INVESTOR PRESENTATION

### Leading Nordic alcoholic beverage brand company in the wine and spirits markets

**AUGUST-SEPTEMBER 2019** 

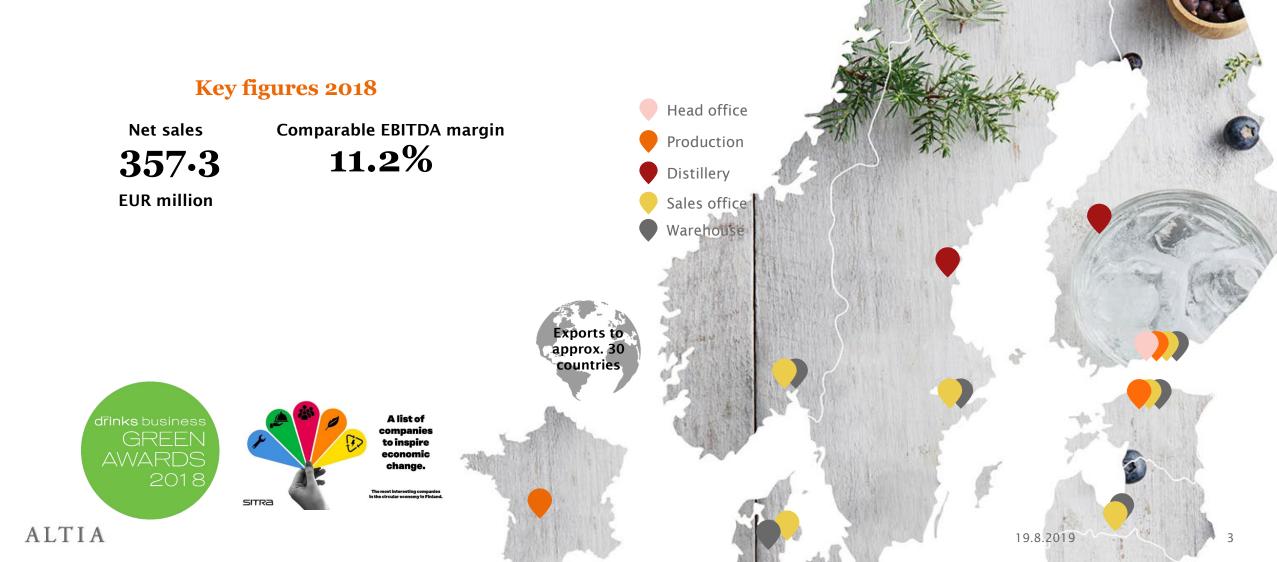
ALTIA

### Contents



### We are the leading Nordic alcoholic beverage brand house on the wine and spirits markets

WE OPERATE ON THE STABLE AND PROFITABLE NORDIC MARKET



### We are the Nordic iconic brands

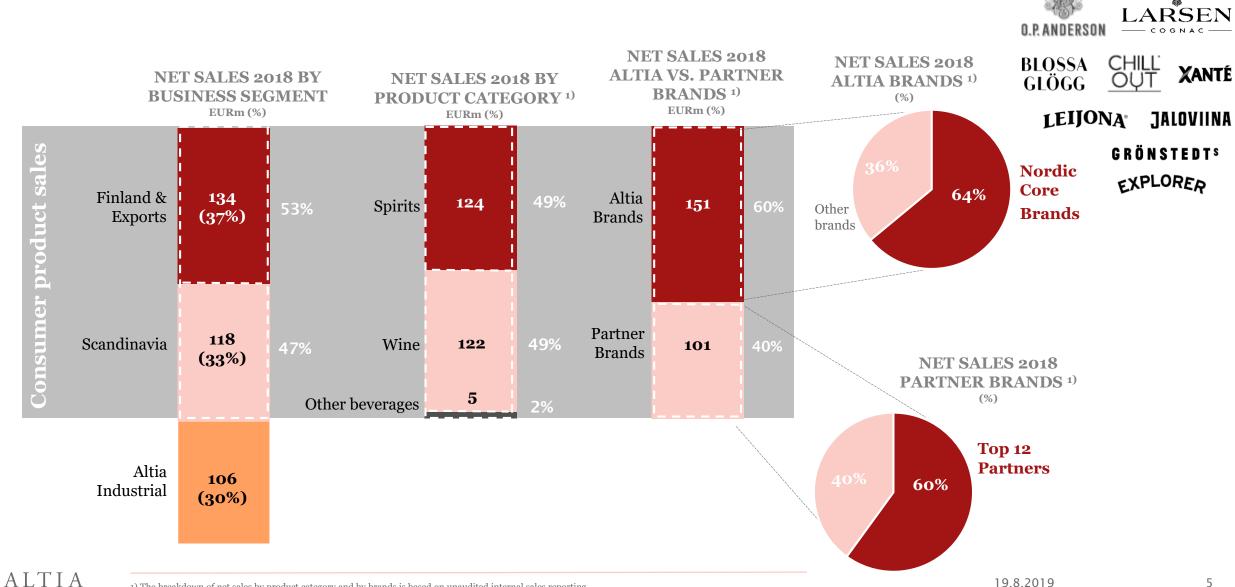
**BRAND FOCUSED BUSINESS THROUGH OWN AND PARTNER BRANDS** 



Wide assortment of many other own and partner brands from around 150 partners

### **Our business is well balanced**

KOSKENKORVA



1) The breakdown of net sales by product category and by brands is based on unaudited internal sales reporting

### **Our operations are divided into three segments**

ALTIA INDUSTRIAL PROVIDES INDUSTRIAL PARTNERS WITH HIGH-QUALITY SOLUTIONS AND SERVICES



### **Finland & Exports**

• Consumer product sales in Finland, the Baltics, travel retail and exports

Net sales

Comparable **EBITDA margin** 

**EUR million** 



14.3%



### **Scandinavia**

 Consumer product sales in Sweden, Norway and Denmark

Net sales 118

**Comparable EBITDA margin** 8.6%

**EUR million** 



### **Altia Industrial**

- Industrial products
- Industrial services
- Supply chain

Net sales **Comparable EBITDA margin** 106 10.3% **EUR million** 

# Let's drink better

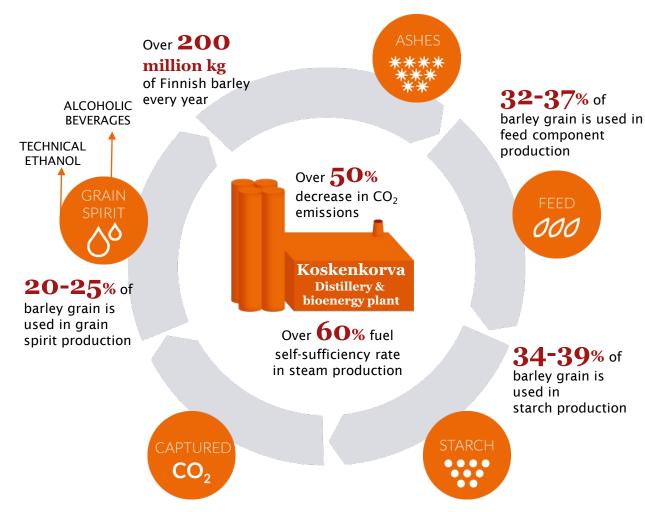
Altia wants to support the development of a modern and responsible Nordic drinking culture

dřinks business GREEN AWARDS 2018 Altia awarded as the Green Company of the Year

"Altia was selected as the winner due to the bio and circular economy achieved at its Koskenkorva distillery in Finland."

## Sustainability and high quality raw materials are key elements of our brands

Finnish farmers and circular economy of barley – high material efficiency



#### **Spring water**



- Natural, unfiltered spring water
- Protected water abstraction areas
- The same source of water has been used since operations were first established in Rajamäki in 1888

#### **Bulk wine & Cognac producers**

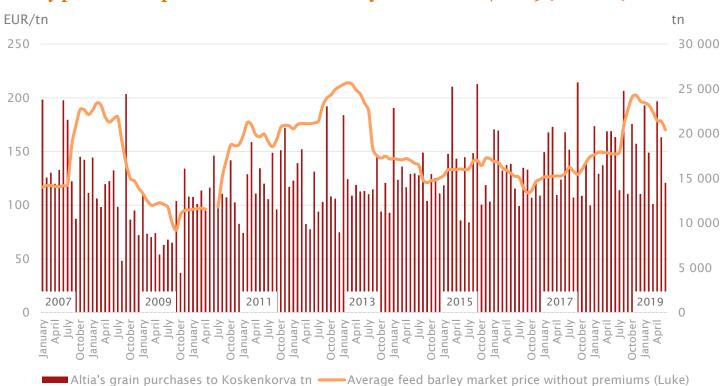


#### Packaging



- Dedicated Wine Sourcing team operates around the world in all wine regions
- Altia is committed to sustainable wine sourcing
- Audits at raw material suppliers
- The production of Renault and Larsen Cognac is handled locally
- In packaging Altia considers the environmental attributes and recyclability of the materials used
- Forerunner in innovative, ecological and smart packaging such as PET bottles and bag-in-boxes
- PET bottles and bag-in-boxes have lower CO<sub>2</sub> emissions than glass bottles
- High recycling rates in the Nordics up to 90% of PET bottles

