

### *illimity* 1Q19 results

May 13, 2019





## This is the **illimity's first quarterly results presentation**

On March 5, 2019 illimity was born from the merger between SPAXS and Banca Interprovinciale and listed on the MTA

This presentation refers to illimity 2018-2023 Business plan as updated and released on March 6, 2019<sup>(1)</sup>

Note (1): https://www.illimity.com/assets/pdf/illimity\_FY18\_and\_Business\_Plan\_progress\_06.03.2019.pdf

illimity: Key messages

# The **results** of the first few months **confirm Business Plan targets**

illimity **fully on track** in building **sustainable competitive advantages** 

### Illimity has developed a robust Business Plan



### Illimity: first months results are very encouraging

Business gaining momentum and robust pipeline ahead

**€5.9 mIn net loss in 1Q19**, in line with the business plan and not yet benefiting from operating leverage or earn-out components of the turnaround business

**Strong 1Q19 capital** (CET1) **and liquidity position** (LCR and NSFR)

## Illimity: business momentum is gaining traction



Note: (1) Non accounting figures. This aggregate includes both the SME loans granted/purchased and the NPL investments booked in the period and thus already income-producing and the value of the deals signed but yet to be booked, owing to a settlement structure based on multiple tranches or to a time lag between the signing of the master agreement and the date of loan disbursement/onboarding. This aggregate additionally includes part of the net loans to existing customers of Banca Interprovinciale, due to their features considered consistent with illimity's SME segment; (2) Deals in final stage of the formalization of the agreement/contractual terms; (3) Specific business opportunities for which the bank envisages there is a reasonable expectation to close the transactions in the forthcoming months; (4) Including BIP Core SME loans; (5) It also includes financial instruments, such as quasi-equity instruments, which are included in the balance sheet item "20. c) Other financial assets mandatorily at fair value" for accounting purposes; (6) Credit line to be granted; (7) Servicing unit will be part of the illimity banking group upon authorization of the Supervisory Authority

## Illimity is fully on track on its journey

- Raised €560 mln equity to fully fund illimity's 2018-2023 business plan through S P A XS
- Acquired a small-size bank (Banca Interprovinciale) to be fully licensed rapidly and all divisions in business from September 2018 (branches rapidly closed)
- Attracted top talents: strong team with nearly 240 illimiters and a close-knit top management
- *Illimity* credit machine<sup>®</sup> and *P* illimity. Al<sup>®</sup> already at full speed
- Launched Oneprix, a unique innovative servicing platform for Corporate NPL
- Completed migration of core banking systems to a new open architecture fully on cloud

## illimity next milestones

Launched today the European Open banking platform with **Oraisin.** to gather retail deposits in Germany

New fully-digital IT platform: ongoing testing phase from May 6 -Completion by June 2019

ON-TRACK

TODAY

Launch of the Direct Banking offer by June 2019

# Illimity is the first Italian "new paradigm bank" and is building sustainable competitive advantages



### Illimity is the first Italian "new paradigm bank" specialized in high-potential, underserved markets



Note: rounded figures; (1) Size of the addressable market based on public information, on 2018-2023 business plan estimates and on CheBanca! Digital Banking index

*(f)* illimity

## 1Q19 Financial review Francesco Mele, CFO & Head of Central Functions



## illimity: 1Q19 in a nutshell



Note: (1) All business booked in the last four months of 2018; (2) Non accounting figures. This aggregate includes both the SME loans granted/purchased and the NPL investments booked in the period and thus already income-producing and the value of the deals signed but yet to be booked, owing to a settlement structure based on multiple tranches or to a time lag between the signing of the master agreement and the date of loan disbursement/onboarding. This aggregate additionally includes part of the net loans to existing customers of Banca Interprovinciale, due to their features considered consistent with illimity's SME segment

## *O*illimity: 1Q19 key trends

Revenue stream gradual build-up through solid commercial results

Robust pipeline

Strong liquidity and capital to support entire business plan growth

Negative net result ahead of business plan and consistent with start-up phase: no contribution yet from operating leverage or earn-out components of turnaround business

