



August 29, 2025

To,
BSE Limited
Department of Corporate Services
Phiroze Jeejeebhoy Towers,
Dalal Street, Mumbai – 400001
Ref:- Scrip Code:- 500126

To,
National Stock Exchange of India Limited
Exchange Plaza, Plot No. C/1, G Block
Bandra Kurla Complex,
Bandra (East), Mumbai - 400051
Ref:-NSE Symbol:- PGHL

Dear Sir/Madam,

Sub:- Proceedings of the 58th Annual General Meeting (AGM) of Shareholders held on August 29, 2025

Pursuant to Regulation 30 read with Para A (13) of Part A of Schedule III of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, we hereby inform you that the 58th Annual General Meeting of the Company was held on August 29, 2025 at 11:00 a.m. through Video Conferencing ("VC") / Other Audio Visual Means ("OAVM"). In this respect, please find enclosed a summary of proceedings of the 58th Annual General Meeting.

Further, we have enclosed copy of presentation of the Company as presented at the 58th Annual General Meeting.

Kindly take the above on record and oblige.

Thanking you,

Yours faithfully,

For Procter & Gamble Health Limited

**Zeal
Bhavin
Rupani**
Zeal Rupani
Company Secretary

Digitally signed
by Zeal Bhavin
Rupani
Date: 2025.08.29
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Summary of the proceedings of the 58th Annual General Meeting of Procter & Gamble Health Limited held on Friday, August 29, 2025 at 11:00 a.m. through Video Conference / Other Audio-Visual Means

The meeting commenced at 11:00 a.m. as the requisite quorum was present.

Ms. Zeal Rupani, Company Secretary, welcomed the shareholders to the 58th Annual General Meeting (AGM).

Mr. S Madhavan chaired the meeting. The Chairman welcomed all the Members and called the meeting to order.

The Chairman informed the Shareholders that the AGM is being conducted through video conference and other audiovisual means as permitted by the Ministry of Corporate Affairs (MCA) and the Securities and Exchange Board of India (SEBI). The Notice of AGM along with the Annual Report for the financial year 2024-25 were sent to the shareholders electronically in view of the MCA and SEBI circulars in this respect.

The Chairman then introduced the Board members/management officials, present for the meeting as follows.

Mr. Milind Thatte, Managing Director
Mr. Lokesh Chandak, Chief Financial Officer and Executive Director
Ms. Zeal Rupani, Company Secretary
Mr. Sharad Tyagi, Independent Director
Ms. Krishna Sarma, Independent Director
Mr. Aalok Agrawal, Non- Executive Director
Ms. Seema Sambasivan, Non- Executive Director

It was updated that the representatives of the Statutory Auditors, Cost Auditors and Secretarial Auditors had also joined this Meeting.

The Chairman further informed the Auditors' Report did not contain any qualifications or observations.

Ms. Zeal Rupani, Company Secretary briefed the Members through the general instructions regarding virtual participation in this AGM, resolutions being put through vote and e-voting process. Live streaming of the meeting was also available on the NSDL website. She also informed the members that the requisite statutory registers were available for electronic inspection for the shareholders who wished to view the same, on the e-voting system.

Ms. Rupani further updated regarding change in Company's Financial Year from July 1-June 30 period to April 1- March 31 period. Further updated that the Company had provided an e-voting facility for members to cast their vote through remote e-voting, which commenced on Tuesday, August 26, 2025 at 9:00 a.m. and ends on Thursday, August 28, 2025 at 5:00 p.m.

Those Members who had not done so were eligible to vote through the e-voting system within 15 minutes post conclusion of this AGM. Mr. Nrupang B. Dholakia was appointed as the Scrutinizer for conducting the scrutiny of votes cast through e-voting at the meeting.

