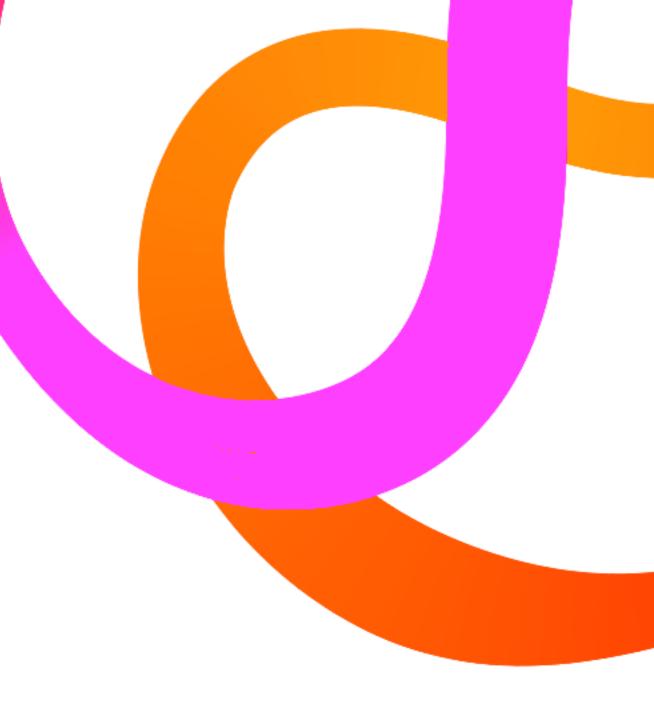


#### *illimity* 2Q21 Results

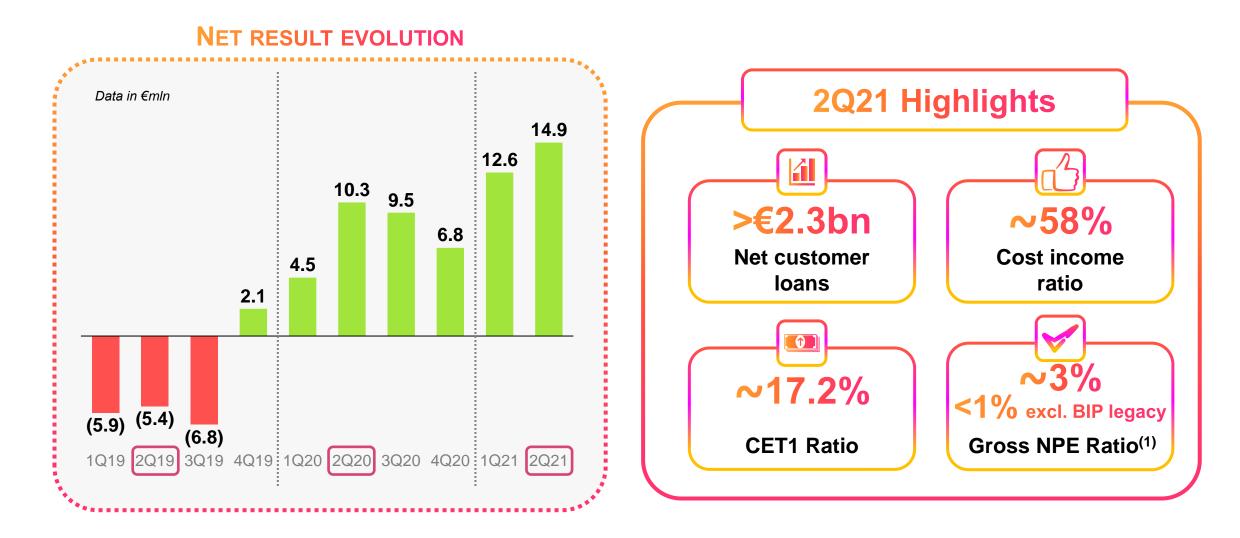
6 August 2021



## Key highlights Corrado Passera, CEO

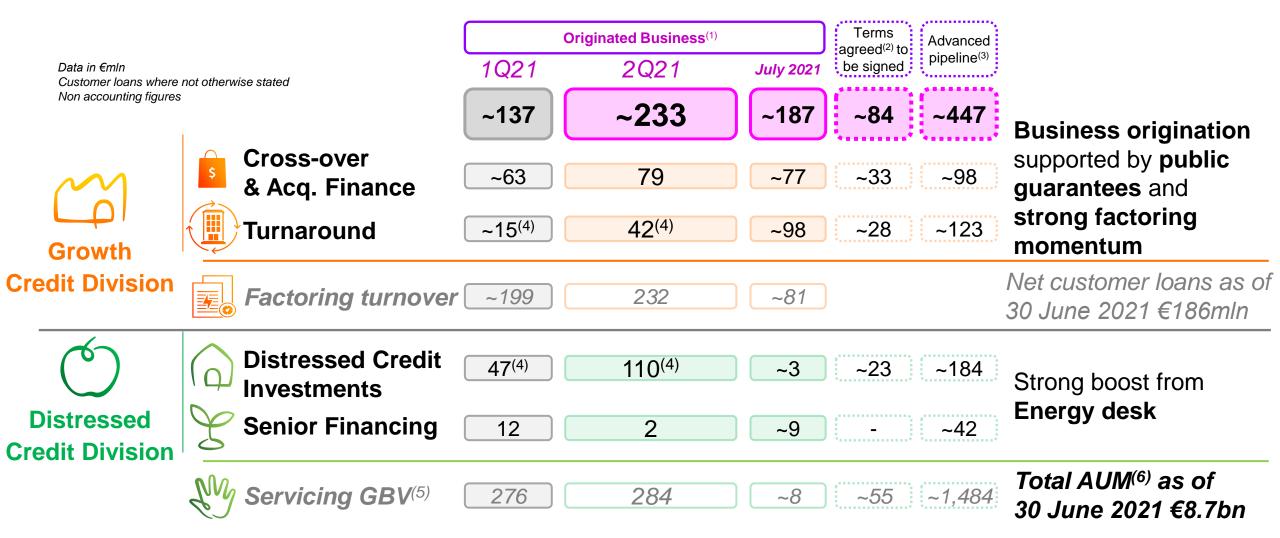


#### illimity - Solid 2Q21 results



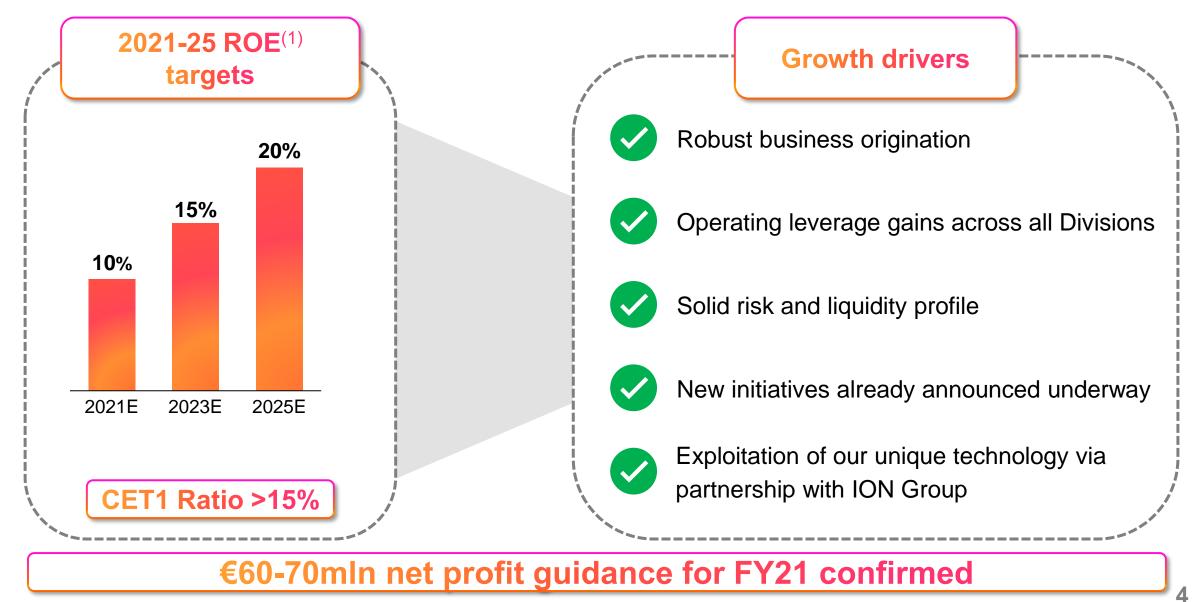
Note: (1) Ratio of gross NPE to total gross loans to customers from Factoring, Cross-over, Acquisition Finance, Turnaround performing (including UTP exposures returned to performing), BIP legacy book and Senior Financing to non-bank Distressed Credit investors - thus excluding UTP loans purchased or originated as part of the Turnaround and the investments in Distressed Credit portfolios. Any failure to reconcile the stated figures arise exclusively from rounding.

