## Quarterly Report <br> Q3 2018



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## Message from the CEO

Q3 results continue the trend from previous quarters: Strong organic growth for Wine and Distribution, flat sales in Spirits and lower profitability across segments. We are pleased to see continued revenue growth for our wine business, in Sweden as well as Norway. We captured market shares with more attractive porfolios, though the strong EUR significantly reduced the profitability compared to last year. For Spirits, we are not pleased with the lack of growth. Flat sales with unfavorable mix reduced the profitability in Q3 compared to the same period last year.

## Wine

Strengthened portfolios within growing categories, tender wins and redesign of former bestsellers have all contributed to increased sales and market shares in Sweden and Norway. In Finland, changes in the alcohol legislation and higher alcohol taxes still hampered sales. Very unfavourable exchange rates, especially for the SEK versus EUR, reduced profitability.

## Spirits

Revenue in Norway and Sweden declined, as sales continued to suffer from price competition in the value segments of aquavit and vodka. In Denmark, we gained market share in the aquavit category during Q3, but not enough to offset the category decline, keeping revenue at same level as last year thanks to revenue from acquisitions. Revenues increased in Duty Free Travel Retail, there was a return to slight growth in Gemany, while sales in Finland were flat. Overall, acquisitions contributed 9 MNOK to revenues in the quarter. Spirits' margins were significantly lower in Q3 compared to the same period last year, mainly due to negative product- and marketmix and lower production levels than last year.

## Distribution

The revenue growth for Distribution continued in Q3, driven by increased activity for existing customers. But higher costs resulted in lower profitability this Q3 than the same period last year.


Kenneth Hamnes Group CEO

## Key figures Q3 2018

CONSOLIDATED GROUP FIGURES

| MNOK | Third quarter |  | Year to date |  | Full Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | 2018 | 2017 | 2017 |
| Total operating revenue | 644.9 | 603.1 | 1875.1 | 1743.9 | 2575.1 |
| Gross profit ${ }^{11}$ | 260.7 | 275.2 | 776.9 | 779.7 | 1166.5 |
| EBITDA ${ }^{1)}$ | 70.5 | 92.5 | 158.6 | 181.6 | 347.6 |
| EBITDA adjusted ${ }^{1)}$ | 76.8 | 101.6 | 160.5 | 193.9 | 360.8 |
| Pre-tax profit | 45.9 | 73.2 | 90.5 | 119.0 | 258.7 |
| Earnings per share, parentcompany shareholders (NOK) | 0.48 | 0.80 | 0.94 | 1.26 | 2.66 |
| Key figures |  |  |  |  |  |
| Gross margin ${ }^{1)}$ | 40.4 \% | 45.6 \% | 41.4 \% | 44.7 \% | 45.3 \% |
| EBITDA margin ${ }^{1 /}$ | 10.9 \% | 15.3 \% | 8.5 \% | 10.4 \% | 13.5 \% |
| EBITDA margin adjusted ${ }^{1)}$ | 11.9 \% | 16.8 \% | 8.6 \% | 11.1 \% | 14.0 \% |
| Equity ratio ${ }^{1)}$ | 39.1 \% | 39.9 \% | 39.1 \% | 39.9 \% | 36.8 \% |
| Financial position |  |  |  |  |  |
| Total equity | 1511.3 | 1518.7 | 1511.3 | 1518.7 | 1669.4 |
| Net interest bearing debt (cash) ${ }^{1)}$ | 858.3 | 816.7 | 858.3 | 816.7 | 821.4 |

${ }^{1)}$ Alternative Performance Measure (APM) - see separate chapter for definition and reconciliation.


## Operating revenue per



Adj. EBITDA pr segment ${ }^{1,2}$


[^0]
## Highlights Q3 2018

OVERALL PERFORMANCE

- Operating revenue for Q3 2018 was 644.9 MNOK, compared to 603.1 MNOK in Q3 last year (+6.9 percent) ${ }^{2}$. Operating revenue increased for the Wine and Distribution segments, but was flat for the Spirits segment. Organic growth for Q3 was 5.4 percent, with an estimated negative currency effect of ca 12 MNOK.
- Adjusted EBITDA for Q3 was 76.8 MNOK, compared to 101.6 MNOK Q3 last year (-24.4 percent). The lower margin was mainly due to the negative currency effects in Wine estimated to ca 13 MNOK , unfavourable mix in Spirits and external costs in Distribution.


## BUSINESS SEGMENTS

- Wine revenues amounted to 393.9 MNOK, compared to 377.0 MNOK in Q3 last year (+4.5 percent). Organic growth was 8.1 percent. Adjusted EBITDA margin was 13.2 percent for Q3 2018, compared to 16.1 percent in Q3 last year. Sales and market share increased due to an improved portfolio adjusted towards growing categories (light, white and rosé), as well as tender wins and the redesign of former best-sellers. Unfavourable FX hampered profits.
- $\quad$ Spirits revenues amounted to 208.6 MNOK, compared to 207.1 MNOK in Q3 last year (+0.7 percent). Organic revenue was negative 2.5 percent $^{3}$. Adjusted EBITDA margin was 12.2 percent for Q3, compared to 18.4 percent in Q3 last year. Unfavourable market and product mix reduced margins.
- Distribution revenues amounted to 72.7 MNOK compared to 67.9 MNOK in Q3 last year (+7.0 percent). Adjusted EBITDA for Q3 2018 was 2.5 MNOK, compared to 3.8 MNOK in Q3 2017 (-34.2 percent). Higher personell and external distribution costs reduced the EBITDA-impact of the incremental revenues.

[^1]
## Wine: Revenue growth, but negative FX-effect

| MNOK | Third quarter |  | Year to date |  | Full Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | 2018 | 2017 | 2017 |
| Total operating revenue | 393.9 | 377.0 | 1174.0 | 1100.0 | 1540.9 |
| Gross profit ${ }^{11}$ | 91.7 | 99.1 | 272.9 | 274.0 | 386.5 |
| Gross margin ${ }^{1 /}$ | 23.3\% | 26.3\% | 23.2\% | 24.9\% | 25.1\% |
| EBITDA ${ }^{1 /}$ | 46.8 | 60.5 | 111.4 | 127.9 | 186.5 |
| EBITDA adjusted ${ }^{1 /}$ | 51.8 | 60.8 | 121.7 | 128.2 | 191.7 |
| EBITDA margin ${ }^{1 /}$ | 11.9\% | 16.1\% | 9.5\% | 11.6\% | 12.1\% |
| EBITDA margin adjusted ${ }^{1 /}$ | 13.2\% | 16.1\% | 10.4\% | 11.7\% | 12.4\% |

${ }^{1)}$ Alternative Performance Measure (APM) - see separate chapter for definition and reconciliation.

## OPERATING REVENUE

Total operating revenue for Wine was 393.9 MNOK for the third quarter, compared to 377.0 MNOK in Q3 last year. Reported growth was 4.5 percent, while organic growth was 8.1 percent as weaker SEK vs. NOK reduced reported revenues.

In Sweden, Arcus' sales at Systembolaget increased significantly more than the market growth of 5.4 percent, resulting in increased market shares. The continued growth is still explained by a portfolio well positioned within the growing categories of white wine, sparkling and rosé, together with winning several new tenders.

In Norway, sales at Vinmonopolet grew by 3.6 percent. Arcus experienced higher than average growth for both own brands and agency wines, resulting in increased market shares in the period. Arcus' sales was driven by a strengthened portfolio adjusted towards growing categories, together with increased volume from new products and redesign of former best-sellers.

In Finland, Alko experienced a 3.0 percent drop in sales. This was due to higher alcohol taxes and a change in alcohol legislation. The presence of
products up to 5.5 percent alcohol strength in regular retail store led to lower footfall at Alko. Arcus' sales to Alko in the period decreased more than the decline in overall sales of wine at Alko as Arcus' portfolio is weighted towards the declining low-price segments.

Own wine brands experienced further growth across all markets, including the Duty Free Travel Retail channel.

## EBITDA

The adjusted EBITDA-margin for Wine was 13.2 percent in the third quarter compared to 16.1 percent in the same period last year.

Price adjustments from September 1 in Norway and Sweden and a reduction in underlying indirect costs, only partly compensated for a significantly stronger EUR. In addition, the margin last year was boosted by a release of provisions (cf. Q3 2017 report).

## WINE

Arcus is the largest importer of wine in Norway, the second largest in Sweden, and the third largest in Finland. Arcus imports and markets agency wines, as well as Arcus brands.

## Spirits: Flat revenue, weak mix reduces margins

| MNOK | Third quarter |  | Year to date |  | Full Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | 2018 | 2017 | 2017 |
| Sales | 169.6 | 165.3 | 466.8 | 456.4 | 763.4 |
| Other revenue | 38.9 | 41.8 | 115.1 | 116.5 | 149.9 |
| Total operating revenue | 208.6 | 207.1 | 581.9 | 572.9 | 913.3 |
| Gross profit ${ }^{11}$ | 101.1 | 113.3 | 298.3 | 317.8 | 508.4 |
| Gross margin ${ }^{1)}$ | 48.5\% | 54.7\% | 51.3\% | 55.5\% | 55.7\% |
| EBITDA ${ }^{1)}$ | 24.9 | 32.0 | 53.2 | 75.2 | 175.6 |
| EBITDA adjusted ${ }^{1)}$ | 25.5 | 38.0 | 54.6 | 81.8 | 182.8 |
| EBITDA margin ${ }^{1)}$ | 12.0\% | 15.5\% | 9.1\% | 13.1\% | 19.2\% |
| EBITDA margin adjusted ${ }^{1 /}$ | 12.2\% | 18.4\% | 9.4\% | 14.3\% | 20.0\% |

${ }^{1)}$ Alternative Performance Measure (APM) - see separate chapter for definition and reconciliation.

