

# Return of Organization Exempt From Income Tax

OMB No. 1545-0047

# Form 990

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

# 2022

Open to Public Inspection

**A** For the 2022 calendar year, or tax year beginning **APR 1, 2022** and ending **MAR 31, 2023**

**B** Check if applicable:

- Address change
- Name change
- Initial return
- Final return/terminated
- Amended return
- Application pending

**C** Name of organization  
**THE MALALA FUND**

Doing business as

Number and street (or P.O. box if mail is not delivered to street address) Room/suite  
**P.O. BOX 73767**

City or town, state or province, country, and ZIP or foreign postal code  
**WASHINGTON, DC 20056**

**D** Employer identification number  
**81-1397590**

**E** Telephone number  
**(212) 705-8749**

**F** Name and address of principal officer: **LENA ALFI**  
**SAME AS C ABOVE**

**G** Gross receipts \$ **56,534,965.**

**H(a)** Is this a group return for subordinates? .....  Yes  No

**H(b)** Are all subordinates included?  Yes  No  
If "No," attach a list. See instructions

**I** Tax-exempt status:  501(c)(3)  501(c) ( ) (insert no.)  4947(a)(1) or  527

**J** Website: **WWW.MALALA.ORG**

**H(c)** Group exemption number

**K** Form of organization:  Corporation  Trust  Association  Other **L** Year of formation: **2016** **M** State of legal domicile: **DE**

## Part I Summary

<b>Activities &amp; Governance</b>	<b>1</b> Briefly describe the organization's mission or most significant activities: <b>MALALA FUND IS WORKING TOWARD A WORLD WHERE ALL GIRLS CAN LEARN FOR 12 YEARS AND LEAD WITHOUT FEAR.</b>
	<b>2</b> Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.
	<b>3</b> Number of voting members of the governing body (Part VI, line 1a) ..... <b>3</b> <b>7</b>
	<b>4</b> Number of independent voting members of the governing body (Part VI, line 1b) ..... <b>4</b> <b>7</b>
	<b>5</b> Total number of individuals employed in calendar year 2022 (Part V, line 2a) ..... <b>5</b> <b>40</b>
	<b>6</b> Total number of volunteers (estimate if necessary) ..... <b>6</b> <b>7</b>
	<b>7 a</b> Total unrelated business revenue from Part VIII, column (C), line 12 ..... <b>7a</b> <b>2,083.</b>
<b>b</b> Net unrelated business taxable income from Form 990-T, Part I, line 11 ..... <b>7b</b> <b>0.</b>	

		Prior Year	Current Year
<b>Revenue</b>	<b>8</b> Contributions and grants (Part VIII, line 1h) ..... <b>28,984,346.</b> <b>55,317,404.</b>		
	<b>9</b> Program service revenue (Part VIII, line 2g) ..... <b>0.</b> <b>0.</b>		
	<b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d) ..... <b>74,943.</b> <b>497,729.</b>		
	<b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) ..... <b>1,397.</b> <b>3,203.</b>		
	<b>12</b> Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) ..... <b>29,060,686.</b> <b>55,818,336.</b>		
<b>Expenses</b>	<b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1-3) ..... <b>12,315,867.</b> <b>16,074,513.</b>		
	<b>14</b> Benefits paid to or for members (Part IX, column (A), line 4) ..... <b>0.</b> <b>0.</b>		
	<b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) ..... <b>3,913,945.</b> <b>4,666,996.</b>		
	<b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e) ..... <b>0.</b> <b>0.</b>		
	<b>b</b> Total fundraising expenses (Part IX, column (D), line 25) <b>1,529,135.</b>		
	<b>17</b> Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) ..... <b>4,620,121.</b> <b>5,901,971.</b>		
	<b>18</b> Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) ..... <b>20,849,933.</b> <b>26,643,480.</b>		
<b>19</b> Revenue less expenses. Subtract line 18 from line 12 ..... <b>8,210,753.</b> <b>29,174,856.</b>			

		Beginning of Current Year	End of Year
<b>Net Assets or Fund Balances</b>	<b>20</b> Total assets (Part X, line 16) ..... <b>40,557,471.</b> <b>71,574,894.</b>		
	<b>21</b> Total liabilities (Part X, line 26) ..... <b>11,850,141.</b> <b>14,535,179.</b>		
	<b>22</b> Net assets or fund balances. Subtract line 21 from line 20 ..... <b>28,707,330.</b> <b>57,039,715.</b>		

## Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

<b>Sign Here</b>	Signature of officer		Date		
	<b>LENA ALFI, ACTING CEO / CDO</b>				
<b>Paid Preparer Use Only</b>	Print/Type preparer's name	Preparer's signature	Date	Check if self-employed <input type="checkbox"/>	PTIN
	<b>RICHARD J. LOCASTRO, CPA</b>	<i>Richard J. Locastro</i>	<b>10/11/2023</b>	<input type="checkbox"/>	<b>P00288314</b>
<b>Preparer Use Only</b>	Firm's name	Firm's EIN			
	<b>GELMAN, ROSENBERG &amp; FREEDMAN</b>	<b>52-1392008</b>			
<b>Preparer Use Only</b>	Firm's address	Phone no.			
	<b>4550 MONTGOMERY AVE SUITE 800N BETHESDA, MD 20814-2930</b>	<b>301-951-9090</b>			

May the IRS discuss this return with the preparer shown above? See instructions .....  Yes  No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission: THE MALALA FUND PROMOTES GIRLS' EDUCATION AND EQUALITY WORLDWIDE BY WORKING TO ENSURE THAT GIRLS EVERYWHERE HAVE ACCESS TO 12 YEARS OF FREE, SAFE, QUALITY EDUCATION.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [ ] Yes [X] No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [ ] Yes [X] No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.

4a (Code: ) (Expenses \$ 22,687,370. including grants of \$ 16,074,513. ) (Revenue \$ )
FOUNDED BY MALALA AND ZIAUDDIN YOUSAFZAI IN 2013, WE CHAMPION EVERY GIRL'S RIGHT TO 12 YEARS OF FREE, SAFE, QUALITY EDUCATION. TOGETHER WITH OUR BOARD, LEADERSHIP COUNCIL, DONORS, STAFF, CHAMPIONS AND GIRL ACTIVISTS, MALALA FUND IS CREATING A MORE EQUAL WORLD BY MAKING SURE ALL GIRLS CAN GO TO SCHOOL. THIS FISCAL YEAR, MALALA FUND AWARDED NEARLY \$14 MILLION IN GRANTS TO ORGANISATIONS IN 17 COUNTRIES OUR LARGEST ANNUAL INVESTMENT TO DATE. WE DISBURSED FUNDS TO OUR CORE INITIATIVES, THE EDUCATION CHAMPION NETWORK AND GIRL FELLOWS PROGRAMME, WHILE ALSO SETTING UP A NEW FUND TO ADDRESS THE SITUATION IN AFGHANISTAN.

(SEE SCHEDULE O FOR A CONTINUATION OF FY23 PROGRAM ACCOMPLISHMENTS)

4b (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )

4c (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )

4d Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$ ) (Revenue \$ )

4e Total program service expenses 22,687,370.

**Part IV Checklist of Required Schedules**

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? See instructions	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4 <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	X	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>		X
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
b Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>		X
c Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		X
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>		X
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>		X
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>	X	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		X
14a Did the organization maintain an office, employees, or agents outside of the United States?	X	
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>	X	
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	X	
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>	X	
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> See instructions		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>		X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>		X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	X	

**Part IV Checklist of Required Schedules** (continued)

	Yes	No
<b>22</b> Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> .....	<b>22</b> X	
<b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> .....	<b>23</b> X	
<b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> .....	<b>24a</b>	X
<b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? .....	<b>24b</b>	
<b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? .....	<b>24c</b>	
<b>d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? .....	<b>24d</b>	
<b>25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> .....	<b>25a</b>	X
<b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> .....	<b>25b</b>	X
<b>26</b> Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i> .....	<b>26</b>	X
<b>27</b> Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> .....	<b>27</b>	X
<b>28</b> Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):		
<b>a</b> A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i> .....	<b>28a</b>	X
<b>b</b> A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i> .....	<b>28b</b>	X
<b>c</b> A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i> .....	<b>28c</b>	X
<b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> .....	<b>29</b> X	
<b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> .....	<b>30</b>	X
<b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> .....	<b>31</b>	X
<b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> .....	<b>32</b>	X
<b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> .....	<b>33</b>	X
<b>34</b> Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> .....	<b>34</b> X	
<b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)? .....	<b>35a</b> X	
<b>b</b> If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....	<b>35b</b> X	
<b>36 Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....	<b>36</b>	X
<b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> .....	<b>37</b>	X
<b>38</b> Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? .....	<b>38</b> X	

**Note:** All Form 990 filers are required to complete Schedule O

**Part V Statements Regarding Other IRS Filings and Tax Compliance**

Check if Schedule O contains a response or note to any line in this Part V

	Yes	No
<b>1a</b> Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable .....	<b>1a</b> 35	
<b>b</b> Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable .....	<b>1b</b> 0	
<b>c</b> Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? .....	<b>1c</b> X	

**Part V** Statements Regarding Other IRS Filings and Tax Compliance (continued)

		Yes	No
<b>2a</b>	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return ..... <b>2a</b> 40		
<b>b</b>	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .....	<b>X</b>	
<b>3a</b>	Did the organization have unrelated business gross income of \$1,000 or more during the year? .....	<b>X</b>	
<b>b</b>	If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation on Schedule O</i> .....	<b>X</b>	
<b>4a</b>	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? .....	<b>X</b>	
<b>b</b>	If "Yes," enter the name of the foreign country <u>NIGERIA, PAKISTAN</u> See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
<b>5a</b>	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? .....		<b>X</b>
<b>b</b>	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? .....		<b>X</b>
<b>c</b>	If "Yes" to line 5a or 5b, did the organization file Form 8886-T? .....		
<b>6a</b>	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? .....		<b>X</b>
<b>b</b>	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? .....		
<b>7</b>	<b>Organizations that may receive deductible contributions under section 170(c).</b>		
<b>a</b>	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? .....		<b>X</b>
<b>b</b>	If "Yes," did the organization notify the donor of the value of the goods or services provided? .....		
<b>c</b>	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? .....		<b>X</b>
<b>d</b>	If "Yes," indicate the number of Forms 8282 filed during the year ..... <b>7d</b>		
<b>e</b>	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? .....		<b>X</b>
<b>f</b>	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .....		<b>X</b>
<b>g</b>	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? ...		
<b>h</b>	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
<b>8</b>	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? ..... <b>N/A</b>		
<b>9</b>	<b>Sponsoring organizations maintaining donor advised funds.</b>		
<b>a</b>	Did the sponsoring organization make any taxable distributions under section 4966? ..... <b>N/A</b>		
<b>b</b>	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? ..... <b>N/A</b>		
<b>10</b>	<b>Section 501(c)(7) organizations.</b> Enter:		
<b>a</b>	Initiation fees and capital contributions included on Part VIII, line 12 ..... <b>N/A</b> <b>10a</b>		
<b>b</b>	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities ..... <b>10b</b>		
<b>11</b>	<b>Section 501(c)(12) organizations.</b> Enter:		
<b>a</b>	Gross income from members or shareholders ..... <b>N/A</b> <b>11a</b>		
<b>b</b>	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.) ..... <b>11b</b>		
<b>12a</b>	<b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041? .....		
<b>b</b>	If "Yes," enter the amount of tax-exempt interest received or accrued during the year ..... <b>N/A</b> <b>12b</b>		
<b>13</b>	<b>Section 501(c)(29) qualified nonprofit health insurance issuers.</b>		
<b>a</b>	Is the organization licensed to issue qualified health plans in more than one state? ..... <b>N/A</b> <b>Note:</b> See the instructions for additional information the organization must report on Schedule O.		
<b>b</b>	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans ..... <b>13b</b>		
<b>c</b>	Enter the amount of reserves on hand ..... <b>13c</b>		
<b>14a</b>	Did the organization receive any payments for indoor tanning services during the tax year? .....		<b>X</b>
<b>b</b>	If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i> .....		
<b>15</b>	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? .....		<b>X</b>
	If "Yes," see the instructions and file Form 4720, Schedule N.		
<b>16</b>	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? .....		<b>X</b>
	If "Yes," complete Form 4720, Schedule O.		
<b>17</b>	<b>Section 501(c)(21) organizations.</b> Did the trust, or any disqualified or other person engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? ..... <b>N/A</b> If "Yes," complete Form 6069.		

