

STRATEGY MEETING CONNECT

A meeting of Directors was conducted on **December 13, 2023 at 9 am** at the registered office of the Company situated at P&G Plaza, Cardinal Gracias Road, Chakala, Andheri East, Mumbai- 400099 for discussing business strategies.

Below Directors of the Company attended the meeting:

Mr. Suresh Talwar

Mr. S. Madhavan (attended via Video-Conference)

Mrs. Rani Jadhav (attended via Video-Conference)

Mr. Milind Thatte

Mr. Lokesh Chandak

Ms. Zeal Shah, Company Secretary; Mr. Ghanashyam Hegde, Vice President-Legal and Ms. Flavia Machado, Senior Manager- Legal and Secretarial, also attended the meeting.

Various areas of business were discussed in detail and presentations were made by the team leaders, as details in table below:

Sr.	To be presented by	Topic
1	Mr. Milind Thatte- Managing Director; Ms. Geetha Vijaydas- Product Supply, Supply Network Organization & Planning Leader	Overall business & Go-to-market strategy and Supply Chain strategy review
2	Mr. Katsunori Kawaguchi- Senior Director, R&D Personal HealthCare AMA; Mr. VijayKumar Pampana- Brand Leader	Innovation & brand strategy
3	Mr. Lokesh Chandak- Chief Financial Officer; Mr. Milind Thatte- Managing Director	Cash flow strategy & budget forecast

The meeting concluded at 12 noon.