### Illimity - Business origination accelerating in 2Q21



Notes: Non accounting figures; (1) See 'Originated Business' in the Glossary at the end of this document; (2) See 'Terms agreed to be signed' in the Glossary at the end of this document; (3) See 'Advanced pipeline' in the Glossary at the end of this document; (4) It also includes financial instruments, such as quasi-equity instruments which are accounted for in the balance sheet item "20. c) Other financial assets mandatorily at fair value" for accounting purposes; (5) See 'AuM' in the Glossary at the end of this document; (6) The AUM of the servicing unit, in terms of gross book value of distressed credit, value of property and capital goods managed by neprix and a portion of portfolios related to senior financing transactions recorded as of 30 June 2021, net of collections and portfolio disposals.

## Illimity - Targets confirmed



## 2Q21 Financial review Francesco Mele, CFO & Head of Central Functions



## illimity - Solid 2Q21 performance

Good volume growth in the quarter underpinned by loans with public guarantees, factoring and significant investments in Energy distressed credit



**Strong quarterly progression** in **net fees and commissions**, also benefiting from new business lines launched in 2021



Remarkable profits from closed positions, vindicating effectiveness of our dynamic portfolio management strategy of distressed credit portfolios



Further quarterly improvement in our Cost income ratio



Loan loss provisions remained at very low level in quarter

### illimity - Solid balance sheet

	20.00	24.42	24.02	20.00	A 20.00 2024	A 20.00 2024
Reclassified Balance sheet	30.06 2020	31.12 2020	31.03 2021	30.06 2021	Δ 30.06.2021 QoQ %	∆ 30.06.2021 YoY %
Cash and cash equivalent	311	945	733	508	(31)%	63%
Due from banks and other financial institutions	643	641	676	615	(9)%	(4)%
Customer loans	1,766	2,205	2,234	2,330	4%	32%
- Distressed Credit <sup>1</sup> investments	724	972	973	943	(3)%	30%
- Distressed Credit <sup>1</sup> senior financing	337	336	316	311	(1)%	(8)%
- Growth Credit <sup>2</sup>	613	817	869	1,006	16%	64%
- Cross-over & Acq. Finance <sup>3</sup>	328	416	452	517	14%	57%
- Turnaround	156	243	260	303	16%	94%
- Factoring	129	158	157	186	19%	44%
- Non-core former Banca Interprovinciale	92	80	76	70	(7)%	(23)%
Financial assets Held To Collect & Sell (HTCS) <sup>4</sup>	286	91	310	315	2%	10%
Financial assets measured at FVTPL <sup>5</sup>	12	19	50	139	175%	1,041%
Investments in associates and companies subject to joint control	-	-	86	84	(2)%	n.s
Goodwill	36	36	36	36	0%	0%
Intangible assets	26	33	33	37	11%	44%
Other assets (Incl. Tangible and tax assets) <sup>6</sup>	158	156	157	267	69%	69%
Total assets	3,238	4,126	4,316	4,331	0%	34%
Due to banks	583	534	627	582	(7)%	(0)%
Due to customers	1,913	2,552	2,568	2,643	3%	38%
Bond/Securities	2	301	302	304	1%	n.s
Shareholders' Equity	563	583	665	681	2%	21%
Other liabilities	176	156	154	121	(21)%	(31)%
Total liabilities	3,238	4,126	4,316	4,331	0%	34%
Common Equity Tier 1 Capital	466	509	530	543	3%	17%
Risk Weighted Assets	2,548	2,851	3,018	3,168	5%	24%

Robust liquidity profile: around €0.8bn between cash, net adjusted interbank position and liquidity buffers

Net customer loans increased 4% qoq – and +32% yoy – driven by Growth Credit Division; Distressed Credit's loan book marginally down on profit-making portfolio disposals

Other assets include also tax credits loans for €21mln (so-called "Ecobonus")

Retail & corporate funding stable qoq to €2.4bn

CET1 Capital up to around €543mIn mainly underpinned by profit generated in the quarter

RWA up due to growth in business

6

Notes: Rounded figures; (1) Distressed Credit Division previously named DCIS; (2) Growth Credit Division previously named SME; (3) This figure includes part of the net loans to existing customers of Banca Interprovinciale, which due to their features are considered consistent with illimity's Growth Credit Division segment; it also includes corporate high yield bonds classified as HTC; (4) HTCS: Financial assets measured at fair value through comprehensive income. This item includes the Bank's securities portfolio and loans of ca. 16 million euro of the Distressed Credit Division which will probably be sold; (5) FVTPL: other financial assets at fair value through profit or loss. This item includes equity financial instruments purchased as part of a Turnaround transaction, junior tranches acquired as part of senior financing transactions and investments in distressed credits in the energy sector purchased via a joint venture, as part of the Distressed Credit Division's activities; (6) It includes assets arising from the purchasing of tax credits (the so-called "Ecobonus") for 21 million euro and senior notes for approximately 61 million euro resulting from the securitisation of a distressed credit portfolio that are expected to be sold.

#### Illimity - Robust performance driven also by noninterest income sources

Data in €mln

	Data in €min									
	Reclassified Profit & Loss	2Q20	1Q21	2Q21	∆ Q/Q%	Δ Υ/Υ%	1H20	1H21	∆ H/H%	1
	Interest income	33.2	46.0	47.5	3%	43%	65.3	93.5	43%	
	Interest expenses <sup>1</sup>	(9.3)	(14.8)	(14.3)	(3%)	53%	(20.0)	(29.1)	45%	
1	Net interest income	23.9	31.2	33.2	6%	39%	45.3	64.4	42%	
2	Net fees and commissions	2.4	4.9	8.7	76%	269%	5.1	13.6	168%	
	Net result from trading	(0.0)	3.8	1.1	(72%)	n.s.	3.7	4.9	33%	2
	Net other income/expenses	0.2	2.0	2.1	7%	842%	0.3	4.1	1,417%	
3	Profit from closed purchased distressed credit positions <sup>2</sup>	7.9	11.4	26.0	128%	228%	17.0	37.4	120%	
	Gain (loss) from disposal of investments	-	2.3	-	n.s.	n.s.	-	2.3	n.s.	3
	Operating income	34.4	55.7	71.1	28%	107%	71.4	126.8	78%	
	Staff costs	(13.2)	(16.6)	(19.0)	14%	43%	(24.5)	(35.6)	45%	
	Other operating expenses	(12.7)	(17.9)	(19.8)	10%	56%	(28.8)	(37.7)	31%	
	Depreciation & Amortisation	(2.0)	(3.0)	(2.2)	(25%)	9%	(3.9)	(5.2)	34%	
4	Operating costs	(28.0)	(37.5)	(41.0)	9%	46%	(57.2)	(78.5)	37%	
	Operating profit	6.4	18.1	30.2	66%	373%	14.1	48.3	241%	
	Loan loss provision charges	(1.2)	0.8	(1.6)	n.s.	32%	(3.9)	(0.8)	(79%)	
3	Value adjustments on purchased distressed credit	4.4	3.9	(4.6)	n.s.	n.s.	7.4	(0.7)	n.s.	4
	Value adjustments on securities and loans to banks	0.4	(1.6)	0.3	n.s.	(33%)	(0.4)	(1.3)	231%	
	Other net provisions for risks and charges	0.0	(0.0)	0.0	n.s.	(31%)	-	-	-	
5	Other income from equity investments	-	(2.1)	(1.9)	(13%)	n.s.	-	(4.0)	-	
-	Profit (loss) before tax	10.0	19.1	22.4	17%	123%	17.2	41.5	141%	5
	Income tax	0.3	(6.5)	(7.5)	15%	n.s.	(2.4)	(14.1)	497%	
	Net result	10.3	12.6	14.9	18%	44%	14.8	27.4	85%	

