

Date: 17\_12\_2014

To,  
The Board of Directors,  
Merck Limited,  
Shiv Sagar Estate "A"  
Dr. Annie Besant Road,  
Worli, Mumbai – 400018.

**Sub: Resignation**

Dear Sirs,

As you are aware that I have been serving Merck group of Companies outside of Germany for the last continuous 13 years. It is time for me to get back home and spend some time with my family and loved ones.

As such I hereby tender my resignation as Managing Director of the Company effective from the close of business on January 31, 2015. As such from this date I shall cease to be member of the Board and its various committees.

You are requested to accept my resignation and file necessary information with the government authorities.

I would like to place on record my deep appreciation and thanks to my fellow board members for the support and guidance provided to me during my tenure and Managing Director of the Company.

Thanking You,

Yours faithfully,

A handwritten signature in blue ink, appearing to read 'C. B. de la'.

Date: 17-12-2014

To,  
The Board of Directors,  
Merck Specialities Private Limited,  
Shiv Sagar Estate "A"  
Dr. Annie Besant Road,  
Worli, Mumbai – 400018.

**Sub: Resignation**

Dear Sirs,

As you are aware that I have been serving Merck group of Companies outside of Germany for the last continuous 13 years. It is time for me to get back home and spend some time with my family and loved ones.

As such I hereby tender my resignation as Managing Director of the Company effective from the close of business on January 31, 2015. As such from this date I shall cease to be member of the Board.

You are requested to accept my resignation and file necessary information with the government authorities.

I would like to place on record my deep appreciation and thanks to my fellow board members for the support and guidance provided to me during my tenure and Managing Director of the Company.

Thanking You,

Yours faithfully,

A handwritten signature in blue ink, appearing to read 'C. B. de la', is written at the bottom of the letter.

Date: 17-12-2014

To,  
The Board of Directors,  
Millipore (India) Private Limited,  
Shiv Sagar Estate "A"  
Dr. Annie Besant Road,  
Worli, Mumbai – 400018.

**Sub: Resignation**

Dear Sirs,

As you are aware that I have been serving Merck group of Companies outside of Germany for the last continuous 13 years. It is time for me to get back home and spend some time with my family and loved ones.

As such I hereby tender my resignation as Managing Director of the Company effective from the close of business on January 31, 2015. As such from this date I shall cease to be member of the Board.

You are requested to accept my resignation and file necessary information with the government authorities.

I would like to place on record my deep appreciation and thanks to my fellow board members for the support and guidance provided to me during my tenure and Managing Director of the Company.

Thanking You,

Yours faithfully,

A handwritten signature in blue ink, appearing to be 'C. B. de la', is written at the bottom of the letter.