



Capital Market Event 2024

Electrical Products

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Notes and forward-looking statements

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Due to rounding, numbers presented throughout this and other documents may not add up precisely to the totals provided and percentages may not precisely reflect the absolute figures.

A comprehensive portfolio tailored to regional markets



Protecting



Soft starting



Switching



Protecting

Customers benefits

- Safe and reliable power supply
- Connected products integrated into IoT systems in buildings, data centers, industry and utilities



Power Distribution



Protecting



Protecting



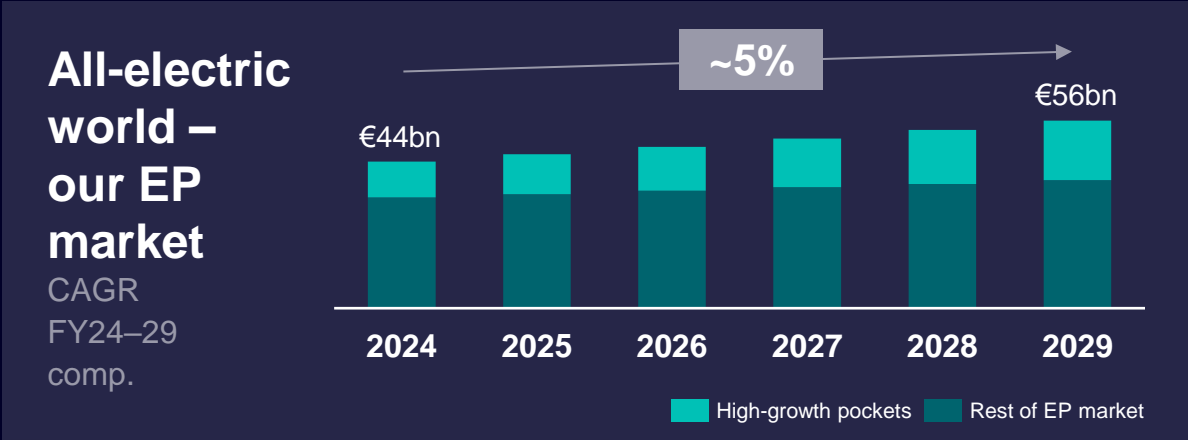
Monitoring

Electrical Products –
Our achievements since last Capital Market Day 2021

We did
what we
said.

Growth	We grew our revenue by >70% since FY20	
Profitability	We closed the margin gap to competitors and are now on par with leading benchmarks	
Cash	We outperformed our cash target (1-growth) in every single year since FY20	
Market	We are #2 in our addressed market coming from #4 and we continuously outperformed market growth	
Acquisition	We integrated Indian C&S Electric and perform to plan	
Sustainability	We introduced the Siemens EcoTech product label – customers' choice to scale sustainability impact	

Growth pockets: all-electric and data centers are strongest trends to push electrical products