Steady growth in net interest income on volume progression, and more to come as most new business was originated at the end of the quarter

**Pick up in net fees and commission** which also benefited from initial contribution of new initiatives such as Capital Markets, illimity SGR, and 'Ecobonus'<sup>(3)</sup>

Significant profit contribution from closed distressed credit positions driven by disposals: €26mln of which €3.7mln booked in 1Q21 as positive value adjustments. Value adjustments on purchased distressed credit, therefore, reflect the €3.7mln reclassification under profit from closed positions

**Operating costs** include €1.2mln of costs related to the ESOP<sup>(4)</sup> plan and costs related to further business growth. Decrease of D&A due to the average life extension of strategic IT assets

#### Pro-rata economic result of HYPE

Notes: Rounded figures; (1) Interest expenses restated to exclude costs related to Debt for leasing, now reclassified as administrative costs, and to include commission expenses and stamp duty of European deposit platform (Raisin), previously classified as commission expenses and other operating expenses; (2) Gains from definitive closure of non-performing exposures either through disposal to third parties or through discounted payoff agreed with the debtor; (3) Tax credit loans related to eco-driven Real Estate renovations; (4) Employee Stock Ownership Plan.

#### Illimity - Distressed Credit highly profitable – Growth Credit already exceeds FY20 results

		DISTRESSED	DIRECT	@ illimity		Ø	C
1H21 data in €mln	DIVISION (BIP included)	CREDIT DIVISION	BANKING DIVISION	SGR	CENTRE	TOTAL	b b
Net interest income	8.3	54.3	1.8	-	-	64.4	
Net fees and commission	8.3	4.9	-	0.5	(0.1)	13.6	(
Other income	3.7	42.3	2.3	-	0.5	48.8	
Operating income	20.3	101.5	4.1	0.5	0.4	126.8	
Staff costs	(6.0)	(12.8)	(4.1)	(1.1)	(11.6)	(35.6)	
Other operating expenses and D&A	(6.2)	(20.0)	(6.3)	(0.1)	(10.3)	(42.9)	
Operating costs	(12.2)	(32.8)	(10.4)	(1.2)	(21.9)	(78.5)	
Operating profit	8.1	68.7	(6.3)	(0.7)	(21.5)	48.3	
Provisions	(0.4)	(2.5)	-	-	0.1	(2.8)	
Other income from equity investments	-	-	(4.0)	-	-	(4.0)	
Profit (loss) before tax	7.7	66.2	(10.3)	(0.7)	(21.4)	41.5	
Interest earning assets	1,235	1,611	-	0	1,122	3,969	
Other assets	25	91	84	-	163	362	
RWA	856	2,055	28	-	229	3,168	
Noto: Pounded figures							•

Note: Rounded figures.

Contribution to profitability consistent with nature of business and expected speed of deployment of our businesses

> **Growth Credit** gradual impact from new business origination and early tangible contribution from new initiatives. Cost income improving to 60% in 1H21 from over 70% in FY20

**Distressed Credit** contributing ~80% to group's 1H21 total revenue, benefiting from increasing contribution of non-interest income component. Cost income in first six months at approx. 32% also thanks to strong profit from closed positions

**Direct Banking** substantially on track with pro-rata consolidation of HYPE not factoring new projects to be launched in 3Q21

CorporateCentreposting€21.4mlninterms of negativeresultbeforetaxandreflectingcoststobuildscalableinfrastructure9

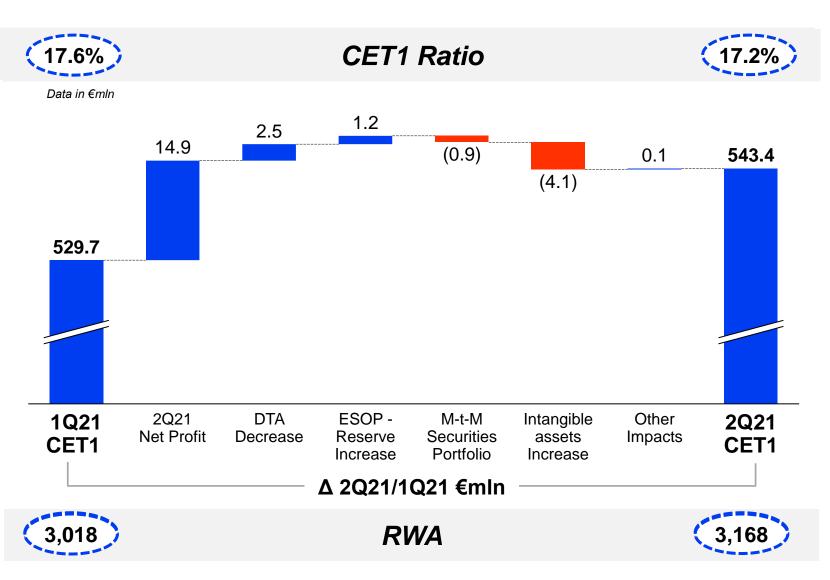
# Illimity - KPIs confirm strong asset quality and robust capital

	2Q20	1Q21	2Q21	1H20	1H21	
Cost income	82%	67%	58%	80%	62%	
Organic cost of risk (bps) annualised <sup>(1)</sup>	52bps	Net write-backs	50bps	85bps	13bps	
Gross organic NPE ratio <sup>(2)</sup>	4.2%	3.0%	3.0%	4.2%	3.0%	
LCR	>1,000%	>450% <sup>(3)</sup>	~700%	>1,000%	~700%	
CET1 Ratio	18.3%	17.6%	17.2%	18.3%	17.2%	

- Cost income ratio improving by 9pp vs 1Q21 on operational improvement and benefiting from strong profit from closed positions
- Annualised cost of risk still at very low level in 2Q21
- Stable Organic NPE ratio to 3.0%; <1% excluding former BIP portfolio
- Ample liquidity buffer
- NSFR comfortably above minimum requirements
- **CET1 Ratio** still at **17.2%** despite business growth