## OPERATING REVENUE

Total operating revenue for Spirits third quarter 2018 was 208.6 MNOK, compared to 207.1 MNOK for the same period last year, an increase of 0.7 percent. Organic growth was negative 2.5 percent ${ }^{1}$, with 9 MNOK of contribution from acquisitions in the period and a negative currency effect of 0.5 MNOK.

Adjusted for M\&A, sales declined in Norway and Sweden, with market share declining in both markets. Price competition in the value segment of the aquavit and vodka categories continued. Sales in Finland were flat.

Organic revenues in Denmark were down in a spirits market that was very weak through the hot summer, where retailers prioritized space for other product categories. Market share in the core aquavit category increased, but not enough to offset the category decline.

Sales increased significantly in Duty Free Travel Retail, and were up in Germany and the US. In Germany, sales from our importer Eggers \& Franke to distributors increased in the quarter, an
improvement over previous quarters, but YTD shipments levels remain below last year.

## EBITDA

The adjusted EBITDA margin for Spirits was 12.2 percent for Q3 2018, compared to 18.4 percent Q3 2017.

The most important reasons for the margin decline were negative market and product mix, a favorable provisions release in Q3 last year, and exceptionally high production last year resulting in low fixed costs per unit compared to average levels this year.

## SPIRITS

Arcus is a global leader in aquavit with brands such as Gammel Opland, Linie, Løiten and Aalborg. Other important categories are bitter (Gammel Dansk), vodka (Vikingfjord, Kalinka, Amundsen and Dworek) and cognac (Braastad). Key markets are Norway, Denmark, Sweden, Finland, Germany and Duty Free Travel Retail (DFTR). Arcus brands are produced and bottled at Gjelleråsen, outside Oslo.

[^2]
## Distribution: Increased revenue, low efficiency

| MNOK | Third quarter |  | Year to date |  | Full Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | 2018 | 2017 | 2017 |
| Total operating revenue | 72.7 | 67.9 | 215.7 | 197.4 | 284.4 |
| Gross profit ${ }^{11}$ | 72.7 | 67.9 | 215.7 | 197.4 | 284.4 |
| Gross margin ${ }^{1 /}$ | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| EBITDA ${ }^{1 /}$ | 2.4 | 3.4 | 2.4 | 2.8 | 13.5 |
| EBITDA adjusted ${ }^{1)}$ | 2.5 | 3.8 | 2.5 | 3.2 | 14.1 |
| EBITDA margin ${ }^{11}$ | 3.3\% | 5.0\% | 1.1\% | 1.4\% | 4.7\% |
| EBITDA margin adjusted ${ }^{1)}$ | 3.4\% | 5.5 \% | 1.2\% | 1.6\% | 5.0\% |

${ }^{1)}$ Alternative Performance Measure (APM) - see separate chapter for definition and reconciliation.

## VOLUME

Distributed volume in the third quarter was 11.4 million liters, an increase of 0.6 million liters from the same quarter last year. This equals an increase of 5.7 percent, while Vinmonopolet's total volume in the third quarter was unchanged from last year. The volume growth was mainly driven by increased activity for existing customers

By the end of the third quarter, Distribution had a 49.4 percent share of volume delivered to Vinmonopolet, compared to 45.3 percent last year. Volume in the horeca-channel had a growth of 3.8 percent.

## OPERATING REVENUE

Operating revenue increased by 7.0 percent to 72.7 MNOK in the quarter, compared to 67.9 MNOK in the same period last year. The main reasons are increased volumes and higher income from pallet storage. Sales of other services were slightly lower than the same period last year.

## EBITDA

Adjusted EBITDA in the third quarter was 2.5 MNOK, down 1.3 MNOK from the same quarter last year.

The challenges from second quarter continued in the third quarter with higher use of temps, overtime and night-shifts. In addition, a higher share of the deliveries in the quarter was handled by external logistics partners. All this more than offset the expected efficiency gains from increased volume.

Short-term actions to improve planning and longterm actions to remove bottlenecks are ongoing.

## DISTRIBUTION

Vectura is the leading integrated logistics service provider for alcoholic beverages in Norway. Vectura serves both Arcus-Gruppen AS and external customers. Vectura is located next to Arcus' production facility at Gjelleråsen, outside Oslo.

## Financial position and other <br> information

## CASH FLOW AND FINANCIAL POSITION

Reported net cash flow from operations before tax in Q3 2018 was 123.6 MNOK, compared to 128.1 MNOK in Q3 2017 (-4.6 MNOK), driven mainly by lower adjusted EBITDA compared to the corresponding quarter last year.

Cash flow from operations in Q3 was positively impacted by lower net working capital at the end of the quarter versus the level at the end of Q2. This reduction in net working capital is normal for the quarter, but was slightly larger this year compared to last year.

Net interest bearing debt was 858.3 MNOK, compared to 816.7 MNOK as at the end of Q3 2017. A lower opening cash position and slightly lower cash flow during the quarter increased net debt compared to last year, while lower SEK/NOK currency rate reduced the NOK-value of the SEKdenominated long-term bank loan.

## OTHER INFORMATION

## PROXIMO

Arcus was selected by Proximo as their new Nordic distributor, to sell their world-famous brands with effect from 1 January 2019. Proximo is one of the leading global spirits players, most famous for Jose Cuervo Tequila, the world's bestselling and oldest tequila brand with a heritage tracing back to 1795 . In
addition to Cuervo, Arcus will also sell Bushmills Irish Whiskey, the third largest Irish whiskey in the world, and The Kraken Black Spiced Rum, one of world's most dynamic and fastest growing rum brands.

Proximo's distribution arrangements with Arcus cover all Nordic markets including the duty free and travel retail channels.

## WINE NORWAY

Eirik Andersen has been appointed the new Managing Director of Vingruppen AS with effect from 1 October 2018, replacing Thomas Patay.

Eirik has spent 14 years at Vinmonopolet in different roles, including Product Manager, Head of Fine Wine \& Auctions and Market and Portfolio Manager. Since 2016, he has been the Managing Director of Symposium Wines, one of the companies in Vingruppen AS.

## SHARE PURCHASE PROGRAM

In connection with Arcus' share purchase progam for employees, the company has since 27 August 2018 purchased 107,857 Arcus shares. As of 14
November, the company holds 107,857 Arcus shares to be distributed to employees.

## Group consolidated accounts

The interim financial statement has not been audited.

CONDENSED STATEMENT OF INCOME

| MNOK |  | Third quarter |  | Year to date |  | Full Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Note | 2018 | 2017 | 2018 | 2017 | 2017 |
| Sales | 2,9 | 635.4 | 593.8 | 1839.8 | 1710.1 | 2530.1 |
| Other revenue | 2 | 9.5 | 9.3 | 35.3 | 33.8 | 44.9 |
| Total operating revenue | 2,9 | 644.9 | 603.1 | 1875.1 | 1743.9 | 2575.1 |
| Cost of goods |  | -384.2 | -327.8 | -1 098.2 | -964.3 | -1408.5 |
| Gross Profit |  | 260.7 | 275.2 | 776.9 | 779.7 | 1166.5 |
| Gain on sale of fixed assets |  | 0.1 | 0.0 | 0.2 | 0.0 | 0.0 |
| Salaries and personnel cost |  | -92.4 | -91.0 | -308.9 | -300.1 | -417.4 |
| Advertising \& Promotion expenses (A\&P) |  | -28.8 | -28.7 | -93.6 | -87.6 | -122.7 |
| Other operating expenses |  | -63.3 | -54.5 | -212.6 | -198.0 | -269.0 |
| Share of profit from $\mathrm{AC}^{1)}$ and JCE ${ }^{2 /}$ |  | 0.5 | 0.6 | -1.6 | -0.1 | 3.3 |
| Other income and expenses | 3 | -6.3 | -9.0 | -1.8 | -12.4 | -13.2 |
| EBITDA |  | 70.5 | 92.5 | 158.6 | 181.6 | 347.6 |
| Depreciation | 5,6 | -10.7 | -10.8 | -31.6 | -33.5 | -44.2 |
| Amortisations | 5,6 | -1.9 | -1.9 | -5.8 | -5.5 | -7.4 |
| Write downs |  | 0.0 | 0.0 | 0.0 | 0.0 | -22.7 |
| Operating profit (EBIT) |  | 57.8 | 79.8 | 121.3 | 142.6 | 273.3 |
| Financial income | 12 | 3.3 | 2.9 | 8.7 | 5.4 | 25.9 |
| Financial expenses | 7,10,12 | -15.3 | -9.5 | -39.4 | -29.0 | -40.4 |
| Pre-tax profit |  | 45.9 | 73.2 | 90.5 | 119.0 | 258.7 |
| Tax |  | -11.6 | -16.2 | -22.9 | -28.6 | -70.5 |
| Profit/loss for the year |  | 34.3 | 57.0 | 67.6 | 90.4 | 188.2 |
| Profit/loss for the year attributable to parent company shareholders |  | 32.5 | 54.8 | 63.8 | 86.0 | 181.3 |
| Profit/loss for the year attributable to non-controlling interests |  | 1.7 | 2.2 | 3.7 | 4.5 | 6.9 |
| Earnings per share, continued operations |  | 0.48 | 0.80 | 0.94 | 1.26 | 2.66 |
| Diluted earnings per share, continued operations |  | 0.46 | 0.78 | 0.91 | 1.24 | 2.62 |

