

# Report 4 You

for fiscal 2025



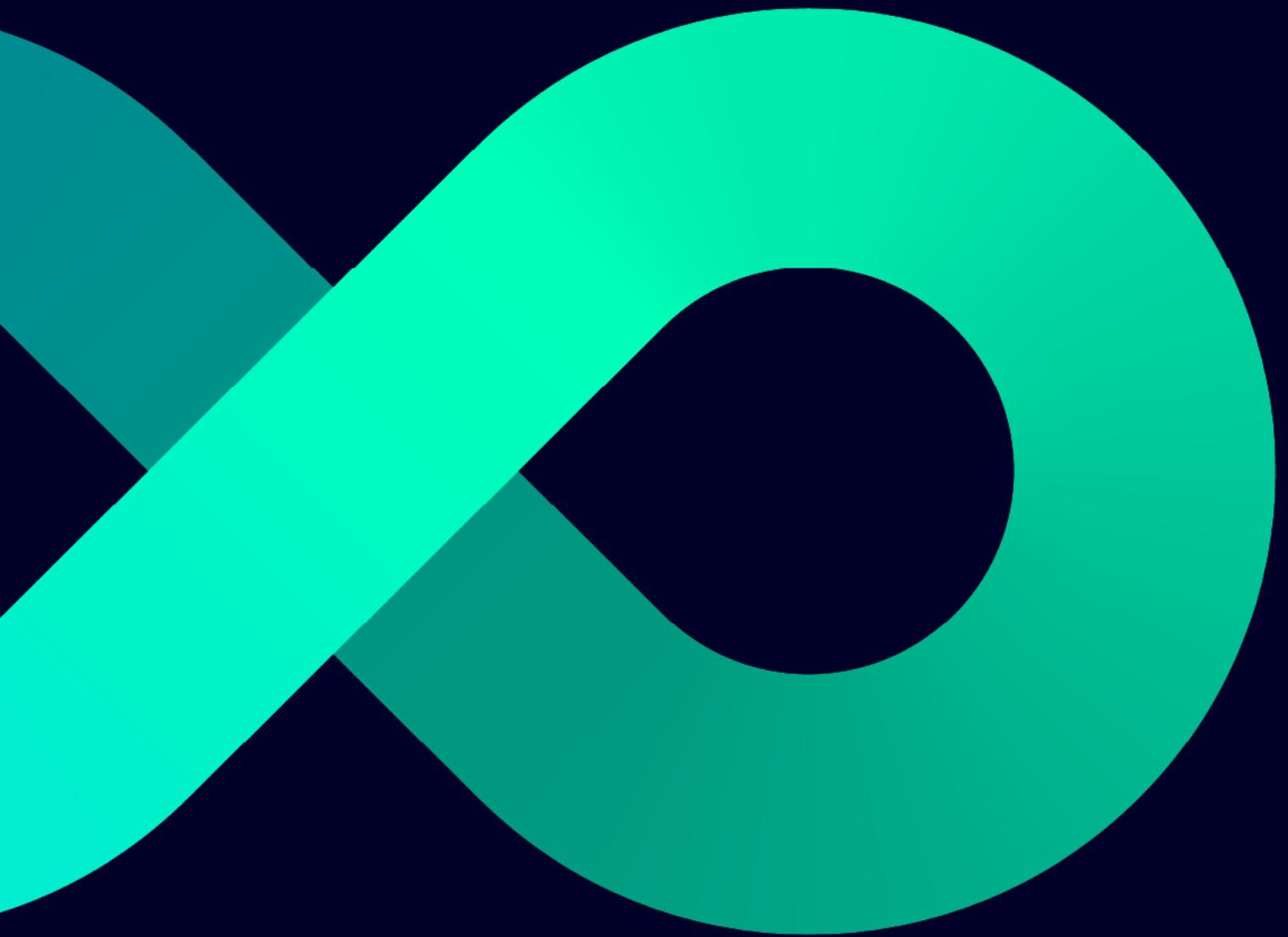
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# Five-Year Summary

for the five years until fiscal 2025



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(in millions of €, except where otherwise stated)