**Part VI Governance, Management, and Disclosure.** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

**Section A. Governing Body and Management**

		Yes	No
<b>1a</b>	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.		
<b>1b</b>	Enter the number of voting members included on line 1a, above, who are independent		
<b>2</b>	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	X	
<b>3</b>	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?		X
<b>4</b>	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		X
<b>5</b>	Did the organization become aware during the year of a significant diversion of the organization's assets?		X
<b>6</b>	Did the organization have members or stockholders?		X
<b>7a</b>	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		X
<b>7b</b>	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		X
<b>8</b>	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
<b>8a</b>	The governing body?	X	
<b>8b</b>	Each committee with authority to act on behalf of the governing body?	X	
<b>9</b>	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O		X

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
<b>10a</b>	Did the organization have local chapters, branches, or affiliates?		X
<b>10b</b>	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
<b>11a</b>	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	X	
<b>11b</b>	Describe on Schedule O the process, if any, used by the organization to review this Form 990.		
<b>12a</b>	Did the organization have a written conflict of interest policy? If "No," go to line 13	X	
<b>12b</b>	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
<b>12c</b>	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done	X	
<b>13</b>	Did the organization have a written whistleblower policy?	X	
<b>14</b>	Did the organization have a written document retention and destruction policy?	X	
<b>15</b>	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
<b>15a</b>	The organization's CEO, Executive Director, or top management official	X	
<b>15b</b>	Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.		X
<b>16a</b>	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
<b>16b</b>	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

**Section C. Disclosure**

- 17** List the states with which a copy of this Form 990 is required to be filed SEE SCHEDULE O
- 18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
 Own website     Another's website     Upon request     Other (explain on Schedule O)
- 19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records  
**LENA ALFI - (212) 705-8749**  
**2000 14TH STREET NW, STE. 104 #73767, WASHINGTON, DC 20056**

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
  - List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
  - List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
  - List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.
- See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) SUZANNE EHLERS CEO (UNTIL 1/3/2023)	38.00 2.00			X				351,389.	0.	31,726.
(2) LENA ALFI ACTING CEO / CDO	40.00 0.00			X				159,197.	0.	29,169.
(3) RAOUL DAVION CHIEF ACCOUNT. & IMPACT OFFICER	40.00 0.00					X		138,783.	0.	28,767.
(4) ANDREW STANECKI CONTROLLER	34.00 6.00					X		138,019.	0.	16,752.
(5) PHILIPPA LEI (SEE SCHEDULE O) CHIEF OF GLOBAL ADVOCACY	40.00 0.00					X		135,460.	0.	13,349.
(6) CARINE UMUHUMUZA CHIEF COMMS. AND CREATIVE OFFICER	40.00 0.00					X		135,166.	0.	11,013.
(7) GAYA BUTLER (SEE SCHEDULE O) CHIEF OF COUNTRY PROG. & ADVOCACY	40.00 0.00					X		129,499.	0.	13,312.
(8) AMANDA COSBY SECRETARY & COO (UNTIL 8/26/2022)	40.00 0.00			X				113,336.	0.	11,228.
(9) HUMAIRA WAKILI COO (FROM 3/1/2023)	40.00 0.00			X				0.	0.	0.
(10) MALALA YOUSAFZAI BOARD CHAIR	4.00 0.00	X		X				0.	0.	0.
(11) LYNN TALIENTO TREASURER & BOARD MEMBER	1.00 0.00	X		X				0.	0.	0.
(12) ALAA MURABIT BOARD MEMBER (UNTIL 3/15/2023)	1.00 0.00	X						0.	0.	0.
(13) FRANCOISE MOUDOUTHE BOARD MEMBER (UNTIL 3/1/2023)	1.00 0.00	X						0.	0.	0.
(14) MODUPE ADEFESO-OLATEJU BOARD MEMBER	1.00 0.00	X						0.	0.	0.
(15) PEARL UZOKWE BOARD MEMBER	1.00 0.00	X						0.	0.	0.
(16) VANESSA NAKATE BOARD MEMBER	1.00 0.00	X						0.	0.	0.
(17) ZIAUDDIN YOUSAFZAI BOARD MEMBER	1.00 0.00	X						0.	0.	0.

**Part VII** Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) SUSAN MCCA BOARD MEMBER	1.00 0.00	X						0.	0.	0.
<b>1b Subtotal</b> .....								1,300,849.	0.	155,316.
<b>c Total from continuation sheets to Part VII, Section A</b> .....								0.	0.	0.
<b>d Total (add lines 1b and 1c)</b> .....								1,300,849.	0.	155,316.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 15

	Yes	No
3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual .....		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual .....	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person .....		X

**Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
HOTEL ONE JAWA TOWER, I-9 MARKAZ, ISLAMABAD, PAKISTAN	HOUSING/TRAVEL SERVICES	432,919.
ELPIDA HOME, STRATIGOU MPRANTOUNA 5, THESSALONIKI, GREECE	HOUSING/TRAVEL SERVICES	155,377.
SHADES OF GREEN SAFARIS, GOLDEN SUITE, PLOT#3, BLOCK "F" 23, MATEVES, TANZANIA	TRAVEL/HOSTING/EVENT SERVICES	119,545.
MUGHAL BARRISTERS, OFFICE 18 2ND FL, MALIK, F-8 MARKAZ, ISLAMABAD, PAKISTAN	LEGAL ADVISORY IN PAKISTAN	107,848.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization 4



**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII

			(A)	(B)	(C)	(D)	
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	<b>1 a</b>	Federated campaigns .....	<b>1a</b>				
	<b>b</b>	Membership dues .....	<b>1b</b>				
	<b>c</b>	Fundraising events .....	<b>1c</b>				
	<b>d</b>	Related organizations .....	<b>1d</b>				
	<b>e</b>	Government grants (contributions) .....	<b>1e</b>				
	<b>f</b>	All other contributions, gifts, grants, and similar amounts not included above ...	<b>1f</b>	55,317,404.			
	<b>g</b>	Noncash contributions included in lines 1a-1f	<b>1g</b>	\$ 79,355.			
	<b>h</b>	<b>Total.</b> Add lines 1a-1f .....		55,317,404.			
Program Service Revenue	<b>2 a</b>	_____	<b>Business Code</b>				
	<b>b</b>	_____					
	<b>c</b>	_____					
	<b>d</b>	_____					
	<b>e</b>	_____					
	<b>f</b>	All other program service revenue .....					
	<b>g</b>	<b>Total.</b> Add lines 2a-2f .....					
Other Revenue	<b>3</b>	Investment income (including dividends, interest, and other similar amounts) .....		698,238.		698,238.	
	<b>4</b>	Income from investment of tax-exempt bond proceeds .....					
	<b>5</b>	Royalties .....					
	<b>6 a</b>	Gross rents .....	<b>6a</b>	(i) Real			
				(ii) Personal			
	<b>b</b>	Less: rental expenses ...	<b>6b</b>				
	<b>c</b>	Rental income or (loss)	<b>6c</b>				
	<b>d</b>	Net rental income or (loss) .....					
	<b>7 a</b>	Gross amount from sales of assets other than inventory .....	<b>7a</b>	(i) Securities			
				(ii) Other			
	<b>b</b>	Less: cost or other basis and sales expenses .....	<b>7b</b>	510,099.			
	<b>c</b>	Gain or (loss) .....	<b>7c</b>	710,608.			
	<b>d</b>	Net gain or (loss) .....		-200,509.			-200,509.
<b>8 a</b>	Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18 .....	<b>8a</b>					
<b>b</b>	Less: direct expenses .....	<b>8b</b>					
<b>c</b>	Net income or (loss) from fundraising events .....						
<b>9 a</b>	Gross income from gaming activities. See Part IV, line 19 .....	<b>9a</b>					
<b>b</b>	Less: direct expenses .....	<b>9b</b>					
<b>c</b>	Net income or (loss) from gaming activities .....						
<b>10 a</b>	Gross sales of inventory, less returns and allowances .....	<b>10a</b>					
<b>b</b>	Less: cost of goods sold .....	<b>10b</b>	8,104.				
<b>c</b>	Net income or (loss) from sales of inventory .....		6,021.				
<b>12</b>	<b>Total revenue.</b> See instructions .....		2,083.			2,083.	
Miscellaneous Revenue	<b>11 a</b>	OTHER REVENUE	<b>Business Code</b>	900099	1,120.	1,120.	
	<b>b</b>	_____					
	<b>c</b>	_____					
	<b>d</b>	All other revenue .....					
	<b>e</b>	<b>Total.</b> Add lines 11a-11d .....			1,120.		
<b>12</b>	<b>Total revenue.</b> See instructions .....			55,818,336.	0.	2,083.	
						498,849.	

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX  X

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 ...	309,080.	309,080.		
2 Grants and other assistance to domestic individuals. See Part IV, line 22 .....	37,500.	37,500.		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 .....	15,727,933.	15,727,933.		
4 Benefits paid to or for members .....				
5 Compensation of current officers, directors, trustees, and key employees .....	596,193.	191,776.	359,040.	45,377.
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) .....				
7 Other salaries and wages .....	3,233,817.	1,771,574.	637,978.	824,265.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	88,980.	48,737.	17,441.	22,802.
9 Other employee benefits .....	514,230.	275,679.	111,194.	127,357.
10 Payroll taxes .....	233,776.	120,640.	59,359.	53,777.
11 Fees for services (nonemployees):				
a Management .....				
b Legal .....	180,983.	138,249.	29,991.	12,743.
c Accounting .....	63,211.	48,285.	10,475.	4,451.
d Lobbying .....	4,230.	3,231.	701.	298.
e Professional fundraising services. See Part IV, line 17				
f Investment management fees .....	22,100.		22,100.	
g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.)	2,765,998.	2,112,885.	458,362.	194,751.
12 Advertising and promotion .....	39,563.	4,065.	16,532.	18,966.
13 Office expenses .....	427,857.	203,010.	150,968.	73,879.
14 Information technology .....	142,983.	109,023.	23,770.	10,190.
15 Royalties .....				
16 Occupancy .....	419,509.	313,744.	58,210.	47,555.
17 Travel .....	1,323,407.	1,057,750.	233,533.	32,124.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials ...				
19 Conferences, conventions, and meetings .....	332,814.	189,482.	143,282.	50.
20 Interest .....				
21 Payments to affiliates .....				
22 Depreciation, depletion, and amortization .....	22,900.	9,427.	11,066.	2,407.
23 Insurance .....	36,048.	3,000.	33,048.	
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
a <b>DONATION PROCESSING FEE</b>	64,559.	6,567.	26,603.	31,389.
b <b>DUES &amp; SUBSCRIPTIONS</b>	52,358.	5,380.	21,878.	25,100.
c <b>GIFTS AND HONORARIUMS</b>	3,336.	343.	1,394.	1,599.
d <b>MISCELLANEOUS</b>	115.	10.	50.	55.
e All other expenses .....				
25 <b>Total functional expenses.</b> Add lines 1 through 24e	26,643,480.	22,687,370.	2,426,975.	1,529,135.
26 <b>Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)				

**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part X

		(A) Beginning of year		(B) End of year
<b>Assets</b>	<b>1</b> Cash - non-interest-bearing .....	13,494,705.	<b>1</b>	11,651,214.
	<b>2</b> Savings and temporary cash investments .....	13,774,506.	<b>2</b>	5,217,422.
	<b>3</b> Pledges and grants receivable, net .....	5,630,230.	<b>3</b>	23,962,569.
	<b>4</b> Accounts receivable, net .....	130,581.	<b>4</b>	175,238.
	<b>5</b> Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons .....		<b>5</b>	
	<b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) .....		<b>6</b>	
	<b>7</b> Notes and loans receivable, net .....		<b>7</b>	
	<b>8</b> Inventories for sale or use .....		<b>8</b>	
	<b>9</b> Prepaid expenses and deferred charges .....	94,625.	<b>9</b>	145,348.
	<b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D .....	<b>10a</b> 173,455.		
	<b>b</b> Less: accumulated depreciation .....	<b>10b</b> 29,159.	90,103.	<b>10c</b> 144,296.
	<b>11</b> Investments - publicly traded securities .....	5,637,268.	<b>11</b>	28,746,059.
	<b>12</b> Investments - other securities. See Part IV, line 11 .....		<b>12</b>	
	<b>13</b> Investments - program-related. See Part IV, line 11 .....		<b>13</b>	
	<b>14</b> Intangible assets .....		<b>14</b>	
	<b>15</b> Other assets. See Part IV, line 11 .....	1,705,453.	<b>15</b>	1,532,748.
<b>16 Total assets.</b> Add lines 1 through 15 (must equal line 33) .....	40,557,471.	<b>16</b>	71,574,894.	
<b>Liabilities</b>	<b>17</b> Accounts payable and accrued expenses .....	604,104.	<b>17</b>	698,751.
	<b>18</b> Grants payable .....	9,451,422.	<b>18</b>	12,211,064.
	<b>19</b> Deferred revenue .....		<b>19</b>	
	<b>20</b> Tax-exempt bond liabilities .....		<b>20</b>	
	<b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D .....		<b>21</b>	
	<b>22</b> Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons .....		<b>22</b>	
	<b>23</b> Secured mortgages and notes payable to unrelated third parties .....		<b>23</b>	
	<b>24</b> Unsecured notes and loans payable to unrelated third parties .....		<b>24</b>	
	<b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D .....	1,794,615.	<b>25</b>	1,625,364.
	<b>26 Total liabilities.</b> Add lines 17 through 25 .....	11,850,141.	<b>26</b>	14,535,179.
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow FASB ASC 958, check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27, 28, 32, and 33.</b>			
	<b>27</b> Net assets without donor restrictions .....	22,867,382.	<b>27</b>	33,885,748.
	<b>28</b> Net assets with donor restrictions .....	5,839,948.	<b>28</b>	23,153,967.
	<b>Organizations that do not follow FASB ASC 958, check here</b> <input type="checkbox"/> <b>and complete lines 29 through 33.</b>			
	<b>29</b> Capital stock or trust principal, or current funds .....		<b>29</b>	
	<b>30</b> Paid-in or capital surplus, or land, building, or equipment fund .....		<b>30</b>	
	<b>31</b> Retained earnings, endowment, accumulated income, or other funds .....		<b>31</b>	
	<b>32</b> Total net assets or fund balances .....	28,707,330.	<b>32</b>	57,039,715.
<b>33</b> Total liabilities and net assets/fund balances .....	40,557,471.	<b>33</b>	71,574,894.	