${ }^{1)}$ Associated Companies, ${ }^{2)}$ Jointly Controlled Entities

## CONDENSED STATEMENT OF OTHER COMPREHENSIVE INCOME

| MNOK | Third quarter |  | Year to date |  | Full Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Note | 2018 | 2017 | 2018 | 2017 | 2017 |
| Profit/loss for the year | 34.3 | 57.0 | 67.6 | 90.4 | 188.2 |
| Items that will not be reclassified against the statement of income |  |  |  |  |  |
| Change in actuarial gains and losses pensions | 0.0 | 0.0 | 0.0 | 0.0 | 4.4 |
| Tax on change in actuarial gains and losses pensions | 0.0 | 0.0 | 0.0 | 0.0 | -1.1 |
| Total items that will not be reclassified against the statement of income | 0.0 | 0.0 | 0.0 | 0.0 | 3.4 |
| Items that may be reclassified against the statement of income |  |  |  |  |  |
| Translating differences in translation of foreign subsidiaries | -1.6 | -18.1 | -36.1 | 23.8 | 73.2 |
| Tax on translating differences in translation of foreign subsidiaries | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Total items that may be reclassified against the statement of income | -1.6 | -18.1 | -36.1 | 23.8 | 73.2 |
| Total other comprehensive income | -1.6 | -18.1 | -36.1 | 23.8 | 76.6 |
| Total comprehensive income for the year | 32.7 | 38.9 | 31.4 | 114.2 | 264.8 |
| Total comprehensive income for the year attributable to parent company shareholders | 31.0 | 36.6 | 29.3 | 109.1 | 256.7 |
| Total comprehensive income for the year attributable to noncontrolling interests | 1.7 | 2.3 | 2.1 | 5.1 | 8.1 |

CONDENSED STATEMENT OF FINANCIAL POSITION

| MNOK |  | Year to date |  | Full Year |
| :---: | :---: | :---: | :---: | :---: |
|  | Note | 2018 | 2017 | 2017 |
| Intangible assets | 6 | 1838,8 | 1757,6 | 1891,4 |
| Tangible assets | 5 | 317,8 | 328,6 | 329,8 |
| Deferred tax asset |  | 132,7 | 166,5 | 136,8 |
| Financial assets |  | 55,7 | 49,8 | 60,1 |
| Total fixed assets |  | 2 345,0 | 2302,4 | 2 418,1 |
| Inventories |  | 482,6 | 446,5 | 410,8 |
| Accounts receivables and other receivables |  | 942,6 | 912,2 | 1519,1 |
| Cash and cash equivalents |  | 90,7 | 144,1 | 184,4 |
| Total current assets |  | 1515,9 | 1 502,8 | 2 114,2 |
| Total assets |  | 3 860,9 | 3805,2 | 4532,4 |
| Paid-in equity |  | 772,1 | 772,1 | 772,1 |
| Retained earnings |  | 736,9 | 729,6 | 878,5 |
| Non-controlling interests |  | 2,3 | 17,0 | 18,8 |
| Total equity |  | 1511,3 | 1518,7 | 1 669,4 |
| Non-current liabilities to financial institutions | 8 | 685,5 | 728,1 | 742,8 |
| Non-current liabilities at fair value through profit or loss | 7,10 | 69,6 | 0,0 | 0,0 |
| Non-current finance lease liabilities | 8 | 153,5 | 171,5 | 166,4 |
| Pension obligations |  | 30,7 | 34,7 | 30,6 |
| Deferred tax liability |  | 97,3 | 95,5 | 101,0 |
| Other non-current provisions |  | 0,2 | 0,4 | 0,3 |
| Total non-current liabilities |  | 1036,8 | 1030,2 | 1041,1 |
| Bank Overdraft | 8 | 87,6 | 37,8 | 72,7 |
| Current liabilities at fair value through profit or loss | 7,10 | 0,0 | 13,8 | 0,0 |
| Current finance lease liabilities | 8 | 17,4 | 16,5 | 17,4 |
| Tax payable |  | 0,0 | 0,0 | 2,1 |
| Accounts payable and other payables |  | 1207,8 | 1 188,2 | 1729,6 |
| Total current liabilities |  | 1312,8 | 1 256,3 | 1821,8 |
| Total equity and liabilities |  | 3 860,9 | 3805,2 | 4 532,4 |


| MNOK |  | 30.09.2018 |  |  | 30.09.2017 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Statement of changes in equity | Note | Attributed to equity holders of the parent company | Noncontrolling interest | Total equity | Attributed to equity holders of the parent company | Noncontrolling interest | Total equity |
| Equity 1 January |  | 1650.6 | 18.8 | 1669.4 | 1488.7 | 13.9 | 1502.6 |
| Total comprehensive income for the period |  | 29.3 | 2.1 | 31.4 | 109.1 | 5.1 | 114.2 |
| Dividends |  | -112.9 | -5.8 | -118.7 | -100.0 | -2.4 | -102.3 |
| Re-purchase of own shares |  | -1.2 | 0.0 | -1.2 | 0.0 | 0.0 | 0.0 |
| Sharebased payments | 10,11 | 4.5 | 0.0 | 4.5 | 6.5 | 0.0 | 6.5 |
| Change in non-controlling interest |  | -61.5 | -12.6 | -74.1 | -2.7 | 0.3 | -2.4 |
| Transfer from minority to majority at end of period |  | 0.3 | -0.3 | 0.0 | 0.0 | 0.0 | 0.0 |
| Equity at the end of period |  | 1508.9 | 2.3 | 1511.3 | 1501.7 | 17.0 | 1518.7 |

In several of the Group's wine companies, there are non-controlling interests. For most of these non-controlling interests, there are put options associated, which the non-controlling interest can exercise at a certain point of time in the future. Although the Group does not have control of the shares at the end of the reporting period, the Group also does not control the possible exercise of the put-option. Because of this, these non-controlling interests are recognized as though they are owned by the Group, but with partial presentation of the non-controlling interests. Partial presentation of non-controlling interests means that the non-controlling interests' share of the profit for the year is shown in the statement of income, whereas no non-controlling interests are stated in the equity. At period end, the non-controlling interests' share of the profit for the year, adjusted for the dividend distributed for the period, are reclassified from non-controlling interest to the majority's share of equity.

The presented remaining non-controlling interest in the equity is non-controlling interests where there are no put-options associated.

## CONDENSED STATEMENT OF CASHFLOW

| MNOK |  | Third quarter |  | Year to date |  | Full Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Note | 2018 | 2017 | 2018 | 2017 | 2017 |
| Pre-tax profit |  | 45.9 | 73.2 | 90.5 | 119.0 | 258.8 |
| Depreciation and amortisations | 5,6 | 12.6 | 12.7 | 37.4 | 39.0 | 74.3 |
| Received dividend from associated companies |  | 0.0 | 0.0 | 0.4 | 0.0 | 0.0 |
| Net interest in period |  | 9.5 | 6.9 | 26.2 | 22.0 | 31.5 |
| Other items without cash effect |  | 2.5 | -0.8 | -3.1 | 17.6 | 12.1 |
| Change in inventories |  | -8.0 | -2.9 | -71.8 | -67.6 | -31.8 |
| Change in receivables |  | 216.0 | 190.4 | 583.9 | 565.5 | -50.0 |
| Change in payables |  | -154.9 | -151.4 | -523.2 | -602.8 | -61.6 |
| Cash flow from operating activities before tax |  | 123.6 | 128.1 | 140.4 | 92.8 | 233.2 |
| Tax paid |  | -9.1 | -8.8 | -29.1 | -31.2 | -33.2 |
| Cash flow from operating activities |  | 114.5 | 119.3 | 111.3 | 61.6 | 199.9 |
| Proceeds from sale of tangible \& intangible fixed assets |  | 0.1 | 0.0 | 0.2 | 0.0 | 0.0 |
| Payments on acquisition of tangible \& intangible fixed assets | 5,6 | -5.3 | -5.7 | -16.8 | -11.1 | -22.2 |
| Payments on acquisition of Brands | 6 | 0.0 | 0.0 | 0.0 | -4.0 | -118.6 |
| Payments on acquisition of operations |  | -0.1 | -3.9 | -0.1 | -2.8 | -2.8 |
| Other investments |  | 0.0 | -0.5 | 0.0 | -0.5 | -0.4 |
| Cash flows from investment activities |  | -5.3 | -10.0 | -16.8 | -18.3 | -144.0 |
| Proceeds - co-investment program | 7.12 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Payments - co-investment program | 7.12 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Capital increase |  | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| New debt to financial institutions | 8 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Repayment debt to financial institutions | 8 | -4.3 | -3.2 | -12.9 | -11.5 | -15.7 |
| Change other long term loans |  | 0.1 | 0.1 | 0.2 | 0.1 | 0.1 |
| Interest paid in period |  | -9.5 | -6.9 | -26.2 | -22.0 | -31.5 |
| Paid dividend and Group contributions |  | -0.7 | -0.2 | -118.7 | -102.3 | -103.5 |
| Other financing payments |  | -1.3 | 0.0 | -7.4 | -12.9 | -12.9 |
| Cash flow from financing activities |  | -15.6 | -10.1 | -165.1 | -148.6 | -163.5 |
| Total cash flow |  | 93.5 | 99.2 | -70.6 | -105.3 | -107.6 |
| Holdings of cash and cash equivalents at the beginning of period |  | -96.4 | 11.0 | 111.7 | 199.4 | 199.4 |
| Effect of exchange rate changes on cash and cash equivalents |  | 6.0 | -3.8 | -38.1 | 12.2 | 19.9 |
| Holdings of cash and cash equivalents at the end of period |  | 3.1 | 106.3 | 3.1 | 106.3 | 111.7 |

