous tower involved the removal of 200 tons of asbestos
- Opening of public pedestrian area surrounding the property (previously gated area)







Energy produced by the photovoltaic system could be sufficient to satisfy the energy needs of 306 homes Equivalent to absorption of approximately 10 hectares of forest (4,500 trees)

Note:

### COIMARES

## FY 2021 RESULTS 48

# SARCA DISPOSAL - **SUMMARY**

## Disposal of office property in secondary location in Milan at 36% premium to acquisition price (Sept-19)

### ACQUISITION

- Sarca property sold to a primary international investor
  - Disposal price €82.5m
  - Net exit yield equal to 4.6% (10 bps tighter than market yield)
  - Premium of 33% compared to the last valuation (Dec-20) and 36% compared to the acquisition price (Sept-19)

### Sarca is an office property in the Bicocca district in Milan

- 17,661 sqm of commercial area (12-storeys high)
- Fully let to international tenants (including Philips and Signify)
- WALT of approximately 5 years (June-21)
- Fully refurbished in 2017 by the COIMA platform, LEED Platinum

### COIMA RES acquired the Sarca property in 2019

- Purchase price of €60.7m
- EPRA Topped-up NIY of 5.9%
- Disposal implies an Unlevered IRR of 24% (Levered IRR of 39%)
- Active portfolio rotation since IPO
  - Acquisitions totalling ca. €850m (on a pro-quota basis)
  - Disposals totalling ca. €325m (on a pro-quota basis)
  - Disposals at a blended premium of 10% vs acquisition price

## ASSET OVERVIEW





Key Highlights *Manfredi Catella, CEO* 

Financial Results Fulvio Di Gilio, CFO

Portfolio & Asset Management Matteo Ravà, Head of Asset Management

Market Outlook *Gabriele Bonfiglioli, Head of Investments* 

Closing Remarks *Manfredi Catella, CEO* 

Appendix 1: Investment Case & Portfolio **Appendix 2: Detailed Financials** Appendix 3: Governance & Sustainability





# **INCOME STATEMENT**

€M	2021	2020	∆ Y-Y (%)	Δ Υ-Υ
Rents	41.2	44.4	(7.1%)	(3.2)
Net real estate operating expenses	(4.6)	(4.1)	11.8%	(0.5)
NOI	36.7	40.3	(9.1%)	(3.7)
NOI margin (%)	89.0%	90.8%	(1.8 p.p.)	n.m.
Transaction gains / losses	16.7	(0.1)	n.m.	16.8
G&A	(8.6)	(8.4)	(3.1%)	0.3
G&A / Rents (%)	20.9%	18.8%	2.1 p.p.	n.m.
Other expenses	(0.1)	(0.0)	n.m.	0.1
Non-recurring general expenses	(0.4)	(0.3)	n.m.	(0.1)
EBITDA	44.3	31.5	n.m.	12.7
<b>EBITDA Margin (%)</b>	107.3%	71.0%	n.m.	n.m.
Net depreciation	(1.2)	(1.8)	n.m.	0.6
Net movement in fair value	(11.3)	(11.0)	(32.6%)	(0.3)
EBIT	31.7	18.7	n.m.	13.0
Financial income	0.0	1.2	n.m.	(1.2)
Other Income / expenses	6.5	8.3	(21.9)	(1.8)
Recurring financial expenses	(7.8)	(7.8)	n.m.	0.0
Non-recurring financial expenses	(0.5)	(0.5)	n.m.	0.0
Profit before taxation	29.8	20.0	49.4%	9.8
Income tax	0.0	0.0	n.m.	0.0
Profit for the period after taxation	29.8	20.0	49.4%	9.8
Minorities	(6.8)	(4.3)	n.m.	(2.5)
Profit attributable to COIMA RES	23.1	15.6	47.5%	7.5
EPRA adjustments	(8.1)	1.9	n.m.	(10.0)
EPRA Earnings	15.0	17.5	(14.5%)	(2.5)
EPRA Earnings per share (€)	0.42	0.49	(14.5%)	(0.07)
FFO	35.9	24.5	n.m.	11.4
FFO adjustments	(15.8)	(0.3)	n.m.	(15.5)
Recurring FFO	20.1	24.2	(16.8%)	(4.1)
Recurring FFO per share (€)	0.56	0.67	(16.8%)	(0.11)