## Illimity: Reclassified Profit & Loss

	4Q18 <sup>(1)</sup>	1Q19	QoQ €mIn	QoQ %
Data in €mln				
1 Net interest income	4.7	7.2	2.5	53%
Net fees and commissions	0.1	0.6	0.5	603%
2 Net result from trading	(2.1)	0.9	3.0	n.s.
Net other income/expenses	(0.1)	0.3	0.4	n.s.
Operating income	2.6	9.0	6.4	245%
<b>3</b> Operating costs	(17.4)	(16.9)	0.6	-3%
Operating profit	(14.8)	(7.9)	7.0	n.s.
Loan loss provisions	(3.3)	0.0	3.3	n.s.
4 of which loan loss provision charges	(4.6)	(1.4)	3.2	-70%
of which value adjustments on NPL				
<sup>5</sup> portfolios	1.3	1.4	0.1	7%
Other net provisions	(0.1)	(0.2)	(0.1)	n.s.
Provisions for risks and charges	(2.4)	(0.2)	2.2	n.s.
Profit before tax	(20.7)	(8.3)	12.3	n.s.
Income tax	4.8	2.4	(2.5)	n.s.
Minorities	0.1	-	(0.1)	n.s.
Net result	(15.7)	(5.9)	9.8	n.s.



NPL cash collection significantly higher than expected

5 <sup>A</sup>

Additional contribution from €1.4 mIn positive value adjustments from periodic review of NPL portfolio cashflow projections

2

3

**Positive net trading result of €0.9 mln** from disposal of around €65 mln of sovereign debt

**€6.5 mln personnel cost** owing to new hirings

Other operating costs include €2.6 mln one-off components related to the migration to the core IT system and listing expenses and material advisory costs

~€0.3 mln annual contribution to the Resolution Fund

### **4** €1.4 ml

#### €1.4 mln loan loss provision charges

Note: (1) The comparative figures in the reclassified income statement for the fourth quarter refer to the consolidated results for SPAXS as of 31.12.2018. Any failure to reconcile the stated figures arise exclusively from rounding.

### Illimity: Reclassified Balance sheet

		4Q18 <sup>(1)</sup>	1Q19	QoQ €mIn	QoQ %
	Data in €mln				
1	Cash and cash equivalent	68	171	103	151%
	Due from banks	372	137	(235)	-63%
2	Customer loans	484	513	30	6%
	- NPL	138	156	18	13%
	- SME <sup>(2)</sup>	198	219	21	10%
	- Non-core former Banca				
	Interprovinciale	148	139	(9)	-6%
	Financial Assest Hold To Collect (HTC) <sup>3</sup>	114	117	3	3%
	Financial Assest Hold To Collect & Sell				
3	(HTCS) <sup>4</sup>	108	78	(30)	-28%
	Attività finanziarie valutate al FVTPL <sup>5</sup>	29	17	(12)	-42%
	Goodwill	22	22	-	-
	Intangible assets	0	6	5,384	n.m.
	Other assets	39	60	21	54%
	Total assets	1,235	1,120	(115)	-9%
	Due to banks	109	71	(37)	-34%
4	Customer deposits	454	383	(71)	-16%
	Debt securities in issue	81	64	(18)	-22%
	Shareholders' Equity	557	552	(5)	-1%
	Other liabilities	34	50	16	46%
	Total liabilities	1,235	1,120	(115)	-9%
	Common Equity Tier 1 Capital	527	494	(33)	-6%
	Risk Weighted Assets	587	598	11	2%

#### €290 mIn cash and net adjusted interbank position

Other liquidity buffers available for ~€140 mIn worth of High Quality Liquid Assets and other marketable securities

#### Substantially unencumbered balance sheet



€513 mln loans to customers, **up 6% in the quarter**, with more to come once the business signed is disbursed/onboarded



4

Additional **downsizing** and **diversification** of the securities portfolio

#### Decline in customer deposits consistent with transformation of operating banking model and in line with expectations