The resolutions proposed to be passed at the Annual General Meeting contained in the Notice convening the Meeting, which was circulated to the Members, and read by Ms. Zeal Rupani, were:

Sr. No.	Item
Ordinary Business	
1	To receive, consider and adopt the Audited Balance Sheet as at March 31, 2025 and the Statement of Profit and Loss for the Financial Year ended on that date, together with the Reports of the Auditors and Directors thereon. (Ordinary Resolution)
2	To confirm payment of interim dividend and declare final dividend for the Financial Year ended March 31, 2025. (Ordinary Resolution)
3	To re-appoint Director in place of Ms. Seema Sambasivan, Non-Executive Director, who retires by rotation and being eligible, offers himself for re-appointment. (Ordinary Resolution)
Special Business	
4	To appoint M/s Dholakia & Associates, Practicing Company Secretaries as Secretarial Auditors of the Company for a period of five years (Ordinary Resolution)
5	To ratify remuneration payable to the Cost Auditor for the Financial Year 2025-26 (Ordinary Resolution)

Mr. Milind Thatte, Managing Director, provided an overview on the Company's business performance (presentation is attached as Annexure 1)

The Chairman invited the Members for their comments and questions on the Financial Accounts and the Annual Report. Then the Members raised questions/made observations relating to the Annual Accounts and the Annual Report. The Management responded to

the queries raised by the Members.

The Chairman informed the Members that the results of the voting would be announced on receipt of the Scrutinizer's Report, within 2 working days of the conclusion of the meeting to the Stock Exchanges and would be made available on the website of the Company.

The Meeting concluded at 12:40 p.m. The Members who had not completed voting earlier and intended to do so were given 30 minutes to complete the e-voting on NSDL portal.

The e-voting portal closed at 1:10 p.m.

For Procter & Gamble Health Limited

**Zeal Bhavin
Rupani**

Digitally signed by
Zeal Bhavin Rupani
Date: 2025.08.29
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***Zeal Rupani
Company Secretary***