2020	2019	2018	2017
44.4	37.3	36.3	34.2
(4.1)	(3.9)	(4.0)	(3.7)
40.3	33.4	32.3	30.5
90.8%	89.6%	89.1%	89.1%
(0.1)	0.0	5.6	0.0
(8.4)	(8.7)	(8.6)	(8.0)
18.8%	23.4%	23.7%	23.3%
(0.0)	(0.2)	(2.4)	(0.1)
(0.3)	(1.1)	(1.9)	(0.9)
31.5	23.5	25.0	21.6
71.0%	62.8%	<b>60.6</b> % <sup>1</sup>	63.1%
(1.8)	(0.3)	(1.2)	(0.0)
(11.0)	10.5	28.3	15.3
18.7	33.7	52.2	36.9
1.2	0.3	0.0	0.5
8.3	10.4	2.4	0.0
(7.8)	(7.0)	(6.3)	(6.8)
(0.5)	(2.7)	0.0	0.0
20.0	34.7	48.3	30.7
0.0	0.0	0.0	0.0
20.0	34.7	48.3	30.7
(4.3)	(2.7)	(2.0)	(1.8)
15.6	32.0	46.3	28.9
1.9	(18.0)	(31.2)	(13.6)
17.5	14.0	15.1	15.3
0.49	0.39	0.42	0.42
24.5	14.1	22.0	15.3
(0.3)	3.6	(4.4)	1.5
24.2	17.6	17.7	16.8
0.67	0.49	0.49	0.47

COIMARES

Note:

1)



# **BALANCE SHEET**

€M	DEC-21	DEC-20	Δ	DEC21 <sup>1</sup>
Investment properties	687.1	758.1	(71.0)	641.8
Other assets	2.9	1.7	1.2	2.4
Investments (equity method)	56.3	47.1	9.2	1.3
Total LT assets	746.3	806.9	(60.6)	645.6
Trade receivables	13.9	13.7	0.2	14.5
Other assets	1.0	1.6	(0.6)	0.8
Cash	90.6	48.7	41.9	72.9
Total current assets	105.5	64.0	41.5	88.1
Held for sale assets	0.0	4.3	(4.3)	0.0
Total assets	851.8	875.2	(23.4)	733.7
Debt	247.3	317.0	(69.7)	214.5
Provisions	3.0	0.5	2.5	2.5
Other liabilities	2.4	3.7	(1.3)	2.4
Trade payables	13.4	15.6	(2.2)	12.8
Current financial debt	53.2	22.0	31.2	42.8
Total liabilities	319.3	358.8	(39.5)	275.0
Minorities	73.8	71.0	2.8	0.0
NAV	458.7	445.5	13.2	458.7
LTV	30.5%	38.3%	(7.8 p.p.)	27.6%



COIMARES

Notes:

1)