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	55,818,336.
2	Total expenses (must equal Part IX, column (A), line 25)	2	26,643,480.
3	Revenue less expenses. Subtract line 2 from line 1	3	29,174,856.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	28,707,330.
5	Net unrealized gains (losses) on investments	5	-842,471.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	57,039,715.

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII

	Yes	No
1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
b Were the organization's financial statements audited by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____ If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	X	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F? _____		X
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits _____		

Form 990 (2022)

**SCHEDULE A**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.  
Attach to Form 990 or Form 990-EZ.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2022**

Open to Public Inspection

<b>Name of the organization</b> <p style="text-align: center;"><b>THE MALALA FUND</b></p>	<b>Employer identification number</b> <p style="text-align: center;"><b>81-1397590</b></p>
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**Part I Reason for Public Charity Status.** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1  A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2  A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)
- 3  A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4  A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: \_\_\_\_\_
- 5  An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6  A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7  An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8  A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9  An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: \_\_\_\_\_
- 10  An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11  An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12  An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
  - a  **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
  - b  **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
  - c  **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
  - d  **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
  - e  Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
  - f Enter the number of supported organizations .....
- g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
<b>Total</b>						

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....	13232612.	11269991.	16060555.	28984346.	55317404.	124864908
<b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
<b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....						
<b>4 Total.</b> Add lines 1 through 3 .....	13232612.	11269991.	16060555.	28984346.	55317404.	124864908
<b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) .....						49472516.
<b>6 Public support.</b> Subtract line 5 from line 4.						75392392.

**Section B. Total Support**

Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
<b>7</b> Amounts from line 4 .....	13232612.	11269991.	16060555.	28984346.	55317404.	124864908
<b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .....	22,029.	193,587.	32,330.	58,056.	698,238.	1004240.
<b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on .....						
<b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....					1,120.	1,120.
<b>11 Total support.</b> Add lines 7 through 10						125870268
<b>12</b> Gross receipts from related activities, etc. (see instructions) .....					12	
<b>13 First 5 years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> .....						<input type="checkbox"/>

**Section C. Computation of Public Support Percentage**

<b>14</b> Public support percentage for 2022 (line 6, column (f), divided by line 11, column (f)) .....	<b>14</b>	59.90	%
<b>15</b> Public support percentage from 2021 Schedule A, Part II, line 14 .....	<b>15</b>	58.04	%
<b>16a 33 1/3% support test - 2022.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization .....			<input checked="" type="checkbox"/>
<b>b 33 1/3% support test - 2021.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization .....			<input type="checkbox"/>
<b>17a 10% -facts-and-circumstances test - 2022.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization .....			<input type="checkbox"/>
<b>b 10% -facts-and-circumstances test - 2021.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization .....			<input type="checkbox"/>
<b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions .....			<input type="checkbox"/>

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....						
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 .....						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge ...						
<b>6 Total.</b> Add lines 1 through 5 .....						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year .....						
<b>c</b> Add lines 7a and 7b .....						
<b>8 Public support.</b> (Subtract line 7c from line 6.)						

**Section B. Total Support**

Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
<b>9</b> Amounts from line 6 .....						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources ...						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 .....						
<b>c</b> Add lines 10a and 10b .....						
<b>11</b> Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on .....						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.)						

**14 First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2022 (line 8, column (f), divided by line 13, column (f)) .....	<b>15</b>	%
<b>16</b> Public support percentage from 2021 Schedule A, Part III, line 15 .....	<b>16</b>	%

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for 2022 (line 10c, column (f), divided by line 13, column (f)) .....	<b>17</b>	%
<b>18</b> Investment income percentage from 2021 Schedule A, Part III, line 17 .....	<b>18</b>	%

**19a 33 1/3% support tests - 2022.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

**b 33 1/3% support tests - 2021.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

**Part IV Supporting Organizations**

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

	Yes	No
<b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
<b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
<b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
<b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
<b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
<b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
<b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
<b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
<b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
<b>b Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
<b>c Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?		
<b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
<b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
<b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
<b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
<b>b</b> Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>c</b> Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
<b>b</b> Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		



Part IV Supporting Organizations (continued)

Table with 3 columns: Question, Yes, No. Row 11: Has the organization accepted a gift or contribution from any of the following persons? Sub-rows 11a, 11b, 11c.

Section B. Type I Supporting Organizations

Table with 3 columns: Question, Yes, No. Row 1: Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? Row 2: Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization?

Section C. Type II Supporting Organizations

Table with 3 columns: Question, Yes, No. Row 1: Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)?

Section D. All Type III Supporting Organizations

Table with 3 columns: Question, Yes, No. Row 1: Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? Row 2: Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? Row 3: By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year?

Section E. Type III Functionally Integrated Supporting Organizations

Table with 3 columns: Question, Yes, No. Row 1: Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). Sub-rows a, b, c. Row 2: Activities Test. Answer lines 2a and 2b below. Sub-rows a, b. Row 3: Parent of Supported Organizations. Answer lines 3a and 3b below. Sub-rows a, b.

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

1  Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 ( *explain in Part VI*). See instructions.  
All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	<b>Adjusted Net Income</b> (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	<b>Total</b> (add lines 1a, 1b, and 1c)	1d	
e	<b>Discount</b> claimed for blockage or other factors ( <i>explain in detail in Part VI</i> ):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
8	<b>Minimum Asset Amount</b> (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** (continued)

<b>Section D - Distributions</b>		<b>Current Year</b>
<b>1</b>	Amounts paid to supported organizations to accomplish exempt purposes	<b>1</b>
<b>2</b>	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	<b>2</b>
<b>3</b>	Administrative expenses paid to accomplish exempt purposes of supported organizations	<b>3</b>
<b>4</b>	Amounts paid to acquire exempt-use assets	<b>4</b>
<b>5</b>	Qualified set-aside amounts (prior IRS approval required - <i>provide details in Part VI</i> )	<b>5</b>
<b>6</b>	Other distributions ( <i>describe in Part VI</i> ). See instructions.	<b>6</b>
<b>7</b>	<b>Total annual distributions.</b> Add lines 1 through 6.	<b>7</b>
<b>8</b>	Distributions to attentive supported organizations to which the organization is responsive ( <i>provide details in Part VI</i> ). See instructions.	<b>8</b>
<b>9</b>	Distributable amount for 2022 from Section C, line 6	<b>9</b>
<b>10</b>	Line 8 amount divided by line 9 amount	<b>10</b>

<b>Section E - Distribution Allocations</b> (see instructions)	<b>(i) Excess Distributions</b>	<b>(ii) Underdistributions Pre-2022</b>	<b>(iii) Distributable Amount for 2022</b>
<b>1</b> Distributable amount for 2022 from Section C, line 6			
<b>2</b> Underdistributions, if any, for years prior to 2022 (reasonable cause required - <i>explain in Part VI</i> ). See instructions.			
<b>3</b> Excess distributions carryover, if any, to 2022			
<b>a</b> From 2017			
<b>b</b> From 2018			
<b>c</b> From 2019			
<b>d</b> From 2020			
<b>e</b> From 2021			
<b>f</b> <b>Total</b> of lines 3a through 3e			
<b>g</b> Applied to underdistributions of prior years			
<b>h</b> Applied to 2022 distributable amount			
<b>i</b> Carryover from 2017 not applied (see instructions)			
<b>j</b> Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
<b>4</b> Distributions for 2022 from Section D, line 7: \$			
<b>a</b> Applied to underdistributions of prior years			
<b>b</b> Applied to 2022 distributable amount			
<b>c</b> Remainder. Subtract lines 4a and 4b from line 4.			
<b>5</b> Remaining underdistributions for years prior to 2022, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
<b>6</b> Remaining underdistributions for 2022. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
<b>7</b> <b>Excess distributions carryover to 2023.</b> Add lines 3j and 4c.			
<b>8</b> Breakdown of line 7:			
<b>a</b> Excess from 2018			
<b>b</b> Excess from 2019			
<b>c</b> Excess from 2020			
<b>d</b> Excess from 2021			
<b>e</b> Excess from 2022			

Schedule A (Form 990) 2022

**Part VI**

**Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Multiple horizontal lines for supplemental information.

**Schedule B**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Schedule of Contributors**

Attach to Form 990 or Form 990-PF.  
Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2022**

Name of the organization

**THE MALALA FUND**

Employer identification number

**81-1397590**

Organization type (check one):

**Filers of:**

**Section:**

Form 990 or 990-EZ

501(c)( 3 ) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

**General Rule**

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

**Special Rules**

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ..... \$ \_\_\_\_\_

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Name of organization  <b>THE MALALA FUND</b>	Employer identification number  <b>81-1397590</b>
--	---

**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	<hr/> <hr/> <hr/>	\$ <u>22,000,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
2	<hr/> <hr/> <hr/>	\$ <u>20,000,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
3	<hr/> <hr/> <hr/>	\$ <u>5,000,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
4	<hr/> <hr/> <hr/>	\$ <u>2,921,861.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
<hr/> <hr/> <hr/>	<hr/> <hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
<hr/> <hr/> <hr/>	<hr/> <hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization  <b>THE MALALA FUND</b>	Employer identification number  <b>81-1397590</b>
--	---

**Part II Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____

Name of organization  <b>THE MALALA FUND</b>	Employer identification number  <b>81-1397590</b>
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**Part III** Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) \$ \_\_\_\_\_  
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
<b>(e) Transfer of gift</b>			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
<b>(e) Transfer of gift</b>			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
<b>(e) Transfer of gift</b>			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
<b>(e) Transfer of gift</b>			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
<b>(e) Transfer of gift</b>			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	



**SCHEDULE C**  
**(Form 990)**

**Political Campaign and Lobbying Activities**

OMB No. 1545-0047

**2022**

**Open to Public Inspection**

Department of the Treasury  
Internal Revenue Service

**For Organizations Exempt From Income Tax Under section 501(c) and section 527**  
**Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.**  
**Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

**If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then**

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

**If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then**

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

**If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then**

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of organization <b>THE MALALA FUND</b>	Employer identification number <b>81-1397590</b>
--	---

**Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.**

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV.
- 2 Political campaign activity expenditures ..... \$ \_\_\_\_\_
- 3 Volunteer hours for political campaign activities ..... \_\_\_\_\_

**Part I-B Complete if the organization is exempt under section 501(c)(3).**

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ..... \$ \_\_\_\_\_
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ..... \$ \_\_\_\_\_
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? .....  Yes  No
- 4a Was a correction made? .....  Yes  No
- b If "Yes," describe in Part IV.

**Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).**

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ..... \$ \_\_\_\_\_
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ..... \$ \_\_\_\_\_
- 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ..... \$ \_\_\_\_\_
- 4 Did the filing organization file **Form 1120-POL** for this year? .....  Yes  No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2022

LHA

232041 11-08-22

**Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

- A** Check  if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
- B** Check  if the filing organization checked box A and "limited control" provisions apply.

<b>Limits on Lobbying Expenditures</b> (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals												
<b>1a</b>	Total lobbying expenditures to influence public opinion (grassroots lobbying) .....	179,140.													
<b>b</b>	Total lobbying expenditures to influence a legislative body (direct lobbying) .....	422,611.													
<b>c</b>	Total lobbying expenditures (add lines 1a and 1b) .....	601,751.													
<b>d</b>	Other exempt purpose expenditures .....	26,035,956.													
<b>e</b>	Total exempt purpose expenditures (add lines 1c and 1d) .....	26,637,707.													
<b>f</b>	Lobbying nontaxable amount. Enter the amount from the following table in both columns.	1,000,000.													
<table border="1" style="width: 100%;"> <thead> <tr> <th style="width: 50%;">If the amount on line 1e, column (a) or (b) is:</th> <th style="width: 50%;">The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e.</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e.	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	Over \$17,000,000	\$1,000,000.		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e.														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.														
Over \$17,000,000	\$1,000,000.														
<b>g</b>	Grassroots nontaxable amount (enter 25% of line 1f) .....	250,000.													
<b>h</b>	Subtract line 1g from line 1a. If zero or less, enter -0- .....	0.													
<b>i</b>	Subtract line 1f from line 1c. If zero or less, enter -0- .....	0.													
<b>j</b>	If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? .....		<input type="checkbox"/> Yes <input type="checkbox"/> No												

**4-Year Averaging Period Under Section 501(h)**  
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

<b>Lobbying Expenditures During 4-Year Averaging Period</b>					
Calendar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) Total
<b>2a</b> Lobbying nontaxable amount	675,338.	702,652.	1,000,000.	1,000,000.	3,377,990.
<b>b</b> Lobbying ceiling amount (150% of line 2a, column(e))					5,066,985.
<b>c</b> Total lobbying expenditures	104,423.	260,026.	398,013.	601,751.	1,364,213.
<b>d</b> Grassroots nontaxable amount	168,835.	175,663.	250,000.	250,000.	844,498.
<b>e</b> Grassroots ceiling amount (150% of line 2d, column (e))					1,266,747.
<b>f</b> Grassroots lobbying expenditures	70,738.	108,687.	166,498.	179,140.	525,063.