Health

Annual General Meeting
29 August 2025

FISCAL RESULTS

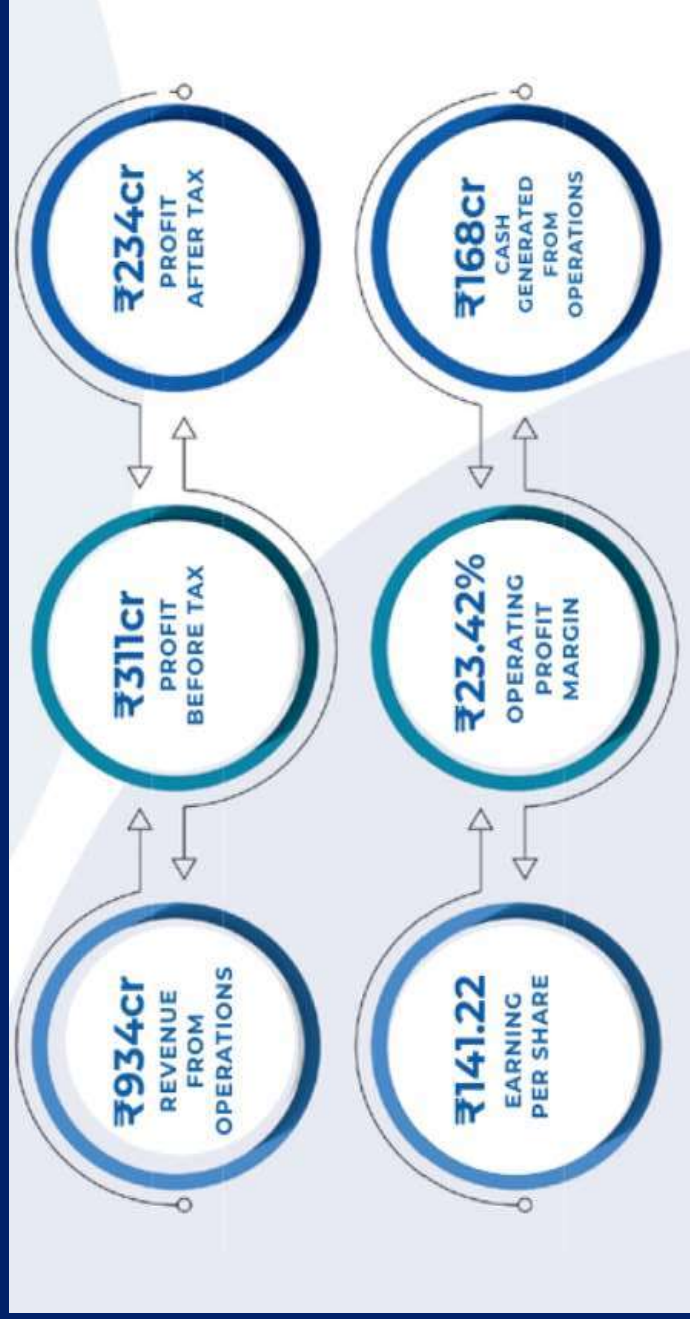
2024-25



DELIVERED A STRONG YEAR

FY 2024-25

Strong, balanced growth over the 9-month fiscal versus comparable past period



DELIVERED A STRONG YEAR

FY 2024-25

Strong, balanced growth over the 9-month fiscal versus comparable past period

+8%
SALES

+27%
PAT



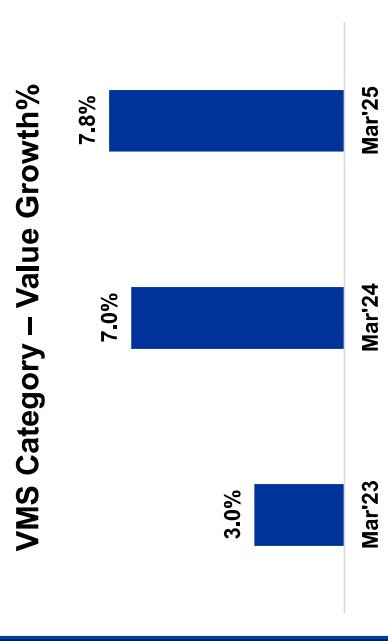
Considering that the company, effective this year, changed its Financial Year from July 1 – June 30 to April 1 – March 31, the current Financial Year of the Company covers a period of 9 