# **CASH FLOW**

€M	2021	2020	Δ	2020	) 2019	
Profit (loss) for the period	29.8	20.0	9.8	20.	0 34.7	
Non cash items adjustments	(8.5)	5.7	(14.2)	5.	7 (19.2)	(2
Changes in working capital	(2.8)	(1.6)	(1.2)	(1.	6) (1.1)	C
Net cash flows generated (absorbed) from operating activities	18.6	24.0	(5.4)	24	0 14.3	21
Investment activities						
(Acquisition) / disposal of real estate property	80.1	17.7	62.4	17.	7 1.0	18.
(Acquisition) / disposal of other tangible and intangible assets	(0.1)	(0.1)	0.0	(0.	1) (0.1)	(0.1
(Acquisition) / disposal of other non-current assets	0.0	0.0	0.0	C	.0 0.0	0.
(Acquisition) / disposal of financial assets	1.6	3.3	(1.7)	3.	3 0.0	1.4
Acquisition of subsidiaries	0.0	0.0	0.0	C	.0 (105.1)	0.
Acquisition of associated companies	(2.7)	(5.2)	2.5	(5.	2) (3.5)	(2.2
Net cash flows generated (absorbed) from investment activities	78.9	15.7	63.2	15	7 (107.7)	17.4
Financing activities						
Shareholders' contributions / (Dividend payment)	(10.7)	(10.8)	0.1	(10.	8) (10.8)	(10.1
Increase / (decrease) in bank borrowings	(40.7)	(18.4)	(22.3)	(18.	4) 16.6	28.1
Other change in financing activities	(4.1)	(4.6)	0.5	(4.	6) 48.1	(1.8
Net cash flows generated (absorbed) from financing activities	(55.5)	(33.8)	(21.7)	(33.	8) 53.8	16.2
Net (decrease) / increase in cash equivalents and short-term deposits	42.0	6.0	36.0	6.	0 (39.5)	55.2
Cash equivalents and short-term deposits (beginning of the period)	48.7	42.7	6.0	42.	7 82.2	27.0
Cash equivalents and short-term deposits (end of the period)	90.6	48.7	41.9	48.	7 42.7	82.2

Key Highlights *Manfredi Catella, CEO* 

Financial Results Fulvio Di Gilio, CFO

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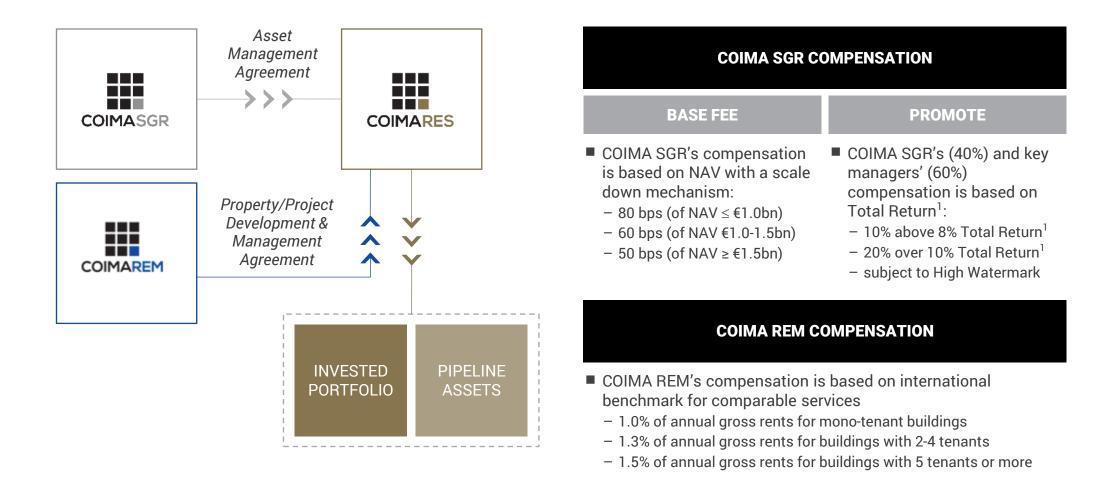
# COIMA RES - BEST IN CLASS GOVERNANCE