## Specification of cash and cash equivalents at the end of the

period

| Cash and cash equivalents at the end of the period | 90.7 | 144.1 | 90.7 | 144.1 | 184.4 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Overdraft cashpool system at the end of the period | -87.6 | -37.8 | -87.6 | -37.8 | $-\mathbf{- 7 2 . 7}$ |
| Holdings of cash and cash equivalents at the end of period | $\mathbf{3 . 1}$ | $\mathbf{1 0 6 . 3}$ | $\mathbf{3 . 1}$ | $\mathbf{1 0 6 . 3}$ | $\mathbf{1 1 1 . 7}$ |

## Notes

NOTE 1 ACCOUNTING PRINCIPLES
The Group's condensed interim financial statements are prepared according to IAS 34 Interim Financial Reporting. The interim reporting does not include all information that is normally prepared in a full annual financial statement, and should be read in conjunction with the Group's annual financial statement as at 31.12.2017.

The Board approved the consolidated financial statement for the year 2017 on March 15th 2018.
The accounting principles used in the Group's interim reporting are consistent with the principles presented in the approved financial statement for 2017, except for the adoption of new standards effective as of 1 January 2018. The Group has not early adopted any other standard that has been issued but is not yet effective.

## New accounting standards

## IFRS 15 Revenue recognition

The Group applies from 2018 for the first time, IFRS 15 Revenue from contracts with customers. The nature and effect of these changes are disclosed in note 2 Revenues.

## IFRS 16 Leases

IFRS 16 Leases will replace the existing IFRS standards for leases from 1.1.2019. The accounting effects for the Group will be rather significant. Further information on how the new standard will affect the Group is presented under the chapter accounting policies in the Group's annual statement for 2017. There are no material changes in the estimated impact of accounting effects since the annual statement.

As of 30.09.2018, the following exchange rates have been used in translation of income and financial position figures from subsidiaries with functional currency other than NOK:

| Exchange rates |  | Year to date | Year end |
| :--- | :--- | :---: | :---: |
|  |  | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ |
| EUR average rate | Income statement items | 9.5923 | 9.2370 |
| EUR closing rate | Balance sheet items | 9.3326 |  |
| SEK average rate | Income statement items | 9.4829 | 9.3749 |
| SEK closing rate | Balance sheet items | 9.8510 |  |
| DKK average rate | Income statement items | 0.9377 | 0.9639 |
| DKK closing rate | Balance sheet items | 0.9208 | 0.9800 |

## NOTE 2 REVENUES

## New accounting standard - IFRS 15 Revenue from contracts with customers

The new standard have been implemented as of January 12018 and establishes a five-step model to account for revenue arising from contracts with customers. As mentioned in the Annual Report, the Group's IFRS 15 analysis did not reveal significant changes from existing principles, hence there are no material effects of implementing the new standard as of January 12018.

A codensed presentation of the new accounting principles for IFRS 15 are presented in the following.

## Performance obligations and timing

The Group's contracts with customers for the sale of wine and spirits and distribution services include one performance obligation, and the revenue are recognised at the point in time when control of the products are transferred to the customer, generally on delivery of the products.

## Variable and fixed considerations

Some contracts include variable and fixed considerations like discounts, bonuses or other promotional allowances to customers. Such variable considerations are based on actual sales and expected discounts, and are accounted for in the same period where the sales actually happened.

## Presentation

Until 2017, the Group has accounted for outgoing freight costs as reduced revenues. The new IFRS 15 concludes that the accounting of outgoing freight costs as reduced revenues or as a cost should be based on a consideration if the wine or spirits companies in practice are principals or agents regarding freightservices. The Group's considerations on this matter concluded that the wine and spirits companies are principals, as most contracts with customers include delivery on the customer's warehouse. Based on this, the Group has changed its accounting principle from 2018 regarding outgoing freight, from being accounted for as reduced revenues to being accounted for as cost of sales. The Gross Profit will be unchanged from this change of accounting principle, but revenues are increased with a corresponding increase in cost of sales.

NOTE; The changes of accounting principle from IFRS 15 has only been made at Group level. The segment reporting is still showing freight costs as reduced revenues, which corresponds with the Group's internal reporting.

The Group adopted IFRS 15 using the modified retrospective method of adoption. Below is a reconciliation which show the changes in Q3 and year to date 2018;

| MNOK | Third quarter |  |  |
| :---: | :---: | :---: | :---: |
| Total operating revenues | IFRS 15 (new standard | IAS 18 (Old standard) | Change |
| Total operating revenue | 644.9 | 631.2 | 13.7 |
| Cost of goods | -384.2 | -370.5 | -13.7 |
| Gross Profit | 260.7 | 260.7 | 0.0 |
| Gross margin | 40.4 \% | 41.3 \% | -0.9 \% |


| Group |  |  |  |
| :--- | ---: | ---: | ---: |
| MNOK | Year to date |  |  |
|  |  |  |  |
|  |  |  |  |
| Total operating revenues | IFRS 15 (new | IAS 18 (OId |  |
| Total operating revenue | standard | standard) | Change |
| Cost of goods | 1875.1 | 1845.3 | 29.8 |
| Gross Profit | -1098.2 | -1068.4 | -29.8 |
| Gross margin ${ }^{1)}$ | $\mathbf{7 7 6 . 9}$ | $\mathbf{7 7 6 . 9}$ | $\mathbf{0 . 0}$ |

The following table present the Group's total external revenues by market:

| MNOK | Third quarter |  | Year to date |  | Full Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total operating revenues | 2018 | 2017 | 2018 | 2017 | 2017 |
| Norway | 243.9 | 233.8 | 720.3 | 671.6 | 1020.6 |
| Sweden | 277.0 | 250.7 | 809.1 | 736.2 | 1019.5 |
| Denmark | 26.2 | 26.1 | 80.7 | 81.6 | 146.1 |
| Finland | 49.9 | 52.8 | 154.7 | 154.0 | 226.0 |
| Germany | 15.8 | 14.6 | 26.6 | 31.6 | 61.4 |
| USA | 1.5 | 0.7 | 5.1 | 3.6 | 3.8 |
| DFTR | 29.6 | 23.7 | 75.9 | 62.8 | 94.9 |
| Other | 1.0 | 0.6 | 2.6 | 2.6 | 2.7 |
| Total operating revenues | 644.9 | 603.1 | 1875.1 | 1743.9 | 2575.1 |

The following tables present the segments' total external and internal revenues by market:

| MNOK | Third quarter |  | Year to date |  | Full Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total operating revenues | 2018 | 2017 | 2018 | 2017 | 2017 |
| Norway | 101.3 | 103.9 | 288.7 | 283.5 | 442.9 |
| Sweden | 28.8 | 31.1 | 89.4 | 88.8 | 131.9 |
| Denmark | 25.9 | 26.1 | 79.6 | 81.6 | 146.1 |
| Finland | 7.2 | 7.1 | 20.6 | 20.5 | 33.0 |
| Germany | 15.8 | 14.6 | 26.6 | 31.6 | 61.4 |
| USA | 1.5 | 0.7 | 5.1 | 3.6 | 3.8 |
| DFTR | 27.1 | 23.0 | 69.3 | 60.7 | 91.4 |
| Other | 1.0 | 0.6 | 2.6 | 2.6 | 2.7 |
| Total operating revenues | 208.6 | 207.1 | 581.9 | 572.9 | 913.3 |


| Wine |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| MNOK | Third quarter |  |  | Year to date | Full Year |
| Total operating revenues | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 7}$ |
| Norway | 110.9 | 106.2 | 337.5 | 312.1 |  |
| Sweden | 238.8 | 224.3 | 698.7 | 652.4 | 895.6 |
| Finland | 41.7 | 45.7 | 131.0 | 133.4 | 193.0 |
| DFTR | 2.5 | 0.7 | 6.7 | 2.1 | 3.5 |
| Total operating revenues | $\mathbf{3 9 3 . 9}$ | $\mathbf{3 7 7 . 0}$ | $\mathbf{1 1 7 4 . 0}$ | $\mathbf{1 1 0 0 . 0}$ | $\mathbf{1 5 4 0 . 9}$ |


| Distribution |  |  |  |  |  |
| :--- | :--- | :---: | :---: | :---: | :---: | :---: |
| MNOK | Third quarter |  | Year to date | Full Year |  |
| Total operating revenues | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 7}$ |
| Norway | 72.7 | 67.9 | 215.7 | 197.4 | 284.4 |
| Total operating revenues | $\mathbf{7 2 . 7}$ | $\mathbf{6 7 . 9}$ | $\mathbf{2 1 5 . 7}$ | $\mathbf{1 9 7 . 4}$ | $\mathbf{2 8 4 . 4}$ |

## NOTE 3 OTHER INCOME AND EXPENSES

Other income and expenses comprises significant positive and negative non-recurring items and restructuring costs. The main purpose of this item is to show these significant non-recurring and non-periodic items, so that the development and comparability of the ordinary items presented in the statement of income are more relevant for the activities.