Energy transition

10%
CAGR FY24–29

Energy storage

13%
CAGR FY24–29

Transportation

8%
CAGR FY24–29

Semiconductors

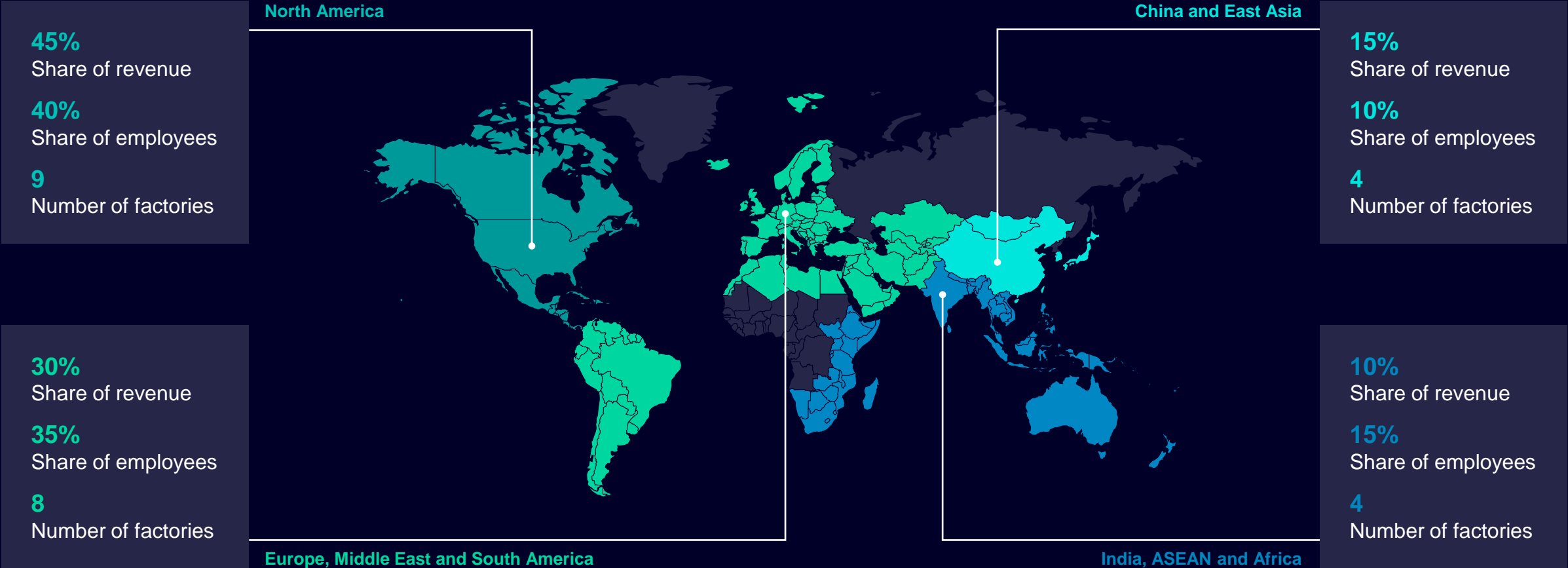
9%
CAGR FY24–29

Data centers

15% CAGR FY24–29

Cloud Services **Artificial Intelligence**

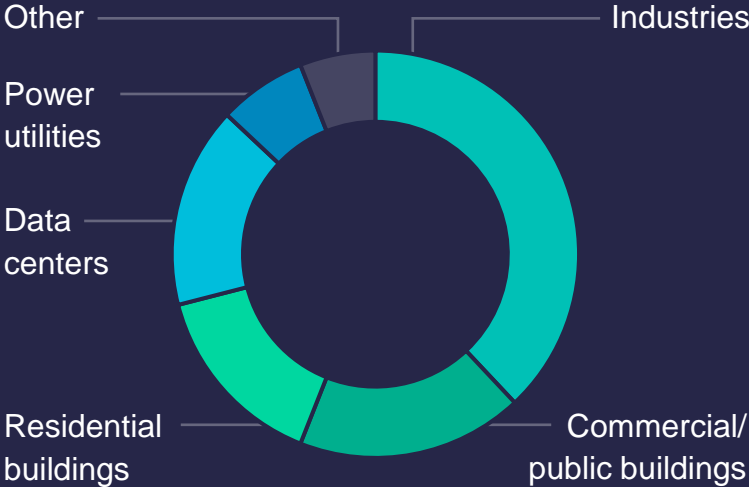
Regionalization close to customers – fully empowered segments driving success with strong local teams



High local for local content – on average ~90%

Healthy mix of verticals and convincing customer benefits

EP revenue split FY24



Vertical markets



Industries

Why are we winning?