No contribution yet from pan-European open banking deposit platform and illimity proprietary digital deposit platform

Note: (1) The comparative figures in the reclassified balance sheet refer to the consolidated results of SPAXS at 31.12.2018. (2) The figures include part of the net loans to existing customers of Banca Interprovinciale, which due to their features are considered consistent with illimity's SME segment. (3) HTC: Financial assets at amortised cost. (4) HTCS: Financial assets at fair value through comprehensive income. This item includes participating financial instruments valued at approximately €7 mln, purchased as part of a turnaround deal. (5) FVTPL: other financial assets at fair value through profit or loss. Any failure to reconcile the stated figures arise exclusively from rounding.



	<b>4Q18</b> <sup>(1)</sup>	1Q19	Target 2020
Cost-Income	685%	187%	<50%
Cost of Risk (bps) annualised	~464 bps	~124 bps	185 – 225 bps
Gross Organic NPE ratio <sup>(2)</sup>	8.2% <sup>(3)</sup>	8.2%	5 - 7%
CET1 ratio	~90%	~83%	>15%
LCR	491%	813%	>130%

- Cost-Income progressive normalisation
- Organic NPE ratio substantially stable
- Marginal reduction in regulatory capital due to net loss, intangibles and computation of special shares suspended until relevant authorisation is received

Note: (1) The comparative figures for the fourth quarter refer to the consolidated results for SPAXS as of 31.12.2018 and as of 4Q18. (2) Ratio of gross NPE to total gross loans to customers from invoice lending, cross-over, new finance, BIP and senior financing to non-bank NPL investors - thus excluding UTP loans purchased as part of the restructuring and refinancing business; (3) Adjusted to reflect reclassification to NPE completed in early January with relevant coverage already factored in year-end figures (reported data of 7.4%). Any failure to reconcile the stated figures arise exclusively from rounding.

## Illimity: diversification of the securities portfolio

### Further downsizing of the Italian Government bond portfolio

Portfolio composition by accounting value – Italy focus



#### Securities portfolio diversification has taken off

Portfolio composition by notional amount



## Illimity: securities portfolio characteristics



<i>€ mln</i>	1Q19	April 30, 2019
Unrealised gains/losses from MtM of HTC portfolio	€1.3 mln	€1.2 mln
Unrealised gains/losses from MtM of HTCS portfolio	€0.9 mln	€1.0 mln
Average yield to maturity <sup>(1)</sup>	~ 2.2%	~ 2.2%
Duration <sup>(1)</sup>	3.2 years	•
CR01 <sup>(1)</sup>	€112k	€99k

- Unrealised gains from MTM of HTC and HTCS portfolios in 1Q19 and as of April 30 2019
- ~2.2% yield to maturity
- Short duration of 3.2 years

# Illimity: today launch of European deposit platform:



### Key highlights

 Pan-European fintech and leader marketplace for online saving and investment products in Europe



 Agreement for the initial distribution of term deposits in Germany, with the possibility to extend it to other countries, subject to authorization



 Local presence in the main EU countries, including Germany, Spain and UK, with over 175k clients in 31 countries



Key strategic fit

**Original Similary SME Division**
*Enrico Fagioli*



### *(illimity: SME Division)*

### Up & running: each business at its own speed

### **Deal focus**

- #129 deals analysed since inception worth
   ~€1.55bn in nominal value
- #55 deals declined worth
   ~€497 mln
- 5 deals with terms agreed and to be signed shortly worth ~€48 mln
- 18 deals currently under evaluation in advanced status worth ~€175 mln
- Other opportunities identified for additional ~€676 mln

10 deals signed since inception

Data in €mln Customer loans unless otherwise stated Non accounting figures



1Q19

### **Originated business**<sup>(1)</sup>

Inception

to date

Terms

agreed<sup>(2)</sup> to

Advanced

Target

2020

**~300**<sup>(4)</sup>

600 - 700

~300

~1,200-1,300

Note: (1) This aggregate includes the loans originated/purchased in the period, thus already income-producing, and deals signed but yet to be booked, owing to a settlement structure in multiple tranches or to a time lag between the signing of the master agreement and the date of loan disbursement/onboarding; (2) Deals in final stage of the formalization of the agreement/contractual terms; (3) Specific business opportunities for which the bank envisages there is a reasonable expectation to close the transactions in the forthcoming months; (4) Including BIP core SME; (5) It also includes financial instruments, such as quasi-equity instruments, which are included in *"20. c) Other financial assets mandatorily at fair value"* for accounting purposes; (6) Credit line to be granted.