Schedule C (Form 990) 2022

**Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).**

	(a)		(b)
	Yes	No	Amount
<i>For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.</i>			
<b>1</b> During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
<b>a</b> Volunteers?			
<b>b</b> Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
<b>c</b> Media advertisements?			
<b>d</b> Mailings to members, legislators, or the public?			
<b>e</b> Publications, or published or broadcast statements?			
<b>f</b> Grants to other organizations for lobbying purposes?			
<b>g</b> Direct contact with legislators, their staffs, government officials, or a legislative body?			
<b>h</b> Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
<b>i</b> Other activities?			
<b>j</b> Total. Add lines 1c through 1i			
<b>2a</b> Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
<b>b</b> If "Yes," enter the amount of any tax incurred under section 4912			
<b>c</b> If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
<b>d</b> If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

**Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).**

	Yes	No
<b>1</b> Were substantially all (90% or more) dues received nondeductible by members?	<b>1</b>	
<b>2</b> Did the organization make only in-house lobbying expenditures of \$2,000 or less?	<b>2</b>	
<b>3</b> Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?	<b>3</b>	

**Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."**

<b>1</b> Dues, assessments and similar amounts from members	<b>1</b>
<b>2</b> Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).	
<b>a</b> Current year	<b>2a</b>
<b>b</b> Carryover from last year	<b>2b</b>
<b>c</b> Total	<b>2c</b>
<b>3</b> Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	<b>3</b>
<b>4</b> If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures next year?	<b>4</b>
<b>5</b> Taxable amount of lobbying and political expenditures. See instructions	<b>5</b>

**Part IV Supplemental Information**

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (See instructions); and Part II-B, line 1. Also, complete this part for any additional information.

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**SCHEDULE D**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Financial Statements**

Complete if the organization answered "Yes" on Form 990,  
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.  
Attach to Form 990.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2022**

Open to Public  
Inspection

Name of the organization **THE MALALA FUND** Employer identification number **81-1397590**

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year .....		
2 Aggregate value of contributions to (during year) .....		
3 Aggregate value of grants from (during year) .....		
4 Aggregate value at end of year .....		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? .....		<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? .....		<input type="checkbox"/> Yes <input type="checkbox"/> No

**Part II Conservation Easements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).  
 Preservation of land for public use (for example, recreation or education)  Preservation of a historically important land area  
 Protection of natural habitat  Preservation of a certified historic structure  
 Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements .....	2a
b Total acreage restricted by conservation easements .....	2b
c Number of conservation easements on a certified historic structure included in (a) .....	2c
d Number of conservation easements included in (c) acquired after July 25, 2006, and not on a historic structure listed in the National Register .....	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year \_\_\_\_\_

4 Number of states where property subject to conservation easement is located \_\_\_\_\_

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? .....

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year \_\_\_\_\_

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year \_\_\_\_\_

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? .....

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.** Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 .....

(ii) Assets included in Form 990, Part X .....

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 .....

b Assets included in Form 990, Part X .....

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule D (Form 990) 2022

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):
- a  Public exhibition
  - b  Scholarly research
  - c  Preservation for future generations
  - d  Loan or exchange program
  - e  Other \_\_\_\_\_
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- |                                 | Amount |
|---------------------------------|--------|
| c Beginning balance             | 1c     |
| d Additions during the year     | 1d     |
| e Distributions during the year | 1e     |
| f Ending balance                | 1f     |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Yes  No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

**Part V Endowment Funds.** Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment \_\_\_\_\_%
  - b Permanent endowment \_\_\_\_\_%
  - c Term endowment \_\_\_\_\_%
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- |   | Yes    | No |
|---|--------|----|
| (i) Unrelated organizations   | 3a(i)  |    |
| (ii) Related organizations  | 3a(ii) |    |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? <input type="checkbox"/> | 3b     |    |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements		154,283.	24,822.	129,461.
d Equipment				
e Other		19,172.	4,337.	14,835.
<b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				144,296.

**Part VII Investments - Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives .....		
(2) Closely held equity interests .....		
(3) Other .....		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 12.)		

**Part VIII Investments - Program Related.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 13.)		

**Part IX Other Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 15.)	

**Part X Other Liabilities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) OPERATING LEASE LIABILITY	1,625,364.
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 25.)	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ...

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

<b>1</b>	Total revenue, gains, and other support per audited financial statements		<b>1</b>	55,139,800.
<b>2</b>	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
<b>a</b>	Net unrealized gains (losses) on investments	<b>2a</b>	-842,471.	
<b>b</b>	Donated services and use of facilities	<b>2b</b>	186,035.	
<b>c</b>	Recoveries of prior year grants	<b>2c</b>		
<b>d</b>	Other (Describe in Part XIII.)	<b>2d</b>		
<b>e</b>	Add lines <b>2a</b> through <b>2d</b>		<b>2e</b>	-656,436.
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b>		<b>3</b>	55,796,236.
<b>4</b>	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b	<b>4a</b>	22,100.	
<b>b</b>	Other (Describe in Part XIII.)	<b>4b</b>		
<b>c</b>	Add lines <b>4a</b> and <b>4b</b>		<b>4c</b>	22,100.
<b>5</b>	Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.)		<b>5</b>	55,818,336.

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

<b>1</b>	Total expenses and losses per audited financial statements		<b>1</b>	26,807,415.
<b>2</b>	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
<b>a</b>	Donated services and use of facilities	<b>2a</b>	186,035.	
<b>b</b>	Prior year adjustments	<b>2b</b>		
<b>c</b>	Other losses	<b>2c</b>		
<b>d</b>	Other (Describe in Part XIII.)	<b>2d</b>		
<b>e</b>	Add lines <b>2a</b> through <b>2d</b>		<b>2e</b>	186,035.
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b>		<b>3</b>	26,621,380.
<b>4</b>	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b	<b>4a</b>	22,100.	
<b>b</b>	Other (Describe in Part XIII.)	<b>4b</b>		
<b>c</b>	Add lines <b>4a</b> and <b>4b</b>		<b>4c</b>	22,100.
<b>5</b>	Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18.)		<b>5</b>	26,643,480.

**Part XIII Supplemental Information.**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

FOR THE YEAR ENDED MARCH 31, 2023, THE ORGANIZATION HAS DOCUMENTED ITS CONSIDERATION OF FASB ASC 740-10, INCOME TAXES, THAT PROVIDES GUIDANCE FOR REPORTING UNCERTAINTY IN INCOME TAXES AND HAS DETERMINED THAT NO MATERIAL UNCERTAIN TAX POSITIONS QUALIFY FOR EITHER RECOGNITION OR DISCLOSURE IN THE FINANCIAL STATEMENTS.

**SCHEDULE F  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Statement of Activities Outside the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

Attach to Form 990.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2022**

Open to Public  
Inspection

Name of the organization

THE MALALA FUND

Employer identification number

81-1397590

**Part I** General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

**1 For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? .....  Yes  No

**2 For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

**3 Activities per Region.** (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
EUROPE	0	0	GRANTS TO RECIPIENTS LOCATED IN REGION		3,355,617.
MIDDLE EAST AND NORTH AFRICA	0	0	GRANTS TO RECIPIENTS LOCATED IN REGION		1,376,500.
SOUTH AMERICA	0	0	GRANTS TO RECIPIENTS LOCATED IN REGION		944,500.
SOUTH ASIA	1	0	GRANTS TO RECIPIENTS LOCATED IN REGION		6,144,316.
SUB-SAHARAN AFRICA	1	0	GRANTS TO RECIPIENTS LOCATED IN REGION		3,907,000.
<b>3 a</b> Subtotal .....	2	0			15,727,933.
<b>b</b> Total from continuation sheets to Part I .....	0	0			0.
<b>c</b> Totals (add lines 3a and 3b) .....	2	0			15,727,933.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2022



**Part II** Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	SUPPORT FOR ADVOCACY AND OPERATIONS	271,330.	WIRE	0.		
		EUROPE	SUPPORT GIRLS' ACTIVIST FELLOWS	123,310.	WIRE	0.		
		EUROPE	SUPPORT GIRL RETENTION AND ATTENDANCE	105,000.	WIRE	0.		
		EUROPE	ADVOCATE FOR GIRLS EMPOWERMENT AND INCLUSION	100,000.	WIRE	0.		
		EUROPE	ADDRESS EDUCATION BARRIERS OF PASTORAL GIRLS	100,000.	WIRE	0.		
		EUROPE	SUPPORT THE DEVELOPMENT OF SUSTAINABLE TECHNOLOGY	50,000.	WIRE	0.		
		EUROPE	ADVOCACY AND TRAINING FOR EFFECTIVE GIRL LEARNING	32,000.	WIRE	0.		
		EUROPE	RAISING AWARENESS ON BARRIERS TO GIRLS EDUCATION	30,000.	WIRE	0.		

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter ..... **110**

3 Enter total number of other organizations or entities ..... **1**

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		EUROPE	INFLUENCE GENDER EQUITY IN EDUCATION SYSTEM	20,000.	WIRE	0.		
		EUROPE	SUPPORT VISA SPONSORSHIP EFFORTS	20,000.	WIRE	0.		
		EUROPE	SUPPORT CAMPAIGN FOR INCREASE ACCESS TO EDUCATION	20,000.	WIRE	0.		
		EUROPE	CREATING COMMUNITY AWARENESS OF DISCRIMINATION AND DOMESTIC VIOLENCE	20,000.	WIRE	0.		
		EUROPE	STRENGTHEN POLITICAL PARTICIPATION OF YOUNG WOMEN	12,000.	WIRE	0.		
		EUROPE	GRANT TERMINATION - MAY 2021	10,000.	WIRE	0.		
		MIDDLE EAST AND NORTH AFRICA	AWARENESS AND UNDERSTANDING IN GIRLS EDUCATION	250,000.	WIRE	0.		
		MIDDLE EAST AND NORTH AFRICA	SUPPORT COMMUNITY OUTREACH AND INTERVENTION	200,000.	WIRE	0.		
		MIDDLE EAST AND NORTH AFRICA	SUPPORT ADVOCACY TO CHANGE DISCRIMINATORY PERCEPTIONS	150,000.	WIRE	0.		

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		MIDDLE EAST AND NORTH AFRICA	SUPPORT ACTION TO HELP FINANCE GIRLS' EDUCATION	143,000.	WIRE	0.		
		MIDDLE EAST AND NORTH AFRICA	SUPPORT ADVOCACY OF RTE POLICY	137,000.	WIRE	0.		
		MIDDLE EAST AND NORTH AFRICA	SUPPORT THE DEVELOPMENT OF SUSTAINABLE TECHNOLOGY	120,000.	WIRE	0.		
		MIDDLE EAST AND NORTH AFRICA	DISPLACED CHAMPION SUPPORT FOR PROGRAM ADVOCATES	120,000.	WIRE	0.		
		MIDDLE EAST AND NORTH AFRICA	ADVOCACY AND TRAINING FOR EFFECTIVE GIRL LEARNING	100,000.	WIRE	0.		
		MIDDLE EAST AND NORTH AFRICA	SUPPORT GIRL RETENTION AND ATTENDANCE	100,000.	WIRE	0.		
		MIDDLE EAST AND NORTH AFRICA	SUPPORT A ADVOCACY TOOL FOR ECN CHAMPIONS	51,000.	WIRE	0.		
		MIDDLE EAST AND NORTH AFRICA	IMPROVE MENSTRUAL HYGIENE MANAGEMENT/SERVICES	5,500.	WIRE	0.		
		SOUTH AMERICA	SUPPORTING A NATIONAL/GLOBAL RESPONSE TO CLIMATE ISSUES	216,000.	WIRE	0.		

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		SOUTH AMERICA	MONITORING OF GIRLS EDUCATION/RIGHTS	206,000.	WIRE	0.		
		SOUTH AMERICA	RAISING AWARENESS ON BARRIERS TO GIRLS EDUCATION	202,000.	WIRE	0.		
		SOUTH AMERICA	PROMOTE GIRLS EDUCATION AND IMPROVEMENT OF POLICY	100,000.	WIRE	0.		
		SOUTH AMERICA	ENGAGE GIRL ADVOCACY AND CREATE SAFE LEARNING ENVIRONMENTS	100,000.	WIRE	0.		
		SOUTH AMERICA	DESIGN FELLOWSHIPS AND PROMOTE SUSTAINED QUALITY EDUCATION	56,000.	WIRE	0.		
		SOUTH AMERICA	PROMOTE FEMALE LEADERS	48,000.	WIRE	0.		
		SOUTH AMERICA	SUPPORT GIRL RETENTION AND ATTENDANCE	10,000.	WIRE	0.		
		SOUTH AMERICA	ADVOCATE FOR GIRLS EMPOWERMENT AND INCLUSION	6,500.	WIRE	0.		
		SOUTH ASIA	RAISING AWARENESS ON BARRIERS TO GIRLS EDUCATION	561,000.	WIRE	0.		