### **Barley sourcing**



#### Barley price development and Altia's monthly volumes 2007-2019 (Jan-Jun)

Key principles for barley sourcing:

- Purchased at spot prices; No hedging tools available for barley
- About 1 month inventory; Volumes and purchase prices are fixed a couple of months ahead
- New harvest in August-September

• Average monthly sourcing volume 17000-18000 tn

Altia's use of barley in 2018 reached 211.7 (206.0) million kilos -Equals about 30% of the total market volume

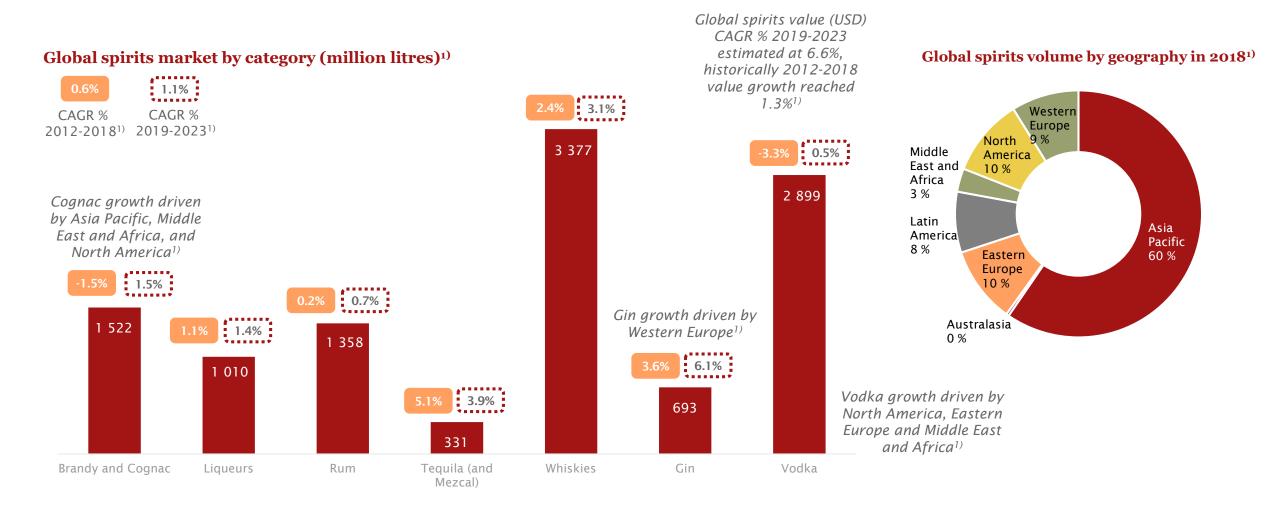
> In H1 19: 106 (108) million kilos

#### ALTIA

## Markets, trends & innovation

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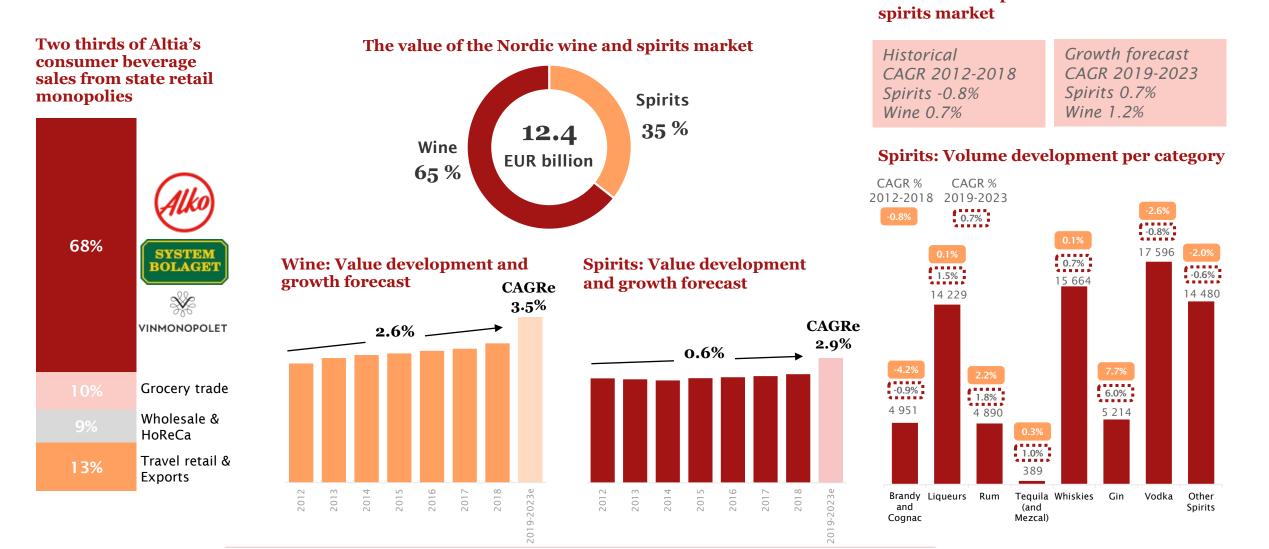
### Globally, premiumisation is driving growth in all large spirits categories



1) Source: Volume based, million litres; Source: Euromonitor International Ltd. Alcoholic Drinks data 2019 edition (May 2019). All historical CAGR % for 2012-2018, all forecast CAGR % for 2019-2023.

### We operate in the large and non-cyclical Nordic wine and spirits market

ALTIA



1) Source: Euromonitor International Ltd. Alcoholic Drinks data 2019 edition (May 2019). All Euromonitor value data calculated in EUR with fixed exchange rates and current prices. All growth rates are CAGR; historical CAGR % for 2012-2018, forecast CAGR % for 2019-2023. Nordic incl. Finland, Sweden, Norway, Denmark.

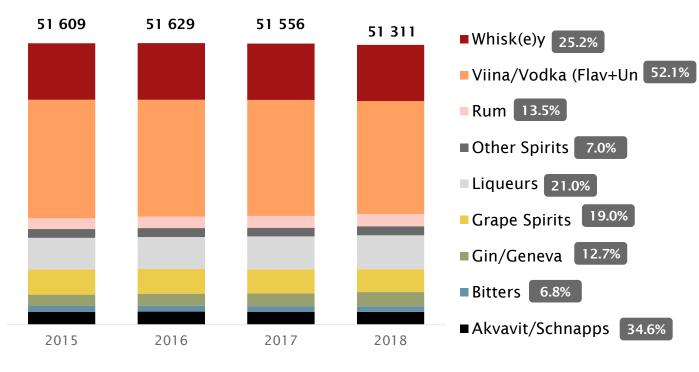
2) Source: Euromonitor International Ltd. Alcoholic Drinks data 2019 edition (May 2019). Volume data by thousand litres. Growth rates are CAGR; historical CAGR % for 2012-2018, forecast CAGR % for 2019-2023. Nordic incl. Finland, Sweden, Norway, Denmark.

Volume development of the Nordic wine and

12

## Stable volume development in the Nordic spirits monopolies

Spirits sales volumes in the three Nordic monopoly markets and Altia's market shares at the end of 2018<sup>1</sup>

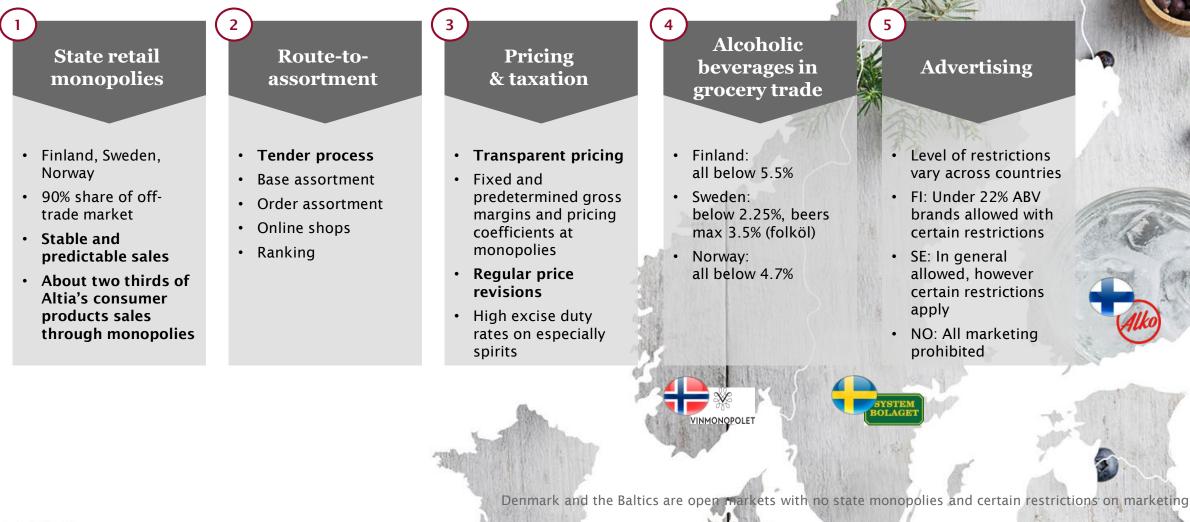




1) Source: Alko, Systembolget, Vinmonopolet sales data by volume, thousand litres

## We have extensive experience in operating with monopolies and in the regulated markets

**CHARACTERISTICS OF THE NORDIC MARKET** 



## Our market and consumer knowledge give us competitive advantage in the Nordics

2



 Altia's wide and deep assortment, combined with ability to adjust production and work with the producers to make local solutions, enables Altia to respond better to the tender requirements

## Knowledge to succeed in tenders

- Knowledge of the monopolies' preferences in terms of assortment
- Altia has mastered serving monopolies and this knowledge is hard for international competitors to obtain

#### Local consumer knowledge

Local consumer knowledge and understanding of market trends are important success factors (e.g. low tannin wines, and organic wines, etc.)