		<b>Chairman</b> (non executive)	Italian fo	ssimo Capuano former CEO Stock Exchange ormer deputy CEO Stock Exchange	Manfredi Catella Founder and CEO COIMA		
(interr	<b>dependent</b> national and n real estate expertise)	Feras Abdulaziz Al Naa Qatar Ho Olivier Elan Founder and alstria o Luciano Ga Chairman (and former CEO & PSP Swiss Prope	Iding nine CEO office briel CFO)	6 of 9 inc 4 of 9 with real e 3 of 9 int	Directors dependent estate experience ernational alance (non-exec)	Ariela Caglio Professor Bocconi University Alessandra Stabilini Lawyer NCTM Antonella Centra General Counsel Gucci Paola Bruno Entrepreneur Augmented Finance	<b>Independent</b> (Italian and with corporate finance, regulatory and legal expertise)
	Lucia	<b>vestment Committee</b> ano Gabriel (Chairman) Manfredi Catella Gabriele Bonfiglioli		<b>Remuneration</b> Alessandra Stabil Massimo C Olivier Ela	ini (Chairman) capuano	<b>Risk, Control &amp; Relate</b> Alessandra Stab Luciano Paola	ilini (Chairman) Gabriel

COIMARES

Matteo Ravà Ariela Caglio Michael Vauclair

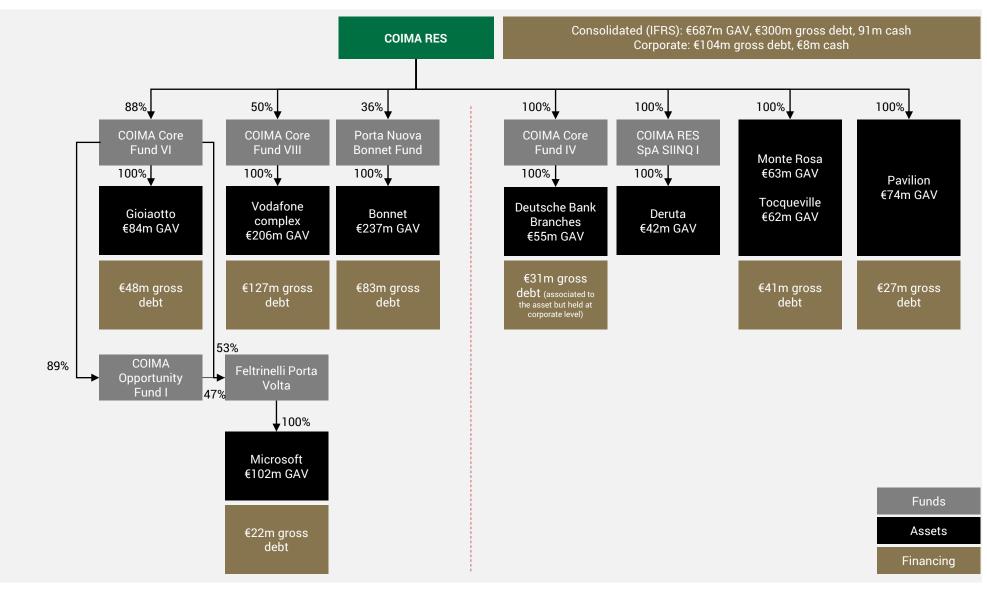




# CORPORATE STRUCTURE - OVERVIEW

# 

## **OVERVIEW OF CORPORATE AND FINANCING STRUCTURE**



Note:

# COIMA RES - SUSTAINABILITY & INNOVATION

Commitment to be best in class in terms of t	transparency, reporting,	, sustainability and innovatior
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### EPRA GOLD AWARDS IN REPORTING

 COIMA RES received the "Gold Award" from the European Public Real Estate Association (EPRA) for its Annual Report and Sustainability Report for the fifth year



## THINK TANK ON SUSTAINABILITY AND INNOVATION

 COIMA RES part of a European Think Tank focused on sustainability and innovation with six other REITs



### INCLUDED IN GPR IPCM SUSTAINABILITY INDEX

- COIMA RES was included in GPR IPCM LFSS Sustainable GRES Index since March 19<sup>th</sup>, 2018
- COIMA RES attained a particularly high score of 7.8 out of 10 in the Sustainability and ESG model which considers various factors including strategy, energy efficiency, management of climate change, water efficiency and the recognition of the strong commercial potential of proactively addressing environmental aspects
- COIMA RES is currently a top 25 company out of the 150 companies included in the GPR IPCM Sustainability Index



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