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		SOUTH ASIA	STRENGTHEN POLITICAL PARTICIPATION OF YOUNG WOMEN	509,000.	WIRE	0.		
		SOUTH ASIA	SUPPORT RESEARCH ON SECONDARY SCHOOL RETENTION	217,000.	WIRE	0.		
		SOUTH ASIA	IMPROVE GIRLS EDUCATIONAL QUALITY	200,000.	WIRE	0.		
		SOUTH ASIA	SUPPORT THE LOCAL HOUSEHOLDS AND GIRLS' NEEDS	200,000.	WIRE	0.		
		SOUTH ASIA	PROMOTING STEM CURRICULUM IN SCHOOLS	200,000.	WIRE	0.		
		SOUTH ASIA	ASSIST IN MEETING FOOD AND HEALTH REQUIREMENTS OF ADOLESCENTS	200,000.	WIRE	0.		
		SOUTH ASIA	ADVOCACY AND TRAINING FOR FUTURE LEADERS	200,000.	WIRE	0.		
		SOUTH ASIA	CREATING COMMUNITY AWARENESS OF DISCRIMINATION AND DOMESTIC VIOLENCE	198,000.	WIRE	0.		
		SOUTH ASIA	SUPPORT GIRL COLLECTIVES & COMMUNITY ORGANIZATION	198,000.	WIRE	0.		

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		SOUTH ASIA	SUPPORT FAMILIES & GIRLS AFFECTED BY KABUL ATTACK	196,000.	WIRE	0.		
		SOUTH ASIA	SUPPORT EVACUATION OF AT-RISK WOMEN	180,000.	WIRE	0.		
		SOUTH ASIA	ENSURE SAFETY, WELLBEING, AND ACCESS TO EDUCATION	175,000.	WIRE	0.		
		SOUTH ASIA	SUPPORT VISA SPONSORSHIP EFFORTS	142,700.	WIRE	0.		
		SOUTH ASIA	SUPPORT CAMPAIGN FOR INCREASE ACCESS TO EDUCATION	140,000.	WIRE	0.		
		SOUTH ASIA	RESEARCH THE EFFECTS OF COVID-19 ON GIRLS EDUCATION	136,000.	WIRE	0.		
		SOUTH ASIA	SUPPORT GIRLS' MENTORSHIP AND SKILL DEVELOPMENT	129,000.	WIRE	0.		
		SOUTH ASIA	PROMOTE FEMALE LEADERS	116,000.	WIRE	0.		
		SOUTH ASIA	ADVOCATE FOR IMPROVED FINANCING FOR GIRLS EDUCATION	100,000.	WIRE	0.		

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		SOUTH ASIA	SUPPORT RESEARCH ON SECONDARY SCHOOL RETENTION	100,000.	WIRE	0.		
		SOUTH ASIA	IMPROVE GIRLS EDUCATIONAL QUALITY	98,000.	WIRE	0.		
		SOUTH ASIA	SUPPORT THE LOCAL HOUSEHOLDS AND GIRLS' NEEDS	95,000.	WIRE	0.		
		SOUTH ASIA	PROMOTING STEM CURRICULUM IN SCHOOLS	90,000.	WIRE	0.		
		SOUTH ASIA	SUPPORT COMMUNITY OUTREACH AND INTERVENTION	80,000.	WIRE	0.		
		SOUTH ASIA	CREATING COMMUNITY AWARENESS OF DISCRIMINATION AND DOMESTIC VIOLENCE	77,000.	WIRE	0.		
		SOUTH ASIA	SUPPORT GIRL COLLECTIVES & COMMUNITY ORGANIZATION	75,000.	WIRE	0.		
		SOUTH ASIA	SUPPORT ACCESS TO INCLUSIVE EDUCATION	64,000.	WIRE	0.		
		SOUTH ASIA	ADVOCACY OF GIRLS RIGHTS IN AFRICA	60,000.	WIRE	0.		

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		SOUTH ASIA	SUPPORT TRAINING RELATED TO STATE ADOPTIONS AND RISK REDUCTION	60,000.	WIRE	0.		
		SOUTH ASIA	SUPPORT ADVOCACY TO AMEND THE UBE ACT IN NIGERIA	56,000.	WIRE	0.		
		SOUTH ASIA	SUPPORT A GENDER-RESPONSIVE MODEL FOR SCHOOLS	54,000.	WIRE	0.		
		SOUTH ASIA	SUPPORT GIRLS' MENTORSHIP AND SKILL DEVELOPMENT	50,000.	WIRE	0.		
		SOUTH ASIA	SUPPORT GIRLS' ACTIVIST FELLOWS	50,000.	WIRE	0.		
		SOUTH ASIA	ENSURE SAFETY, WELLBEING, AND ACCESS TO EDUCATION	45,000.	WIRE	0.		
		SOUTH ASIA	ADVOCATE FOR GIRLS EMPOWERMENT AND INCLUSION	33,972.	WIRE	0.		
		SOUTH ASIA	ADVOCATE FOR GIRLS EMPOWERMENT AND INCLUSION	26,000.	WIRE	0.		
		SOUTH ASIA	SUPPORT EVACUATION OF AT-RISK WOMEN	23,000.	WIRE	0.		



<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		SOUTH ASIA	ENSURE SAFETY, WELLBEING, AND ACCESS TO EDUCATION	20,000.	WIRE	0.		
		SOUTH ASIA	MOBILIZING COMMUNITY SUPPORT TO UPHOLD GIRLS EDUCATION	20,000.	WIRE	0.		
		SOUTH ASIA	SUPPORT ACTION TO HELP FINANCE GIRLS' EDUCATION	20,000.	WIRE	0.		
		SOUTH ASIA	SUPPORT GIRL COLLECTIVES & COMMUNITY ORGANIZATION	14,000.	WIRE	0.		
		SOUTH ASIA	RAISING AWARENESS ON BARRIERS TO GIRLS EDUCATION	12,500.	WIRE	0.		
		SOUTH ASIA	SUPPORT INNOVATIVE TECHNOLOGY IN MARGINALIZED SPACES	11,000.	WIRE	0.		
		SOUTH ASIA	AWARENESS AND UNDERSTANDING IN GIRLS EDUCATION	11,000.	WIRE	0.		
		SOUTH ASIA	SUPPORTING STEM SECONDARY EDUCATION	10,000.	WIRE	0.		
		SOUTH ASIA	IMPROVE SECONDARY EDUCATION RESOURCES	7,300.	WIRE	0.		

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH ASIA	SUPPORT A DIVERSE-INCLUSIVE EDUCATIONAL ENVIRONMENT	6,000.	WIRE	0.		
		SOUTH ASIA	ADDRESS EDUCATION BARRIERS OF PASTORAL GIRLS	6,000.	WIRE	0.		
		SUB-SAHARAN AFRICA	SUPPORT INNOVATIVE TECHNOLOGY IN MARGINALIZED SPACES	300,000.	WIRE	0.		
		SUB-SAHARAN AFRICA	SUPPORT GIRL RETENTION AND ATTENDANCE	250,000.	WIRE	0.		
		SUB-SAHARAN AFRICA	GRANT TERMINATION - MAY 2021	250,000.	WIRE	0.		
		SUB-SAHARAN AFRICA	SUPPORTING STEM SECONDARY EDUCATION	250,000.	WIRE	0.		
		SUB-SAHARAN AFRICA	IMPROVE SECONDARY EDUCATION RESOURCES	250,000.	WIRE	0.		
		SUB-SAHARAN AFRICA	ADVOCATE FOR GIRLS EMPOWERMENT AND INCLUSION	250,000.	WIRE	0.		
		SUB-SAHARAN AFRICA	SUPPORT A DIVERSE-INCLUSIVE EDUCATIONAL ENVIRONMENT	250,000.	WIRE	0.		

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	INCREASE EQUITY AND ACCESS TO QUALITY EDUCATION FOR GIRLS	250,000.	WIRE	0.		
		SUB-SAHARAN AFRICA	MOBILIZING COMMUNITY SUPPORT TO UPHOLD GIRLS EDUCATION	221,000.	WIRE	0.		
		SUB-SAHARAN AFRICA	MOBILIZING COMMUNITY SUPPORT TO UPHOLD GIRLS EDUCATION	175,000.	WIRE	0.		
		SUB-SAHARAN AFRICA	INFLUENCE GENDER EQUITY IN EDUCATION SYSTEM	150,000.	WIRE	0.		
		SUB-SAHARAN AFRICA	EMERGENCY GRANT TO SUPPORT OPERATIONS	125,000.	WIRE	0.		
		SUB-SAHARAN AFRICA	EMERGENCY GRANT TO SUPPORT OPERATIONS	124,000.	WIRE	0.		
		SUB-SAHARAN AFRICA	ENSURE SAFETY, WELLBEING, AND ACCESS TO EDUCATION	108,000.	WIRE	0.		
		SUB-SAHARAN AFRICA	IMPROVE MENSTRUAL HYGIENE MANAGEMENT/SERVICES	100,000.	WIRE	0.		
		SUB-SAHARAN AFRICA	SUPPORTING A NATIONAL/GLOBAL RESPONSE TO CLIMATE ISSUES	100,000.	WIRE	0.		

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	MONITORING OF GIRLS EDUCATION/RIGHTS	100,000.	WIRE	0.		
		SUB-SAHARAN AFRICA	RAISING AWARENESS ON BARRIERS TO GIRLS EDUCATION	100,000.	WIRE	0.		
		SUB-SAHARAN AFRICA	ASSIST IN MEETING FOOD AND HEALTH REQUIREMENTS OF ADOLESCENTS	80,000.	WIRE	0.		
		SUB-SAHARAN AFRICA	ADVOCACY AND TRAINING FOR FUTURE LEADERS	78,000.	WIRE	0.		
		SUB-SAHARAN AFRICA	INCREASE EQUITY AND ACCESS TO QUALITY EDUCATION FOR GIRLS	71,000.	WIRE	0.		
		SUB-SAHARAN AFRICA	IMPROVE COMMUNITY UNDERSTANDING CHILD MARRIAGE LAW	70,000.	WIRE	0.		
		SUB-SAHARAN AFRICA	EMERGENCY GRANT TO SUPPORT OPERATIONS	50,000.	WIRE	0.		
		SUB-SAHARAN AFRICA	EMERGENCY GRANT TO SUPPORT OPERATIONS	50,000.	WIRE	0.		
		SUB-SAHARAN AFRICA	DISPLACED CHAMPION SUPPORT FOR PROGRAM ADVOCATES	50,000.	WIRE	0.		

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	SUPPORT GIRL RETENTION AND ATTENDANCE	35,000.	WIRE	0.		
		SUB-SAHARAN AFRICA	PROMOTE GIRLS EDUCATION AND IMPROVEMENT OF POLICY	25,000.	WIRE	0.		
		SUB-SAHARAN AFRICA	ADVOCATE FOR IMPROVED FINANCING FOR GIRLS EDUCATION	25,000.	WIRE	0.		
		SUB-SAHARAN AFRICA	SUPPORT ADVOCACY TO CHANGE DISCRIMINATORY PERCEPTIONS	20,000.	WIRE	0.		



Part IV Foreign Forms

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* .....  Yes  No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* .....  Yes  No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)* .....  Yes  No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)* .....  Yes  No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* .....  Yes  No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)* .....  Yes  No

**Part V Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

**PART I, LINE 2:**

MALALA FUND CONDUCTS DETAILED DUE DILIGENCE ON ALL POTENTIAL GRANTEES, INCLUDING NAME CHECKS OF ALL OF THE ORGANIZATION'S SENIOR STAFF AND BOARD MEMBERS AGAINST THE U.S. GOVERNMENT'S OFAC LIST AND A THOROUGH FINANCIAL REVIEW OF THE PREVIOUS THREE YEARS. MALALA FUND'S PROGRAM OFFICERS AND IN-COUNTRY REPRESENTATIVES ARE IN REGULAR COMMUNICATION WITH ALL AWARDED GRANTEES AND CONDUCT ROUTINE, DOCUMENTED SITE VISITS OF ALL PROJECTS (THOUGH SITE REVIEWS WERE SUSPENDED DURING THIS FISCAL YEAR DUE TO COVID-19). THE MAJORITY OF MALALA FUND'S GRANTS ARE MULTI-YEAR, WITH FUNDING DISBURSED IN TRanches AGAINST PROGRESS. MALALA FUND GRANTEES ARE REQUIRED TO SUBMIT SIX-MONTHLY, DETAILED FINANCIAL AND NARRATIVE REPORTS AND MALALA FUND RETAINS THE RIGHT TO DELAY FUTURE GRANT PAYMENTS IF A PROJECT IS BEHIND SCHEDULE OR THE GRANTEE HAS NOT EXPENDED AT LEAST 70% OF THE CUMULATIVE DISBURSED AMOUNT. MALALA FUND MAY ALSO DISCONTINUE GRANT FUNDING IF A GRANTEE FAILS TO MEET KEY PERFORMANCE MILESTONES. MALALA FUND'S GRANT AGREEMENTS PERMIT ITS REPRESENTATIVES TO VISIT PROJECT SITES WITH OR WITHOUT NOTICE AND TO HAVE FULL ACCESS TO GRANTEES' FINANCIALS RECORDS, RECEIPTS AND OTHER ITEMS APPLICABLE TO A GRANT AWARD. MALALA FUND RESERVES THE RIGHT TO REQUEST AN INDEPENDENT AUDIT SPECIFICALLY ON EXPENDITURES OF MALALA FUND PAYMENTS IF THERE ARE POTENTIAL CONCERNS.