- Strong customer access
- Convincing Siemens industrial portfolio
- Joint sales with Digital Industries (DI)



Commercial/ public buildings

- Product integration into SI Building X
- Connected products for Smart Infrastructure



Residential buildings

- Great U.S. customer base
- Intelligent habitat products for smart living



Data centers

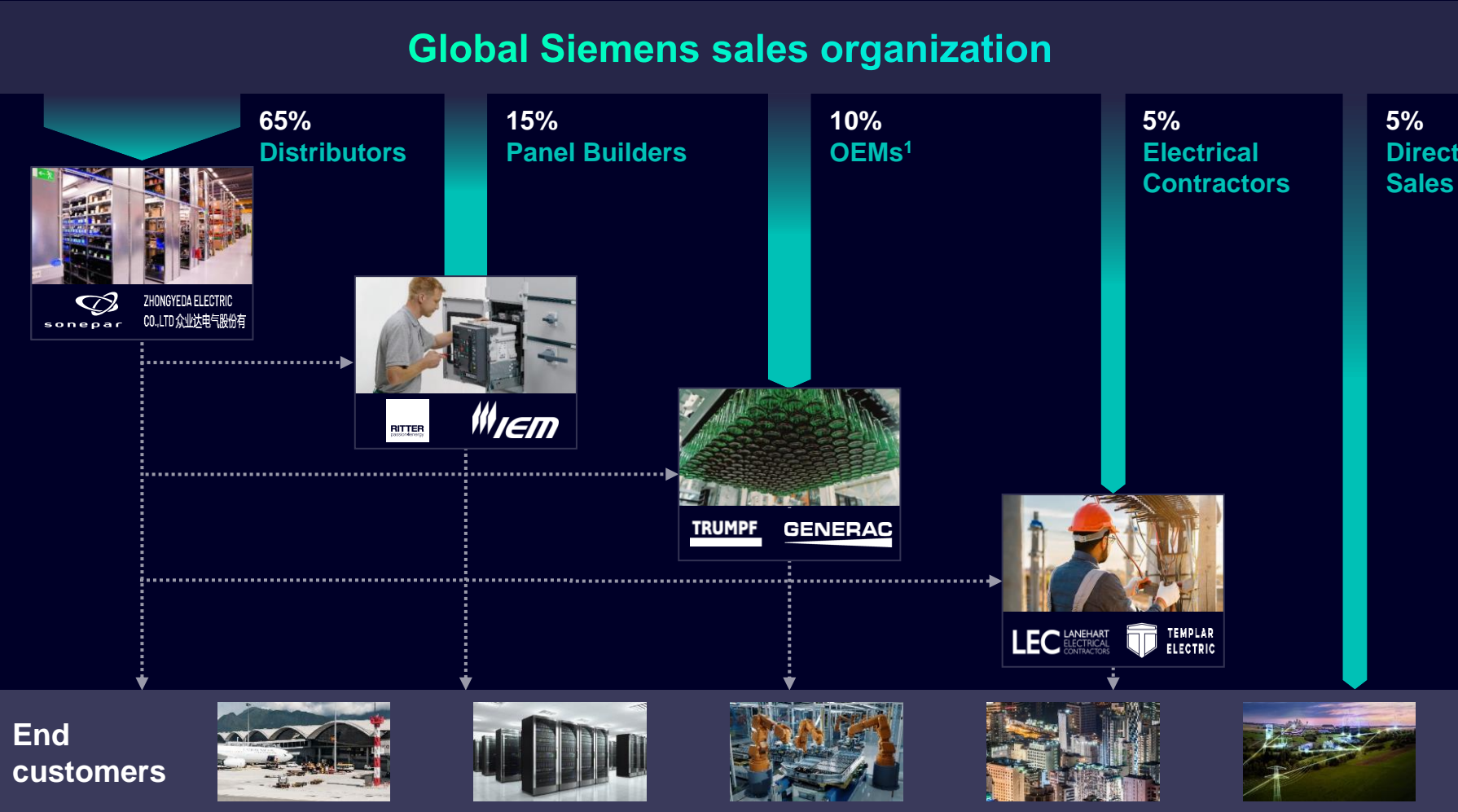
- Major orders from big players
- Integration into digital power management