### Marketing and promotions

4

- Altia has vast experience in operating in an environment with strict marketing restrictions
- Furthermore, Altia can leverage its scale and expertise in promotional activity



3

Innovation is facing a new consumer landscape that will have a major impact to the business in the coming years

- The strongest global narratives for drinks industry in 2018 are transparency, sustainability and health.
- If you create something that benefits the environment as well as people, people will be more likely to change their behaviour.
- Brands must embrace their role as educators and address both consumers' needs and the needs of our planet.
- Globally, alcohol consumption is declining. Global spirits consumption is on the rise, thanks to growth in the gin, tequila and whiskey markets.
- As the spirits market becomes incresingly crowded, new launches are challenging convention, borrowing for example from the world of wine by focusing on both ingredients and the terroir in which they are produced. Experiences become even bigger consumer needs.

As consumers demand more transparency across sectors, the food and drink industry cannot just pay lip service through clever marketing

> Martin Raymond, Co-founder The Future Laboratory

Sources: IWSR, Future Lab

## Our brand portfolio is well positioned to capture the growth pockets created by key market trends



NATURAL INGREDIENTS

ALTIA

## Strategy

TTA

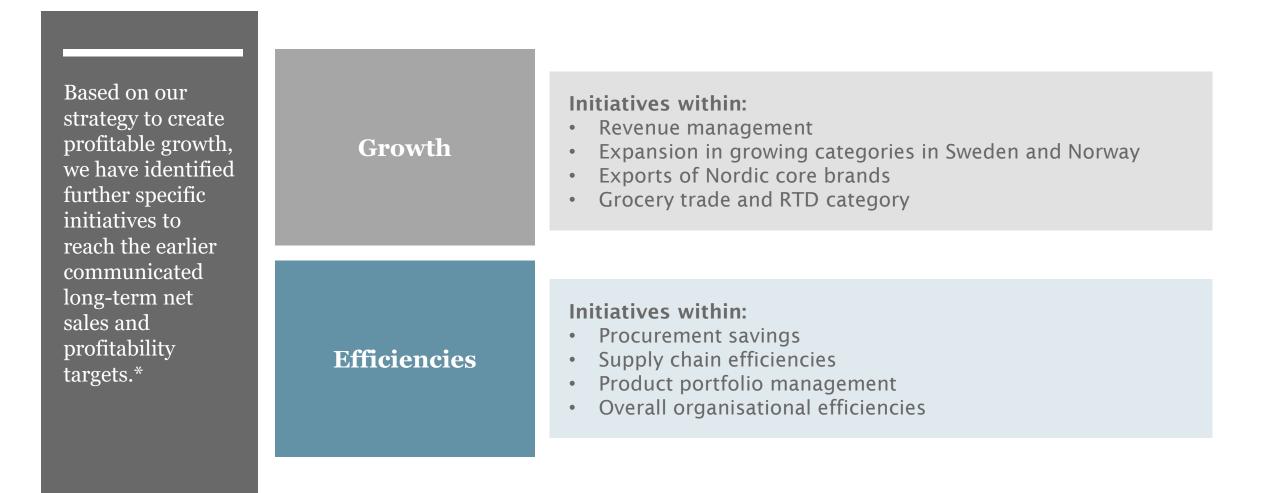
### The core of our strategy is to deliver profitable growth

	Commercial battles							
<text></text>	<b>1</b> Grow Nordic Core Brands	<ul> <li>Expand into new geographical markets</li> <li>Innovate into new occasions and consumer segments</li> </ul>	Active brand portfolio					
	<b>2</b> Execute a step change in wines	<ul> <li>Grow wine segment with innovations and higher level of co-operation with partners</li> <li>Focus on Sweden and Finland - monopoly channel</li> </ul>	management					
	<b>3</b> Strengthen strategic partnerships	<ul> <li>Expand and develop new business and co- operation models</li> <li>Growth through innovations and co- operation models</li> </ul>	Altia continues to focus on active brand portfolio management, potential selective					
	<b>4</b> Channel expansion and development	<ul><li>Grocery trade</li><li>E-commerce and other digital platforms</li></ul>	acquisitions and/or divestments					
	<ul> <li>Fund and enable growth – continuous</li> <li>Efficiencies and new capabilities in the supply</li> <li>Organisational ways of working through simple</li> </ul>	chain						

- Product portfolio optimisation
- Continuous development of co-operation and industrial products offering

### Strengthening the strategy execution

FURTHER INITIATIVES IDENTIFIED TO REACH LONG-TERM NET SALES AND PROFITABILITY TARGETS



ALTIA

### Our financial targets aim towards stable shareholder returns

Net sales growth	+2% CAGR	<ul> <li>Altia's target is to achieve an annual net sales growth of 2 per cent over time (CAGR)</li> </ul>
Comparable EBITDA margin	15 %	• Comparable EBITDA margin target to reach 15 per cent in the long-term
Net debt / comparable EBITDA	< <b>2.5</b> x	<ul> <li>Altia's target is to keep reported net debt in relation to comparable EBITDA below 2.5x in the long-term</li> </ul>
Dividend policy	$\geq 60\%$ of the result for the period	<ul> <li>Altia aims to pursue an active dividend policy, and the result for the period not considered necessary to grow and develop the company will be distributed to the shareholders</li> </ul>

## Financials

ΙΤΙΑ

### Our operations are based on profitable growth

#### Net sales (EURm)



Stable and diversified revenue streams underpinned by non-cyclical underlying consumption of wine and spirits

#### Seasonality

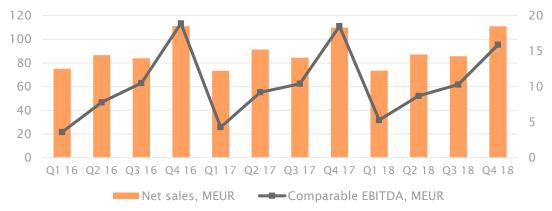
- Altia's business is characterised by substantial seasonality.
- Revenues typically lower in Q1, a large amount of revenue and cash flow generated in Q4.
- Significant fluctuations also in net working capital.

#### Comparable EBITDA (EURm) and comparable EBITDA margin %



Clear strategic initiatives to improve profitability

#### **Quarterly net sales and comparable EBITDA (EURm)**

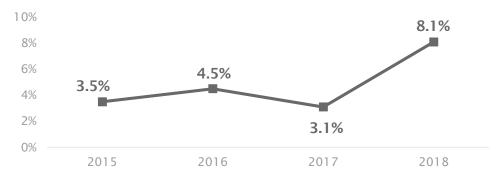


### Free cash flow in 2018 impacted by working capital development

Free cash flow\*, EURm



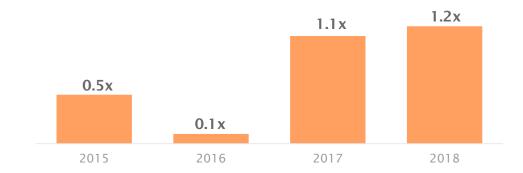
#### Net working capital / Net sales, %



Gross capex / Net sales, %



Net debt / Comparable EBITDA, ratio



\*) Free cash flow = Comparable EBITDA – Change in working capital – Gross capex

### Net working capital

#### Net working capital

EUR million	2015	2016	2017	2018
Inventories	101.2	96.3	94.5	99.6
Contract assets, trade and other receivables	59.1	63.8	53.9	61.2
Contract liabilities, trade and other payables	(143.5)	(142.7)	(137.4)	(131.9)
Trade working capital	16.8	17.5	11.0	28.9
% of net sales	4.4%	4.9%	3.1%	8.1%
Non-Current provisions	(1.3)	_	-	_
Current Provisions	(2.1)	(1.3)	-	(0.5)
Net working capital	13.4	16.1	11.0	28.4
% of net sales	3.5%	4.5%	3.1%	8.0%

#### Comments

- Receivables from the state retail monopolies partly sold
- Cognac constitutes notable part of inventory
- The seasonal swings of the business are also visible in net working capital development within the financial year. Net working capital requirements being at its highest in the lead up to Christmas, Easter and Midsummer
- Fast swings also around year-ends due to sold receivables (before year-end) and excise taxes and VAT to be paid for December sales (after year-end)