IN FY23, INDIVIDUAL GRANTS WERE ISSUED TO SUPPORT OUR EDUCATION NETWORK CHAMPIONS AND THEIR FAMILIES IN THE PROCESS OF RESETTLING OUTSIDE OF AFGHANISTAN. WE DO NOT REQUIRE ANY FINANCIALS/SUPPORT FOR THE USE OF ANY OF THE FUNDS RECEIVED BUT FUNDING IS REASSESED DEPENDING ON THE TIMING OF RESETTLEMENT AND IF GOVERNMENT ASSISTANCE IS RECEIVED.



**SCHEDULE I  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Grants and Other Assistance to Organizations,  
Governments, and Individuals in the United States**  
Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.  
**Attach to Form 990.**  
Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2022**

**Open to Public  
Inspection**

Name of the organization **THE MALALA FUND** Employer identification number **81-1397590**

**Part I General Information on Grants and Assistance**

- 1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?  **Yes**  **No**
- 2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

**Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments.** Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

<b>1 (a)</b> Name and address of organization or government	<b>(b)</b> EIN	<b>(c)</b> IRC section (if applicable)	<b>(d)</b> Amount of cash grant	<b>(e)</b> Amount of noncash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	<b>(g)</b> Description of noncash assistance	<b>(h)</b> Purpose of grant or assistance
GLOBAL CAMPAIGN FOR EDUCATION 1101 15TH ST NW STE 1200 WASHINGTON, DC 20036	46-5308134	501(C)(3)	50,000.	0.			STRENGTHEN POLITICAL ADVOCACY FOR EDUCATION
KARAM FOUNDATION 201 N WESTSHORE STE 2501 CHICAGO, IL 60601	37-1548241	501(C)(3)	100,000.	0.			TURKEY-SYRIA EARTHQUAKE SUPPORT
WOMEN'S ENVIRONMENT AND DEVELOPMENT ORGANIZATION - 355 LEXINGTON - NEW YORK, NY 10017	52-1238773	501(C)(3)	152,000.	0.			ENGAGE IN UN SUSTAINABILITY

**2** Enter total number of section 501(c)(3) and government organizations listed in the line 1 table **3.**

**3** Enter total number of other organizations listed in the line 1 table **0.**

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2022

**Part III Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.  
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
EMERGENCY HARDSHIP SUPPORT FOR PROGRAM ADVOCATES	3	37,500.	0.		

**Part IV Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

MALALA FUND CONDUCTS DETAILED DUE DILIGENCE ON ALL POTENTIAL GRANTEES, INCLUDING NAME CHECKS OF ALL OF THE ORGANISATION'S SENIOR STAFF AND BOARD MEMBERS AGAINST THE U.S. GOVERNMENT'S OFAC LIST AND A THOROUGH FINANCIAL REVIEW OF THE PREVIOUS THREE YEARS. MALALA FUND'S GRANTS OFFICERS ARE IN REGULAR COMMUNICATION WITH ALL AWARDED GRANTEES AND CONDUCT ROUTINE, DOCUMENTED SITE VISITS OF ALL PROJECTS (THOUGH SITE REVIEWS HAVE STILL REMAINED LIMITED DUE TO COVID-19). THE MAJORITY OF MALALA FUND'S GRANTS ARE MULTI-YEAR, WITH FUNDING DISBURSED IN TRANCHEs AGAINST PROGRESS. MALALA



**SCHEDULE J  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest  
Compensated Employees  
Complete if the organization answered "Yes" on Form 990, Part IV, line 23.  
Attach to Form 990.  
Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2022**

Open to Public  
Inspection

Name of the organization

**THE MALALA FUND**

Employer identification number

**81-1397590**

**Part I Questions Regarding Compensation**

**1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- |  |  |
|--|--|
| <input checked="" type="checkbox"/> First-class or charter travel  | <input type="checkbox"/> Housing allowance or residence for personal use   |
| <input type="checkbox"/> Travel for companions                     | <input type="checkbox"/> Payments for business use of personal residence   |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees     |
| <input type="checkbox"/> Discretionary spending account            | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

**b** If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain .....

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? .....

**3** Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- |   |   |
|---|---|
| <input type="checkbox"/> Compensation committee                         | <input type="checkbox"/> Written employment contract                                |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study                    |
| <input checked="" type="checkbox"/> Form 990 of other organizations     | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

**4** During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment? .....
- b** Participate in or receive payment from a supplemental nonqualified retirement plan? .....
- c** Participate in or receive payment from an equity-based compensation arrangement? .....
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

**Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.**

**5** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization? .....
- b** Any related organization? .....
- If "Yes" on line 5a or 5b, describe in Part III.

**6** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization? .....
- b** Any related organization? .....
- If "Yes" on line 6a or 6b, describe in Part III.

**7** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III .....

**8** Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III .....

**9** If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? .....

	Yes	No
<b>1b</b>	X	
<b>2</b>	X	
<b>4a</b>		X
<b>4b</b>		X
<b>4c</b>		X
<b>5a</b>		X
<b>5b</b>		X
<b>6a</b>		X
<b>6b</b>		X
<b>7</b>		X
<b>8</b>		X
<b>9</b>		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2022

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

**Note:** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) SUZANNE EHLERS CEO (UNTIL 1/3/2023)	(i)	351,389.	0.	0.	7,216.	24,510.	383,115.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) LENA ALFI ACTING CEO / CDO	(i)	159,197.	0.	0.	5,486.	23,683.	188,366.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) RAOUL DAVION CHIEF ACCOUNT. & IMPACT OFFICER	(i)	138,783.	0.	0.	4,181.	24,586.	167,550.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) ANDREW STANECKI CONTROLLER	(i)	138,019.	0.	0.	4,253.	12,499.	154,771.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

**Part III** Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A:

THE ORGANIZATION'S CO-FOUNDERS FLY BUSINESS CLASS FOR THEIR PRIVACY AND SECURITY BOTH IN TRANSIT AND IN THE AIRPORT.

**SCHEDULE M  
(Form 990)**

**Noncash Contributions**

OMB No. 1545-0047

**2022**

Open to Public Inspection

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.  
Attach to Form 990.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Department of the Treasury  
Internal Revenue Service

Name of the organization **THE MALALA FUND** Employer identification number **81-1397590**

**Part I Types of Property**

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art - Works of art				
2 Art - Historical treasures				
3 Art - Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities - Publicly traded	X	6	504,547.	FMV
10 Securities - Closely held stock				
11 Securities - Partnership, LLC, or trust interests				
12 Securities - Miscellaneous				
13 Qualified conservation contribution - Historic structures				
14 Qualified conservation contribution - Other				
15 Real estate - Residential				
16 Real estate - Commercial				
17 Real estate - Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other (CRYPTOCURRENCY)	X	5	38,045.	FMV
26 Other ( )				
27 Other ( )				
28 Other ( )				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part V, Donee Acknowledgement **29** **5**

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least 3 years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period? **X**

b If "Yes," describe the arrangement in Part II.

31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? **X**

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? **X**

b If "Yes," describe in Part II.

33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

	Yes	No
30a		X
31	X	
32a	X	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2022

**Part II Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, COLUMN (B):

COLUMN (B) REPRESENTS THE NUMBER OF CONTRIBUTIONS.

SCHEDULE M, LINE 32B:

MALALA FUND ACCEPTS NON-MONETARY CONTRIBUTIONS (I.E., GOODS OR SERVICES) ONLY WHEN THEY CAN BE USED OR EXPENDED CONSISTENTLY WITH THE PURPOSE AND MISSION OF THE ORGANISATION. DONATIONS OF SIGNIFICANT PROPERTY (\$10,000+) MUST BE REVIEWED BY THE CEO AND APPROVED BY THE BOARD.

OUR RELATIONSHIP WITH THE GIVING BLOCK ALLOWS US TO ACCEPT CRYPTO-CURRENCY AND PART OF THE FEE ALLOWS THE GIVING BLOCK TO MARKET US TO DONORS ON THEIR PLATFORM.

SCHEDULE M, GENERAL EXPLANATION:

FORM 990, PART VIII, LINE 1G REPORTS \$41,310 OF NON-CASH DONATIONS. SCHEDULE M, PART I, REPORTS \$504,547. THE DIFFERENCE IS A RESULT OF A FY22 PLEDGE THAT, UNDER ACCRUAL ACCOUNTING, WAS INCLUDED IN INCOME IN FY22. WHEN THIS PLEDGE WAS PAID IN FY23, THE DONOR FULFILLED THE OBLIGATION WITH STOCK.



**SCHEDULE O  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.  
Attach to Form 990 or Form 990-EZ.  
Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2022**

Open to Public  
Inspection

Name of the organization

THE MALALA FUND

Employer identification number

81-1397590

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

EDUCATION CHAMPION NETWORK:

MALALA FUND'S EDUCATION CHAMPION NETWORK INVESTS IN THE WORK OF  
EDUCATORS AND ADVOCATES TO IMPROVE ACCESS TO GIRLS' SECONDARY EDUCATION  
IN THEIR COUNTRIES AND COMMUNITIES. THIS FISCAL YEAR WELCOMED 23 NEW  
CHAMPIONS TO ADDRESS ISSUES RANGING FROM CALLING FOR AN END TO  
PROHIBITIVE POLICIES FOR STUDENT MOTHERS IN TANZANIA, IMPROVING DIGITAL  
ACCESS IN BANGLADESH'S COASTAL AREAS AND REDUCING CHILD LABOUR RATES IN  
LEBANON. SOME OF OUR CHAMPIONS' COUNTRY-LEVEL ACCOMPLISHMENTS ARE  
OUTLINED BELOW:

BANGLADESH: IN ITS SECOND YEAR, CHAMPIONS IN BANGLADESH ARE WORKING TO  
ADDRESS THE FACTORS THAT HAVE CONTRIBUTED TO A 42% SECONDARY SCHOOL  
DROPOUT RATE FOR GIRLS IN RURAL AREAS. FOUR NEW PARTNERS JOINED THE  
BANGLADESH CHAPTER THIS YEAR TO EXPAND ACCESS TO EDUCATION TO REGIONS  
WITH HIGH RATES OF POVERTY, CHILD MARRIAGE, GENDER-BASED VIOLENCE AND  
ABUSE. WORKING IN THE CLIMATE-AFFECTED CHAR (ISLANDS), HAOR (WETLANDS)  
AND COASTAL REGIONS, CHAMPION PROJECTS WILL ALSO HELP PROVIDE RESOURCES  
TO ALLOW GIRLS TO CONTINUE LEARNING EVEN AS EXTREME WEATHER DISRUPTS  
THEIR SCHOOL SCHEDULES.

BRAZIL: CHAMPIONS BROUGHT TOGETHER A COALITION OF 20 BLACK, INDIGENOUS,  
QUILOMBOLA, TRANSGENDER GIRLS, GIRLS WITH DISABILITIES AND RURAL  
WORKERS FROM ACROSS THE COUNTRY TO DRAFT A MANIFESTO #GIRLSDECIDE FOR  
THE RIGHT TO EDUCATION, WHICH OUTLINED THEIR DEMANDS FOR GOVERNMENT  
OFFICIALS. GRANTEE COORDENAO NACIONAL DE ARTICULAO DE COMUNIDADES

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2022

232211 10-28-22

Name of the organization THE MALALA FUND	Employer identification number 81-1397590
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NEGRAS RURAIS QUILOMBOLAS (CONAQ) LAUNCHED NATIONAL COURSE FOR QUILOMBOLA GIRLS, A TWO-YEAR PROGRAM FOR 90 QUILOMBOLA TEACHERS AND STUDENTS TO HELP FOSTER A CONNECTION TO THEIR IDENTITY AND ASK SCHOOL ADMINISTRATIONS TO INCLUDE LESSONS ON AFRO-BRAZILIAN HISTORY AND CULTURE. PARTICIPANTS CAME FROM 21 DIFFERENT BRAZILIAN STATES AND WILL REACH MORE THAN 400 STUDENTS ACROSS THE COUNTRY.