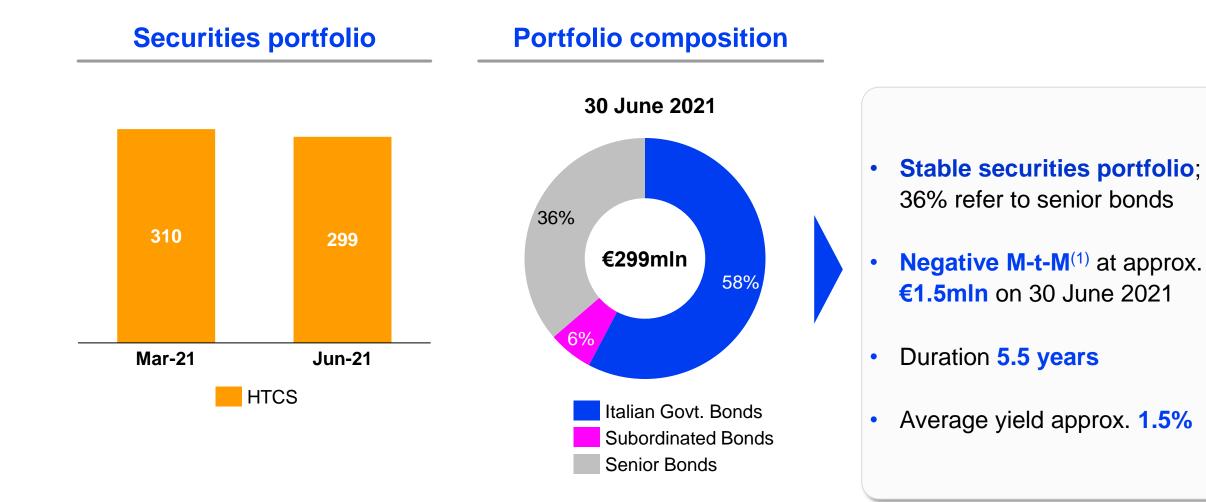
Notes: (1) Calculated as the ratio between loan loss provisions and net organic loans at 30 June 2021 (1,287 million euro) for the segments Factoring, Cross-over, Acquisition Finance, performing Turnaround (including returns to performing loans), the loan portfolio of the former Banca Interprovinciale and Senior Financing to non-financial investors in distressed loans – though excluding UTP loans purchased as part of the Turnaround business and investments in distressed loan portfolios; (2) See 'Gross organic NPE ratio' in the Glossary at the end of this document. Any failure to reconcile the stated figures arises exclusively from rounding; (3) 1Q21 restated for equity accounting of Hype applied to liquidity ratios from 2Q21.

### Illimity - Robust CET1 Ratio at 17.2%



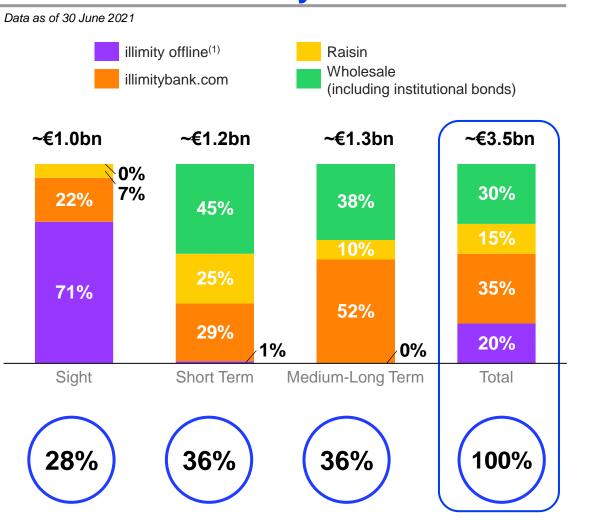
- CET1 Capital increased by 3% qoq, mostly due to net profit reported in quarter and to DTA usage
- Increase in RWA (+5% qoq) due to business growth during 2Q21
- Including special shares, CET1 Ratio would reach around 17.6% on a pro-forma basis<sup>(1)</sup>

#### Illimity - Stable and diversified securities portfolio



### illimity - Well diversified funding mix

#### **Maturity mix**



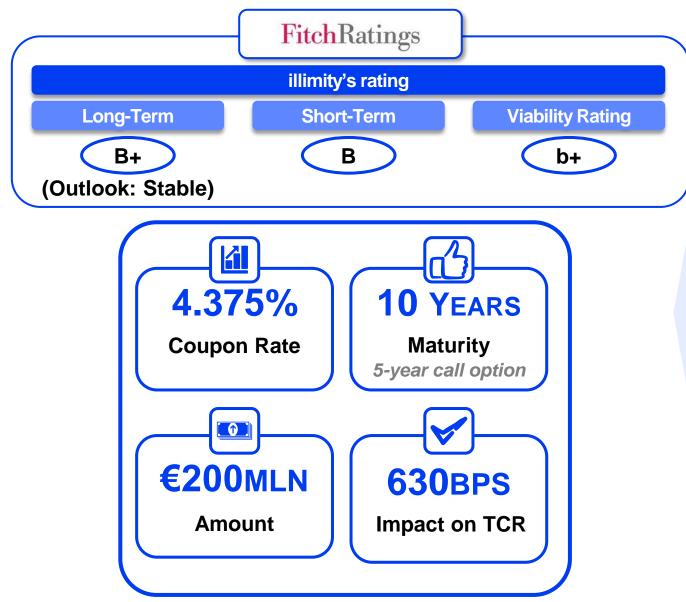
Medium-Long Term funding maturity remains around 3 years

~1.5% blended average cost of funding



€300mln senior preferred **bond** issued in Dec-2020

#### illimity - Successful placement of Tier 2 bond



€200mln Tier 2 bond<sup>(1)</sup> with 10-year maturity and 5-year call option priced at 4.375% coupon

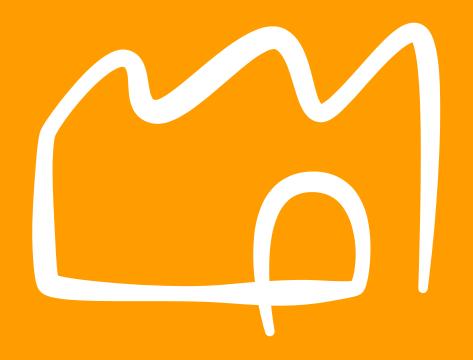


Robust demand touching over 400 million euro from over 80 investors, well distributed between domestic and foreign institutions



Further diversification of funding sources and boost to Total Capital Ratio to over 23%, in line with our Strategic Plan

#### Growth Credit Division Enrico Fagioli



#### illimity - Italian SMEs specialist partner

1 Turnaround	<ul> <li>Unlikely-to-Pay corporate exposures with potential to return to performing status</li> <li>Refinancing</li> <li>Restructuring</li> <li>New finance</li> <li>UTP portfolios</li> </ul>	
2 Cross-over & Acquisition Finance	<ul> <li>Support to SMEs with industrial potential also through external growth strategies</li> <li>Cross-over / Structured Finance (also with public guarantees)</li> <li>Acquisition Financing</li> <li>Investment in high-yield corporate bonds in industries we are specialists</li> </ul>	
Growth Credit Division 3 Factoring	<ul> <li>Support to industrial district value chains</li> <li>Supply Chain Financing</li> <li>With/Without recourse</li> <li>Reverse Factoring</li> </ul>	
4 Capital Markets	<ul> <li>Support to SMEs with tailor-made solutions oriented to development</li> <li>Debt capital markets, mini-bonds</li> <li>Equity capital market, Nomad, IPO</li> <li>Hedging products for captive clients</li> </ul>	

## Illimity - Vibrant 2Q21 for Growth Credit Division



Business origination accelerating in 2Q21 underpinned by loans with public guarantees and strong factoring momentum