### Our cash flow enables an attractive dividend capacity

#### Free cash flow

EUR million	2015	2016	2017	2018
Comparable EBITDA	38.0	40.8	42.4	40.0
Change in working capital <sup>1)</sup>	3.9	(1.6)	6.7	(17.2)
Acquisition of PPE and intangible assets	(11.3)	(8.7)	(11.9)	(7.7)
Free cash flow <sup>3)</sup>	30.6	30.6	37.1	15.1
Cash conversion <sup>2)</sup>	80%	75%	88%	38%

#### Summary of consolidated statement of cash flows

EUR million	2015	2016	2017	2018
Net cash flow from operating activities before financial items and taxes	41.4	34.3	45.9	17.1
Financial items and taxes	(6.5)	(4.8)	(8.2)	(10.6)
Net cash flow from operating activities	34.8	29.4	37.6	6.5
Acquisitions of PPE and intangible assets	(11.3)	(8.7)	(11.9)	(7.7)
Sale of PPE and intangible assets	1.0	4.5	2.6	0.6
Other	2.8	1.2	1.5	1.9
Net cash flow from investing activities	(7.4)	(3.1)	(7.8)	(5.2)
Net cash flow after capital expenditure	27.4	26.3	29.8	1.3

#### Comments

- Low operational capex need enables solid and stable cash flow
- In 2018, capital expenditure was primarily related to investments at the Rajamäki plant and the further development of information technology and digital capabilities
- In 2017, capital expenditure was mostly related to continuation of efficiency improvement in Rajamäki plant and development of IT systems
- In 2016, capital expenditure was primary related to the renewal of the Rajamäki plant and digitalisation
- In 2017, Altia sold assets (building and land) related to the closure of Svendborg site – no further proceeds from Svendborg is expected in the future
- In 2016, Altia divested the feed processing related fixed assets in Koskenkorva to Oy Feedmix Ab and the steam distribution network in Rajamäki to Adven
- The capital expenditure in 2015 was primarily related to the modernisation of the old power plant at the Koskenkorva plant as well as the improvement in operating efficiency at the Rajamäki plant

<sup>1)</sup> Change in Working capital as presented in consolidated statement of cash flows

<sup>2)</sup> Calculated as Free cash flow divided by Comparable EBITDA. Comparable EBITDA = EBITDA excluding items affecting comparability. Please see Appendix 3 for further details on items affecting comparability

## H1 2019

**HIGHLIGHTS AND KEY FINANCIALS** 

ITIA

### SUMMARY OF H1 19

Good net sales growth in first half and second quarter

Short and longterm initiatives to improve profitability progressing

Guidance remains unchanged

### Good net sales growth in first half, initiatives to improve profitability in progress

HIGHLIGHTS FROM H1 19



### **Market development**

APPROXIMATELY TWO THIRDS OF CONSUMER PRODUCT SALES COME FROM STATE RETAIL MONOPOLIES

#### Combined spirits and wine sales volume development in the state retail monopolies

Change compared to previous year, %	H1 19	H1 18	H1 17	2018
Finland, total sales	-3.5	-2.4	-0.7	-3.3
Spirits	-2.5	-2.7	-1.0	-3.6
Wine	-4.0	-2.2	-0.5	-3.2
Sweden, total sales	-0.9	+2.3	+0.1	+2.1
Spirits	+2.3	+3.2	+0.0	+2.7
Wine	-1.2	+2.2	+0.2	+2.0
Norway, total sales	-1.6	+2.3	-1.7	+1.5
Spirits	+0.3	+1.1	-0.3	+0.1
Wine	-1.9	+2.5	-1.9	+1.7

*Source: Based on sales volumes by litre published by the state retail monopolies (Alko, Systembolaget, and Vinmonopolet).* 

- Nordic spirits and wine market in total volumes in the three retail monopolies down by -1.6%
  - Spirits volumes -0.0%
  - Wine volumes -1.8%
- Finland
  - In spirits, gin grew but whole white spirits is down, cognac declined, slight growth in brandies
  - In wine, only rosé wines grew
- Sweden
  - In spirits, growth mainly from gin, rum and whisky
  - In wine, sparkling and white wines grew
- Norway
  - In spirits, growth from gin, liqueurs and whisky
  - In wine, only sparkling wines grew

### Net sales highlights

#### **JANUARY–JUNE 2019**

- Reported net sales grew by 2.7% to EUR 165.0 (160.6) million
- Continued headwind from SEK, in constant currencies net sales 3.5% above last year's level
- Growth is driven by Altia Industrial and Scandinavia segments
- Finland & Exports segment's net sales have declined from last year
- Positive impact from the release of excise tax provision of EUR 0.5 million

- Net sales of beverages in constant currencies were 0.7% below last year's level
- Declining monopoly volumes impacted net sales of spirits and wine
- Spirits net sales grew in Scandinavia, but declined in Finland & Exports segment
- Growth in wine driven by new partner in Sweden
- Other beverages impacted by partner portfolio changes in 2018

EUR million	H1 19	H1 18	Reported growth, %	Adjusted growth, %*	2018	EUR million	H1 19	H1 18	Change, %	2018
Altia Group	165.0	160.6	2.7	3.5	357.3	Spirits	56.3	57.0	-1.2	124.0
Finland & Exports	59.6	62.5	-4.5	-4.5	133.8	Wine	52.3	51.4	1.8	122.2
Scandinavia	50.7	49.9	1.6	4.1	117.7	Other beverages	1.7	4.0	-57.5	5.3
Altia Industrial	54.7	48.2	13.3	13.3	105.8					

\*) Growth in constant currencies

### **Finland & Exports**

JANUARY-JUNE 2019

The Finland & Exports segment comprises the import, sale and marketing of wine and spirits, and other beverages in Finland and the Baltics, as well as exports and travel retail.

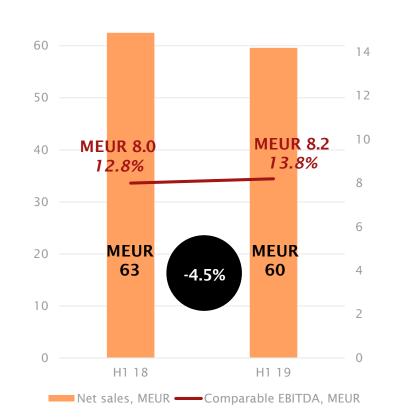


#### Highlights

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- Net sales were 59.6 (62.5) million
- Weak monopoly volume development key driver for net sales decline
- Exports and travel retail slightly below last year's level
- Good development in grocery trade
- Comparable EBITDA was 8.2 (8.0) million, comparable EBITDA without IFRS 16 impact EUR 8.1 million
- Profitability negatively impacted by weak monopoly and exports
- Release of excise tax provision has a positive impact on net sales and EBITDA

#### **Key financials**



#### **Product launches & events**



### Scandinavia

JANUARY-JUNE 2019

The Scandinavia segment comprises the import, sale and marketing of wine and spirits, and other beverages in Sweden, Norway and Denmark.

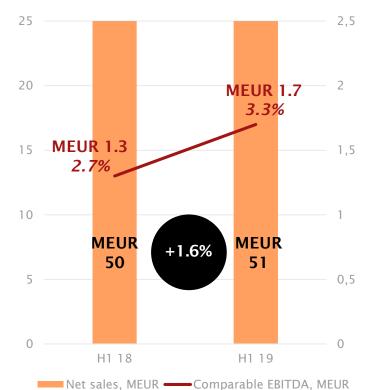


#### Highlights

ALTIA

- Reported net sales were EUR 50.7 (49.9) million, up by 1.6%
- Headwind from weak SEK in constant currencies net sales up by 4.1%
- New partners in Sweden and price increases driving growth
- Comparable EBITDA was EUR 1.7 (1.3) million, comparable EBITDA without IFRS 16 impact EUR 1.4 million
- Weak SEK and weaker product mix impacted profitability

#### Key financials, MEUR



#### **Product launches & events**



### **Altia Industrial**

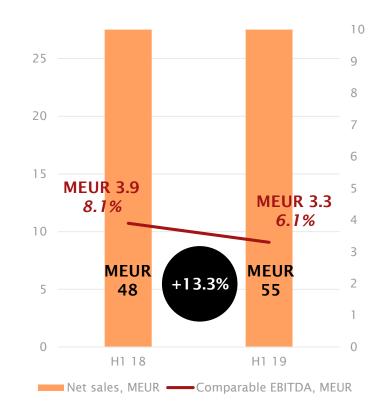
**JANUARY–JUNE 2019** 

The Altia Industrial segment comprises Koskenkorva plant operations, starch, feed component and technical ethanol businesses, as well as contract manufacturing services at Rajamäki. It also includes supply chain operations, i.e. production operations in different countries, customer service and logistics.