ETHIOPIA: EDUCATION CHAMPIONS BROUGHT ATTENTION TO THE ONGOING CONFLICT AND HOW IT COULD UNDO YEARS OF HARD-EARNED GAINS BY DISTRIBUTING A SPOTLIGHT REPORT AT SIDE EVENTS HELD DURING THE UN HIGH LEVEL POLICY FORUM. SABA GEBREMEDHIN, OF THE NETWORK OF ETHIOPIAN WOMEN ASSOCIATIONS (NEWA), DELIVERED AN OFFICIAL INTERVENTION ON BEHALF OF THE WOMEN'S MAJOR GROUP. CHAMPIONS IN ETHIOPIA ALSO IDENTIFIED OPPORTUNITIES FOR GIRLS TO PARTICIPATE IN THE PEACE PROCESS, SO THEIR CONCERNS AND NEEDS WOULD BE ADDRESSED IN REBUILDING EFFORTS. ELSEWHERE IN THE COUNTRY, MALALA FUND IS SUPPORTING PROJECTS TO IMPROVE SCHOOL CONDITIONS, ADDRESS GENDER-BASED VIOLENCE AND END HURTFUL SOCIAL NORMS THAT LIMIT GIRLS' LEARNING OPPORTUNITIES.

INDIA: THE INDIAN GOVERNMENT HAS YET TO EXPAND FREE, UNIVERSAL EDUCATION TO INCLUDE SECONDARY SCHOOL. WHILE THE RIGHT TO EDUCATION (RTE) ACT INCREASED PRIMARY SCHOOL ENROLMENT, ONLY 41% OF GIRLS ATTEND PAST AGE 14 BECAUSE FAMILIES STRUGGLE TO AFFORD TUITION FEES, WORRY ABOUT THEIR DAUGHTERS' SAFETY TRAVELLING FAR DISTANCES TO SCHOOL OR FAVOUR THEIR SONS' EDUCATIONS. CHAMPIONS ARE COLLECTIVELY WORKING TO EXPAND RTE'S MANDATE AND ELIMINATE BARRIERS THAT PREVENT GIRLS FROM FINISHING THEIR STUDIES.

Name of the organization <b>THE MALALA FUND</b>	Employer identification number <b>81-1397590</b>
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LEBANON: EDUCATION CHAMPIONS LAUNCHED A RIGHT TO LIGHT INITIATIVE TO PROVIDE ELECTRICITY TO SCHOOLS DURING WIDESPREAD POWER OUTAGES SO 4,000 STUDENTS COULD CONTINUE THEIR STUDIES. LEBANESE ORGANISATION FOR STUDIES AND TRAINING (LOST) LAUNCHED THE "EDUCATION FOR GIRLS' EMPOWERMENT" PROJECT TO INSTALL SOLAR PANELS IN SIX PUBLIC HIGH SCHOOLS IN THE UNDERSERVED AREAS OF BAALBEK HERMEL. THE PROGRAM HAS ALSO HELPED 800 STUDENTS WHO WERE FALLING BEHIND BY PROVIDING REMEDIAL CLASSES AND IS RAMPING UP EFFORTS TO ADDRESS SCHOOL CLOSURES AND CHANGE OFFICIAL EXAMS TO A PASS / FAIL SYSTEM TO GIVE STUDENTS A BETTER CHANCE OF SUCCEEDING.

NIGERIA: CHAMPIONS IN NIGERIA CONTINUE TO ADVOCATE FOR STRENGTHENING POLICY TO SUCCESSFULLY IMPLEMENT THE UNIVERSAL BASIC EDUCATION (UBE) ACT, WHICH GUARANTEES 12 YEARS OF FREE, SAFE EDUCATION TO EVERY CHILD IN THE COUNTRY. THE CHAPTER IS ALSO ADVOCATING FOR GOVERNMENTS TO ADOPT A CURRICULUM THAT PROMOTES PRINCIPLES OF GENDER EQUALITY AND TO INCREASE EDUCATION FUNDING.

PAKISTAN: IN ITS FIRST YEAR, STEAM EDUCATION FOR GIRLS CLUBS HAVE WELCOMED 7,000 STUDENTS IN 422 SCHOOLS FROM 45 DISTRICTS. BY 2027, THE PROGRAMME, A PARTNERSHIP WITH PAKISTAN'S FEDERAL GOVERNMENT TO TEACH GIRLS SCIENCE, TECHNOLOGY, ENGINEERING, ART AND MATHEMATICS, HOPES TO REACH 13,000 PUBLIC HIGH SCHOOLS IN THE COUNTRY AND ENCOURAGE FIVE MILLION GIRLS TO STUDY STEAM. THE INITIATIVE WILL ALSO FURTHER NATIONAL EDUCATION POLICY AND MAKE THE CASE FOR INVESTING IN GIRLS' EDUCATION.

TANZANIA: IN REMOTE AREAS OF NORTHERN TANZANIA, PASTORAL WOMEN COUNCIL (PWC) IS ESTABLISHING PARENT TEACHER ASSOCIATIONS (PTAS) IN FIVE HIGH

Name of the organization <b>THE MALALA FUND</b>	Employer identification number <b>81-1397590</b>
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SCHOOLS TO INCREASE ENROLMENT FOR FEMALE STUDENTS AND ENCOURAGE PARENTS TO BE INVOLVED IN THEIR DAUGHTERS' EDUCATIONS. GIRLS ARE MORE LIKELY TO STAY IN SCHOOL WHEN FAMILIES CARE ABOUT THEIR CHILD'S ACADEMIC PERFORMANCE AND CAN HELP RESOLVE ISSUES THAT MAKE IT DIFFICULT FOR THEM TO LEARN. THROUGH PWC'S INITIATIVE, PTAS CELEBRATED INTERNATIONAL DAYS, HOSTED CHURCH EVENTS AND COMMUNITY MEETINGS TO RAISE AWARENESS FOR THE IMPORTANCE OF GIRLS' EDUCATION. NGORONGORO GIRLS SCHOOL PTA ADVOCATED FOR CLEAN WATER AND BATHROOMS, WHILE ENGARENAIBOR SECONDARY SCHOOL SOUGHT TO FIGHT HIGH ABSENTEEISM BY RALLYING MOTORCYCLISTS TO END CHILD MARRIAGE AND GENDER-BASED VIOLENCE.

**GIRL PROGRAMME:**

GIRLS HAVE BOLD VISIONS FOR THE FUTURE AND STRONG OPINIONS ABOUT WHAT LEADERS SHOULD DO TO ACHIEVE THEM. THROUGH OUR GIRL PROGRAMME AND ASSEMBLY PUBLICATION, MALALA FUND PUTS GIRLS AT THE FOREFRONT OF OUR WORK, PROVIDING THEM WITH TRAINING TO HONE THEIR ADVOCACY SKILLS AND A PLATFORM TO DELIVER THEIR MESSAGE.

GIRL FELLOWS MADE THEIR VOICES HEARD AT COP27, THE FUTURE IMPACT SUMMIT AND THE 67TH COMMISSION ON THE STATUS OF WOMEN, WHERE THEY MET WITH GOVERNMENT OFFICIALS, PARTICIPATED IN PANELS AND GAVE SPEECHES DEMANDING ACTION ON GIRLS' EDUCATION. AT THE 10TH AFRICAN CONFERENCE ON SEXUAL HEALTH AND RIGHTS HELD IN SIERRA LEONE, TAMILORE AND METI, TWO FELLOWS FROM NIGERIA AND ETHIOPIA, NETWORKED WITH PEER ACTIVISTS FROM ACROSS THE CONTINENT TO FOSTER RELATIONSHIPS, SHARE CAMPAIGN STRATEGIES AND FIND WAYS TO ALIGN ON EFFORTS CHAMPIONING FOR THEIR RIGHTS.

OUR DIGITAL PUBLICATION AND NEWSLETTER (ASSEMBLY) GAVE GIRLS A PLACE TO SHARE THEIR OPINIONS, EXPERIENCES AND REFLECTIONS ON THE YEAR'S MOST

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**PRESSING ISSUES FROM CLIMATE CHANGE AND RACIAL JUSTICE TO GENDER  
INEQUALITY AND GIRLS' EDUCATION ACCESS.**

**FINALLY, GRANTS TOTTALLING \$1,575,000 WERE AWARDED THROUGH THE GIRL  
PROGRAMME SUPPORTING WOMEN-LED ORGANISATIONS WORKING TO ADDRESS**

**BARRIERS TO EDUCATION. A SELECTION OF PROJECTS IS HIGHLIGHTED BELOW:**

**- BADABON SANGHO TRAINS YOUNG WOMEN AND GIRLS IN BANGLADESH TO ADVOCATE  
FOR THEIR RIGHT TO EDUCATION. THE GROUP LEADS SOCIAL ACTION PROJECTS TO  
RAISE AWARENESS FOR SOCIETAL ISSUES THAT HOLD GIRLS BACK SUCH AS EARLY  
MARRIAGE AND GENDER-BASED VIOLENCE. PARTICIPANTS WILL LEARN COMMUNITY  
ORGANISING SKILLS TO CHALLENGE DISCRIMINATORY SYSTEMS AND ENGAGE IN  
SPORTS TO BUILD THEIR CONFIDENCE AND CONNECTIONS WITH YOUNG WOMEN IN  
THEIR COMMUNITY.**

**- IN SIX HIGH SCHOOLS IN TIGRAY, MATERNAL, ADOLESCENT, REPRODUCTIVE AND  
CHILD HEALTH RESEARCH CENTER (MARCH)'S 'SHE HEALS, WE HEAL" PROGRAMME  
PROVIDES SAFE SPACES, MENTORING AND MENTAL HEALTH SERVICES TO EASE THE  
TRANSITION BACK TO IN-PERSON LEARNING FOR GIRLS DISPLACED BY ETHIOPIA'S  
CIVIL WAR. GIRLS WILL LEARN TO EXPRESS THEMSELVES CREATIVELY THROUGH  
ART AND SHOWCASE THEIR STORYTELLING, PHOTOGRAPHY, PAINTING OR MUSICAL  
PROJECTS AT TWO COMMUNITY EXHIBITS. MARCH PLANS TO PARTNER WITH THE  
ETHIOPIAN GOVERNMENT TO REPLICATE THEIR MODEL IN OTHER SCHOOLS IN THE  
REGION.**

**- ZENITH OF THE GIRL CHILD AND WOMEN INITIATIVE SUPPORT (ZEGCAWIS) WILL  
CARRY OUT THE #FREEPADFORGIRLS CAMPAIGN TO SUPPLY NO-CHARGE PERIOD  
PRODUCTS IN SECONDARY SCHOOLS THROUGHOUT NORTHEAST NIGERIA. AT WEEKLY  
CLUB MEETINGS, GIRLS WILL LEARN ADVOCACY SKILLS AND PRODUCE RADIO  
PROGRAMMES TO TEACH LISTENERS ABOUT MENSTRUATION AND OTHER ISSUES THAT  
INTERRUPT GIRLS' ATTENDANCE AT SCHOOL. THESE YOUNG WOMEN WILL ALSO**

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ORGANISE COMMUNITY EVENTS WITH RELIGIOUS LEADERS AND LOCAL OFFICIALS TO  
ELIMINATE TAXES ON PERIOD PRODUCTS FURTHER RAISE AWARENESS FOR GIRLS'  
EDUCATION.

FORM 990, PART III, LINE 4A, DESCRIPTION OF PROGRAM SERVICE:

- 5,000 GIRLS WILL JOIN THE PINK BOX INITIATIVE'S GIRLS' CLUBS AT FIVE  
SCHOOLS IN TANZANIA'S MWANZA REGION TO LEARN LEADERSHIP SKILLS AND  
BUILD CONFIDENCE. THE GROUP WILL ALSO ESTABLISH GENDER-BASED VIOLENCE  
DESKS ON CAMPUSES WHERE TRAINED COUNSELORS CAN HELP GIRLS ESCAPE UNSAFE  
CONDITIONS AND TRAIN TEACHERS TO IDENTIFY SIGNS OF ABUSE. FINALLY, PINK  
BOX REPRESENTATIVES WILL GO OUT INTO THE COMMUNITY TO CONVINC PARENTS  
TO SEND THEIR DAUGHTERS TO SCHOOL.

GLOBAL ADVOCACY/RESEARCH:

WE ADVOCATE - AT LOCAL, NATIONAL AND INTERNATIONAL LEVELS - FOR  
RESOURCES AND POLICY CHANGES NEEDED TO GIVE EVERY GIRL A SECONDARY  
EDUCATION. THE GIRLS WE SERVE HAVE HIGH GOALS FOR THEMSELVES - AND WE  
HAVE HIGH EXPECTATIONS FOR LEADERS WHO CAN HELP THEM.

TO COUNTER THE TALIBAN'S ARGUMENT THAT THERE IS RELIGIOUS REASONING FOR  
PERPETUATING GENDER DISCRIMINATION, MALALA FUND SUPPORTED THE EGYPTIAN  
CENTER FOR WOMEN'S RIGHTS (ECWR) PUBLICATION OF GIRLS' RIGHTS TO  
EDUCATION IN ISLAM IN NOVEMBER 2022. THE RESEARCH REPORT WAS FULLY  
REVIEWED AND ACCREDITED BY AL-AZHAR UNIVERSITY, THE OLDEST UNIVERSITY  
IN THE WORLD AND CENTRE OF ISLAMIC SCHOLARSHIP.