Other income and expenses during Q3 are related to termination payment agreements, and the share matching incentive program described in more detail in the IPO prospectus.

| MNOK | Third quarter |  | Year to date |  | Full Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Other income and expenses | 2018 | 2017 | 2018 | 2017 | 2017 |
| Salary \& personnel cost | -5.6 | -3.1 | -12.4 | -4.2 | -4.9 |
| Other operating expenses | -0.8 | -5.9 | 10.6 | -8.2 | -8.2 |
| Other income and expenses | -6.3 | -9.0 | -1.8 | -12.4 | -13.2 |

Spirits

| MNOK | Third quarter |  | Year to date |  | Full Year |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Other income and expenses | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 7}$ |
| Salary \& personnel cost | -0.2 | -0.4 | -0.7 | -0.4 | -1.1 |
| Other operating expenses | -0.3 | -5.6 | -0.8 | -6.1 | -6.1 |
| Other income and expenses | -0.5 | -6.0 | $\mathbf{- 1 . 5}$ | -6.6 | $\mathbf{- 7 . 1}$ |


| MNOK | Third quarter |  | Year to date |  | Full Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Other income and expenses | 2018 | 2017 | 2018 | 2017 | 2017 |
| Salary \& personnel cost | -4.8 | -0.3 | -10.1 | -0.3 | -5.2 |
| Other operating expenses | -0.2 | 0.0 | -0.2 | 0.0 | 0.0 |
| Other income and expenses | -5.0 | -0.3 | -10.3 | -0.3 | -5.2 |


| MNOK | Third quarter |  | Year to date |  | Full Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Other income and expenses | 2018 | 2017 | 2018 | 2017 | 2017 |
| Salary \& personnel cost | -0.1 | -0.4 | -0.2 | -0.4 | -0.6 |
| Other income and expenses | -0.1 | -0.4 | -0.2 | -0.4 | -0.6 |


| MNOK | Third quarter |  | Year to date |  | Full Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Other income and expenses | 2018 | 2017 | 2018 | 2017 | 2017 |
| Salary \& personnel cost | -0.5 | -2.0 | -1.5 | -3.1 | 2.0 |
| Other operating expenses | -0.2 | -0.4 | 11.6 | -2.1 | -2.2 |
| Other income and expenses | -0.7 | -2.4 | 10.1 | -5.1 | -0.2 |

NOTE 4 SEGMENT INFORMATION

| MNOK | Third quarter |  | Year to date |  | Full Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
| External sales | 2018 | 2017 | 2018 | 2017 | 2017 |
| Spirits | 170.7 | 166.3 | 469.8 | 459.2 | 767.6 |
| Wine | 389.1 | 371.0 | 1157.8 | 1085.4 | 1521.5 |
| Distribution | 61.9 | 56.5 | 182.5 | 165.5 | 241.0 |
| Other | 13.7 | 0.0 | 29.8 | 0.0 | 0.0 |
| Total external sales | 635.4 | 593.8 | 1839.8 | 1710.1 | 2530.1 |
| MNOK | Third quarter |  | Year to date |  | Full Year |
| Sales between segments | 2018 | 2017 | 2018 | 2017 | 2017 |
| Spirits | -1.0 | -1.0 | -2.9 | -2.8 | -4.2 |
| Wine | 0.4 | 1.2 | 1.6 | 1.2 | 1.2 |
| Distribution | 2.9 | 2.9 | 8.4 | 7.5 | 10.3 |
| Other | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Eliminations | -2.3 | -3.0 | -7.0 | -5.8 | -7.3 |
| Total sales revenue between segments | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| MNOK | Third quarter |  | Year to date |  | Full Year |
| External other revenue | 2018 | 2017 | 2018 | 2017 | 2017 |
| Spirits | 1.9 | 1.0 | 4.8 | 5.3 | 6.7 |
| Wine | 2.2 | 2.5 | 12.6 | 11.1 | 15.1 |
| Distribution | 4.9 | 5.8 | 16.9 | 17.2 | 22.7 |
| Other | 0.4 | 0.0 | 0.9 | 0.2 | 0.5 |
| Total external other revenue | 9.5 | 9.3 | 35.3 | 33.8 | 44.9 |


| MNOK | Third quarter |  | Year to date |  | Full Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Other revenue between segments | 2018 | 2017 | 2018 | 2017 | 2017 |
| Spirits | 37.0 | 40.9 | 110.2 | 111.1 | 143.2 |
| Wine | 2.1 | 2.3 | 2.1 | 2.3 | 3.1 |
| Distribution | 3.0 | 2.7 | 7.9 | 7.2 | 10.3 |
| Other | 44.1 | 43.4 | 131.1 | 130.0 | 173.6 |
| Eliminations | -86.1 | -89.3 | -251.3 | -250.7 | -330.2 |
| Total other revenue between segments | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |


| MNOK | Third quarter |  | Year to date |  | Full Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
| EBITDA | 2018 | 2017 | 2018 | 2017 | 2017 |
| Spirits | 24.9 | 32.0 | 53.2 | 75.2 | 175.6 |
| Wine | 46.8 | 60.5 | 111.4 | 127.9 | 186.5 |
| Distribution | 2.4 | 3.4 | 2.4 | 2.8 | 13.5 |
| Other | -3.7 | -3.4 | -8.3 | -24.3 | -28.0 |
| Eliminations | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Total EBITDA | 70.5 | 92.5 | 158.6 | 181.6 | 347.6 |
|  |  |  |  |  |  |
| MNOK | Third qu |  | Year to |  | Full Year |
| EBIT | 2018 | 2017 | 2018 | 2017 | 2017 |
| Spirits | 18.6 | 26.1 | 34.6 | 57.1 | 151.5 |
| Wine | 46.1 | 60.1 | 109.5 | 126.7 | 184.7 |
| Distribution | -0.4 | 0.2 | -6.0 | -7.2 | 0.7 |
| Other | -5.2 | -5.3 | -12.9 | -30.2 | -35.7 |
| Eliminations | -1.3 | -1.3 | -3.9 | -3.9 | -27.9 |
| Total EBIT | 57.8 | 79.8 | 121.3 | 142.6 | 273.3 |


| MNOK | Third quarter |  | Year to date |  | Full Year |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Total profit for the year | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 7}$ |
| Spirits | 12.7 | -1.5 | -23.8 | 70.2 | 196.7 |
| Wine | 28.7 | 46.5 | 76.9 | 85.0 | 124.1 |
| Distribution | -0.6 | 1.6 | -4.7 | -4.9 | -2.4 |
| Other | -6.7 | -6.3 | -12.7 | -33.6 | -34.6 |
| Eliminations | -1.4 | -1.3 | -4.3 | -2.5 | -19.0 |
| Total profit for the year | $\mathbf{3 2 . 7}$ | $\mathbf{3 8 . 9}$ | $\mathbf{3 1 . 4}$ | $\mathbf{1 1 4 . 2}$ |  |

NOTE 5 FIXED ASSETS

| MNOK | Third quarter |  | Year to date |  | Full Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Fixed Assets | 2018 | 2017 | 2018 | 2017 | 2017 |
| Purchase cost at beginning of period | 651.1 | 631.7 | 643.7 | 628.8 | 628.8 |
| Additions tangible fixed assets | 4.7 | 2.5 | 14.8 | 6.0 | 16.0 |
| Transferred from assets under construction | 0.0 | -0.7 | -0.8 | -1.8 | -1.8 |
| Purchase price, disposed assets | -3.2 | 0.0 | -3.9 | 0.0 | 0.0 |
| Translation differences | 0.3 | -0.1 | -1.0 | 0.4 | 0.7 |
| Purchase cost at end of period | 652.8 | 633.3 | 652.8 | 633.3 | 643.7 |
| Accumulated depreciation at beginning of period | -329.2 | -296.3 | -313.8 | -278.5 | -278.5 |
| Accumulated depreciation, disposed assets | 3.2 | 0.0 | 3.9 | 0.0 | 0.0 |
| Ordinary depreciation in period | -8.8 | -8.6 | -26.0 | -26.0 | -34.7 |
| Translation differences | -0.2 | 0.1 | 0.9 | -0.3 | -0.6 |
| Accumulated depreciation at end of period | -335.0 | -304.8 | -335.0 | -304.8 | -313.8 |
|  |  |  |  |  |  |
| Book Value at end of period | 317.8 | 328.6 | 317.8 | 328.6 | 329.8 |

Specification of fixed assets

| MNOK | Third quarter |  | Year to date |  | Full Year |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Fixed Assets | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 7}$ |
| Machinery and equipment | 293.6 | 307.3 | 293.6 | 307.3 | 304.5 |
| Fixtures and fittings, tools, office equipment etc. | 17.6 | 18.3 | 17.6 | 18.3 | 19.6 |
| Assets under construction | 6.6 | 2.9 | 6.6 | 2.9 | 5.7 |
| Book Value at end of period | $\mathbf{3 1 7 . 8}$ | $\mathbf{3 2 8 . 6}$ | $\mathbf{3 1 7 . 8}$ | $\mathbf{3 2 8 . 6}$ | $\mathbf{3 2 9 . 8}$ |