Power utilities

- Order wins together with SI Electrification X
- Strong panel builder partner network
- Direct current applications in solar and storage

SI EP employs a partner ecosystem to cover all sales channels globally



Indirect pull creation via:

- Electrification planners
- Automation planners
- Engineering tools (SIMARIS Design IEC, Compas UL²)
- SIVACON switchboard technology partners

■ Direct value streams | Indirect value streams | xx % = Revenue split | 1 OEM = Original Equipment Manufacturer | 2 Underwriter Laboratories (U.S. focused standard)

Technology leader in digitalization and spearheading semiconductor technologies

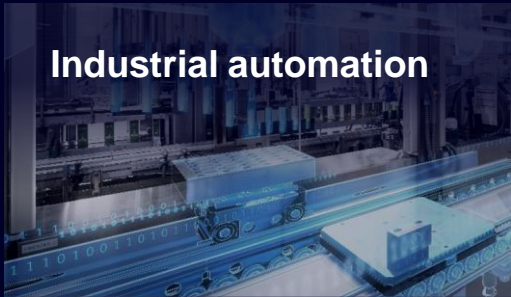
Customer applications
Exemplary



Data centers



Residential



Industrial automation



Industrial automation

Products

SETRON Air Circuit Breaker 3WA UL

Lifelong remote SW upgrades



HM
2023

Inhab™ Controllable Breaker (UL)

Cutting-edge semiconductor technology



CES
2024¹

SIRIUS Intelligent Load Feeder 3RA8

Moving SIRIUS into digitalization



HM
2024

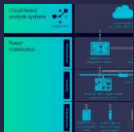
SIMATIC ET200SP e-Starter

Semiconductor technology integrated in SIMATIC



SPS
2024

Software



SIMARIS planning

Now available in the cloud

L+B
2024



BIMPOWER²

Groundbreaking Autodesk plug-in

10/
2024

1 Announcement in 2024; market launch in 2025 | 2 BIM = Building Information Modelling
HM = Hannover Messe | CES = Consumer Electronics Show | SPS = Smart Production Solutions | L+B = Light + Building

SENTRON ECPD – Driving sustainability by utilizing up to 90% less material¹

Semiconductor innovation

Electronic Circuit Protection Device



L+B
2024

Siemens
EcoTech



Ultra-fast
Short circuit without short circuit current



Sustainable
At the next level



Multifunctional
One device, unlimited capabilities



Parameterizable
Individuality in every detail

Savings for our customers and us

-80%

-80%

-90%

-90%

-60%

-99%

Electronic

Metal

Packaging

Plastics

Dissipation

Variants

¹ Maximum savings compared to conventional applications | L+B = Light + Building

Page 10 © Siemens 2024 | SI CME 2024

SIEMENS

SENTRON ECPD proves its value in successful customer applications

Customer challenges

- High LED inrush current
- LED lights trip circuit breaker
- Time-consuming and expensive fault diagnosis on site

LED lighting

Sports center



When all LED towers were switched on simultaneously, breakers would trip –
now the ECPDs manage the inrush current.

Event panel boards

Concerts, Fairs, Shows



When the event is only hours away –
the ECPD supports fast and remote fault diagnosis.

How we contribute to the new SI targets

1

We have a convincing track record; we know how to grow our business.

>70% growth, from #4 to #2 market position since FY20

2

We serve the right growth markets to support SI's global growth.

All-electric, digitalization, data centers and Asia

3

We lead in technology to keep our benchmark profitability.

Semiconductors, connected products into IoT, direct current for renewables

4

We invest in the right places to ensure top line growth for EP.

Capacity in data centers, semiconductor technology, products for price driven markets

5

We help our customers to be sustainable, safe and productive.

SENTRON ECPD, EcoTech product label, all-electric