**Originated business** 

## Illimity SME Division: Cross-over & Acq. Finance



## Illimity SME Division: Turnaround

#### **Originated business Deal features** Data in € mIn Avg. ticket size €15 - 25 mln . Additional potential revenues<sup>(3)</sup> Up to €15 mln • 3 75 34 **#3 deals** signed since inception 3 Industrial sectors: Steel 0 35 IT payments Automotive 0 72 #1 deal with terms agreed and to be signed worth ~€2 mln 4Q18 1Q19 Apr-19 Inception to date ~€45 mln additional pipeline at advanced stage Booked<sup>(1)</sup> Signed but not booked<sup>(2)</sup>

Note: (1) income-producing gross loans origination, including new finance, acquired credit and related instruments. It includes ~€7 mln of financial instruments, such as quasi-equity instruments, which are included in "20. c) Other financial assets mandatorily at fair value" for accounting purposes; (2) deals signed but not yet booked, owing to a time lag between the signing of the master agreement and the date of loan disbursement; (3) To be booked only when cashed

## Illimity SME Division: Invoice Lending



### Organisation chart completed and being strengthened



### Top technologies to improve credit activities



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### NPL I&S Division Andrea Clamer



# Illimity: NPL I&S Division Up & running

### Deal focus: NPL Investment

- ~ €30 bn of GBV analysed since inception
- ~ €20 bn of GBV declined/lost
- ~ €2 bn of GBV signed since inception
- ~ €8 bn of GBV currently under evaluation

Data in €mln Customer loans unless otherwise stated Non accounting figures

## 1Q19

Target



Note: (1) This aggregate includes the origination/purchase of income-producing loans and NPL investments, and deals signed but yet to be booked, owing to a settlement structure in multiple tranches or to a time lag between the signing of the master agreement and the date of loan disbursement/onboarding; (2) Deals in final stage of the formalization of the agreement/contractual terms; (3) Specific business opportunities for which the bank envisages there is a reasonable expectation to close the transactions in the forthcoming months; (4) Servicing unit will be part of the illimity banking group upon authorization of the Supervisory Authority

## Illimity NPL Division: NPL I&S and Senior Financing

### **Originated business**





Note: rounded figures. (1) Including September 2018; (2) As of April 30 2019; (3) Income-producing gross loans origination (NPL senior financing) and NPL investments (portfolios including leasing and single name); (4) Deals signed but not yet booked, owing to a settlement structure in multiple tranches or to a time lag between the signing of the master agreement and the date of loan disbursement/purchase

### NPL Investment: Booked portfolio as of 1Q19



*(?)* illimity: NPL I&S Division

### NPL Leasing: Focus on Ace Leasing

On April 16, 2019 illimity reached an **agreement with Banco BPM** for the purchase of an **NPL Leasing portfolio** with a **Gross Book Value of €650 mIn** 

#### Portfolio features

- Portfolio Type: secured
- Borrower Type: corporate
- Asset Type: industrial, commercial and, for a residual part, capital goods

Portfolio in line with

our strategic plan

Estimated timeline for the Closing





The closing of the transaction will take place in multiple stages, starting from June 30, 2019 in accordance with the estimated timeline

### *O*illimity: NPL I&S Division

### Focus on cash collections and accounting



Note: (1) Measured based on amortized cost; (2) Due to outcome of NPL business plan periodic review and classified as loan loss provision charge for accounting purposes; (3) Non accounting figures; (4) Including also €0.1 mln of Net Commissions

