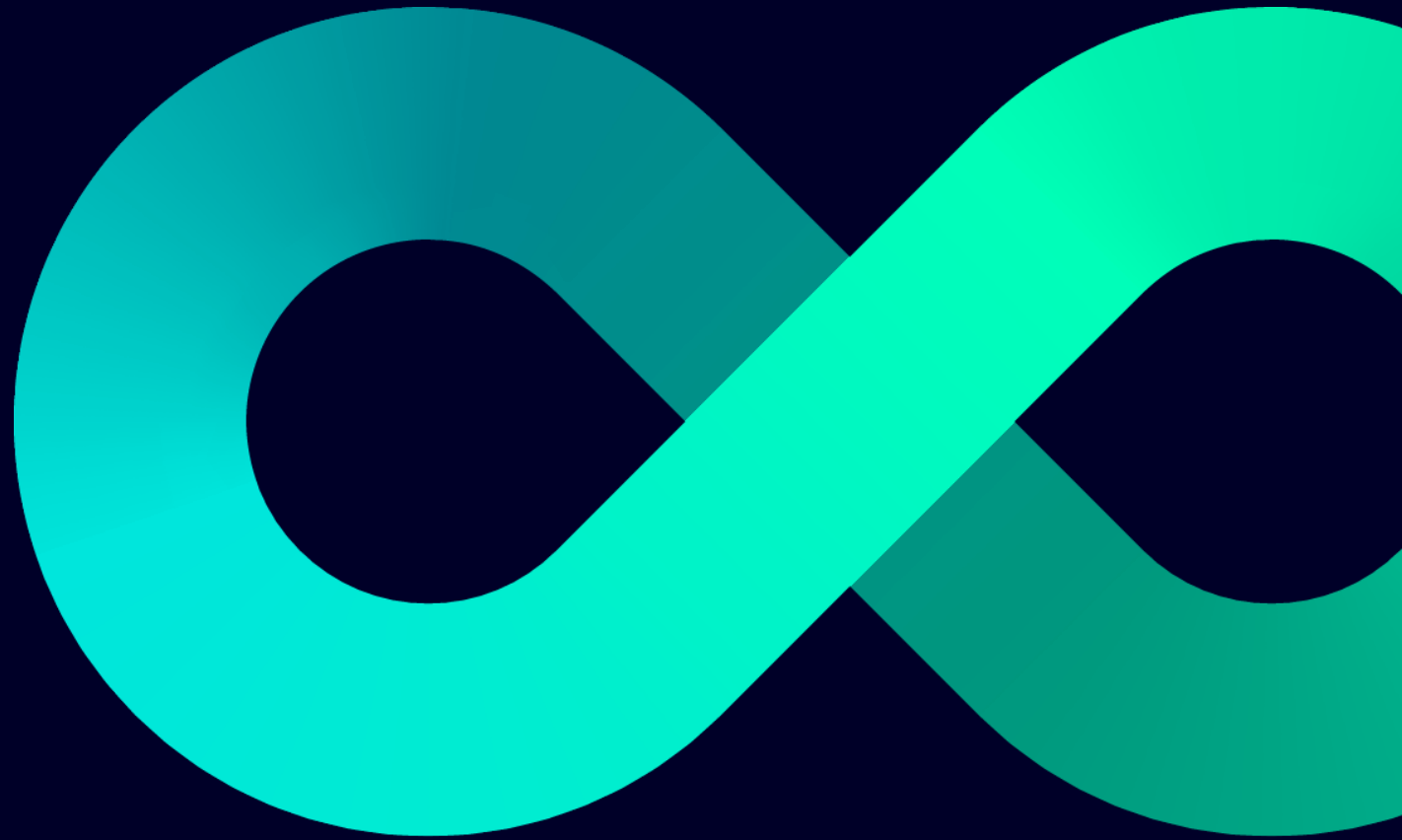


Siemens AG – Business Fact Sheets

Investor Relations



Notes and forward-looking statements

This document contains statements related to our future business and financial performance and future events or developments involving Siemens that may constitute forward-looking statements. These statements may be identified by words such as “expect,” “look forward to,” “anticipate,” “intend,” “plan,” “believe,” “seek,” “estimate,” “will,” “project” or words of similar meaning.

We may also make forward-looking statements in other reports, in prospectuses, in presentations, in material delivered to shareholders and in press releases. In addition, our representatives may from time to time make oral forward-looking statements. Such statements are based on the current expectations and certain assumptions of Siemens’ management, of which many are beyond Siemens’ control.

These are subject to a number of risks, uncertainties and factors, including, but not limited to those described in disclosures, in particular in the chapter Report on expected developments and associated material opportunities and risks in the Combined Management Report of the Siemens Report ([siemens.com/siemensreport](https://www.siemens.com/siemensreport)), and in the Interim Group Management Report of the Half-year Financial Report (provided that it is already available for the current reporting year), which should be read in conjunction with the Combined Management Report.





