

We are the leading Nordic alcoholic beverage brand house on the wine and spirits markets

WE OPERATE ON THE STABLE AND PROFITABLE NORDIC MARKET

**Market positions** in the Nordic region

**Spirits** 

Wine

#1

#1

**Key figures 2017** 

**Net sales** 

359.0

**EUR million** 

Comparable EBITDA margin

11.8%



Head office

Production

Sales office

Warehouse

Distillery



Market position



Wines





6.1.2019



# We are the Nordic iconic brands

### BRAND FOCUSED BUSINESS THROUGH OWN AND PARTNER BRANDS























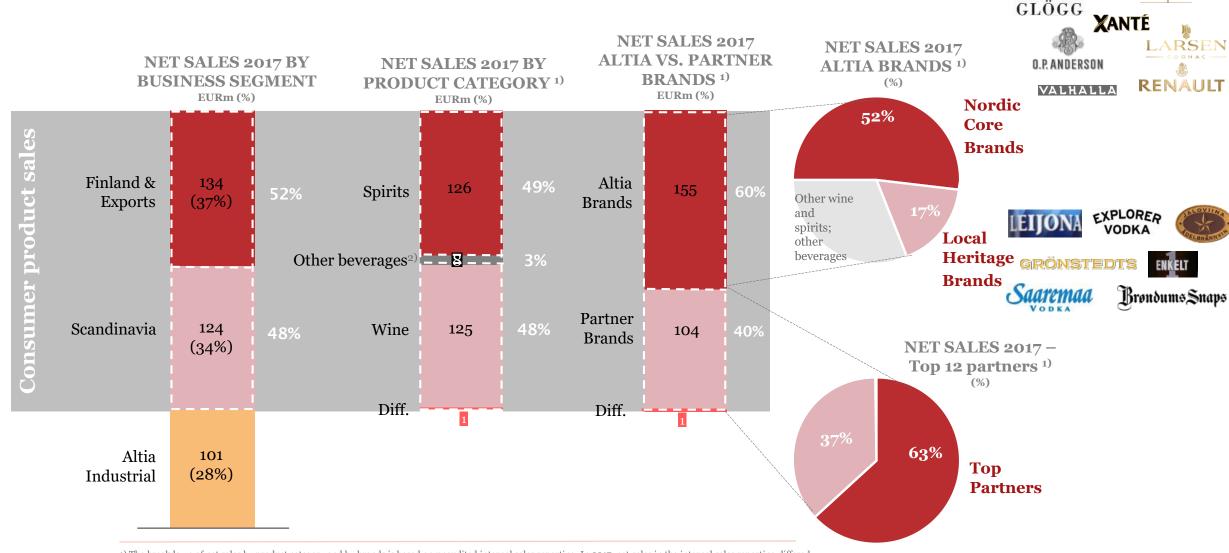




Wide assortment of many other own and partner brands from around 150 partners

ALTIA

# Our business is well balanced





KOSKENKORVA BLOSSA'

# Our operations are divided into three segments

ALTIA INDUSTRIAL PROVIDES INDUSTRIAL PARTNERS WITH HIGH-QUALITY SOLUTIONS AND SERVICES



# Finland & Exports

 Consumer product sales in Finland, the Baltics, travel retail and exports

**Net sales** 

Comparable EBITDA margin

134
EUR million

14.6%



# Scandinavia

 Consumer product sales in Sweden, Norway and Denmark

**Net sales** 

Comparable EBITDA margin

124
EUR million

9.3%



## **Altia Industrial**

- Industrial products
- Industrial services
- Supply chain

**Net sales** 

Comparable EBITDA margin

101
EUR million

**12.3**%

# Let's drink better

Altia wants to support and co-create the development of a new, modern and responsible Nordic drinking culture

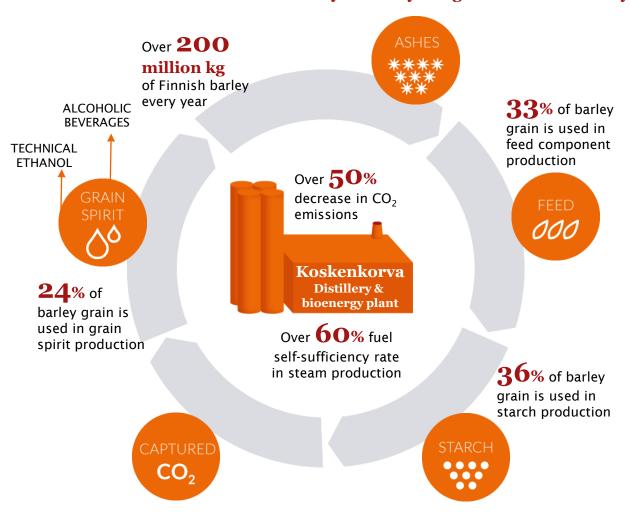
drinks business GREEN AWARDS 2018 Altia awarded as the Green Company of the Year

"Altia was selected as the winner due to the bio and circular economy achieved at its Koskenkorva distillery in Finland."