- Net sales were 54.7 (48.2) million, up by 13.3%
- Higher prices and volumes are driving growth
- Comparable EBITDA was EUR 3.3 (3.9) million, comparable EBITDA without IFRS 16 impact EUR 2.4 million
- Profitability negatively impacted by high barley cost, Group internal organisational changes and increased logistics costs in Sweden







#### **Production**

- Rajamäki alcoholic beverage plant has produced 31.1 (29.1) million litres of spirits and wine
- Koskenkorva plant has ran at full capacity
- Use of grain 105.9 (107.6) million kilos

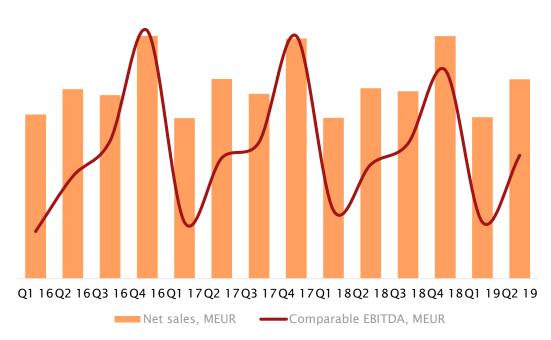
## Barley cost, fx rates and declining volumes in all monopolies have negatively affected profitability development

SEASONALITY AFFECTS NET SALES AND PROFITABILITY

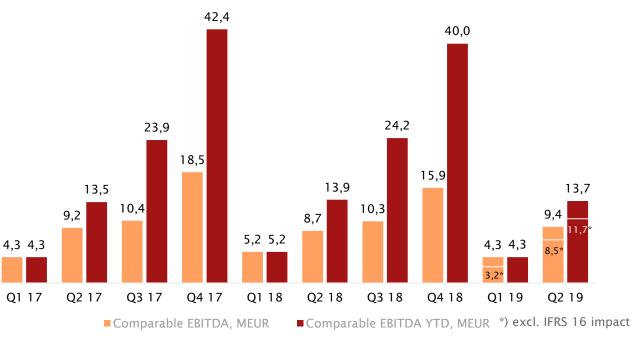
- Comparable EBITDA was EUR 13.7 (13.8) million, excluding IFRS 16 impact EUR 11.7 million
- Comparable EBITDA margin was 8.3% (8.6%), excluding IFRS 16 impact 7.1%
- Items affecting comparability amounted to EUR -0.2 (-4.5)

Quarterly net sales and comparable EBITDA, EUR million

• Revearsal of excise tax provision EUR 0.5 million positive impact and in additional some positive timing effects







ALTIA

### **Comparable EBITDA by segment**

SOLID Q2 DEVELOPMENT DRIVEN BY TIMING OF EASTER, REVERSAL OF EXCISE TAX ACCRUAL AND SOME TIMING EFFECT BETWEEN THE QUARTERS IN INCOME AND EXPENSES

EUR million	Q2 19	Q2 19 excl. IFRS 16	Q2 18	H1 19	H1 19 excl. IFRS 16	H1 18	2018
Finland & Exports	5.3	5.2	4.6	8.2	8.1	8.0	19.2
% of net sales	15.2	15.1	12.9	13.8	13.6	12.8	14.3
Scandinavia	2.0	1.9	1.5	1.7	1.4	1.3	10.1
% of net sales	6.9	6.4	5.3	3.3	2.7	2.7	8.6
Altia Industrial	2.3	1.9	2.5	3.3	2.4	3.9	10.9
% of net sales	8.5	6.9	10.2	6.1	4.4	8.1	10.3
Other	-0.2	-0.5	0.2	0.5	-0.2	0.6	-0.3
Total	9.4	8.5	8.7	13.7	11.7	13.8	40.0
% net sales	10.4	9.3	9.9	8.3	7.1	8.6	11.2

# Financial position and balance sheet KPI's

AS AT 30 JUNE

Net cash flow from operating activities

Receivables sold

Net debt

Gearing

Equity ratio

Reported net debt to comparable EBITDA ratio, rolling 12m In use from revolving credit facility

Nominal value of commercial papers issued

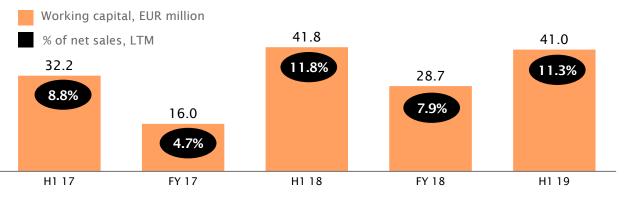
EUR -4.0 (-26.7) million EUR 61.0 (55.5) million EUR 81.3 /69.6 excl. IFRS 16 (77.4) million 59.1% / 50.6% excl. IFRS 16 (56.7%) 35.5% / 36.6% excl. IFRS 16 (35.2%) 2.0 / 1.8 excl. IFRS 16 (1.8) EUR 0.0 (0.0) million million EUR 14.0 (13.0) million

# Financial position and balance sheet KPI's

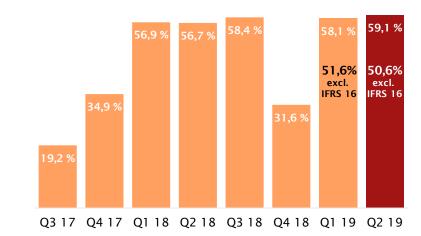


#### Working capital

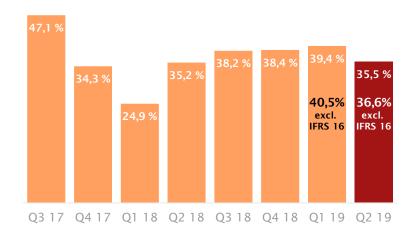
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Gearing, %







### Guidance 2019

- The comparable EBITDA is expected to improve from the 2018 level.
  - The positive trend of Altia's Nordic core brand portfolio is expected to continue.
  - Market development in Finland is expected to flatten out in comparison to 2018 and the markets in Sweden and Norway are expected to grow.
  - The negative impact of the increased barley cost will be reflected in high raw material costs, especially in the first quarters of the year.
  - The guidance assumes a normal harvest in 2019.
- In addition, the impact from the implementation of the new IFRS 16 standard is expected to improve comparable EBITDA by EUR 3-4 million.



# Appendices



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# **Key ratios**

EUR million	Q2 19	Q2 19	H1 19	H1 18	2018
Net sales, EUR million	91.2	87.1	165.0	160.6	357.3
Comparable EBITDA, EUR million	9.4	8.7	13.7	13.8	40.0
% of net sales	10.4	9.9	8.3	8.6	11.2
EBITDA, EUR million	9.2	8.3	13.5	9.3	34.0
Comparable operating result, EUR million	5.0	5.2	4.7	6.8	25.6
% of net sales	5.5	5.9	2.9	4.2	7.2
Operating result, EUR million	4.8	4.8	4.5	2.3	19.7
Result for the period, EUR million	3.6	3.6	4.0	1.7	15.1
Earnings per share, EUR	0.10	0.10	0.11	0.05	0.42
Net debt / comparable EBITDA, rolling 12 months	2.0	1.8	2.0	1.8	1.2
Average number of personnel	705	742	701	723	718
Comparable EBITDA without IFRS 16 impact, EUR million	8.5	_	11.7	_	_
Net debt/comparable EBITDA, rolling 12 months without IFRS 16 impact	-	-	1.8	_	_

# **Consolidated income statement**

EUR million	Q2 19	Q2 18	H1 19	H1 18	2018
NET SALES	91.2	87.1	165.0	160.6	357.3
Other operating income	2.0	2.0	3.9	3.5	7.4
Materials and services	-54.4	-49.1	-99.4	-91.0	-206.8
Employee benefit expenses	-11.6	-12.9	-23.1	-27.1	-49.9
Other operating expenses	-18.0	-18.8	-32.9	-36.7	-73.9
Depreciation, amortisation and impairment	-4.5	-3.5	-9.0	-7.0	-14.4
OPERATING RESULT	4.8	4.8	4.5	2.3	19.7
Finance income	1.0	0.8	2.5	1.6	3.5
Finance expenses	-1.4	-1.4	-3.5	-2.8	-5.8
Share of profit in associates and income from interests in joint operations	0.2	0.0	1.2	0.9	1.2
RESULT BEFORE TAXES	4.5	4.2	4.7	2.0	18.6
Income tax expense	-0.9	-0.7	-0.7	-0.3	-3.6
RESULT FOR THE PERIOD	3.6	3.6	4.0	1.7	15.1
Result for the period attributable to:					
Owners of the parent	3.6	3.6	4.0	1.7	15.1
Earnings per share for the result attributable to owners of the parent, EUR					
Basic and diluted	0.10	0.10	0.11	0.05	0.42

# **Consolidated balance sheet**

			2010
EUR million ASSETS	H1 19	H1 18	2018
ASSETS			
Non-current assets			
Goodwill	79.8	80.1	80.7
Other intangible assets	27.1	31.8	29.6
Property, plant and equipment	62.5	66.5	64.6
Right-of-use assets	11.5	-	-
Investments in associates and interests in joint operations	8.2	7.6	7.9
Financial assets at fair value through other comprehensive			
income	1.4	1.4	1.4
Deferred tax assets	1.4	0.9	0.8
Total non-current assets	192.1	188.4	185.1
Current assets			
Inventories	111.6	109.6	99.6
Contract assets	0.1	-	0.2
Trade and other receivables	51.9	59.7	60.9
Current tax assets	4.5	4.7	2.5
Cash and cash equivalents	27.7	25.7	42.0
Total current assets	195.7	199.6	205.3
TOTAL ASSETS	387.7	388.0	390.4