months, from July 1, 2024, to March 31, 2025. The company performance has therefore been indexed versus the comparable 9-month period in the last year (July 1, 2023, to March 31, 2024). The performance versus a 12-month past fiscal will not be comparable.

LANDSCAPE

Accelerating VMS category & emerging trends in India

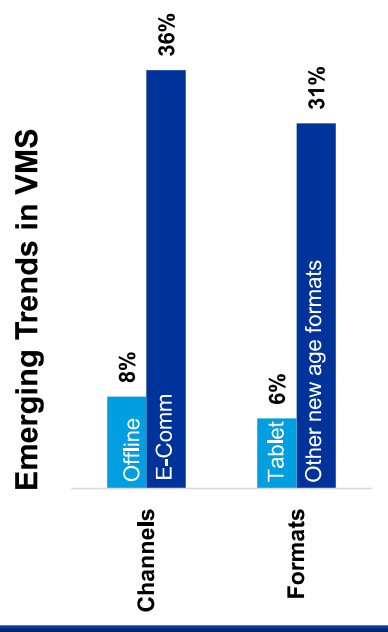


Steady growth of VMS Category
for past 2 years

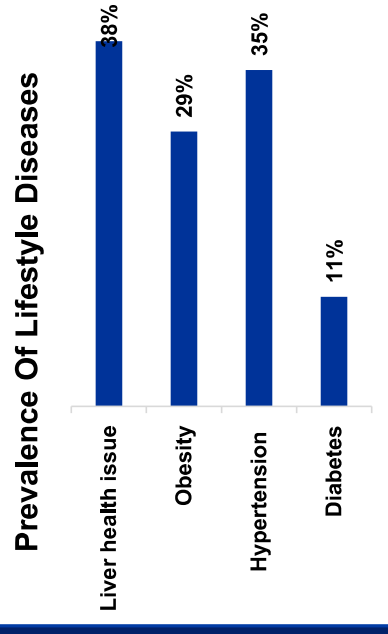


*Offline channel growth trends

Acceleration seen in E-Commerce
and Formats



Growing liver disease burden in
India with high 38% prevalence !