## NOTE 6 INTANGIBLE ASSETS

| MNOK | Third quarter |  | Year to date |  | Full Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Intangible assets | 2018 | 2017 | 2018 | 2017 | 2017 |
| Purchase cost at beginning of period | 2022.7 | 1916.8 | 2066.4 | 1845.2 | 1845.2 |
| Addition of intangible assets | 0.5 | 7.0 | 2.1 | 13.0 | 124.8 |
| Aquistion of business | 0.0 | 0.9 | 0.0 | 16.9 | 20.8 |
| Transferred from assets under construction | 0.0 | 0.7 | 0.8 | 1.8 | 1.8 |
| Translation differences | 1.6 | -19.6 | -44.3 | 29.0 | 73.8 |
| Purchase cost at end of period | 2024.9 | 1905.9 | 2024.9 | 1905.9 | 2066.4 |
| Acc. depreciation and amortizations at beginning of period | -182.3 | -144.1 | -175.0 | -135.2 | -135.2 |
| Depreciation in period | -1.9 | -2.2 | -5.5 | -7.5 | -9.6 |
| Amortisations in period | -1.9 | -1.9 | -5.8 | -5.5 | -7.4 |
| Write downs in period | 0.0 | 0.0 | 0.0 | 0.0 | -22.7 |
| Translation differences | -0.1 | 0.0 | 0.1 | 0.0 | -0.1 |
| Acc. depreciation and amortizations at end of period | -186.1 | -148.3 | -186.1 | -148.3 | -175.0 |
|  |  |  |  |  |  |
| Book Value at end of period | 1838.8 | 1757.6 | 1838.8 | 1757.6 | 1891.4 |

Specification of intangible assets

| MNOK | Third quarter |  | Year to date |  | Full Year |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Intangible assets | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 7}$ |
| Goodwill | 1016.9 | 1042.8 | 1016.9 | 1042.8 | 1042.6 |
| Brands | 795.7 | 684.8 | 795.7 | 684.8 |  |
| Software | 26.1 | 30.0 | 26.1 | 30.0 | 29.1 |
| Book Value at end of period | $\mathbf{1 8 3 8 . 8}$ | $\mathbf{1 7 5 7 . 6}$ | $\mathbf{1 8 3 8 . 8}$ | $\mathbf{1 7 5 7 . 6}$ | $\mathbf{1 8 9 1 . 4}$ |

NOTE 7 LIABILITIES AT FAIR VALUE THROUGH PROFIT AND LOSS

| MNOK | Third quarter |  | Year to date |  | Full Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Liabilities at fair value through profit and loss | 2018 | 2017 | 2018 | 2017 | 2017 |
| Book value at beginning of period | 67.9 | 13.8 | 0.0 | 24.1 | 24.1 |
| Additions in period | 0.0 | 0.0 | 67.9 | 0.0 | 0.0 |
| Paid during period | 0.0 | 0.0 | 0.0 | -10.5 | -10.5 |
| Changes in value during period | 0.9 | 0.0 | 0.9 | 0.1 | -13.7 |
| Interest during period | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Translation differences | 0.7 | 0.0 | 0.7 | 0.0 | 0.0 |
| Book value at end of period | 69.5 | 13.8 | 69.5 | 13.8 | 0.0 |
| From this; |  |  |  |  |  |
| Current liability | 0.0 | 13.8 | 0.0 | 13.8 | 0.0 |
| Non-current liability | 69.5 | 0.0 | 69.5 | 0.0 | 0.0 |
| Total liabilities through profit and loss | 69.5 | 13.8 | 69.5 | 13.8 | 0.0 |

Liabilities at fair value through profit and loss consist of put options regarding minority shares in companies included in the Wine business, held by non-controlling interests.

## NOTE 8 DEBT TO FINANCIAL INSTITUTIONS

Liabilities to financial institutions, including financial leasing

| MNOK | Third quarter |  | Year to date |  | Full Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Debt to financial institutions | 2018 | 2017 | 2018 | 2017 | 2017 |
| Debt at beginning of period | 856.0 | 933.4 | 933.2 | 910.8 | 910.8 |
| New debt in period | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Repayments in period | -4.3 | -3.2 | -12.9 | -11.5 | -15.7 |
| Translation differences | 9.8 | -7.2 | -58.8 | 23.7 | 38.1 |
| Debt to financial institutions at end of period | 861.4 | 923.0 | 861.4 | 923.0 | 933.2 |
| Capitalized borrowing costs at beginning of period | -5.4 | -7.4 | -6.5 | -8.0 | -8.0 |
| Amortized borrowing costs during period | 0.4 | 0.4 | 1.2 | 1.2 | 1.7 |
| Translation differences | 0.0 | 0.0 | 0.3 | -0.1 | -0.2 |
| Capitalized borrowing costs at end of period | -5.0 | -7.0 | -5.0 | -6.9 | -6.5 |
| Book value debt to financial institutions at end of period | 856.4 | 916.1 | 856.4 | 916.1 | 926.6 |

Current liabilities to financial institutions, including financial leasing and bank overdraft

| MNOK | Third quarter |  | Year to date |  | Full Year |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Liabilities to financial institutions | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 7}$ |
| Current portion of non-current loans | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Current portion of non-current financial leasing | 12.0 | 16.5 | 12.0 | 16.5 | 17.4 |
| Bank overdraft | 87.6 | 37.8 | 87.6 | 37.8 | $\mathbf{7 2 . 7}$ |
| Current liabilities to financial institutions at end of period | $\mathbf{9 9 . 7}$ | $\mathbf{5 4 . 3}$ | $\mathbf{9 9 . 7}$ | $\mathbf{5 4 . 3}$ | $\mathbf{9 0 . 1}$ |

## NOTE 9 TRANSACTIONS WITH RELATED PARTIES

In addition to subsidiaries and associated companies, the Group's related parties are defined as the owners, all members of the Board of Directors and Group senior management, as well as companies in which any of these parties have either controlling interests, board appointments or are senior staff. All transactions with related parties that are not eliminated in the Group accounts are presented below:

Sale and purchase transactions with related parties

| MNOK | Third quarter |  | Year to date |  | Full Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Purchase of goods and services | 2018 | 2017 | 2018 | 2017 | 2017 |
| Tiffon SA | 11.8 | 15.4 | 33.9 | 35.6 | 52.7 |
| Hoff SA | 4.5 | 5.0 | 18.0 | 16.9 | 22.4 |
| Gjelleråsen Eiendom AS ${ }^{1)}$ | 0.0 | 0.0 | 0.0 | 0.0 | 79.2 |
| Destilleriveien 11 AS ${ }^{1)}$ | 0.0 | 19.8 | 27.6 | 59.4 | 0.0 |
| Total purchase transactions | 16.3 | 40.2 | 79.5 | 111.9 | 154.3 |
| MNOK | Third q |  | Year to |  | Full Year |
| Sale of goods and services | 2018 | 2017 | 2018 | 2017 | 2017 |
| Tiffon SA | 1.5 | 0.7 | 3.8 | 3.6 | 3.7 |
| Total sale transactions | 1.5 | 0.7 | 3.8 | 3.6 | 3.7 |

## Receivables and debt at end of period

| MNOK | Year to date | Full Year |  |
| :--- | :---: | :---: | :---: | :---: |
| Short term receivables from related parties | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 7}$ |
| Tiffon SA | 1.3 | 0.7 | 0.2 |
| Total short term receivables from related parties | $\mathbf{1 . 3}$ | $\mathbf{0 . 7}$ | $\mathbf{0 . 2}$ |


| MNOK | Year to date |  | Full Year |
| :--- | ---: | ---: | ---: |
| Short term debt to related parties | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 7}$ |
| Tiffon SA | 1.3 | 4.9 | 10.8 |
| Hoff SA | 2.1 | 1.7 |  |
| Total short term debt to related parties | $\mathbf{3 . 4}$ | $\mathbf{6 . 6}$ | $\mathbf{1 2 . 0}$ |

${ }^{1)}$ The property at Gjelleråsen was transferred from Gjelleråsen Eiendom AS to Destilleriveien 11 AS as of January $1^{\text {st }} 2018$. As of 31.04 .2018 , the property was sold from Canica AS to Storebrand, and the rent for the property after that time is no longer a related party transaction.

## NOTE 10 FINANCIAL INSTRUMENTS

## Categorisations of financial assets and liabilities

| MNOK | Financial instruments at fair value through profit and loss | Loans and receivables | Assets available for sale | Financial liabilities | Total book value at end of period |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |
| Other investments in shares | 0,0 | 0,0 | 0,2 | 0,0 | 0,2 |
| Other long term receivables | 0,0 | 1,0 | 0,0 | 0,0 | 1,0 |
| Accounts receivables | 0,0 | 856,4 | 0,0 | 0,0 | 856,4 |
| Other receivables ${ }^{1)}$ | 0,0 | 61,1 | 0,0 | 0,0 | 61,1 |
| Cash and cash equivalents | 0,0 | 90,7 | 0,0 | 0,0 | 90,7 |
| Total financial assets as of Third quarter 2018 | 0,0 | 1 009,2 | 0,2 | 0,0 | 1009,4 |
| Total financial assets as of Third quarter 2017 | 0,0 | 1036,3 | 0,2 | 0,0 | 1 036,5 |
| Liabilities |  |  |  |  |  |
| Liabilities to financial institutions | 0,0 | 0,0 | 0,0 | 856,3 | 856,3 |
| Liabilities at fair value through profit and loss | 69,6 | 0,0 | 0,0 | 0,0 | 69,6 |
| Accounts payable | 0,0 | 0,0 | 0,0 | 425,4 | 425,4 |
| Other current debt ${ }^{2)}$ | 0,7 | 0,0 | 0,0 | 16,2 | 16,9 |
| Total financial liabilities as of Third quarter 2018 | 70,2 | 0,0 | 0,0 | 1297,9 | 1368,2 |
| Total financial liabilities as of Third quarter 2017 | 13,9 | 0,0 | 0,0 | 1348,3 | 1362,1 |

${ }^{1)}$ Prepayments are not defined as financial assets according to IFRS, and hence not included in the figures.
${ }^{2)}$ Accrued costs and public taxes are not defined as fincanial liabilities according to IFRS, and hence not included in the figures.