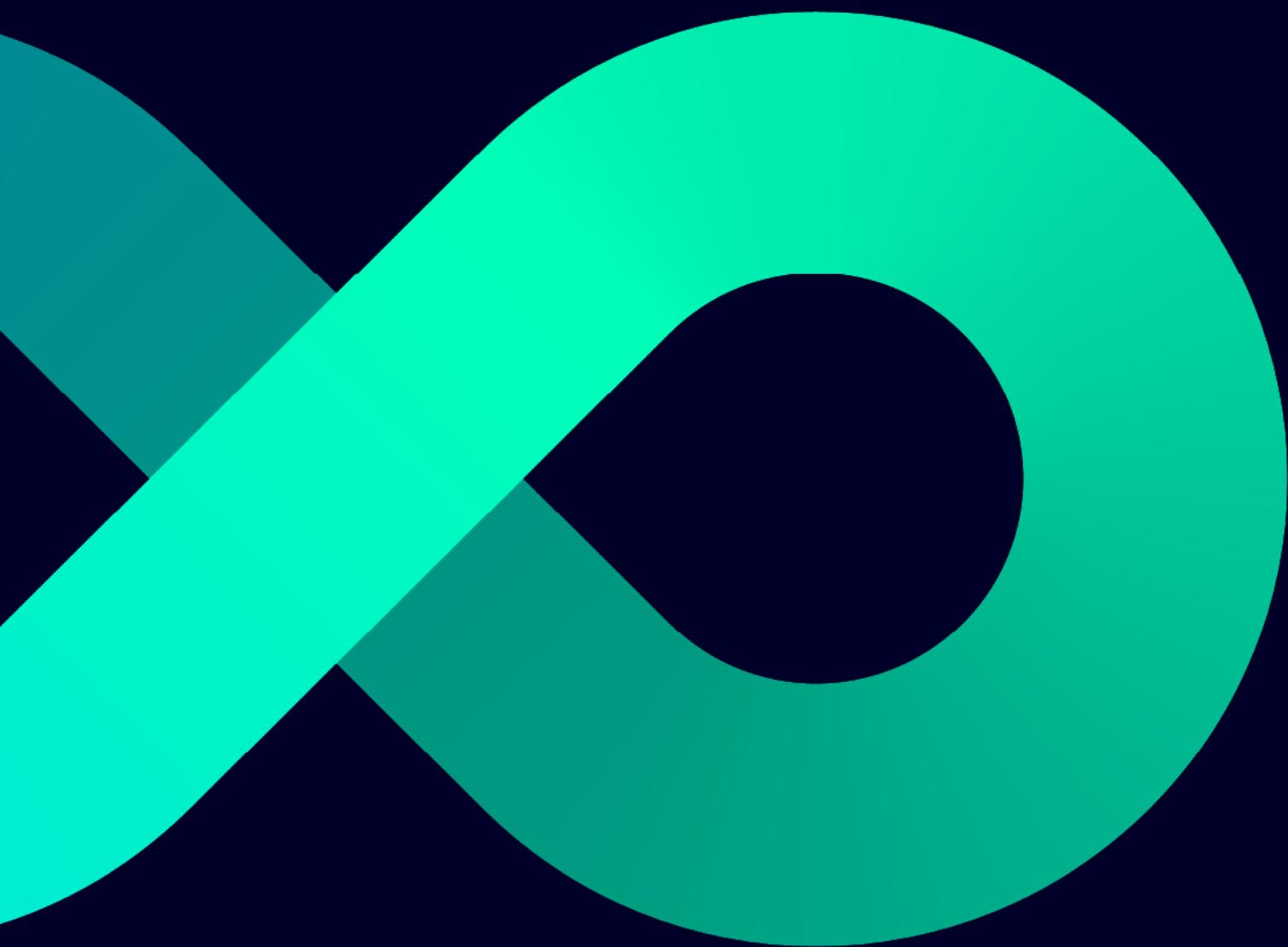
	FY 2025	FY 2024	FY 2023	FY 2022	FY 2021
<b>Revenue and profit</b>					
Revenue <sup>1</sup>	<b>78,914</b>	75,930	74,882	69,519	62,265
Gross profit <sup>1</sup>	<b>30,399</b>	29,823	29,117	25,432	22,737
Income from continuing operations <sup>1</sup>	<b>8,328</b>	8,907	8,525	4,427	5,636
Net income	<b>10,387</b>	8,992	8,529	4,392	6,697
<b>Assets, liabilities and equity<sup>2</sup></b>	Sep 30, 2025	Sep 30, 2024	Sep 30, 2023	Sep 30, 2022	Sep 30, 2021
Current assets	<b>64,711</b>	61,353	60,639	58,829	52,298
Current liabilities	<b>47,261</b>	43,913	44,913	42,686	40,000
Debt	<b>56,015</b>	47,918	46,596	50,636	48,700
Long-term debt	<b>44,841</b>	41,321	39,113	43,978	40,879
Net debt	<b>40,022</b>	36,896	34,843	37,212	37,010
Provisions for pensions and similar obligations	<b>732</b>	912	1,426	2,275	2,839
Equity (including non-controlling interests)	<b>68,371</b>	56,231	53,052	54,805	48,991
as a percentage of total assets	<b>41%</b>	38%	37%	36%	35%
Total assets	<b>166,202</b>	147,812	145,071	151,502	139,372
<b>Cash flows</b>	FY 2025	FY 2024	FY 2023	FY 2022	FY 2021
Cash flows from operating activities – continuing operations <sup>1</sup>	<b>13,448</b>	11,814	12,293	10,325	10,109
Amortization, depreciation and impairments <sup>1</sup>	<b>3,389</b>	3,158	3,544	3,502	3,075
Cash flows from investing activities – continuing operations <sup>1</sup>	<b>(14,530)</b>	(3,138)	(3,387)	(2,407)	(17,192)
Additions to intangible assets and property, plant and equipment <sup>1</sup>	<b>(2,445)</b>	(2,088)	(2,146)	(2,021)	(1,730)
Cash flows from financing activities – continuing operations <sup>1</sup>	<b>3,641</b>	(8,860)	(8,734)	(7,509)	785
Change in cash and cash equivalents	<b>5,135</b>	(717)	(388)	927	(4,509)
Free cash flow – continuing and discontinued operations	<b>10,812</b>	9,494	10,021	8,157	8,237
Free cash flow – continuing operations <sup>1</sup>	<b>11,004</b>	9,726	10,146	8,304	8,379
<b>Employees</b>	Sep 30, 2025	Sep 30, 2024	Sep 30, 2023	Sep 30, 2022	Sep 30, 2021
Continuing operations (in thousands) <sup>1</sup>	<b>318</b>	312	305	296	303
<b>Stock market information</b>	FY 2025	FY 2024	FY 2023	FY 2022	FY 2021
Basic earnings per share - continuing and discontinued operations	<b>€12.25</b>	€10.53	€10.04	€4.65	€7.68
Basic earnings per share - continuing operations <sup>1</sup>	<b>€9.63</b>	€10.42	€10.04	€4.69	€6.36
Diluted earnings per share - continuing and discontinued operations	<b>€12.11</b>	€10.38	€9.91	€4.59	€7.59
Diluted earnings per share - continuing operations <sup>1</sup>	<b>€9.52</b>	€10.27	€9.91	€4.63	€6.28
Dividend per share <sup>3</sup>	<b>€5.35</b>	€5.20	€4.70	€4.25	€4.00