MALALA FUND FACILITATED OPPORTUNITIES FOR AFGHAN EDUCATION CHAMPIONS TO  
CONTRIBUTE THEIR EXPERTISE TO ORGANISATIONS LEADING THE INTERNATIONAL

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RESPONSE TO THEIR COUNTRY'S GIRLS' EDUCATION CRISIS. WE ORGANISED SEVERAL KNOWLEDGE-SHARING PANELS WITH THE UNITED NATIONS SPECIAL RAPPORTEUR ON THE HUMAN RIGHTS SITUATION IN AFGHANISTAN TO HELP INFORM REPORTS TO THE UN HUMAN RIGHTS COUNCIL.

TO MARK 300 DAYS OF THE TALIBAN'S GIRLS' EDUCATION BAN, CHAMPIONS DEEMA HIRAM AND RAHIM JAMI COMPILED HEARTFELT MESSAGES FROM 50 AFGHAN SCHOOLGIRLS INTO AN OPEN LETTER ASKING WORLD LEADERS, AFGHAN ALLIES, ISLAMIC SCHOLARS, THE UNITED NATIONS AND INGOS TO ACT ON SCHOOL CLOSURES. A 'TWITTER STORM' BUOYED BY CHAMPIONS AND CO-FOUNDER ZIAUDDIN YOUSAFZAI HELPED GARNER BROAD PUBLIC SUPPORT AND MEDIA COVERAGE FOR THEIR MESSAGE.

FORM 990, PART VI, SECTION A, LINE 2:  
ZIAUDDIN YOUSAFZAI, BOARD MEMBER AND CO-FOUNDER, IS THE FATHER OF MALALA YOUSAFZAI, BOARD CHAIR AND CO-FOUNDER.

FORM 990, PART VI, SECTION B, LINE 11B:  
AFTER THE FORM 990 IS PREPARED BY THE MALALA FUND'S INDEPENDENT AUDIT FIRM, IT IS REVIEWED BY THE MANAGEMENT. A FINAL VERSION OF THE FORM IS PRESENTED TO THE BOARD OF DIRECTORS PRIOR TO FILING. THE FORM 990 IS FILED WITH THE IRS FOLLOWING FINAL SIGN OFF BY THE BOARD OF DIRECTORS.

FORM 990, PART VI, SECTION B, LINE 12C:  
EVERY YEAR, ALL MALALA FUND BOARD MEMBERS, OFFICERS AND EMPLOYEES IN DECISION-MAKING POSITIONS MUST SIGN AN OFFICIAL STATEMENT AFFIRMING THAT EACH PERSON HAS RECEIVED, READ AND UNDERSTANDS THE ORGANIZATION'S CONFLICT

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OF INTEREST POLICY AND FULLY AGREES TO COMPLY WITH THE POLICY. BOARD MEMBERS, OFFICERS AND KEY EMPLOYEES MUST DISCLOSE IN WRITING ANY AND ALL ITEMS OF ACTUAL OR POTENTIAL CONFLICTS OF INTEREST AND THIS LIST BECOMES WIDELY AVAILABLE TO ALL BOARD MEMBERS AND THE EMPLOYEES NECESSARY TO TRACK AND ENFORCE COMPLIANCE. WHENEVER ANY DIRECTOR, OFFICER OR KEY EMPLOYEE OF THE ORGANIZATION BECOMES AWARE THAT THE MALALA FUND IS CONSIDERING A TRANSACTION THAT COULD POTENTIALLY CREATE A CONFLICT OF INTEREST, HE OR SHE IS OBLIGATED TO NOTIFY THE BOARD AND TO DISCLOSE ALL MATERIAL FACTS RELATING TO THEIR INTEREST IN THE TRANSACTION. MALALA FUND REPRESENTATIVES ARE NOT PERMITTED TO BE INVOLVED IN DECISIONS THAT COULD RAISE CONFLICT OF INTEREST CONCERNS, EITHER PERCEIVED OR ACTUAL.

FORM 990, PART VI, SECTION B, LINE 15A:

PER MALALA FUND'S COMPENSATION POLICY, IN DETERMINING THE COMPENSATION LEVEL FOR THE CEO OF THE ORGANIZATION AND OTHER COVERED PERSONS, THE BOARD OF DIRECTORS MUST DEFER TO COMPARABILITY DATA DEMONSTRATING THE REASONABLENESS OF A PROPOSED COMPENSATION LEVEL. THIS DATA MUST INCLUDE DOCUMENTATION OF COMPENSATION LEVELS PAID BY SIMILARLY POSITIONED ORGANIZATIONS FOR FUNCTIONALLY COMPARABLE POSITIONS AND CAN BE PULLED FROM INDEPENDENT REPORTS AND/OR INFORMATION OBTAINED FROM IRS FORM 990 FILINGS OF COMPARABLE ORGANIZATIONS. THE BOARD MUST DOCUMENT HOW IT REACHED ITS DECISION REGARDING COMPENSATION OF THE CEO AND SIMILARLY COVERED PERSONS, INCLUDING THE DATA ON WHICH IT RELIED. THE MOST RECENT EVALUATION OF THE CEO'S SALARY BY THE BOARD TOOK PLACE IN OCTOBER 2019. IN JANUARY 2022, THE ORGANIZATION ENGAGED AN EXTERNAL TO EVALUATE OUR CEO COMPENSATION POLICIES AND PRACTICES. MALALA FUND WILL IMPLEMENT A NEW POLICY BASED ON THAT FIRM'S RECOMMENDATIONS EFFECTIVE IN THE 2022-2023 FISCAL YEAR.



Name of the organization

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MALALA FUND EMPLOYEE SALARIES ARE BENCHMARKED AGAINST MULTIPLE INDEPENDENT SURVEYS FROM SIMILAR ORGANIZATIONS WITH THE OBJECTIVE OF ENSURING COMPETITIVE COMPENSATION THAT IS STILL REASONABLE AND IN KEEPING WITH MALALA FUND'S STATUS AS A CHARITY. IN EARLY 2023 MALALA FUND'S LEADERSHIP AND HUMAN RESOURCES STAFF PERFORMED A FORMAL REVIEW OF COMPATIBILITY DATA ALONG WITH HELP FROM AN OUTSIDE CONSULTANT TO INFORM THE SALARY LEVELS OF ALL OTHER MALALA FUND STAFF.

FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:

AL, AR, CA, FL, GA, HI, IL, KS, KY, MA, MD, MI, MN, MS, NC, NH, NJ, NM, NY, OR, PA, RI, SC, TN, UT  
VA, WV, WI

FORM 990, PART VI, SECTION C, LINE 19:

THE MALALA FUND'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND AUDITED FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST. ITS AUDITED FINANCIAL STATEMENTS ARE ALSO AVAILABLE ON THE ORGANIZATION'S WEBSITE.

FORM 990, PART VII, SECTION A:

PHILIPPA LEI, CHIEF OF GLOBAL ADVOCACY, AND GAYA BUTLER, CHIEF OF COUNTRY PROGRAMS & ADVOCACY, WERE PAID BY THE MALALA FUND UK, AN INDEPENDENT CHARITY REGISTERED IN ENGLAND AND WALES. THE MALALA FUND IS A MEMBER OF THE MALALA FUND UK, BUT THEY ARE NOT RELATED ORGANIZATIONS FOR PURPOSES OF FORM 990. THEIR COMPENSATION IS DISCLOSED IN PART VII FOR INFORMATIONAL PURPOSES ONLY.

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## FORM 990, PART IX, LINE 11G, OTHER FEES:

## PROFESSIONAL SERVICES - COMMUNICATION:

PROGRAM SERVICE EXPENSES	180,638.
MANAGEMENT AND GENERAL EXPENSES	39,187.
FUNDRAISING EXPENSES	16,650.
TOTAL EXPENSES	236,475.

## PROFESSIONAL SERVICES - DIGITAL:

PROGRAM SERVICE EXPENSES	98,224.
MANAGEMENT AND GENERAL EXPENSES	21,308.
FUNDRAISING EXPENSES	9,054.
TOTAL EXPENSES	128,586.

## PROFESSIONAL SERVICES - GRAPHIC DESIGN:

PROGRAM SERVICE EXPENSES	11,240.
MANAGEMENT AND GENERAL EXPENSES	2,438.
FUNDRAISING EXPENSES	1,036.
TOTAL EXPENSES	14,714.

## PROFESSIONAL SERVICES - MEDIA/CONTENT:

PROGRAM SERVICE EXPENSES	49,718.
MANAGEMENT AND GENERAL EXPENSES	10,786.
FUNDRAISING EXPENSES	4,583.
TOTAL EXPENSES	65,087.

## PROFESSIONAL SERVICES - HUMAN RESOURCES:

PROGRAM SERVICE EXPENSES	63,568.
MANAGEMENT AND GENERAL EXPENSES	13,790.

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<b>FUNDRAISING EXPENSES</b>	<b>5,859.</b>
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<b>TOTAL EXPENSES</b>	<b>83,217.</b>
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**PROFESSIONAL SERVICES - RESEARCH:**

<b>PROGRAM SERVICE EXPENSES</b>	<b>72,367.</b>
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<b>MANAGEMENT AND GENERAL EXPENSES</b>	<b>15,699.</b>
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<b>FUNDRAISING EXPENSES</b>	<b>6,670.</b>
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<b>TOTAL EXPENSES</b>	<b>94,736.</b>
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**PROFESSIONAL SERVICES- SECURITY:**

<b>PROGRAM SERVICE EXPENSES</b>	<b>59,993.</b>
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<b>MANAGEMENT AND GENERAL EXPENSES</b>	<b>13,015.</b>
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<b>FUNDRAISING EXPENSES</b>	<b>5,530.</b>
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<b>TOTAL EXPENSES</b>	<b>78,538.</b>
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**PROFESSIONAL SERVICES - STATE SOLICITATIONS:**

<b>PROGRAM SERVICE EXPENSES</b>	<b>8,820.</b>
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<b>MANAGEMENT AND GENERAL EXPENSES</b>	<b>1,913.</b>
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<b>FUNDRAISING EXPENSES</b>	<b>813.</b>
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<b>TOTAL EXPENSES</b>	<b>11,546.</b>
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**PROFESSIONAL SERVICES - IN COUNTRY REPS:**

<b>PROGRAM SERVICE EXPENSES</b>	<b>404,589.</b>
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<b>MANAGEMENT AND GENERAL EXPENSES</b>	<b>87,770.</b>
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<b>FUNDRAISING EXPENSES</b>	<b>37,292.</b>
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<b>TOTAL EXPENSES</b>	<b>529,651.</b>
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**PROFESSIONAL SERVICES - GENERAL:**



**Related Organizations and Unrelated Partnerships**  
Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.  
Attach to Form 990.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

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**Part I Identification of Disregarded Entities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

**Part II Identification of Related Tax-Exempt Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
THE MALALA FUND NIGERIA LTD/GTE 10TH FLOOR, ST. NICHOLAS HOUSE, CATHOLIC MIS LAGOS, NIGERIA	MALALA FUND IS WORKING TOWARD A WORLD WHERE ALL GIRLS CAN LEARN FOR 12	NIGERIA			THE MALALA FUND	<b>X</b>	



**Part V Transactions With Related Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

**Note:** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
<b>a</b> Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity .....		X
<b>b</b> Gift, grant, or capital contribution to related organization(s) .....	X	
<b>c</b> Gift, grant, or capital contribution from related organization(s) .....		X
<b>d</b> Loans or loan guarantees to or for related organization(s) .....		X
<b>e</b> Loans or loan guarantees by related organization(s) .....		X
<b>f</b> Dividends from related organization(s) .....		X
<b>g</b> Sale of assets to related organization(s) .....		X
<b>h</b> Purchase of assets from related organization(s) .....		X
<b>i</b> Exchange of assets with related organization(s) .....		X
<b>j</b> Lease of facilities, equipment, or other assets to related organization(s) .....		X
<b>k</b> Lease of facilities, equipment, or other assets from related organization(s) .....		X
<b>l</b> Performance of services or membership or fundraising solicitations for related organization(s) .....		X
<b>m</b> Performance of services or membership or fundraising solicitations by related organization(s) .....		X
<b>n</b> Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) .....		X
<b>o</b> Sharing of paid employees with related organization(s) .....		X
<b>p</b> Reimbursement paid to related organization(s) for expenses .....		X
<b>q</b> Reimbursement paid by related organization(s) for expenses .....		X
<b>r</b> Other transfer of cash or property to related organization(s) .....		X
<b>s</b> Other transfer of cash or property from related organization(s) .....		X

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) THE MALALA FUND NIGERIA LTD/GTE	B	476,575.	INTERCOMPANY TRANSFER
(2)			
(3)			
(4)			
(5)			
(6)			





**Part VII** Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

**PART II, IDENTIFICATION OF RELATED TAX-EXEMPT ORGANIZATIONS:**

NAME OF RELATED ORGANIZATION:

THE MALALA FUND NIGERIA LTD/GTE

PRIMARY ACTIVITY: MALALA FUND IS WORKING TOWARD A WORLD WHERE ALL GIRLS  
CAN LEARN FOR 12 YEARS