## Fair value hierarchy

Assets

| MNOK | Level 1 | Level 2 | Level 3 | Book Value |
| :--- | ---: | ---: | ---: | ---: |
| Currency derivatives | 0,0 | 0,0 | 0,0 | $\mathbf{0 , 0}$ |
| Total financial assets | $\mathbf{0 , 0}$ | $\mathbf{0 , 0}$ | $\mathbf{0 , 0}$ | $\mathbf{0 , 0}$ |

Liabilities

| MNOK | Level 1 | Level 2 | Level 3 | Book Value |
| :--- | ---: | ---: | ---: | ---: |
| Liabilities at fair value through profit and loss | 0,0 | 0,0 | 69,6 | $\mathbf{6 9 , 6}$ |
| Currency derivates | 0,7 | 0,0 | 0,0 | $\mathbf{0 , 7}$ |
| Total financial liabilities | $\mathbf{0 , 7}$ | $\mathbf{0 , 0}$ | $\mathbf{6 9 , 6}$ | $\mathbf{7 0 , 2}$ |

There has not been any transfers of financial assets or liabilities between levels during the period.

## Changes financial liabilities, level 3

| MNOK | Third quarter |  | Year to date |  | Full Year |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ |  |
| Financial liabilities, level 3, at beginning of period | 67.9 | 13.8 | 0.0 | 24.1 | $\mathbf{2 0 1 7}$ |
| Fair value at the first time of recognition | 0.0 | 0.0 | 67.9 | 0.0 | 0.0 |
| Paid during the period | 0.0 | 0.0 | 0.0 | -10.5 | -10.5 |
| Changes in value during the period | 0.9 | 0.0 | 0.9 | 0.1 | -13.7 |
| Interest during period | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Translation differences | 0.7 | 0.0 | 0.7 | 0.0 | 0.0 |
| Financial liabilities, level 3 at end of period | $\mathbf{6 9 . 5}$ | $\mathbf{1 3 . 8}$ | $\mathbf{6 9 . 5}$ | $\mathbf{1 3 . 8}$ | $\mathbf{0 . 0}$ |

At the end of the period, liabilities measured at fair value, categorized at level 3 in the fair value hierarchy is related to putoptions held by non-controlling interests in wine companies in Norway and Sweden. The liabilities for these put-options are estimated on the basis of pricing mechanisms that underlie the shareholder agreements, discounted to the balance sheet date. The main parameters of price mechanisms share value development measured by EBIT (earnings) until the estimated due date, multiplied by a marketbased multiple. As a basis for EBIT, the Group's budgets and long term plans towards expected maturity date is used.

## NOTE 11 OPTIONS

The General Meeting has granted options to the Group Executive Management and a few other key employees. The table below show outstanding options from 2017 and 2018.

As of end of Q3 2018, the Group Excecutive Management holds 1.873.364 options. The share options has a vesting period of three years and the options can be exercised during the next two years. The options will expire after five years.

Changes in outstanding options are shown in the table below;

| Number of options | Third quarter |  | Year to date |  | Full Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | 2018 | 2017 | 2017 |
| Change in number of options: |  |  |  |  |  |
| Outstanding options beginning of period | 2672967 | 0 | 1229304 | 0 | 0 |
| Issued during period | 0 | 1407368 | 1484923 | 1407368 | 1407368 |
| Exercised during the period | 0 | 0 | 0 | 0 | 0 |
| Forfeited during the period | -255467 | 0 | -296727 | 0 | -178 064 |
| Outstanding options end of period | 2417500 | 1407368 | 2417500 | 1407368 | 1229304 |


| Option calculation assumptions: | Options \#2017 | Options \#2018 |
| :---: | :---: | :---: |
| Grant date | May 4th 2017 | April 11th 2018 |
| Total outstanding options at end of period: | 1073010 | 1344490 |
| Vesting period | May 2017-May 2020 | April 2018-April 2021 |
| Redemption period | May 2020-May 2022 | April 2021-April 2023 |
| Share price on the allocation date | NOK 47.90 | NOK 43.70 |
| Share price on the balance sheet date | NOK 44.00 | NOK 44.00 |
| Redemption price - minimum | NOK 51.53 | NOK 45.22 |
| Redemption price - maximum | NOK 143.70 | NOK 127.50 |
| Risk-free interest rate | \% 1.6 \% | \% 1.6 \% |
| Volatility | \% 22.0\% | \% 22.0\% |
| Expected dividend | \% 3.4\% | \% 3.4\% |

NOTE 12 FINANCIAL INCOME AND EXPENSES

| MNOK | Third quarter |  | Year to date |  | Full Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | 2018 | 2017 | 2017 |
| Interest income | 3.5 | 1.8 | 8.6 | 4.6 | 6.7 |
| Other financial income | -0.2 | 1.1 | 0.0 | 0.8 | 19.2 |
| Total financial income | 3.3 | 2.9 | 8.7 | 5.4 | 25.9 |
| Interest cost | -9.5 | -6.9 | -26.2 | -22.0 | -31.5 |
| Other financial expenses | -5.7 | -2.7 | -13.2 | -7.0 | -9.0 |
| Total financial expenses | -15.3 | -9.5 | -39.4 | -29.0 | -40.4 |
| Net financial profit/loss | -11.9 | -6.7 | -30.8 | -23.6 | -14.6 |

Other financial expenses during Q3 is mainly consisting of amortized borrowing costs and agio effects.

## NOTE 13 OTHER EVENTS

## Events after the close of Q3 2018

No significant other events have occurred between the close of quarter and the date on which Arcus's interim financial statements for Q3 2018 were approved. This applies to events that would have provided knowledge of factors present at the close of Q3 2018, or events concerning matters that have arisen since the close of Q3 2018.

## Alternative Performance Measures (APM)

In the discussion of the reported operating results, financial position, cash flows and notes, the Group refers to certain alternative performance measures (APM), which are not defined by generally accepted accounting principles (GAAP) such as IFRS.

Arcus ASA management makes regular use of these alternative performance measures and is of the opinion that this information, along with comparable GAAP measures, is useful to investors who wish to evaluate the company's operating performance, ability to repay debt and capability to pursue new business opportunities. Such alternative performance measures should not be viewed in isolation or as an alternative to the equivalent GAAP measure.

## Gross Profit

Gross profit is defined by Arcus ASA as total operating revenue minus the cost of goods sold.
Gross margin $=$ Gross profit $/$ Total revenue
Group

| MNOK | Third quarter |  | Year to date |  | Full Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | 2018 | 2017 | 2017 |
| Total operating revenues | 644.9 | 603.1 | 1875.1 | 1743.9 | 2575.1 |
| Cost of goods | -384.2 | -327.8 | -1 098.2 | -964.3 | -1408.5 |
| Gross Profit | 260.7 | 275.2 | 776.9 | 779.7 | 1166.5 |

Spirits

| MNOK | Third quarter |  | Year to date |  | Full Year |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 7}$ |
| Total operating revenues | 208.6 | 207.1 | 581.9 | 572.9 | 913.3 |
| Cost of goods | -107.5 | -93.8 | -283.6 | -255.1 | -404.9 |
| Gross Profit | $\mathbf{1 0 1 . 1}$ | $\mathbf{1 1 3 . 3}$ | $\mathbf{2 9 8 . 3}$ | $\mathbf{3 1 7 . 8}$ | $\mathbf{5 0 8 . 4}$ |


| Wine |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| MNOK | Third quarter |  | Year to date |  | Full Year |
|  | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 7}$ |
| Total operating revenues | 393.9 | 377.0 | 1174.0 | 1100.0 | 1540.9 |
| Cost of goods | -302.1 | -277.9 | -901.1 | -826.0 | -11154.4 |
| Gross Profit | $\mathbf{9 1 . 7}$ | $\mathbf{9 9 . 1}$ | $\mathbf{2 7 2 . 9}$ | $\mathbf{2 7 4 . 0}$ | $\mathbf{3 8 6 . 5}$ |

Distribution

| MNOK | Third quarter |  | Year to date |  | Full Year |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 7}$ |
| Total operating revenues | 72.7 | 67.9 | 215.7 | 197.4 | 284.4 |
| Cost of goods | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Gross Profit | $\mathbf{7 2 . 7}$ | $\mathbf{6 7 . 9}$ | $\mathbf{2 1 5 . 7}$ | $\mathbf{1 9 7 . 4}$ | $\mathbf{2 8 4 . 4}$ |

## Other income and expenses

To provide more information in the Group's consolidated income statement, significant positive and negative non-recurring items and restructuring costs are separated out to a separate line in the statement of income called other income and expenses. Other income and expenses are presented net on this income statement line. See also detailed specifications of what these items include in note 3 relating to the individual line items.