% represent population suffering from these conditions

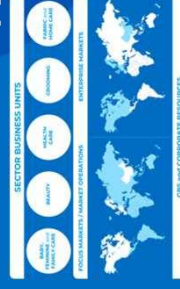


Source – IQVIA MAT Mar'25, ICMR, Euromonitor

**SUSTAINED
EXCELLENCE**

[illegible]

PERFORMANCE DRIVES
BRAND CHOICE



TO WIN WITH CONSUMERS



Category	Percentage
MATERIALS	20%
MANUFACTURING	15%
OVERHEAD	10%
ADVERTISING & PROMOTION	10%
WORKING CAPITAL	5%

PRODUCTIVITY TO FUEL INVESTMENTS



PORTFOLIO

**PERFORMANCE DRIVES
BRAND CHOICE**

BUILDING TRUSTED, QUALITY, HIGHLY RECOMMENDED BRANDS

Business Use





SUPERIORITY
TO WIN WITH CONSUMERS

SUPERIORITY ACROSS 5 VOS* TO WIN WITH CONSUMERS

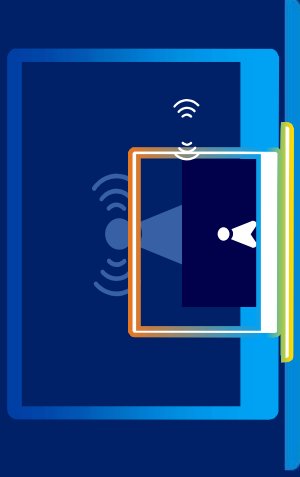
Business Use



PRODUCT



PACKAGING



COMMUNICATION



RETAIL
EXECUTION



CONSUMER &
CUSTOMER
VALUE

DRIVING CONSUMPTION FOR INDIA'S #1 NERVE CARE BRAND: NEUROBION

Superior
Product



Superior
Communication



Superior
Packaging

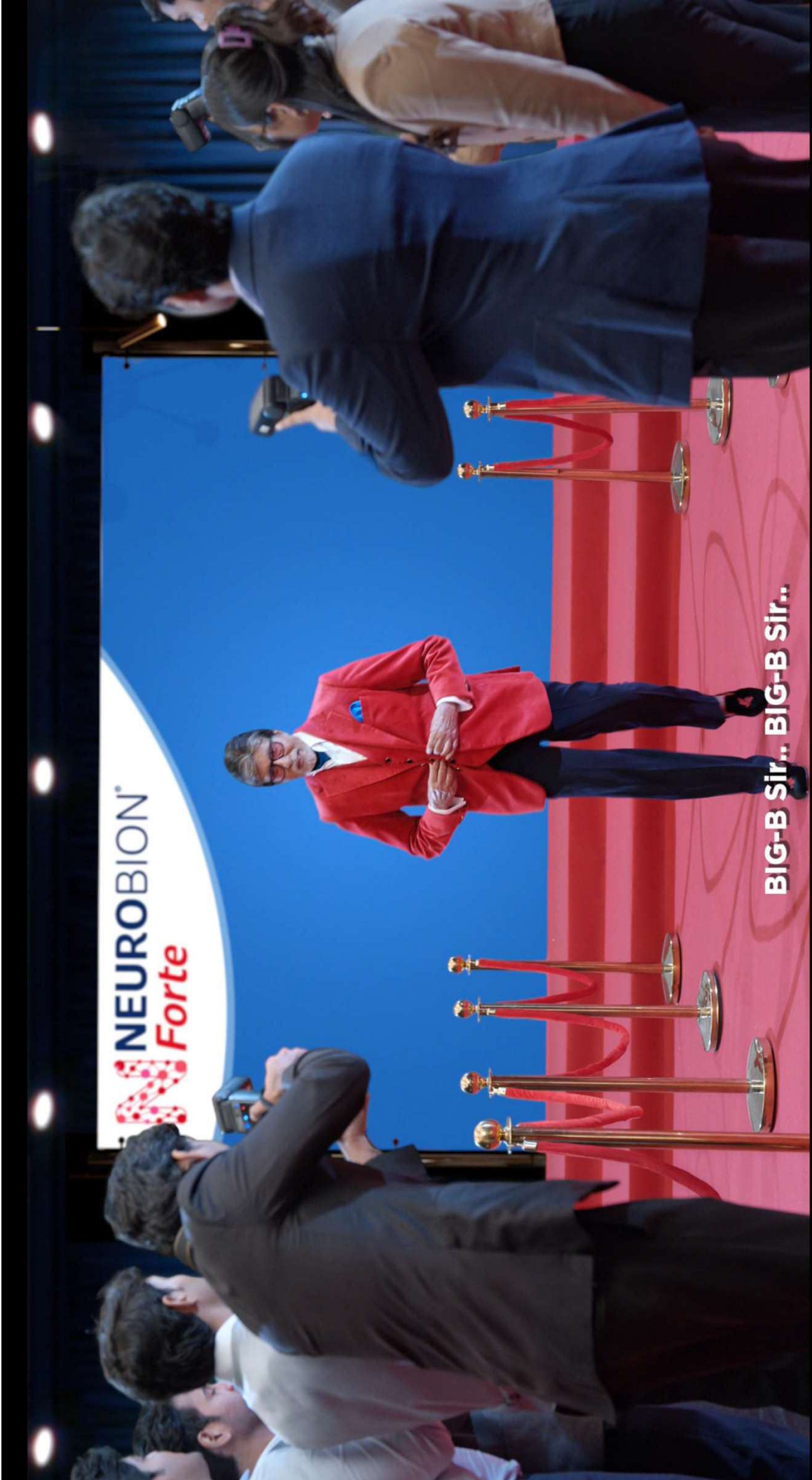


Superior
Retail Execution



Superior
Customer Value





BIG-B Sir.. BIG-B Sir..