Should one or more of these risks or uncertainties materialize, should decisions, assessments or requirements of regulatory authorities deviate

from our expectations, should events of force majeure, such as pandemics, unrest or acts of war, occur or should underlying expectations including future events occur at a later date or not at all or assumptions prove incorrect, actual results, performance or achievements of Siemens may (negatively or positively) vary materially from those described explicitly or implicitly in the relevant forward-looking statement. Siemens neither intends, nor assumes any obligation, to update or revise these forward-looking statements in light of developments which differ from those anticipated.

This document includes – in the applicable financial reporting framework not clearly defined – supplemental financial measures that are or may be alternative performance measures (non-GAAP-measures). These supplemental financial measures should not be viewed in isolation or as alternatives to measures of Siemens’ net assets and financial positions or results of operations as presented in accordance with the applicable financial reporting framework in its Consolidated Financial Statements. Other companies that report or describe similarly titled alternative performance measures may calculate them differently.

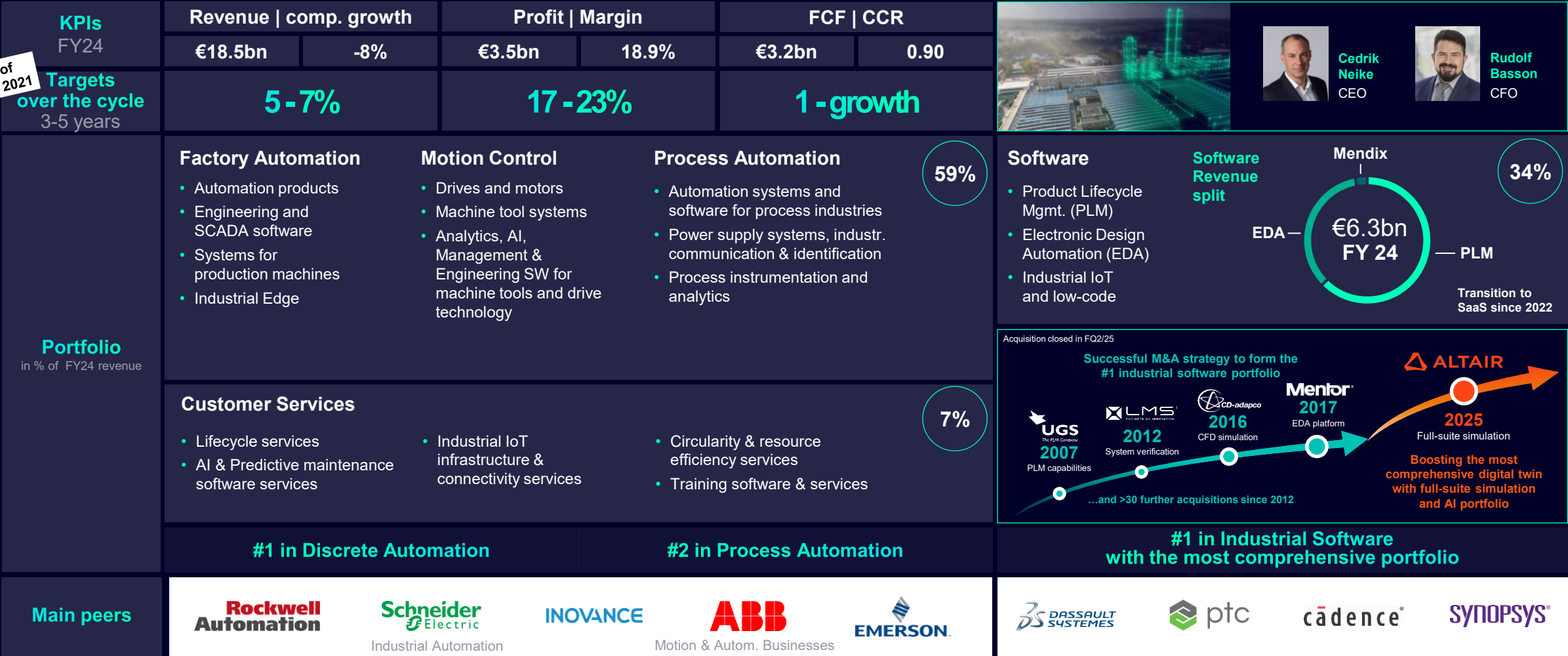
Due to rounding, numbers presented throughout this and other documents may not add up precisely to the totals provided and percentages may not precisely reflect the absolute figures.

Siemens Industrial Businesses by numbers

FY 24 in €bn	 <div>Digital Industries</div>	 <div>Smart Infrastructure</div>	 <div>Mobility</div>	 <div>Siemens Healthineers¹</div>	
	Revenue	18.5	21.4	11.4	22.4
	comp. growth	-8%	+9%	+9%	+5%
	Profit margin	18.9%	17.3%	8.9%	14.2%
	Employees	70.1k	78.5k	41.9k	72.3k

¹ Publicly listed subsidiary of Siemens; Siemens' share in Siemens Healthineers: 71% (as of July 30, 2025)

Digital Industries – A unique powerhouse combining the real and digital worlds






Smart Infrastructure – Combining the real and the digital worlds for sustainable infrastructure