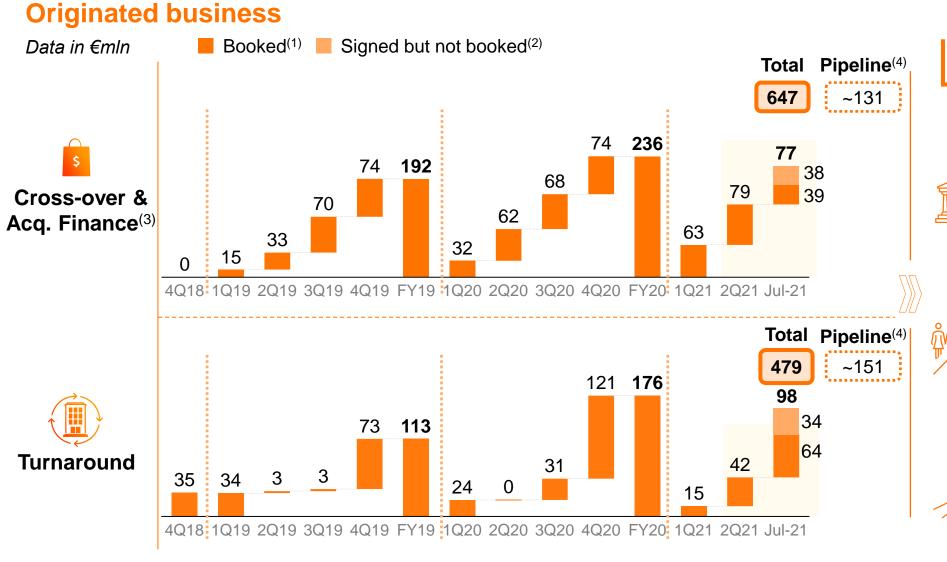


Capital Markets off to good start with 2 IPO mandates completed and strong pipeline. Launch of risk mitigation solutions business in July



Successful entry in tax credit discounting segment ("Ecobonus") with ~€33mIn of nominal value purchased up to July

### Illimity - Accelerating business origination



Surge in new volumes in 2Q21 with repeat business also in Acq. Finance

Loans under moratorium further down to €22mln as of July – less than 2% of Division's overall loan book

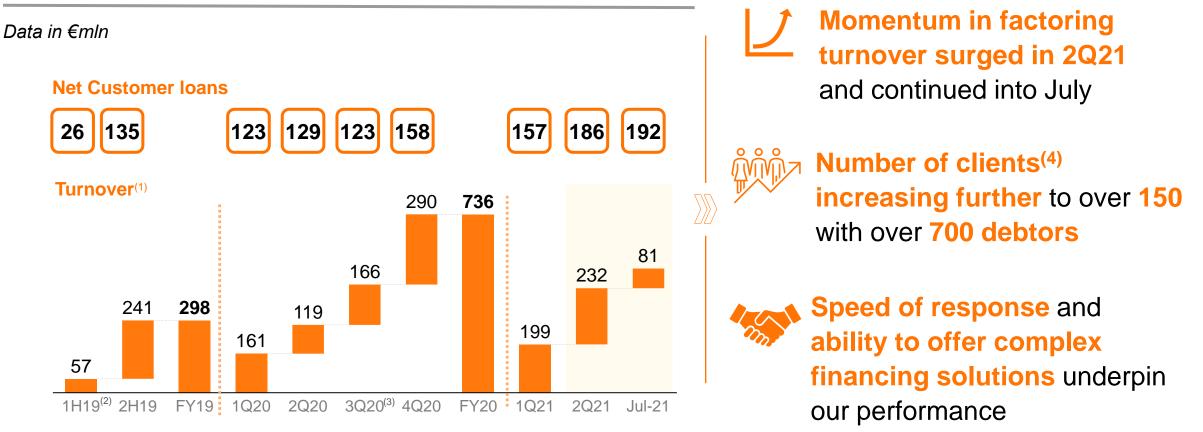
Over 90% of business origination in past four months in lending with public guarantees (>40% of stock)

Our credit deliberation consistently include ESG assessment

Notes: Rounded figures; (1) Income-producing loans; (2) Deals signed but not yet booked, due to a time lag between the signing of the master agreement and the date of loan disbursement, in place at the end of the month; (3) Including new investment in the period in corporate high yield bond HTC; (4) It includes both items 'Terms agreed to be signed' and 'Advanced Pipeline'.

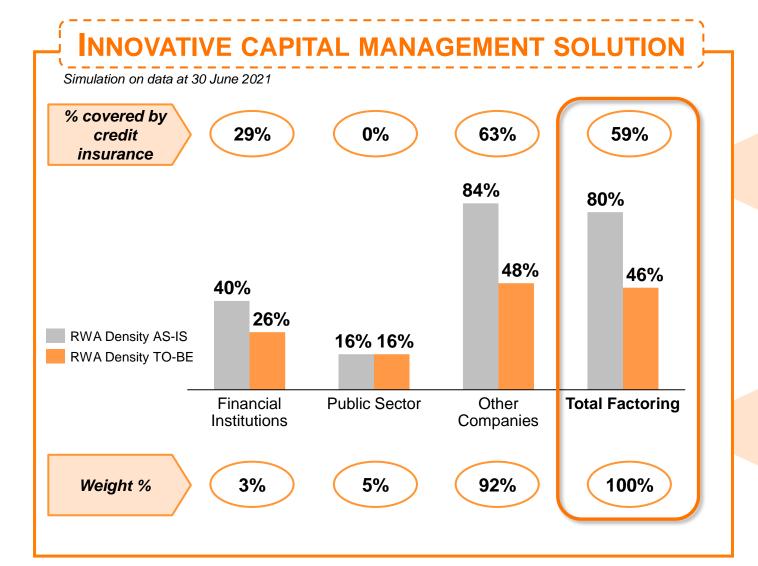
### Illimity - Factoring: strong volumes momentum...

#### **Originated business**



Notes: Rounded figures; Non accounting figures; (1) Turnover: in a factoring transaction, the total amount of receivables transferred over a defined period of time; (2) Start-up phase; (3) Restatement due to a contract advance where illimity received a commitment fee, converted into turnover in 4Q20; (4) The corporate that transfers its account receivables to the bank (so-called factor).

#### Illimity -...with capital optimisation increasing ROE



Innovative capital management solutions combining credit insurance with CRR-eligible protection leading to lower credit risk, lower capital absorption and ultimately generating double-digit ROE

Assuming capital management solutions were in place as of June-2021, the RWA density of factoring business would decline from 80% to 46%

## Illimity - Capital Markets desk up and running

*illimity offers SMEs different solutions to access capital markets* through structuring tailor-made solutions geared towards development, organic and non-organic growth and for optimisation of financial structures

#### Equity Capital Markets: 2 IPO closed and strong pipeline ahead

#### Megliquesto

Nomad, Global Coordinator and Sole Bookrunner for listing of MeglioQuesto S.p.A. on AIM Italia. Book about 5 times higher than offer and over **100 investors involved** 



Nomad, Global Coordinator and Sole Bookrunner for listing of Compagnia dei Caraibi S.p.A. on AIM Italia. Book about 6.5 times higher than offer and around **100** investors involved

