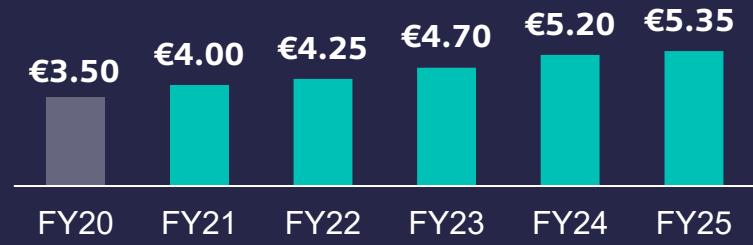


Rock-solid financial foundation as basis for stringent capital allocation

Attractive and reliable shareholder returns

€17bn

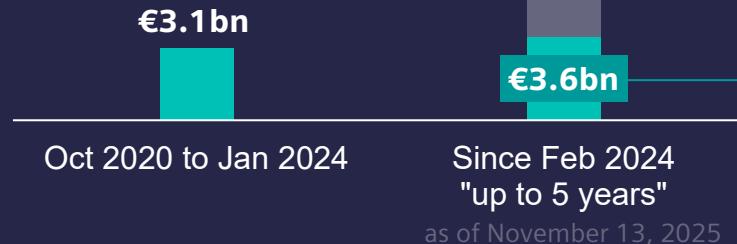
Dividends paid



+9% CAGR

€7bn

Share buyback



Buyback program
accelerated
€198 Ø price

Excellent
free cash flow
generation

6

Consecutive years of
double-digit return on sales

Industry-
leading
credit ratings

AA-
S&P Global

Aa3
Moody's

¹ Therein acquisition of Varian by Siemens Healthineers (€14bn in FY21), Altair and Dotmatics by DI (€14bn in FY25)

Note: Figures reflect the periods starting FY21 until FY25

Combining investments with very attractive shareholder returns

We ensure attractive shareholder returns...



...while investing for value-creating growth

Dividend

Progressive dividend policy confirmed,
FY25 proposal €5.35

Share buyback

Continue buyback programs as strong
pillar of total shareholder return

Spin-off

Direct benefit for shareholders from
Siemens Healthineers spin-off

R&D

Maintain high R&D intensity to further
drive technology leadership and foster
future profitable growth

Capex

Further optimize our well-balanced
geographic footprint

M&A

Selective investment into value-creating
acquisitions, based on clearly defined
strategic imperatives and financial hurdles

SIEMENS
Healthineers