KPIs FY24	Revenue comp. growth		Profit Margin		FCF CCR	
	€21.4bn	+9%	€3.7bn	17.3%	€3.6bn	0.97
CMD 2021 commitments exceeded	4-6%		11-16%		1-growth	
as of CME 2024 Targets over the cycle 3-5 years	6 - 9%		16 - 20%		1 - growth	
Portfolio <small>in % of FY24 revenue</small>	Buildings 39% <ul style="list-style-type: none"> Integrated building mgmt. systems & software Heating, ventilation and air conditioning controls Fire safety/security products and systems Solutions and services, incl. sustainability services 		Electrification 31% <ul style="list-style-type: none"> Electrification and Automation Grid Software Portfolio examples: MV gas insulated switchgear, circuit breaker eMobility charging infrastructure (carve-out in progress) 		Electrical Products 30% <ul style="list-style-type: none"> LV products for industrial applications LV products for buildings and infrastructure Portfolio examples: protection, soft-starting, switching 	
	Leading in digital services Largest service business within Siemens		#1 MV Switchgear #1 Protection & Automation IEC	#1 Grid Planning #1 Meter Data Management	From #4 to #2 in addressed market Innovation leader in solid state	
Main peers	Building Automation		Electrification Energy Management		Electrification Energy Management Powering Business Worldwide	

Note: Portfolio split based on unconsolidated revenues

Mobility – Technology and margin leader driving digital transformation and decarbonization






KPIs FY24	Revenue comp. growth		Profit Margin		FCF CCR		<div><div><div>Michael Peter CEO</div></div><div><div>Karl Blaim CFO</div></div><div></div></div>
	€11.4bn	+9%	€1.0bn	8.9%	€1.2bn	1.14	
Targets over the cycle 3-5 years	5 - 8%		10 - 13%		1 - growth		
Portfolio in % of FY24 revenue	<div>Rolling Stock</div> <div>48%</div> <div>Short-distance, regional and long-distance rolling stock, product and system solutions for passenger and freight transport</div>	<div>Rail Infrastructure</div> <div>36%</div> <div>Products and solutions for rail automation and electrification for mainline, freight and mass transit</div>	<div>Customer Services</div> <div>17%</div> <div>Services for rolling stock, rail infrastructure and turnkey systems, throughout the entire lifecycle</div>	<div>Turnkey</div> <div>Incl.¹</div> <div>Complete rail solutions from project management to system integration of the entire rail portfolio and beyond</div> <div>1 Revenue included in the other businesses</div>	<div>Software</div> <div>Incl.²</div> <div>Software for train planning, inventory, reservation and ticketing, and Mobility-as-a-Service (MaaS)</div> <div>2 Revenue included in Rail Infrastructure</div>		
	e.g. Velaro high-speed, Vectron locomotive, Mireo commuter platforms	e.g. interlocking systems, European train control systems	e.g. maintenance services, digital services with Railigent X	e.g. turnkey projects for high-speed rail, commuter and regional rail	e.g. apps and backend systems from Hacon, Sqills, Padam		
Main peers	<div><div>ALSTOM</div><div>STADLER</div><div>HITACHI</div><div>CAF</div><div>CRRC</div></div>						

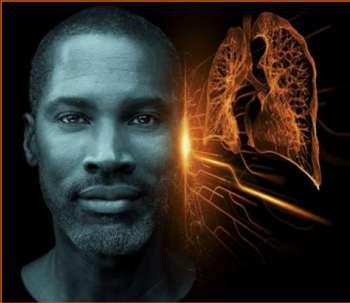
Note: Portfolio split based on unconsolidated revenues

Siemens Healthineers – Pioneering breakthroughs in Healthcare



as of
CMD 2021

KPIs FY24	Revenue comp. growth		Profit Margin		FCF CCR	
	€22.4bn	+5%	€3.2bn	14.2%	€3.0bn	0.94
<div>of 2021</div> Target	>5% (shareholder expectation)		17 - 21% (shareholder expectation)			
Portfolio	Imaging <ul style="list-style-type: none">• Magnetic Resonance• Computed Tomography• X-ray Products• Molecular Imaging• Ultrasound• Digital & Automation		Diagnostics <ul style="list-style-type: none">• Immunochemistry, Lab Automation• Hematology, Hemostasis, Specialty Immunoassay• Point-of-Care		Varian <ul style="list-style-type: none">• Radiation Oncology Systems• Cancer Therapy Imaging• Digital Solutions & Services• Interventional Solutions	
					Advanced Therapies <ul style="list-style-type: none">• Hybrid OR• Interventional Radiology• Cardiology• Mobile C-Arms• Endovascular Robotics	
	Pioneering breakthroughs to provide healthcare access for all					
Main peers	<div><div> GE HealthCare</div><div></div><div></div><div></div><div></div></div>					



Dr. Bernd Montag
CEO



Dr. Jochen Schmitz
CFO



Darleen Caron
CHRO, MBM & Labor Director



Elisabeth Staudinger
MBM

Visit www.siemens-healthineers.com/investor-relations for further information

Note: Figures as reported by Siemens AG; Siemens Healthineers is a publicly listed subsidiary of Siemens; Siemens' share in Siemens Healthineers: 71% (as of July 30, 2025)