EUR million		H1 19	H1 18	2018	
EQUITY AND LIABILITIES		mij		2010	
Equity attributable to owners of the parent					
Share capital		60.5	60.5	60.5	
Invested unrestricted equity fund		1.2	1.2	1.2	
Fair value reserve		0.6	0.6	0.6	
Legal reserve		0.1	-	-	
Hedge reserve		-0.7	0.6	0.0	
Translation differences		-21.7	-20.5	-19.6	
Retained earnings		97.5	94.0	107.3	
Total equity		137.6	136.4	150.1	
Non-current liabilities					
Deferred tax liabilities		16.7	16.7	16.8	
Borrowings		76.8	83.4	82.7	
Lease liabilities		8.2	-	-	
Employee benefit obligations		1.3	1.4	1.3	
Total non-current liabilities		103.0	101.5	100.8	
Current liabilities					
Borrowings		20.5	19.7	6.7	
Lease liabilities		3.4			
Provisions				0.5	
Trade and other payables		122.4	127.5	131.4	
Contract liabilities		0.2		0.6	
Current tax liabilities		0.6	2.9	0.4	
Total current liabilities		147.1	150.1	139.5	
Total liabilities		250.1	251.6	240.3	
TOTAL EQUITY AND LIABILITIES	1	387.7	388.0	390.4	

# **Cash flow from operations**

EUR million	Q2 19	Q2 18	H1 19	H1 18	2018
CASH FLOW FROM OPERATING ACTIVITIES					
Result before taxes	4.5	4.2	4.7	2.0	18.6
Adjustments					
Depreciation, amortisation and impairment	4.5	3.5	9.0	7.0	14.4
Share of profit in associates and income from investments in joint					
operations	-0.2	-0.0	-1.2	-0.9	-1.2
Net gain on sale of non-current assets	-0.0	-0.4	-0.0	-0.5	-0.5
Finance income and costs	0.5	0.6	1.1	1.2	2.3
Other adjustments	-0.4	-0.0	-0.4	0.1	0.8
	4.3	3.6	8.3	6.8	15.7
Change in working capital					
Change in inventories, increase (-) / decrease (+)	-2.9	-8.8	-12.2	-15.6	-5.5
Change in contract assets, trade and other receivables, increase (-) /					
decrease (+)	5.8	-6.3	8.8	-4.6	-7.4
Change in contract liabilities, trade and other payables, increase (+) /					
decrease (-)	15.5	9.1	-8.7	-9.7	-4.3
Change in working capital	18.4	-6.0	-12.1	-29.8	-17.2
Interest paid	-0.3	-0.4	-0.8	-0.6	-1.4
Interest received	0.1	0.0	0.1	0.1	0.1
Other finance income and expenses paid	-0.6	-0.0	-1.3	-0.8	-1.4
Income taxes paid	-1.6	-1.2	-2.9	-4.4	-8.0
Financial items and taxes	-2.5	-1.6	-4.9	-5.7	-10.6
NET CASH FLOW FROM OPERATING ACTIVITIES	24.7	0.3	-4.0	-26.7	6.5

# Quarterly net sales and comparable EBITDA by segment

### Net sales by segment

EUR million	Q2 19	Q1 19	Q4 18	Q3 18	Q2 18	Q1 18	Q4 17	Q3 17	Q2 17	Q1 17	Q4 16	Q3 16	Q2 16	Q1 16
Finland & Exports	34.7	25.0	39.5	31.8	35.4	27.1	40.7	31.4	35.7	26.0	41.1	31.6	33.9	27.3
Scandinavia	29.0	21.7	42.8	25.0	27.4	22.5	44.4	26.5	29.7	23.2	45.9	26.7	30.0	25.0
Altia Industrial	27.5	27.1	28.6	28.9	24.2	24.0	24.7	26.5	25.9	24.2	24.0	25.6	22.7	22.9
Total	91.2	73.8	110.9	85.7	87.1	73.5	109.8	84.5	91.3	73.4	111.0	83.9	86.6	75.1

### **Comparable EBITDA by segment**

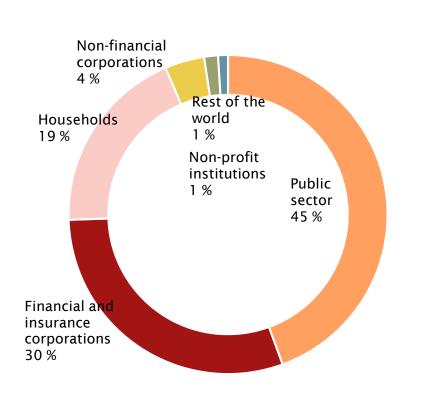
EUR million	Q2 19	Q1 19	Q4 18	Q3 18	Q2 18	Q1 18	Q4 17	Q3 17	Q2 17	Q1 17	Q4 16	Q3 16	Q2 16	Q1 16
Finland & Exports	5.3	3.0	6.2	4.9	4.6	3.4	7.2	4.0	5.2	3.1	7.7	4.5	4.3	3.6
Scandinavia	2.0	-0.3	8.0	0.8	1.5	-0.1	8.9	1.0	2.1	-0.5	9.0	1.0	0.7	-0.3
Altia Industrial	2.3	1.0	2.2	4.8	2.5	1.4	3.7	4.5	2.6	1.6	2.6	3.4	2.6	-0.2
Other	-0.2	0.6	-0.6	-0.3	0.2	0.4	-1.3	0.9	-0.8	0.1	-0.5	1.6	0.2	0.6
TOTAL comparable EBITDA	9.4	4.3	15.9	10.3	8.7	5.2	18.5	10.4	9.2	4.3	18.9	10.5	7.8	3.6
Items affecting comparability	-0.2	-	-1.5	0.0	-0.4	-4.1	-2.2	0.7	-0.2	-0.5	15.7	1.6	2.8	-0.1
EBITDA	9.2	4.3	14.4	10.3	8.3	1.1	16.3	11.1	9.0	3.8	34.6	12.1	10.6	3.6
Depreciation, amortisation and impairment	-4.5	-4.5	-3.7	-3.6	-3.5	-3.5	-3.6	-3.6	-3.5	-3.5	-3.7	-3.6	-3.6	-3.6
Operating result	4.8	-0.3	10.7	6.6	4.8	-2.5	12.7	7.6	5.4	0.3	30.9	8.5	7.0	-0.0

# Reconciliation of alternative performance measures (APM) and items affecting comparability (IAC)

EUR million	Q2 19	Q2 18	H1 19	H1 18	2018
Items affecting comparability					
Net gains or losses from business and assets disposals	-0.1	0.4	-0.1	0.4	0.4
Cost for closure of business operations and restructurings	-0.1	-0.1	-0.1	-0.3	-1.1
Major corporate projects					
Costs related to the closed voluntary pension scheme	-	-	-	-	-0.7
Costs related to stock exchange listing	-	-0.7	-	-4.6	-4.6
Total items affecting comparability	-0.2	-0.4	-0.2	-4.5	-6.0
Comparable EBITDA					
Operating result	4.8	4.8	4.5	2.3	19.7
Less:					
Depreciation, amortisation and impairment	4.5	3.5	9.0	7.0	14.4
Total items affecting comparability	0.2	0.4	0.2	4.5	6.0
Comparable EBITDA	9.4	8.7	13.7	13.8	40.0
% of net sales	10.4	9.9	8.3	8.6	11.2
Comparable EBITDA without IFRS 16 impact					
Comparable EBITDA	9.4	-	13.7	-	-
Less:					
IFRS 16 impact to EBITDA	1.0	-	2.0	-	-
Comparable EBITDA without IFRS 16 impact	8.5	-	11.7	-	-
Comparable EBIT					
Operating result	4.8	4.8	4.5	2.3	19.7
Less:					
Total items affecting comparability	0.2	0.4	0.2	4.5	6.0
Comparable EBIT	5.0	5.2	4.7	6.8	25.6
% of net sales	5.5	5.9	2.9	4.2	7.2

# **Shareholder structure**

AS AT 30 JUNE 2019



	Shareholders	Number of shares	% of shares
1	Valtion Kehitysyhtiö Vake Oy	13 097 481	36.2
2	Varma Mutual Pension Insurance Company	1 550 000	4.3
3	Ilmarinen Mutual Pension Insurance Company	973 300	2.7
4	OP-Finland Small Firms Fund	559 516	1.5
5	Veritas Pension Insurance Company Ltd.	420 000	1.2
6	Mandatum Life Insurance Company Limited	178 842	0.5
7	Säästöpankki Kotimaa	150 000	0.4
8	Säästöpankki Pienyhtiöt	149 424	0.4
9	FIM Fenno Sijoitusrahasto	130 931	0.4
10	Takanen Jorma	122 617	0.3
	Top 10 total	17 332 111	48.0
	Nominee-registered shares	9 857 850	27.3

# **Grocery trade offering**



# Altia's digital platforms

### Finland: www.viinimaa.fi

- A leading consumer channel for alcoholic beverages in Finland
- Website, newsletter and social media channels
- Reliable source of information, entertaining and inspirational

maa lõydä juoma reseptit drinkit & boolit viinikoulu viinimaat 🛛 🔓 (0) altia pro 👩 🧗 📿



#### Kesäloman helpot & herkulliset mökkiviinit

#### AJANKOHTAISTA

ALTIA

Eri kokoiset ja muotoiset hanaviinit ovat rento ja helppo valinta mökille ja kesänviettoon Poimi 6 suositusta niin valko- puna- kuin roseeviinin ystävälle!





