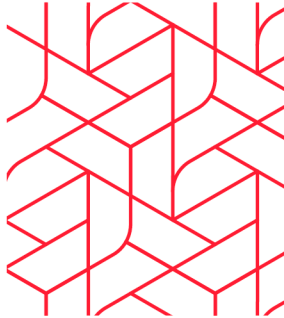


SCENTRE GROUP

**Audit and Finance
Committee Charter**



EFFECTIVE DATE: 25 AUGUST 2025

*Creating extraordinary places,
connecting and enriching communities.*



1. Role of the Committee

The role of the Audit and Finance Committee (**Committee**) is to assist the Board in fulfilling its governance and oversight responsibilities relating to:

- (a) the integrity of the financial reporting of listed entities within Scentre Group;
- (b) the adequacy and effectiveness of the Group's financial and sustainability reporting systems, processes, records and internal controls over financial and sustainability information, reporting and disclosures;
- (c) the internal and external audit functions;
- (d) compliance with applicable laws and regulations relating to the above matters; and
- (e) any other matters referred to the Committee by the Board.

In discharging its responsibilities the Committee will have regard to the Group's strategic direction, purpose and values, as well as its reputation and standing in the community.

In this Charter:

Board means the Board of Directors of each of Scentre Group Limited, Scentre Management Limited, RE1 Limited and RE2 Limited.

Corporations Act means the Corporations Act 2001 (Cth).

Financial reports means the financial reports under Chapter 2M of the Corporations Act.

Reports means Financial reports and Sustainability reports (if applicable). If an entity or company is not required to prepare a Sustainability report, **Reports** will be construed as Financial reports only.

Scentre Group or **the Group** means each of Scentre Group Limited, Scentre Group Trust 1, Scentre Group Trust 2 and Scentre Group Trust 3 and their respective controlled entities.

Senior Executive Team means the direct reports to the Chief Executive Officer.

Sustainability reports means the sustainability reports under Chapter 2M of the Corporations Act.

2. Committee membership

- (a) The members of the Committee are appointed by the Board.
- (b) The Committee will consist of at least three members each of whom must be an independent non-executive Director.
- (c) The Chair of the Committee is appointed by the Board. The Chair of the Committee must not be the Chair of the Board. If the Chair of the Committee is absent from a meeting, the members of the Committee present at the meeting will appoint a Chair.
- (d) All members of the Committee must be financially literate and at least one member of the Committee must have significant relevant financial and/or accounting experience.



3. Duties and responsibilities

The duties and responsibilities of the Committee are set out below.

3.1. Review of reports and controls

- (a) The Committee will oversee, monitor and review the Group's financial and sustainability reporting systems, processes, records and internal controls over financial and sustainability information, reporting and disclosure.
- (b) The Committee will review the Reports of the Group's listed entities and the Reports for Scentre Management Limited, RE1 Limited and RE2 Limited and make recommendations to the Board as to the approval of the Reports.
- (c) In reviewing the Reports, the Committee will review the adequacy of, and question where necessary, the actions and judgment of management in relation to the Reports including, as applicable:
 - (i) significant accounting policies and practices adopted and any changes in them;
 - (ii) compliance with applicable accounting standards, ASX Listing Rules, the Corporations Act and other legal requirements in relation to the Reports;
 - (iii) decisions requiring a major element of judgment relating to matters which may have a material impact on the Reports;
 - (iv) the extent to which the Reports are affected by any unusual transactions or events and how they are disclosed;
 - (v) material audit adjustments and any audit recommendations that have not been adjusted;
 - (vi) the going concern assumption;
 - (vii) the declarations by the Chief Executive Officer and Chief Financial Officer to the Board under section 295A of the Corporations Act and the ASX Corporate Governance Principles and Recommendations and the processes supporting those declarations; and
 - (viii) the clarity and adequacy of the Reports.
- (d) The Committee is not required to review other Reports or information released by Scentre Group from time to time except where a specific delegation of responsibility is made by the Board to the Committee.