#### **Risk mitigation solutions for SMEs**



INTEREST RATE HEDGING SOLUTIONS



**CURRENCY HEDGING SOLUTIONS** 

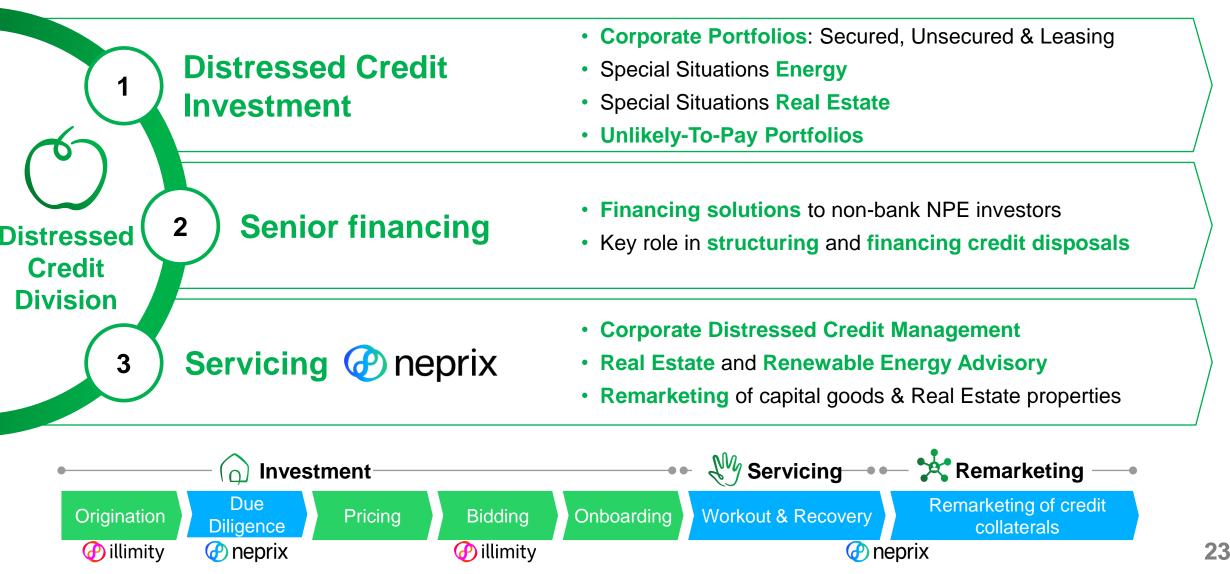


**Operations launched in July** with first interest rate hedging transaction already completed

#### Distressed Credit Division Andrea Clamer



#### Illimity - Specialised player in Corporate Distressed Credit



#### Illimity - Profit generation from dynamic portfolio management underpins strong performance



Overperformance of gross cash flows confirms our very conservative approach on pricing



Strong profit contribution from dynamic portfolio management: €26mIn of profit booked in 2Q21<sup>(1)</sup>, proving to be recurring and sizeable contributor to illimity's results

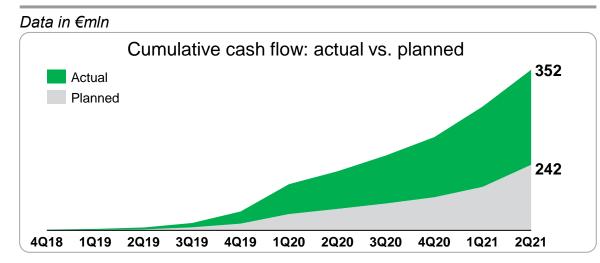


Well-recognised player in attractive niches of the distressed credit market (Special Situations Energy and Real Estate) driving business origination in 2Q21

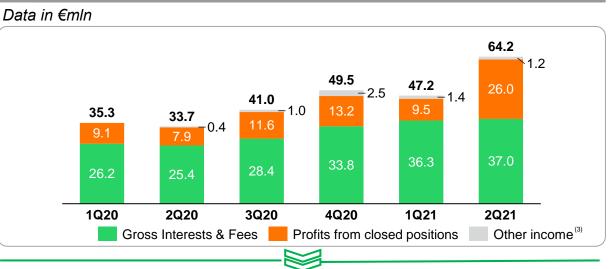
#### Illimity - Accelerating value creation

#### Cash Flow view<sup>(1)</sup>

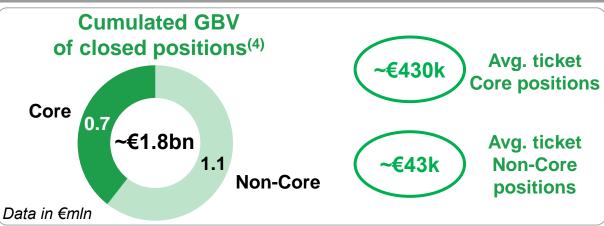
Economic view<sup>(2)</sup>



- Strong cash flow overperformance: ca. €110mln above initial collection plans
- Outstanding profits from closed positions complementing revenue from interest on steady basis
- Dynamic portfolio management based on two pillars:
  - Anticipated closure of core exposures (corporatelarge tickets) mainly through DPOs and loan sales
  - Disposal of non-core exposures (retail and very small businesses) in secondary market



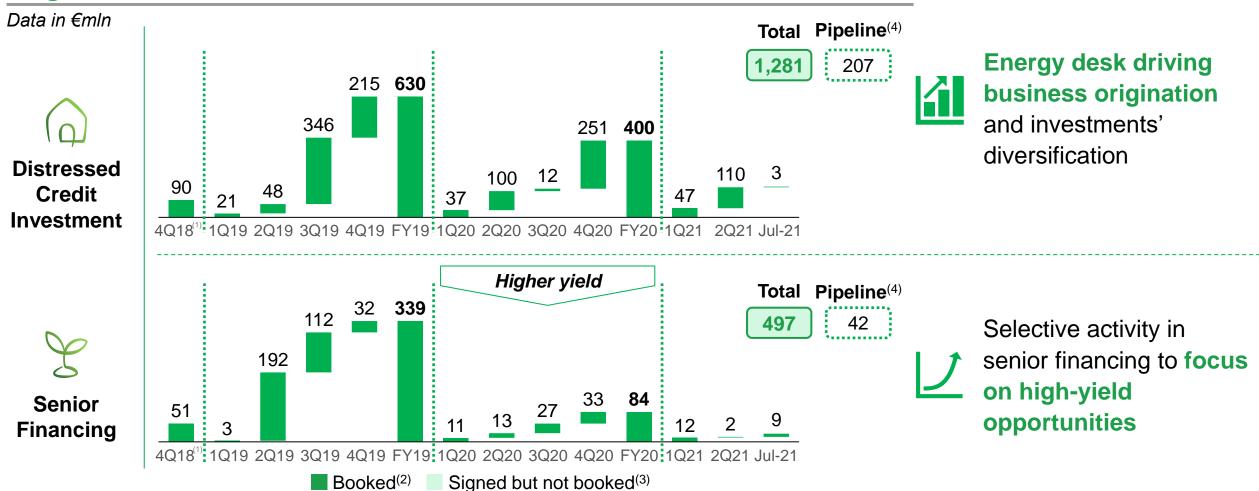
#### Focus on closed positions



Notes: Rounded figures; (1) Cash flow from receivables; (2) Gross revenues before any cost of funding and other divisional rebates; (3) Profit from rental income on repossessed assets and other income on assets accounted for as FVTPL; (4) Residual GBV calculated at positions' closure date, from 1 January 2020 to 30 June 2021.

# illimity - Strong contribution from Special Situations Energy Desk

#### **Originated business**

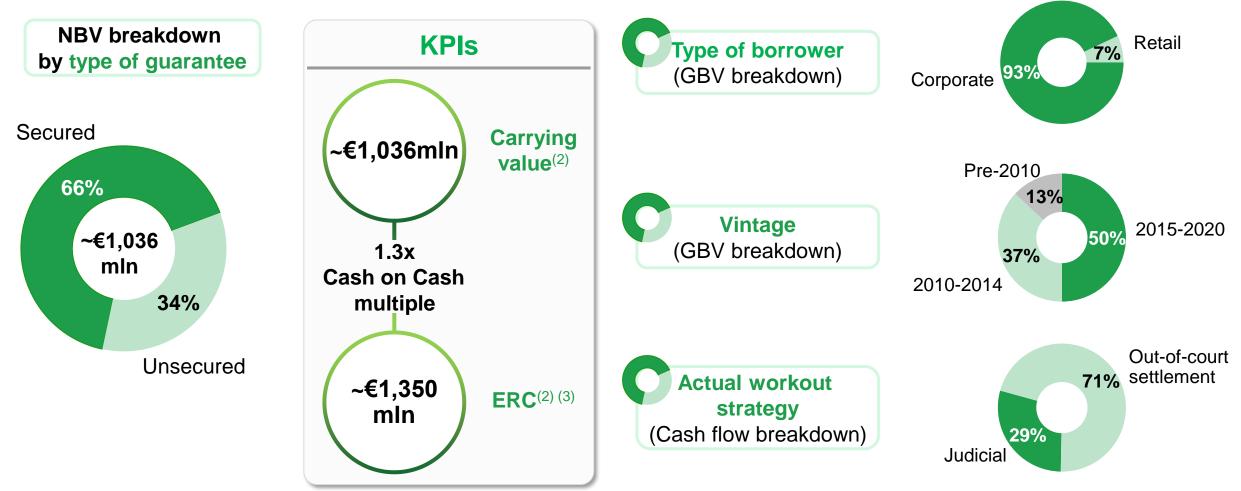


Notes: Rounded figures; (1) Including September 2018; (2) Distressed credit investments booked, and senior financing loans granted in the period; (3) Deals signed but not yet booked, owing to a settlement structure in multiple tranches or to a time lag between the signing of the master agreement and the date of loan disbursement/purchase, in place at the end of the month; (4) It includes both item 'Terms agreed to be signed' and 'Advanced Pipeline'.