DRIVING VITAMIN E CATEGORY GROWTH WITH: EVION

Superior
Product



Superior
Communication



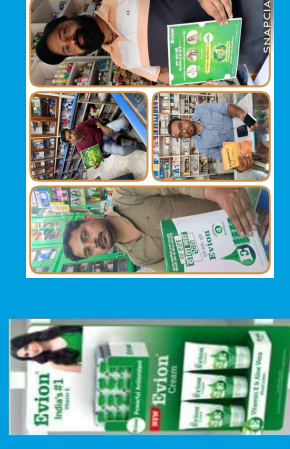
Superior
Customer Value

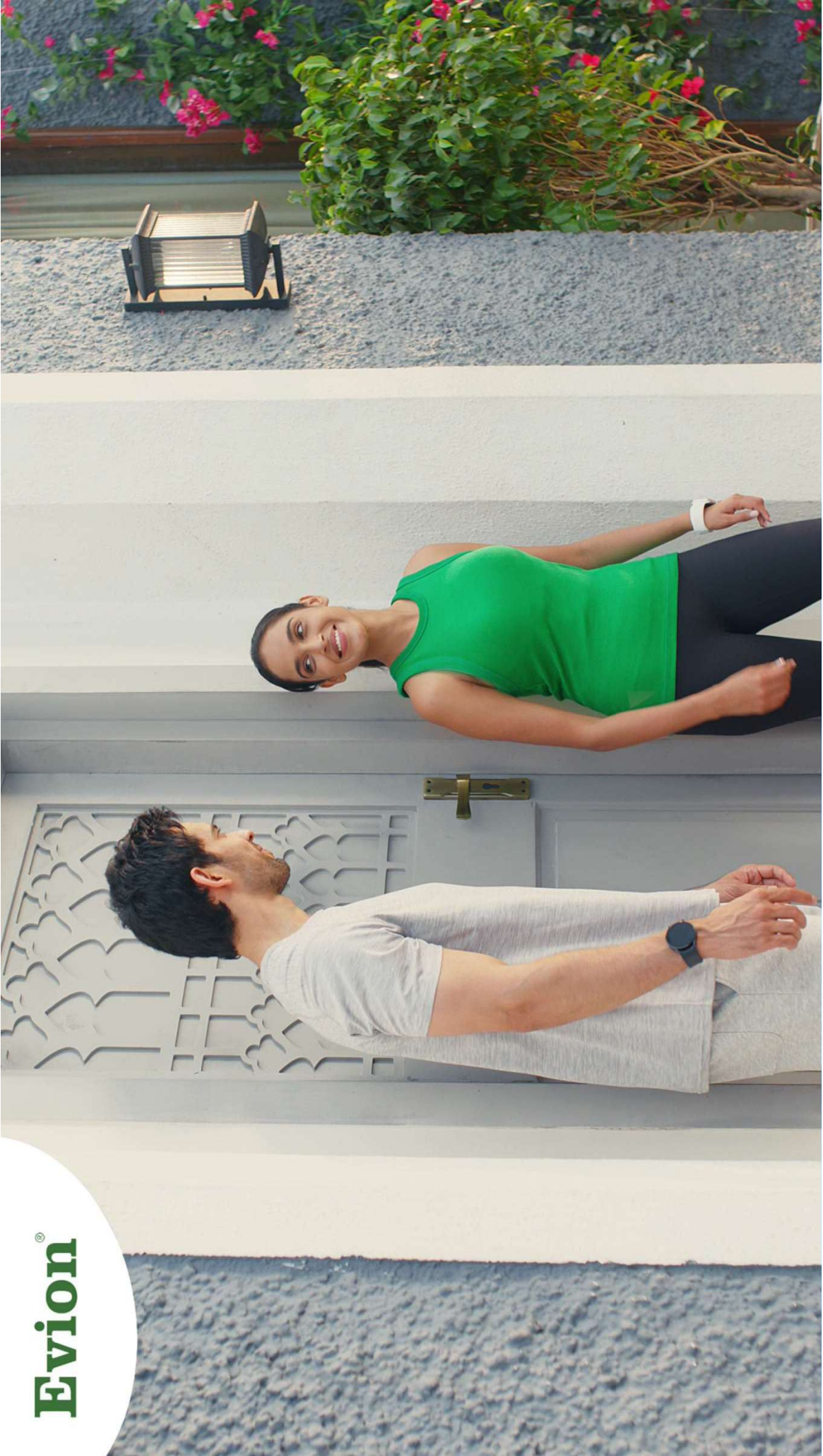


Superior
Packaging



Superior
Retail Execution





Evion®

ELEVATING ANEMIA AWARENESS WITH: LIVOGEN

Business Use



Livogen's industry leading 'Baarah (12) ka naara campaign in association with FOGSI promoted early diagnosis of Iron Deficiency caused Anemia and the importance of maintaining healthy haemoglobin levels





**DRIVING
PARTNERSHIPS**
TO WIN WITH HCPS

ENGAGING SCIENTIFIC SYMPOSIUMS

TO WIN WITH HCPS



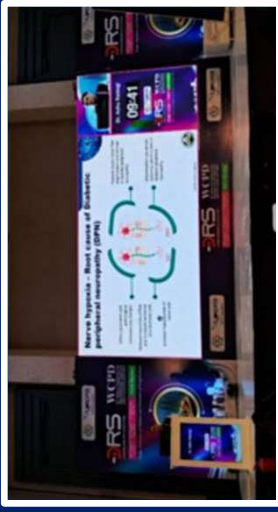
Alfa Express 2.0: Igniting Medical Excellence



Partnered with MOGS to drive the science of Micronutrients in women's health



Advisory on Patient Centric Gen-AI Solutions



World Congress on Prevention of Diabetes & its Complications (WCPD)