3.2. Internal audit

The Committee will:

- (a) review, assess (including the qualifications and competencies required to manage the internal audit function) and approve any proposed change to the Director, Risk and Internal Audit (or equivalent title);
- (b) monitor and review the adequacy of resources and governance arrangements of the internal audit function including their independence from executive decision making and any restrictions placed by management, and make inquiries of senior management to determine if any restrictions or resources limit the internal audit function from carrying out its responsibilities effectively;
- (c) review and approve the internal audit charter, including the purpose, authority and responsibilities of the internal audit function;
- (d) review and approve the annual audit plans of the internal auditors, including the scope, services (assurance and / or advisory), and the adequacy and materiality level of the audit plan;

- (e) monitor and assess compliance with, and the effectiveness of implementation of, the audit plans of the internal auditors, and any significant changes to the plans;
- (f) receive and review reports from the internal auditors on their audit findings, management responses and action plans in relation to those findings and the implementation of those action plans; and
- (g) facilitate open communication between the internal auditors, the external auditors and the Board.

3.3. External audit

The Committee will:

- (a) approve the process for selecting the external auditors (including the compliance plan auditor), and make appropriate recommendations to the Board regarding the appointment, re-appointment and removal of the external auditors;
- (b) assess the independence, objectivity and effectiveness of the external auditors and, in particular, assess whether the Committee is satisfied that the independence of the external auditors has been maintained, having regard to the provision by the external auditors of any non-audit related services;
- (c) monitor the rotation of the external auditors' engagement partners at agreed intervals;
- (d) determine the categories of non-audit services that may be provided by the external auditors, and monitor and review the performance by the external auditors of any non-audit related work in accordance with the Charter of Audit Independence;
- (e) monitor and assess any management or other restrictions being placed on the external auditors;
- (f) review the proposed audit plans of the external auditors, including the nature, scope, adequacy and materiality levels of the audit plan;
- (g) review and make recommendations to the Board regarding the audit fees payable to the external auditors which fees must be commensurate with the conduct of an effective and comprehensive audit;
- (h) monitor and assess compliance with, and the quality and effectiveness of implementation of, the audit plans of the external auditors; and
- (i) review reports from the external auditors in relation to their major audit findings, management responses and action plans in relation to those findings, and reports from the external auditors on the implementation of those action plans.

3.4. Financial Risk and Compliance

The Committee will:

- (a) at least annually, review and assess:
 - (i) the Group's processes for identifying and monitoring treasury and tax risks, including if they are operating within the risk appetite set by the Board; and
 - (ii) the adequacy of the Group's Treasury risk management framework and policy and the Tax risk management framework;
- (b) make recommendations to the Board in relation to changes to the Treasury risk management framework and policy and the Tax risk management framework;



- (c) review the Group's policies and procedures relevant to the Committee's responsibilities (including procedures for detecting, reporting and preventing fraud), to assess if they are operating effectively and in compliance with regulatory requirements, and having regard to the ASX Corporate Governance Council's Corporate Governance Principles and Recommendations;
- (d) review any reported incidents involving a material or systemic incident of fraud or material breach of the Group's anti-fraud, bribery and corruption policy;
- (e) monitor and review the Group's procedures for compliance with the Group's Compliance Plans, Scheme Constitutions and Australian Financial Services Licences;
- (f) review reports in relation to investor complaints; and
- (g) consider and evaluate management reports on the matters referred to above.

3.5. Governance

The Committee will:

- (a) review reports on management's processes to verify the integrity of any periodic report released to the market that has not been audited or reviewed by an external auditor;
- (b) monitor key legal, regulatory or accounting standard developments related to financial reporting, and report to the Board on those developments;
- (c) review any due diligence procedures to be adopted by the Group;
- (d) consult with, and if required, refer to any other Board committee any matter that is relevant to the discharge of the duties of that other committee. In particular, the Committee will consult with:
 - (i) the Risk and Sustainability Committee on any matter relevant to that Committee's oversight of the effectiveness of the Group's risk management policy and framework and risk management systems; and
 - (ii) the Human Resources Committee on matters relevant to the assessment the level of performance of the Chief Executive Officer and Senior Executive Team including against measures under the Group's short-term and long-term variable remuneration plans;
- (e) monitor, review (and, if necessary, make recommendations to the Board) on management's procedures and policies for:
 - (i) identifying and (where appropriate) managing all related party transactions, potential or actual conflicts of interest, or continuous disclosure matter that may arise in relation to the business of Scentre Group;
 - (ii) financial delegations of authority; and
 - (iii) receiving and acting on complaints regarding accounting practices, internal accounting controls or auditing matters.