26

## Illimity - High quality portfolio in line with targets

Data as of 30 June 2021<sup>(1)</sup>



Notes: Rounded figures; (1) Data does not include assets repossession (through ReoCo and *datio in solutum*); (2) This includes distressed credits purchased by the Energy desk, which for accounting purposes are recognised at Fair Value (item 120 c) and distressed credit classified as 'Financial assets measured at fair value through other comprehensive income' (item 30); (3) Estimated Remaining Collections on booked investments

# Illimity - Renewable energy and Distressed Credit market

A significant potential market...

...still niche and underserved



Renewable energy market is young yet big Italy invested over €70bn in 10 years<sup>(1)</sup> (among Top-3 countries in the EU and Top-10 worldwide)



Additional investments expected by 2030<sup>(2)</sup> €25bn in solar and €10bn in wind farms, with limited incentives compared to the past



Investments mostly financed through debt We estimate €35bn GBV is still outstanding as of today, of which 15% distressed (€5bn)<sup>(2)</sup>



Limited competition due to high specialisation needed



Unique business model: dedicated team with specific asset management skills and Coinvestment with CREEN, our industrial partner with solid track record in renewable energy plants

# Illimity - Playing our part in 2030 EU sustainable development plan

2030 Italy targets are set...

by 2025, **phase out carbon plants** 

> Expected **55% for electricity only** according to GSE<sup>(1)</sup>

by 2030, **30% of total energy** consumption must be from renewable sources

-40% CO2 emissions



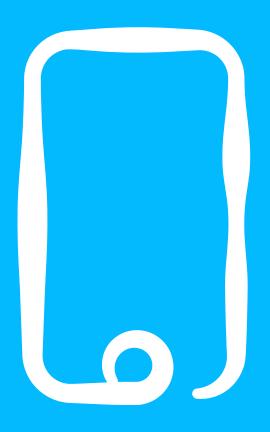
... and we are playing our part

Expected annual avoidance of CO2 emissions of over 17,000 tons from portfolio acquired so far

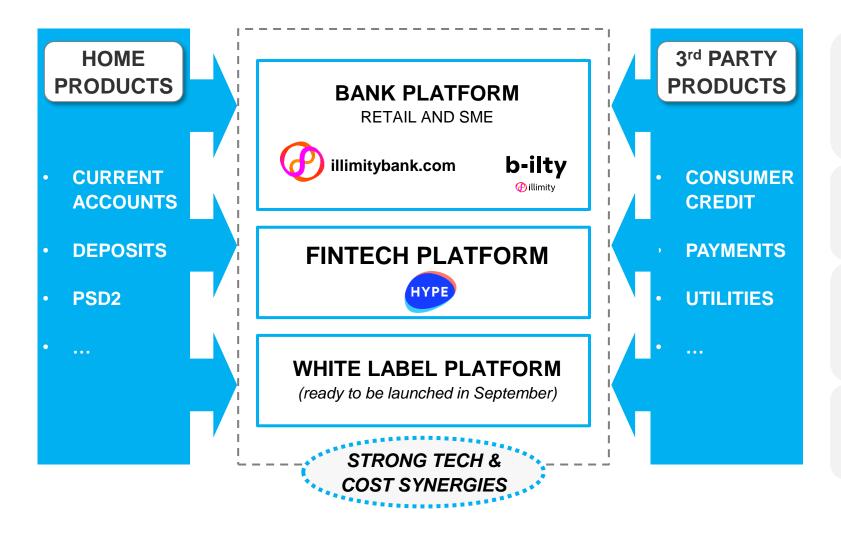
Investment targets for the period **2021-25 upgraded to €300mIn** 

Note: (1) "Gestore dei Servizi Energetici", The Italian State-owned operator aimed at pursuing environmental sustainability through the two pillars of renewable sources and energy efficiency. Source: "Fonti rinnovabili in **29** Italia e in Europa, verso gli obiettivi al 2020 e al 2030", GSE, July 2019.

#### Direct Banking Division Carlo Panella



### Illimity - Our mission in direct banking



Fully-fledged and PSD2 driven **bank platform** addressing both Retail and Small Corporates customer banking needs with end-to-end digital experience

**Fintech platform** as accelerator of illimity's growth ambitions in retail and open banking arena

White label platform addressing new uncovered market needs, developed and ready to be launched in September

**Generating value** via synergies and positioning illimity at innovation frontier in retail banking

#### Illimity - Sound funding provider – Customer engaged



A Digital Bank designed to increase stickiness and customer engagement:

#### **STABLE FUNDING**

€1.2bn

Funding on illimitybank.com

decreasing Cof, June 21 vs June 20

-33bps

#### **ENGAGED CUSTOMERS** hhh

~50k Customers as of July '21 87% Active Customers

32%

Loyal Customers

+71%

**INCREASED USAGE** 

**Domiciled Salaries**, June 21 vs June 20

+87%

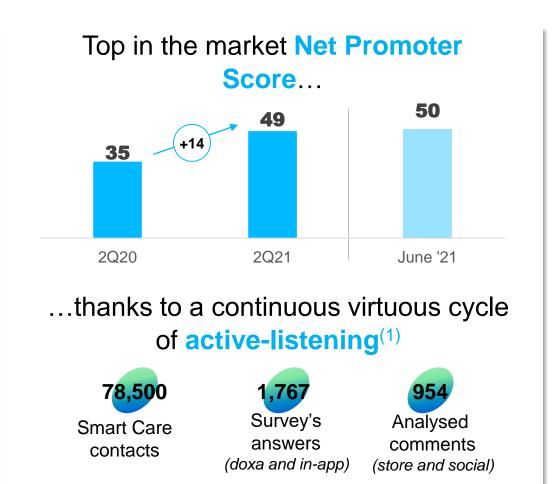
Sepa Direct Debit, June 21 vs June 20 74%

**Monthly Access** (mobile+web)

Data as of 30 June 2021 where not otherwise stated

#### Illimity - Strongly appreciated by customers and the market

Data as of 30 June 2021



#### With a value recognised by the market:

- ✓ Top in the market **Net Sentiment Score**: **31** NSS, +10p vs second best player
- Recently awarded as most High-tech **Banking Group** by Milano Finanza
- Producing relevant content: 95mln impression on illimity touchpoint<sup>(1)</sup>



# Origination in the image of the image of



**B-ILTY will serve Small Corporates potential market...** 

Addressing potential market up to ~1 million Small Corporates



...with fully-fledged digital banking platform and complete value proposition tailored for clients needs...