Open Up Forum



World Diabetes Day (WDD) activations



Mumbai Obstetrics & Gynecological Society (MOGS) Conference



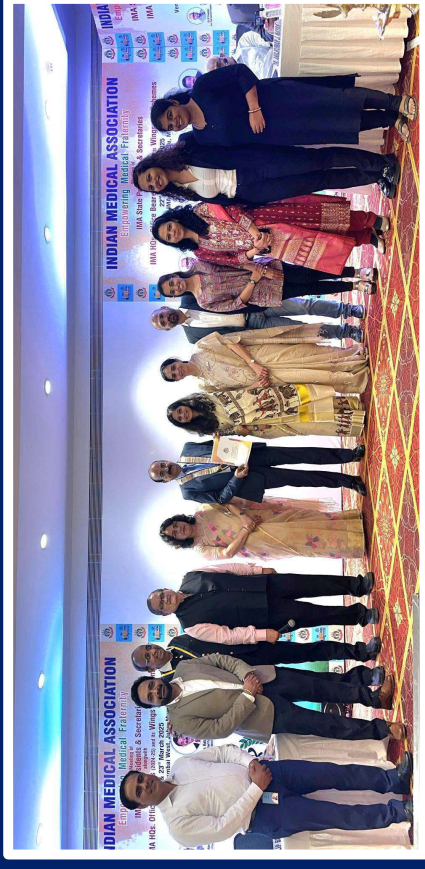
MASLD Symposiums Drive Expert Insights

DRIVING SUPERIOR HCO PARTNERSHIP

Business Use

Launch of India's First Guidelines On 'The Role of Micronutrients in Recovery'

- Published recovery guidelines in association with the Indian Medical Association (IMA).
- Highlighted the science behind micronutrients in convalescence.





CONSTRUCTIVE DISRUPTION

ACROSS THE BUSINESS

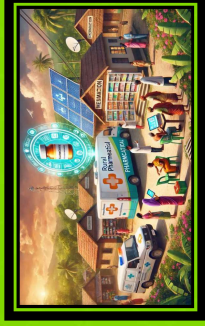
SEEDING FOR THE FUTURE

Business Use

Partnering with
Distributors



Rural
Coverage Expansion



Leveraging
E-Commerce





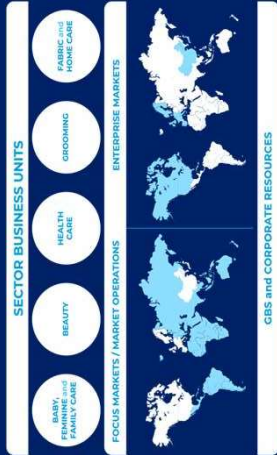
PRODUCTIVITY
TO FUEL INVESTMENTS

PRODUCTIVITY INTEGRATED INTO THE STRATEGY

Delivering the same or better output measures...

with lower spending or resource investment.





ORGANIZATION
EMPOWERED • AGILE
ACCOUNTABLE

FOSTERING A CULTURE OF EMPOWERMENT, AGILITY AND ACCOUNTABILITY

Business Use



Regular Rewards and recognition programs



Engaged organization



Capability Building program



Focused Wellbeing programs



COMMUNITY IMPACT

PUBLIC HEALTH & ACCESS

TOWARDS BUILDING A HEALTHIER INDIA

ENABLING LAST MILE ACCESS TO HEALTH

Business Use



iHelpAge India
Fighting isolation,
poverty, neglect



जन स्वास्थ्य सहयोग
People's Health Support Group



MOBILE HEALTHCARE UNITS
Across 8 States

TOWARDS BUILDING A HEALTHIER INDIA

COMMUNITY INTERVENTIONS & BEHAVIORAL CHANGE

Business Use



Yes to POSHAN



Swasthya Sakhi



Arogya Sakhis



Xotej Jeeban

Maternal & Child Health | Nutrition | Anemia Prevention

TOWARDS BUILDING A HEALTHIER INDIA

DRIVING MEANINGFUL IMPACT

Business Use



Counseling women on anemia through home visits, as part of Xotej Jeeban project



Growth monitoring of under nourished children, as part of Yes To Poshan project



Improving healthcare access through Mobile Healthcare Units



Health & hygiene kits for underprivileged children, as part of Gift of Health program