# Sustainability and high quality raw materials are key elements of our brands

### Finnish farmers and circular economy of barley – high material efficiency

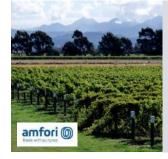


### **Spring water**



- Natural, unfiltered spring water
- Protected water abstraction areas
- The same source of water has been used since operations were first established in Rajamäki in 1888

### **Bulk wine & Cognac producers**



- Dedicated Wine Sourcing team operates around the world in all wine regions
- Altia is committed to sustainable wine sourcing
- Audits at raw material suppliers
- The production of Renault and Larsen Cognac is handled locally

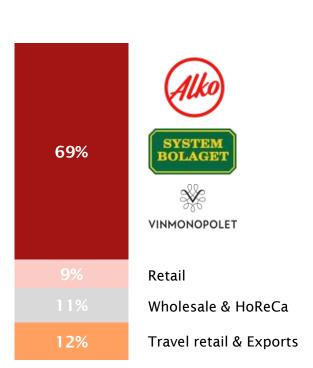
### **Packaging**



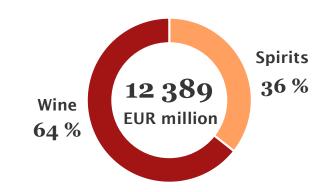
- In packaging Altia considers the environmental attributes and recyclability of the materials used
- Forerunner in innovative, ecological and smart packaging such as PET bottles and bag-in-boxes
- PET bottles and bag-in-boxes have lower CO<sub>2</sub> emissions than glass bottles
- High recycling rates in the Nordics up to 90% of PET bottles

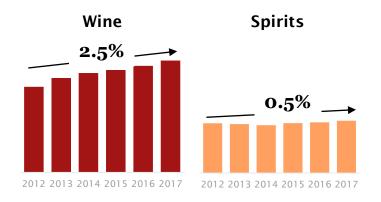
# We operate in the large and non-cyclical Nordic wine and spirits market

Two thirds of Altia's consumer product sales from state retail monopolies



Stable value growth on the large Nordic wine and spirits market<sup>1)</sup>







Source: Euromonitor International Ltd. Alcoholic Drinks data 2018 edition (May 2018). All Euromonitor value data calculated in EUR with fixed exchange rates and current prices. All growth rates are CAGR; historical CAGR % for 2012-2017, forecast CAGR % for 2018-2022. Nordic incl. Finland, Sweden, Norway, Denmark.



# Our brand portfolio is well positioned to capture the growth pockets created by key market trends

















**Digitalisation** 

### **Authenticity**

- **CONNOISSEURSHIP**
- LOCALITY, PROVENANCE AND HERITAGE
- **CRAFTSMANSHIP**

### Sustainability

- ETHICAL WELLBEING
- **FAIRLY TRADED**
- **ENVIRONMENTAL RESPONSIBILITY**
- TRANSPARENCY

### Health consciousness

- **BALANCED LIFE**
- CLEAN CULTURE **MOVEMENT**
- FRESHNESS AND **SIMPLICITY**
- NATURAL INGREDIENTS

### **Premiumisation**

- QUALITY ALL AROUND
- SCARCITY IS LUXURY
- PREMIUM EXPERIENCES
- **ON-DEMAND**

Source: IWSR, Future Lab, Euromonitor

- **EASY ACCESS**
- CONVENIENT PACKAGING

Convenience

# The core of our strategy is to deliver profitable growth



### **Commercial battles**

**1** Grow Nordic Core Brands

- Expand into new geographical markets
- Innovate into new occasions and consumer segments

**2** Execute a step change in wines

- Grow wine segment with innovations and higher level of co-operation with partners
- Focus on Sweden and Finland monopoly channel
- 3 Strengthen strategic partnerships
- Expand and develop new business and cooperation models
- Growth through innovations and cooperation models
- 4 Channel expansion and development
- Retail
- E-commerce and other digital platforms

Active brand portfolio management

Altia continues to focus on active brand portfolio management, potential selective acquisitions and/or divestments

- Fund and enable growth continuous improvement of overall efficiency
  - Efficiencies and new capabilities in the supply chain
  - · Organisational ways of working through simplification and digitalisation
  - Product portfolio optimisation
  - · Continuous development of co-operation and industrial products offering

# International expansion provides upside potential

HIGH-QUALITY DISTRIBUTION AGREEMENTS HAVE BEEN SIGNIFICANT MILESTONES FOR OUR EXPORT AMBITIONS

### **Key export contracts**



- The U.S is the second largest vodka market in the world
- The value of the North American vodka market is expected grow at around 3.1% CAGR over 2018-2022<sup>1)</sup>
- The growing gin trend in Europe has increased interest in other spiced spirits such as aquavit, which is expected to benefit from authenticity and heritage movements<sup>2)</sup>
- China is the second largest cognac market in the world and important especially in high end qualities
- The value of brandy and cognac market in Asia Pacific is expected to grow at around 7.0% CAGR over 2018-2022<sup>1)</sup>

- Exports
  possess significant
  additional sales potential
  as the current global
  consumer trends
  fit well into
  Altia's Nordic core
  brand portfolio
- Cost-efficient and low risk exports strategy through distribution partnerships
  - Strengthened innovation platform further supports export growth

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<sup>1)</sup> Source: Euromonitor International Ltd. Alcoholic Drinks data 2018 edition (May 2018)

<sup>2)</sup> Source: Management Consultant Analysis

# Our financial targets aim towards stable shareholder returns

Net sales growth	+ <b>2</b> % CAGR	<ul> <li>Altia's target is to achieve an annual net sales growth of 2 per cent over time (CAGR)</li> </ul>
Comparable EBITDA margin	<b>15</b> %	Comparable EBITDA margin target to reach 15 per cent in the long-term
Net debt / comparable EBITDA	< <b>2.5</b> x	<ul> <li>Altia's target is to keep reported net debt in relation to comparable EBITDA below 2.5x in the long-term</li> </ul>
Dividend policy	≥60 % of the result for the period	<ul> <li>Altia aims to pursue an active dividend policy, and the result for the period not considered necessary to grow and develop the company will be distributed to the shareholders</li> </ul>