### @illimity: NPL I&S Division

### Organisation chart completed



Note: (1) Neprix, which obtained the license pursuant to art. 115 TULPS (Italy's Consolidated Law on public security) for the NPL servicing operations in January 2019, will be fully-owned by illimity at the completion of the purchase and sale agreement entered on 21 March 2019 and subject to authorisation by Supervisory Authority

### illimity: NPL I&S Division

# Distinctive business model covering the entire NPL value chain



- Neprix to become the **first truly-integrated servicing player**, completing the servicing value chain from origination to remarketing
- Enhancement of asset recoverable value: faster recovery, higher value

### *(illimity: NPL I&S Division)*

## NPL servicing platform: *P* neprix

### Peprix Key highlights



 Servicing platform (art. 115 TULPS) specializing in corporate NPLs purchased directly by the Bank as well as for third parties



 Fully-owned by illimity subject to authorization by Supervisory Authorities



 Specialist skills in the leasing and the real estate segments



#### ~30 resources

### *O* illimity: NPL I&S Division

### Our partner in the re-marketing of collateral: itauction

### Key highlights

• Leading specialist in the management and commercialization of property and capital goods arising from insolvency proceedings and foreclosures

#### Own network of online platforms/auctions and a network of professionals across Italy

 Team of 100+ resources. including a commercial network of 35 professionals across Italy






*(P)* illimity

# Digital Operations Carlo Panella



# IT Architecture ready – Migration from legacy to new open core banking system completed

### Main modules run

- 🗹 New Core banking
- ✓ Cloud infrastructure
- 🗹 Data lake
- 🗹 API layer
- ✓ NPL tools (also Leasing)
- ✓ SME Factoring

### Other forthcoming modules

- Digital Touchpoints (web & APP) by June 2019
- CRM, Product machine and Integration with SME customers' IT systems completion by 2019



Run

## *O* illimity: Digital Operations

# By June 2019 illimity will deploy a state-of-the-art IT platform



*illimity*: Digital Operations

# Illimity IT Platform: digital, modular and cloud by design

The first Fully Cloud Italian Bank

Fast because data driven and agile developed

Scalable thanks to Cloud easy upgrade of machines, space and power

Flexible as all main software platforms can be set up and run in cloud

Intelligent because it uses several AI tools to manage different areas (security, AML, communication)

Open and modular through the proprietary API layer

Direct Bank
Carlo Panella



### *(illimity: Direct Bank)*

# **Direct Bank:** a growing community

 Through a web community of more than 36,000 people, we have prototyped and tested a large number of direct bank solutions for individuals and corporates



*illimity*: Direct Bank

# **Direct Bank ready by 2Q19**

### Key strategic highlights







Customer Centre, key for illimity's human touch approach, up and running







Digital Touchpoints deployment

Next steps



Third parties services integration



Customer Engagement implementation in order to position illimity as primary bank

**Direct Bank on the air in June 2019!** 

## @ illimity: Direct Bank & Digital Operations

# **Organization chart completed**





### **Main achievements**

- ~12 FTEs dedicated to User
   Experience and service design hired from different industries
- 6 people dedicated to product development and 7 people to communication



- IT department fully operational with ~30 FTEs onboarded
- Customer Centre up and running
- New Digital operating model up & running



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### 🕜 illimity: Annexes

# NPL accounting explained



Acquisition of an NPL portfolio at a purchase price of 100

Cash collection distributed according to collection curves (which vary depending on the type of NPL portfolios) over the entire life of the portfolio, for a total of 150 (ERC)

2

3

**1,5x Cash on Cash** multiple equals to a Gross Unlevered **IRR** in the **10-12%** range

4 For accounting purposes, cash flows are reported based on the **amortised cost** method and accounted for as interest income. It follows that, over the lifetime of the portfolio, cumulated cash flows equal cumulated interest income albeit with a different timing (see next slide for details)

# NPL accounting – key accounting elements



# In this example, in the first two years Gross Cash Collections are slightly below net interest income and become higher from year 3

Four steps to understanding Restructuring accounting



Illustrative

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