Improving healthcare access for tribal community, as part of Gift of Health project





LONG TERM TRENDS

SUPERIOR RESULTS OVER THE P5Y

Business Use

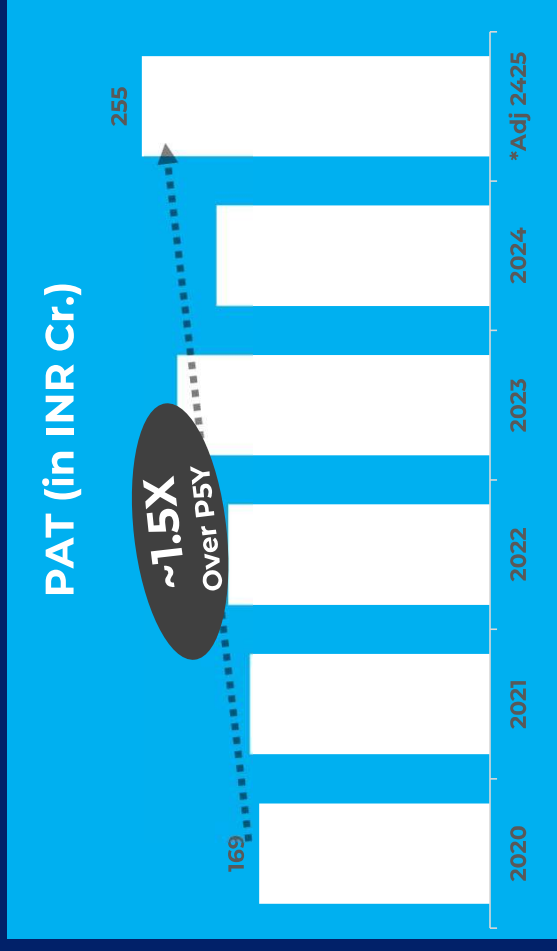
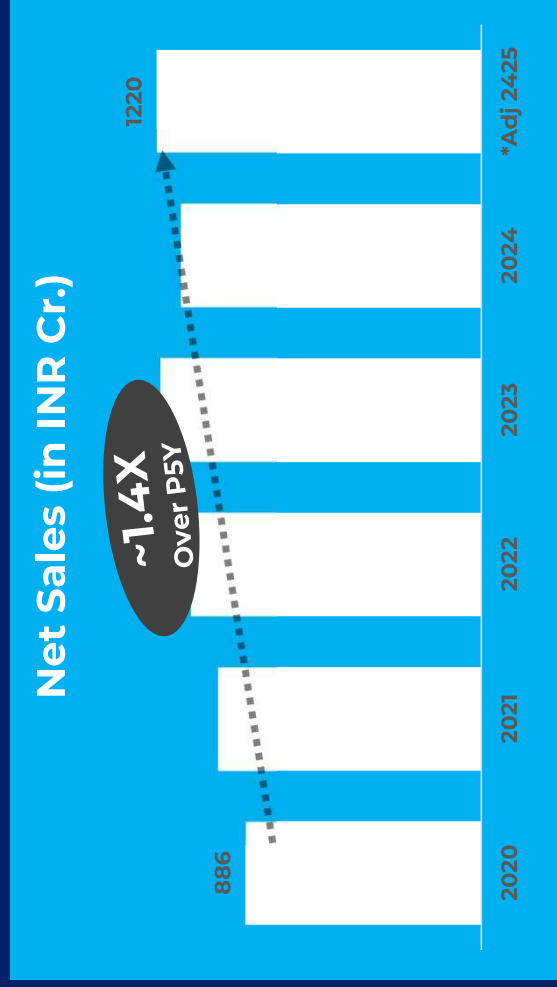
+7%
CAGR
NET SALES

+9%
CAGR
PAT

+34%
Increase in
ROE

SUPERIOR RESULTS OVER THE P5Y

Business Use



CREATING SUPERIOR SHAREHOLDER VALUE

Business Use