<sup>1</sup> In FY 2024, Innomatics was classified as held for disposal and discontinued operations. Prior-period amounts beginning with FY 2022 are presented on a comparable basis.

<sup>2</sup> Beginning with September 30, 2023 under consideration of IFRS 17.

<sup>3</sup> For FY 2025 to be proposed to the Annual Shareholders' Meeting.

# Notes and forward- looking statements



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This document contains statements related to our future business and financial performance and future events or developments involving Siemens that may constitute forward-looking statements. These statements may be identified by words such as “expect,” “look forward to,” “anticipate,” “intend,” “plan,” “believe,” “seek,” “estimate,” “will,” “project” or words of similar meaning. We may also make forward-looking statements in other reports, in prospectuses, in presentations, in material delivered to shareholders and in press releases. In addition, our representatives may from time to time make oral forward-looking statements. Such statements are based on the current expectations and certain assumptions of Siemens’ management, of which many are beyond Siemens’ control. These are subject to a number of risks, uncertainties and factors, including, but not limited to, those described in disclosures, in particular in the chapter Report on expected developments and associated material opportunities and risks in the Combined Management Report of the Siemens Report ([siemens.com/siemensreport](https://www.siemens.com/siemensreport)). Should one or more of these risks or uncertainties materialize, should decrees, decisions, assessments or requirements of regulatory or governmental authorities deviate from our expectations, should events of force majeure, such as pandemics, unrest or acts of war, occur or should underlying expectations including future events occur at a later date or not at all or assumptions prove incorrect, actual results, performance or achievements of Siemens may (negatively or positively) vary materially from those described explicitly or implicitly in the relevant forward-looking statement. Siemens neither intends, nor assumes any obligation, to update or revise these forward-looking statements in light of developments which differ from those anticipated.

This document includes – in the applicable financial reporting framework not clearly defined – supplemental financial measures that are or may be alternative performance measures (non-GAAP-measures). These supplemental financial measures should not be viewed in isolation or as alternatives to measures of Siemens’ net assets and financial positions or results of operations as presented in accordance with the applicable financial reporting framework in its Consolidated Financial Statements. Other companies that report or describe similarly titled alternative performance measures may calculate them differently.

Due to rounding, numbers presented throughout this and other documents may not add up precisely to the totals provided and percentages may not precisely reflect the absolute figures.

This document is an English language translation of the German document. In case of discrepancies, the German language document is the sole authoritative and universally valid version.

For technical reasons, there may be differences between the accounting records appearing in this document and those published pursuant to legal requirements.

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