#### Näin yhdistät erilaiset salaatit ja viinin

#### VIINI JA RUOKA

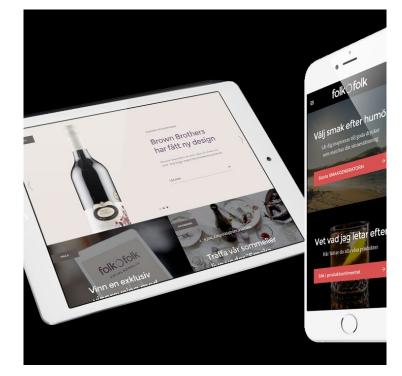
Salaatti ja viini saattaa olla hankola yhdisteimä. Peikka salaatintehti ei viinisuositusta kalpaa, mutta kun mukaan heitetään muita kasviksia, hedelmiä, salaattikastikeita tal juustapeil onkin oivan toinen. Tuututu erilaisten salaattien ja viinin uhdistömiseen!



Lindeman's BIN -viinisarjan

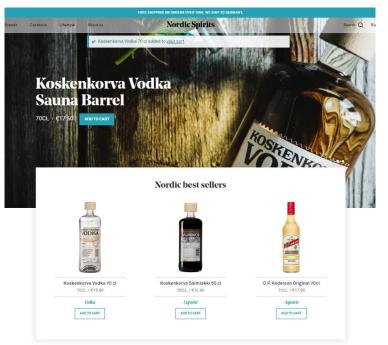
#### Sweden: www.folkofolk.se

- A unique and unrivaled position in the market for alcoholic beverages
- Website, newsletter, press room and social media channels
- The aim is to inspire, inform and educate the consumer



#### Germany: www.nordicspirits.com

- Nordic alcohol brand store in Germany since 5/18
- Incudes Altia's most popular beverage brands
- · Complements traditional exports channels
- Enables us to gather insights about digital consumer sales and online alcohol retail – which we can't do in our home markets



### **Finland & Exports**

Consumer product sales in Finland, the Baltics, travel retail and export

#### Key brands:



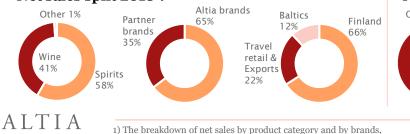
#### Key focus areas:

- Developing ways of working with the state retail monopoly to continue as an important partner
- Growing exports of key brands Koskenkorva, Larsen and O.P. Anderson in the key markets of Russia, Asia and the US, and capturing new markets
- Continuing to develop and grow grocery trade in Finland through innovation and novelties
- Continuing to develop Altia's digital reach via viinimaa.fi and nordicspirits.com to consumers and customers
- Continuous evaluation of product portfolio and ongoing revenue management

#### Key figures 2018:

- Net sales EUR 134 million
- Comparable EBITDA margin 14.3%
- Personnel at year-end 92

#### Net sales split 20181:



and by technical ethanol and starch and feed component is based on unaudited internal sales reporting.



### Scandinavia

Consumer product sales in Sweden, Norway and Denmark

### Key brands:



### Key focus areas:

• Developing and growing the Nordic core brands through innovations in new occasions and categories as well as with line extensions

CHILL

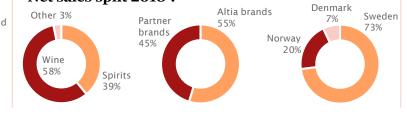
KOSKENKORVA

- Strengthening strategic wine and spirits partnerships and cooperation throughout the value chain
- Continuing to develop Altia's digital reach to consumers and customers via folkofolk.se
- Continuous evaluation of product portfolio and ongoing revenue management

#### Key figures 2018:

- Net sales EUR 118 million
- Comparable EBITDA margin 8.6%
- Personnel at year-end 83

#### Net sales split 2018<sup>1</sup>:





LARSEN

XANTÉ

### Altia Industrial

Industrial products and services businesses, supply chain, customer service and logistics.



**Industrial products:** Finnish barley is the focus of our operations and the products include barley starch, grain sprits, technical ethanols and feed components.

**Industrial services:** Contract manufacturing and logistics services for leading wine and spirits companies and for producers and retailers of technical ethanol and solvent products.

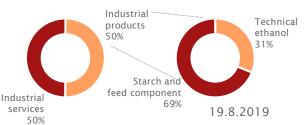
#### Key focus areas:

- Growing sales and developing marketing of industrial products. Continuously developing technology and automation to improve efficiency, use of energy and water.
- Deepening the co-operation and relationships with contract service partners
- Continuously improving the supply chain efficiency focusing on work safety, quality, automation and digitalisation. Expanding supply chain capabilities focusing on agility, flexibility, wine packaging and low alcohol production.

#### Key figures 2018:

- Net sales EUR 106 million
- Comparable EBITDA margin 10.3%
- Personnel at year-end 395

#### Net sales split 2018<sup>1</sup>:



### Our responsibility work is driven by key megatrends: health & wellbeing, circular economy and climate change

ALTIA CORPORATE RESPONSIBILITY CORNERSTONES AND MATERIALITY



### DRIVEN BY THE MEGATRENDS HEALTH & WELLBEING, CIRCULAR ECONOMY AND CLIMATE CHANGE

### Altia & customers

- Quality and safety of Altia's products
- Responsibly produced and traceable raw materials
- Balanced product portfolio aligned with responsible consumption trends

### Altia & society

- Responsible marketing
- Responsibility in supply chain
- Transparency and good governance

### Altia & environment

- Energy consumption and CO2 emissions
- Sustainable and resilient agriculture
- Conserving groundwater
- Sustainable packaging

### Altia & employees

- Wellbeing of employees
- Employee development & good leadership
- Occupational health & safety

# **Corporate Responsibility is an integral part of our business**

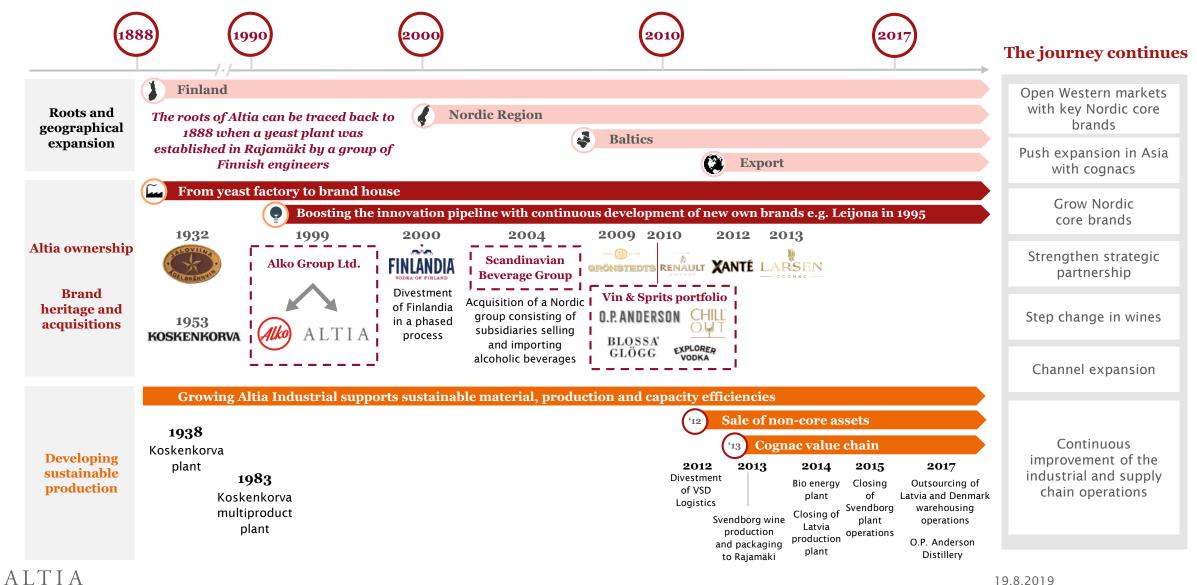
LET'S DRINK BETTER – SUPPORT THE DEVELOPMENT OF A MODERN RESPONSIBLE NORDIC DRINKING CULTURE

### Highlights H1 2019

- Acknowledged by inclusion on Sitra's most interesting companies in the circular economy
- First multi-chaneled media campaign to increase bottle recycling rates well received
- Progress in safety according to targets
  - Lost Time Injury Frequency (LTIF) decreased
  - Number of preventive observations growing
- Progress in environmental performance of production sites according to annual targets