**Complete offer** with **lending** as hook product with **human-empowered banking model** to better address Small Corporate needs

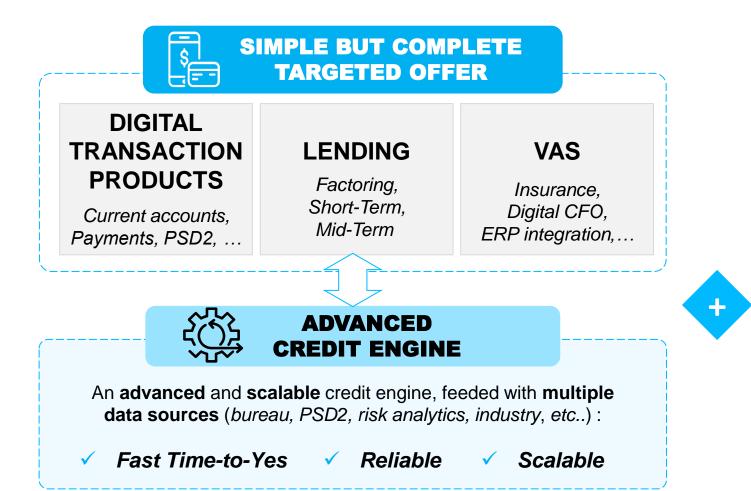


## 55

#### ...leveraging on open ecosystem made of partners

**Open ecosystem of partners** to **accelerate go-to market** and offer best service/ products during all customer's life cycle

# illimity - B-ILTY: complete targeted offer for Small Corporates







#### RELATIONSHIP MANAGERS

to provide **advice** and guidance when needed, both online and on premises



SMART CARE PROFESSIONALS

to **support** customer operations

#### Illimity - Already online with pilot and heading towards launch

**b-ilty** *O* illimity

Commercial launch by 4Q21 - 1Q22

Pilot started on July 2<sup>nd</sup>: first digital onboarding end-to-end completed

First product available: *Digital Factoring* 

Expanded illimitybank.com website with corporate section

Already selected partner for Credit Engine



niccole e medie imprese italiane. Puoi accedere alle



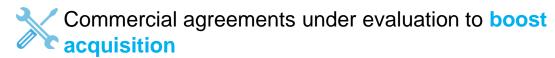


Already working on implementation of new credit assessment model



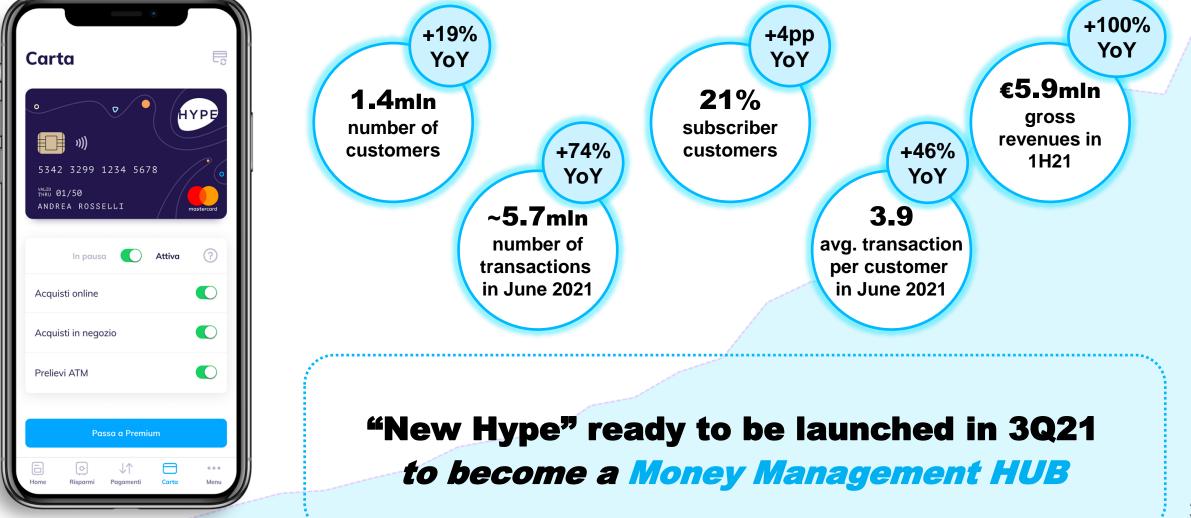
Expected parallel run credit engine vs manual evaluation to test engine reliability

#### Hiring Commercial Network in progress



## Illimity - HYPE: allround steady growth YoY

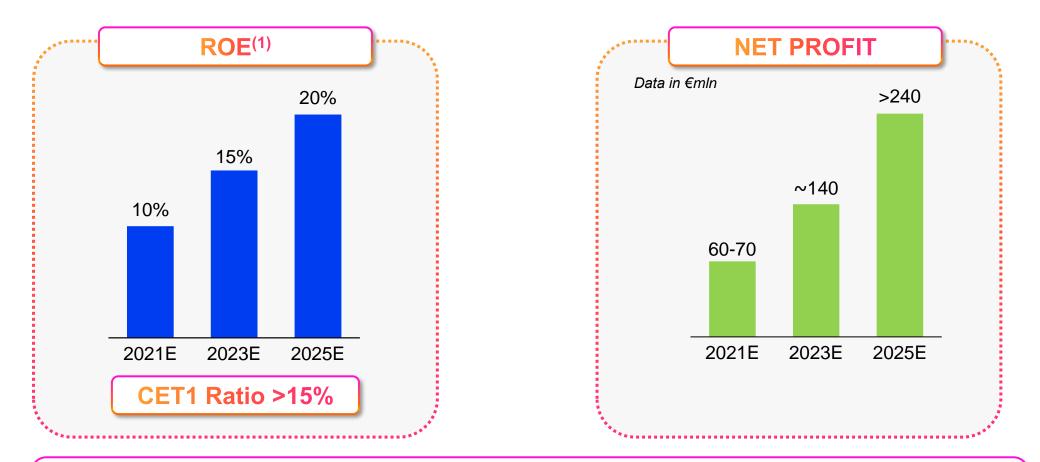
Data as of 30 June 2021 where not otherwise stated





## Concluding remarks Corrado Passera, CEO

### Illimity - 2021-25 Strategic Plan targets



- Strategic Plan embeds ~€180mln worth of cumulated dividends
- 20%-30% dividend pay-out ratio from 2022 according to high ROE business opportunities



- Advanced pipeline: Specific business opportunities for which the bank envisages there is a reasonable expectation to close the transactions in the forthcoming months
- AuM: Asset Under Management of the servicing unit. It includes the gross book value of distressed credit and the value of property and capital goods managed by neprix, including a portion of portfolios related to senior financing transactions
- ERC: Estimated Remaining Collections. It is the Bank's estimated remaining gross cash flows on purchased distressed loans
- Gross organic NPE ratio: Ratio of gross organic NPE to total gross loans to customers from Factoring, Cross-over, Acquisition Finance, Turnaround performing (including UTP exposures returned to performing), BIP legacy book and Senior Financing to non-bank Distressed Credit investors - thus excluding UTP loans purchased or originated as part of the Turnaround and the investments in Distressed Credit portfolios
- NPS: Net Promoter Score or NPS is a well-known indicator to measure customer experience and to predict business growth leveraging on customers' overall perception of a brand
- NSS: Net Sentiment Score or NSS are the opinions and feelings of consumers expressed to a brand in social media and web

- Organic cost of risk: Ratio of loan loss provisions to net loans to customers end of period from Factoring, Cross-over, Acquisition Finance, BIP legacy book, Senior Financing to non-bank Distressed Credit investors and the performing exposures of the Turnaround business - thus excluding UTP loans purchased or originated as part of the Turnaround business and the investments in Distressed Credit portfolios
- Originated business: This aggregate includes Growth Credit Division loans granted/purchased, Distressed Credit investments booked, senior financing loans granted in the period and the value of the deals signed but yet to be booked in the period, owing to a settlement structure based on multiple tranches or to a time lag between the signing of the master agreement and the date of loan disbursement/onboarding
- Profit from closed purchased distressed credit positions: Gains from definitive closure of non-performing exposures either through disposal to third parties or through discounted payoff ("DPO") agreed with the debtor
- Terms agreed to be signed: Deals in final stage of the formalization of the agreement/contractual terms



Silvia Benzi Head of Investor Relations & Strategic Planning Mobile: +39 349 7846537 - +44 7741 464948 Email: silvia.benzi@illimity.com

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