3.6. Other matters

The Committee may undertake any special projects or investigations which the Committee considers necessary, or as may be requested by the Board.



4. Reporting to the Board

The Chair of the Committee (or a person nominated by the Chair of the Committee for that purpose) will:

- (a) report to the Board at the Board's next meeting on any matters relevant to the Committee's duties and responsibilities; and
- (b) attend the Board meeting at which financial statements of listed entities within the Group are approved.

5. Meetings

5.1. Proceedings

- (a) The Committee will meet at least three times a year or more as frequently as required.
- (b) A quorum for a meeting of the Committee is two members. A duly convened meeting of the Committee at which a quorum is present is competent to exercise all or any of the authorities, powers or discretions vested in, or exercisable by, the Committee.
- (c) The Company Secretary will act as Secretary to the Committee, unless otherwise determined by the Committee.
- (d) The Secretary to the Committee or any member of the Committee may call a meeting of the Committee.
- (e) The dates, times and venues of each meeting of the Committee will be notified by the Secretary to all members of the Committee as far in advance as possible.
- (f) Supporting papers for each meeting of the Committee will be distributed by the Secretary to all members of the Committee (and other Board members) within a reasonable period in advance of the meeting.
- (g) Proceedings of the Committee will be governed by the provisions of the constitutions of each of Scentre Group Limited, Scentre Management Limited, RE1 Limited and RE2 Limited, in so far as they may be applicable and consistent with this Charter.
- (h) Only members of the Committee are entitled to vote on a resolution of the Committee and the Chair does not have a casting vote in addition to their deliberative vote. The Committee may pass resolutions without a meeting in the manner set out in the constitutions.
- (i) Members of the Committee will not participate in discussions and will not vote on any issue in respect of which there is an actual or perceived conflict of interest.
- (j) Minutes of meetings of the Committee will, following preliminary approval by the Chair, be circulated to Committee members for confirmation. Copies of all minutes will be included in the papers for the next Board meeting.

5.2. Attendance

- (a) Any director may attend meetings of the Committee.
- (b) The Committee may extend an invitation to any person to attend all or part of any meeting of the Committee which it considers appropriate. In particular, the Committee may meet with:
 - (i) the Director, Risk and Internal Audit (or equivalent title);
 - (ii) the external auditors;
 - (iii) external advisers;
 - (iv) any executive or employee including any executive Director; or



- (v) the Chair of the Board or any other Director, and may do so with or without executive management being present.
- (c) The Committee will, at least once a year:
 - (i) meet with the external auditors without executive management being present;
 - (ii) meet privately with the Director, Risk and Internal Audit (or equivalent title); and
 - (iii) meet privately with the Chief Financial Officer.

6. Authority

- (a) The Committee is authorised to investigate any activity or function of Scentre Group in accordance with this Charter. The Committee is authorised to make recommendations to the Board regarding appropriate action resulting from such investigations.
- (b) The Committee has unrestricted access to executive management, relevant Scentre Group employees and to legal and other professional advisers as reasonably required to perform its role.
- (c) The Committee is authorised (at the cost of Scentre Group) to obtain outside legal or other independent professional advice, and to secure the attendance of such advisers if it is considered necessary for the proper performance of the Committee's functions under this Charter. If a Committee member wishes to obtain legal or other independent professional advice, the prior approval of the Chair of the Committee is required.
- (d) The Committee may establish sub-committees to assist the Committee in carrying out any of its duties and responsibilities. A sub-committee will report to the Committee on any matters considered by the sub-committee.

7. Review

- (a) The Committee will review its performance on an annual basis in accordance with the processes established by the Board and will report the findings of that review to the Board. The performance evaluation will have regard to, amongst other matters, the extent to which the Committee has met its responsibilities under this Charter.
- (b) This Charter and the Charter of Audit Independence will be reviewed annually by the Committee to assess if they are operating effectively and whether any changes are required.

Document approved on 25 August 2025.

Scentre Group Limited
ABN 66 001 671 496

Scentre Management Limited
ABN 41 001 670 579

RE1 Limited
ABN 80 145 743 862

RE2 Limited
ABN 41 145 744 065