# Our journey to being the Nordic powerhouse and market leader

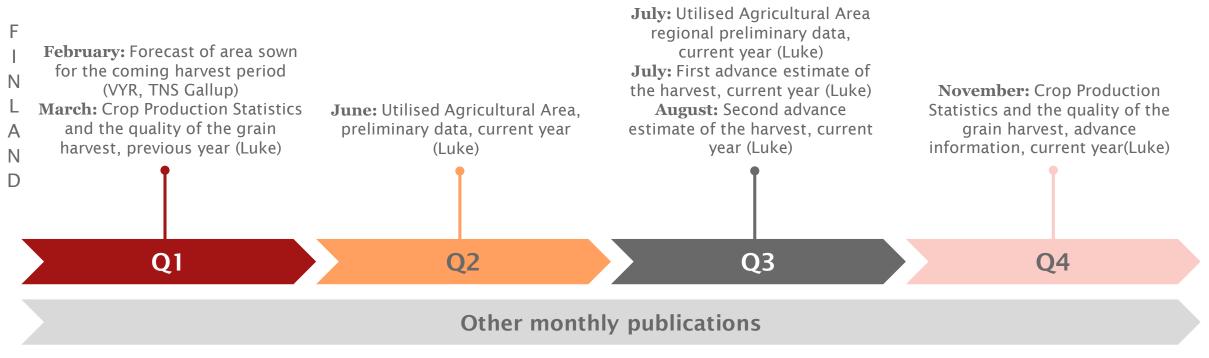


# Our integrated operating model creates synergies and economies of scale

ONE SHARED PLATFROM FOR OUR OWN BRANDS, PARTNER BRANDS AND INDUSTIRAL SERVICES



# **Barley reports and publications**



- Grain market report (International Grain council, IGC)
- World Agricultural Supply and Demand Estimates (WASDE) (USDA)
- MARS bulletins crop monitoring in Europe (European Comission)

# Our sales channels provide stable and predictable sales

APPROXIMATELY TWO THIRDS OF OUR CONSUMER PRODUCT SALES COME FROM RETAIL MONOPOLIES

		Consumer sales <sup>1)</sup>	Examples	Description	in the channel
t	68%	Monopoly	VINMONOPOLET	<ul> <li>State retail monopolies in Finland, Sweden and Norway are the largest channels and constitute together approximately two thirds of the Company's consumer product sales</li> <li>Retail monopolies have extensive geographic presence and wide assortment supported by pick-and-collect online services</li> </ul>	<ul> <li>Several years of experience in operating in the highly regulated Nordic monopoly market</li> <li>Understanding of Nordic consumer habits and trends provides strong position in the tender processes</li> </ul>
	10%	Grocery trade	Imaxima       Dagrofa         Imaxima       Market         Dansk       Supermarked         Imaxima       Imaxima	<ul> <li>Grocery stores, supermarkets and kiosks especially in Denmark and the Baltics</li> <li>Low/non-alcoholic beverages in monopoly markets</li> </ul>	• With the change in the Finnish Alcohol Act in January 2018, the grocery trade opened up for ethanol- based beverages of up to 5.5% ABV
	9%	Wholesale & HoReCa	KESPRO martin& J OFF FILL Heino K Scandic C FIL KITHERANSSITE RESTEL NOHO	<ul> <li>Hotels, restaurants and cafés</li> <li>Plays important role in brand building and in trend-setting</li> </ul>	<ul> <li>Access to HoReCa goes usually through wholesale customers</li> <li>Important marketing channel</li> </ul>
	13%	Travel retail & Exports	<b>VIKING LINE</b>	<ul> <li>Exports consists of consumer product sale outside Altia's home market</li> <li>Price differences between countries drive border trade and travel retail</li> </ul>	<ul> <li>Exports through distribution partnerships</li> <li>Key export countries are Russia, China and the US</li> </ul>

1) Consumer sales by customer segment in 2018. Consumer sales is defined as the total of net sales of Finland & Exports and Scandinavia segments. The consumer sales breakdown is based on unaudited internal sales reporting.

How Altia operates

# Two thirds of Altia's consumer product sales from monopolies

# Transparent pricing - fixed and predetermined gross margins for monopoly

					$\mathbf{C}$	$\mathbf{\tilde{c}}$	<b>—</b> •						
10%		68%				Annual wir	Annual windows for price revisions <sup>7)</sup>			Price lock-up period after a			
1070								Ι	II	III	initial listin	g	
trade	Monopoli	ies in Finland, Swed	len and Norwa		Alko	1 Feb	1 Jun	1 Oct	8 months				
Ca					SYSTEM BOLAGET	1 Mar	1 Sep	-	9 months				
facts <sup>6)</sup>						1 Jan	1 May	1 Sep	6 months				
Sales	Off-	Share of	Sale outlets			Extent of a	Extent of assortment <sup>4)</sup>		Share	Marketing			
2017 <sup>1)</sup>	share <sup>2)</sup>	consumption <sup>3)</sup>	Monopoly	Pick-up	Grocery trade	Base	Order	support <sup>5)</sup>	in BIB	restrictions			
85	90%	40%	355	60	4948 ≤5.5%	3642	3535	60%	41%	Under 22% A brands allow with certair restrictions			
241	90%	80.3%	440	457	6587 ≤2.25% (≤3.5% beer)	2521	13520	77.8%	62%	Alcohol marketing is general allowe however certa restrictions apply			
78	90%	48%	327	0	4257 ≤4.7%	1652	16335	55%	na	All marketing alcoholic beverages			
	trade Ca facts <sup>6)</sup> Sales volumes 2017 <sup>1)</sup> 85 241	e- Grocery Monopoli trade Ca Sales Off- trade 2017 <sup>1)</sup> Share <sup>2)</sup> 85 90% 241 90%	e- Grocery trade Ca Monopolies in Finland, Swee facts <sup>6</sup> Sales Off- Share of consumption share <sup>2</sup> ) Share of consumption 85 90% 40% 241 90% 80.3%	e- Grocery trade Ca Monopolies in Finland, Sweden and Norwa facts <sup>(6)</sup> Sales Off- share <sup>2)</sup> Share of consumption 3 <sup>3</sup> Monopoly 85 90% 40% 355 241 90% 80.3% 440	e- Grocery trade Ca Monopolies in Finland, Sweden and Norway facts <sup>6</sup> Sales Off- share <sup>2</sup> Share of consumption <u>30 Monopoly Pick-up</u> 85 90% 40% 355 60 241 90% 80.3% 440 457	a: Grocery trade Ca       Monopolies in Finland, Sweden and Norway       Image: Sweden and Norway         facts <sup>6</sup> )       Share of consumption $3^{3/2}$ Sale outlets         Sales volumes $2017^{10}$ Off-trade $3^{3/2}$ Share of consumption $3^{3/2}$ Sale outlets         85       90%       40%       355       60       4948 $\leq 5.5\%$ 241       90%       80.3%       440       457       6587 $\leq 2.25\%$ $\leq 3.5\%$ beer)	10%   68%   I $e   Grocery   Grocery   Trade   Ca 1   Feb  1$	$10\%  68\%  I  I  II$ $\frac{1}{100}  1  Feb  1  Jun$ $\frac{1}{100}  I  Feb  I  I  F$	10%       68%       I       I       II       III         e- Grocery trade Ca       Monopolies in Finland, Sweden and Norway Ca       1 Feb       1 Jun       1 Oct         Image: Ca       Image: Ca </td <td>10%       68%       I       II       III       IIII       IIIIIIII         e       Grocery trade       Monopolies in Finland, Sweden and Norway       1       Feb       1       Jun       1       Oct       8 months         Ga       I       He       1       Jun       1       Oct       8 months         facts<sup>6</sup>)       I       Mar       1       Sep       -       9 months         Sales volumes 2017<sup>10</sup>       Off-trade consumption share<sup>21</sup>       Share of consumption with Monopoly       Sale outlets       Extent of assortment<sup>40</sup>       Monopoly support<sup>41</sup>       Share of in BIB         85       90%       40%       355       60       4948  \$5.5%       3642       3535       60%       41%         241       90%       80.3%       440       457       \$5.25% \$2.25% \$5.5%       2521       13520       77.8%       62%</td>	10%       68%       I       II       III       IIII       IIIIIIII         e       Grocery trade       Monopolies in Finland, Sweden and Norway       1       Feb       1       Jun       1       Oct       8 months         Ga       I       He       1       Jun       1       Oct       8 months         facts <sup>6</sup> )       I       Mar       1       Sep       -       9 months         Sales volumes 2017 <sup>10</sup> Off-trade consumption share <sup>21</sup> Share of consumption with Monopoly       Sale outlets       Extent of assortment <sup>40</sup> Monopoly support <sup>41</sup> Share of in BIB         85       90%       40%       355       60       4948 \$5.5%       3642       3535       60%       41%         241       90%       80.3%       440       457       \$5.25% \$2.25% \$5.5%       2521       13520       77.8%       62%			

2)Aggregatde volume data for spirits and wine in 2016 (Euromonitor 2017)

ALTIA 3)Share of recorded alcohol consumption calculated in litres of 100% alcohol 4)Number of beverage brands

Based on surveys in 2017, results are not comparable

6) Unless otherwise stated, source: Information on the Nordic Alcohol Market 2018 (Alko)

7) Price revisions informed to monopolies about 2-3 months ahead

19.8.2019



### **Our Executive Management Team**

CFO

A Pekka Tennilä B Niklas Nylander C Janne Halttunen CEO

SVP, SCANDINAVIA

D Kari Kilpinen SVP, FINLAND & EXPORTS

**E** Hannu Tuominen SVP, ALTIA INDUSTRIAL



**G** Kirsi Puntila SVP, MARKETING



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