## EBITDA and EBITDA Adjusted

EBITDA is defined by Arcus ASA as operating profit before depreciation, write down and amortisation.
EBITDA adjusted is defined by Arcus ASA as operating profit before depreciation, amortisation and other income and expenses.

EBITDA-margin $=$ EBITDA/Total operating revenue
EBITDA-margin adjusted $=$ EBITDA adjusted /Total operating revenue
Below is a reconciliation from EBIT to EBITDA adjusted:
Group

| MNOK | Third quarter | Year to date |  | Full Year |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| EBITDA adjusted | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 7}$ |
| EBIT | $\mathbf{5 7 . 8}$ | $\mathbf{7 9 . 8}$ | $\mathbf{1 2 1 . 3}$ | $\mathbf{1 4 2 . 6}$ | $\mathbf{2 7 3 . 3}$ |
| Depreciation, a mortisations and write downs | 12.6 | 12.7 | 37.4 | 39.0 | $\mathbf{7 4 . 3}$ |
| EBITDA | $\mathbf{7 0 . 5}$ | $\mathbf{9 2 . 5}$ | $\mathbf{1 5 8 . 6}$ | $\mathbf{1 8 1 . 6}$ | $\mathbf{3 4 7 . 6}$ |
| Other income and expenses | 6.3 | 9.0 | 1.8 | 12.4 | 13.2 |
| EBITDA adjusted | $\mathbf{7 6 . 8}$ | $\mathbf{1 0 1 . 6}$ | $\mathbf{1 6 0 . 5}$ | $\mathbf{1 9 3 . 9}$ | $\mathbf{3 6 0 . 8}$ |


| Spirits |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| MNOK | Third quarter |  | Year to date |  | Full Year |
| EBITDA adjusted | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 7}$ |
| EBIT | $\mathbf{1 8 . 6}$ | $\mathbf{2 6 . 1}$ | $\mathbf{3 4 . 6}$ | $\mathbf{5 7 . 1}$ | $\mathbf{1 5 1 . 5}$ |
| Depreciation, a mortisations and write downs | 6.4 | 5.9 | 18.6 | 18.1 | $\mathbf{2 4 . 1}$ |
| EBITDA | $\mathbf{2 4 . 9}$ | $\mathbf{3 2 . 0}$ | $\mathbf{5 3 . 2}$ | $\mathbf{7 5 . 2}$ | $\mathbf{1 7 5 . 6}$ |
| Other income and expenses | 0.5 | 6.0 | 1.5 | 6.6 | $\mathbf{7 . 1}$ |
| EBITDA adjusted | $\mathbf{2 5 . 5}$ | $\mathbf{3 8 . 0}$ | $\mathbf{5 4 . 6}$ | $\mathbf{8 1 . 8}$ | $\mathbf{1 8 2 . 8}$ |


| Wine |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| MNOK | Third quarter |  | Year to date |  | Full Year |
| EBITDA adjusted | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 7}$ |
| EBIT | $\mathbf{4 6 . 1}$ | $\mathbf{6 0 . 1}$ | $\mathbf{1 0 9 . 5}$ | $\mathbf{1 2 6 . 7}$ | $\mathbf{1 8 4 . 7}$ |
| Depreciation, amortisations and write downs | 0.7 | 0.4 | 1.9 | 1.2 | 1.8 |
| EBITDA | $\mathbf{4 6 . 8}$ | $\mathbf{6 0 . 5}$ | $\mathbf{1 1 1 . 4}$ | $\mathbf{1 2 7 . 9}$ | $\mathbf{1 8 6 . 5}$ |
| Other income and expenses | 5.0 | 0.3 | 10.3 | 0.3 | 5.2 |
| EBITDA adjusted | $\mathbf{5 1 . 8}$ | $\mathbf{6 0 . 8}$ | $\mathbf{1 2 1 . 7}$ | $\mathbf{1 2 8 . 2}$ | $\mathbf{1 9 1 . 7}$ |

Distribution

| MNOK | Third quarter | Year to date |  |  | Full Year |  |
| :--- | ---: | ---: | ---: | ---: | ---: | :---: |
| EBITDA adjusted | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 7}$ |  |
| EBIT | $\mathbf{- 0 . 4}$ | $\mathbf{0 . 2}$ | $\mathbf{- 6 . 0}$ | $\mathbf{- 7 . 2}$ | $\mathbf{0 . 7}$ |  |
| Depreciation, a mortisations and write downs | 2.8 | 3.2 | 8.4 | 10.0 | 12.8 |  |
| EBITDA | $\mathbf{2 . 4}$ | $\mathbf{3 . 4}$ | $\mathbf{2 . 4}$ | $\mathbf{2 . 8}$ | $\mathbf{1 3 . 5}$ |  |
| Other income and expenses | 0.1 | 0.4 | 0.2 | 0.4 | 0.6 |  |
| EBITDA adjusted | $\mathbf{2 . 5}$ | $\mathbf{3 . 8}$ | $\mathbf{2 . 5}$ | $\mathbf{3 . 2}$ | $\mathbf{1 4 . 1}$ |  |

Parent Company

| MNOK | Third quarter | Year to date |  | Full Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| EBITDA adjusted | 2018 | 2017 | 2018 | 2017 | 2017 |
| EBIT | -5.2 | -5.3 | -12.9 | -30.2 | -35.7 |
| Depreciation, amortisations and write downs | 1.6 | 1.9 | 4.7 | 5.9 | 7.7 |
| EBITDA | -3.7 | -3.4 | -8.3 | -24.3 | -28.0 |
| Other income and expenses | 0.7 | 2.4 | -10.1 | 5.1 | 0.2 |
| EBITDA adjusted | -2.9 | -1.1 | -18.4 | -19.2 | -27.8 |

## Other definitions alternative performance measures shown in key figures table:

## Equity ratio

Equity ratio = Total equity/Total equity and liabilities

## Net interest bearing debt

Net interest bearing debt = Liabilities to financial institutions + finance lease liabilities + bank overdraft - Cash and cash equivalents:

| MNOK | Year to date |  | Full Year |
| :--- | ---: | ---: | ---: |
| Net interest bearing debt | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 7}$ |
| Non-current liabilities to financial institutions | 685.5 | 728.1 | $\mathbf{7 4 2 . 8}$ |
| Book value of Capitalized arrangement fees | 5.0 | 6.9 | 6.5 |
| Non-current finance lease liabilities | 158.8 | 171.5 | 166.4 |
| Bank Overdraft | 87.6 | 37.8 | 72.7 |
| Current finance lease liabilities | 12.0 | 16.5 | 17.4 |
| Cash and cash equivalents | -90.7 | -144.1 | $-\mathbf{- 1 8 4 . 4}$ |
| Net interest bearing debt | $\mathbf{8 5 8 . 3}$ | $\mathbf{8 1 6 . 7}$ | $\mathbf{8 2 1 . 4}$ |

## Organic growth

Organic revenue growth represent the Segment's and the Group's revenues, adjusted for currency effects and structural changes, such as acquisitions or divestitures.

| Group |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| MNOK | Third quarter | Year to date |  |  |
| Total revenues | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ |
| Reported total operating revenues | 644.9 | 603.1 | $\mathbf{1 8 7 5 . 1}$ | 1743.9 |
| Currency effects | 0.0 | -12.4 | 0.0 | -9.3 |
| Structural changes | -22.0 | 0.0 | -50.0 | 0.0 |
| Baseline organic growth | $\mathbf{6 2 2 . 8}$ | $\mathbf{5 9 0 . 7}$ | $\mathbf{1 8 2 5 . 1}$ | $\mathbf{1 7 3 4 . 6}$ |

Spirits

| MNOK | Third quarter |  | Year to date |  |
| :--- | ---: | ---: | ---: | ---: |
| Total revenues | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ |
| Reported total operating revenues | 208.6 | 207.1 | 581.9 | 572.9 |
| Currency effects | 0.0 | -0.6 | 0.0 | 3.0 |
| Structural changes | -9.0 | 0.0 | -23.0 | 0.0 |
| Baseline organic growth | $\mathbf{1 9 9 . 6}$ | $\mathbf{2 0 6 . 5}$ | $\mathbf{5 5 8 . 9}$ | $\mathbf{5 7 5 . 9}$ |


| Wine |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| MNOK | Third quarter |  | Year to date |  |
| Total revenues | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ |
| Reported total operating revenues | 393.9 | 377.0 | 1174.0 | 1100.0 |
| Currency effects | 0.0 | -12.1 | 0.0 | -12.6 |
| Structural changes | 0.7 | 0.0 | 2.7 | 0.0 |
| Baseline organic growth | $\mathbf{3 9 4 . 5}$ | $\mathbf{3 6 4 . 9}$ | $\mathbf{1 1 7 6 . 7}$ | $\mathbf{1 0 8 7 . 4}$ |

Distribution

| MNOK | Third quarter |  | Year to date |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Total revenues | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 7}$ |
| Reported total operating revenues | 72.7 | 67.9 | 215.7 | 197.4 |
| Currency effects | 0.0 | 0.0 | 0.0 | 0.0 |
| Structural changes | 0.0 | 0.0 | 0.0 | 0.0 |
| Baseline organic growth | $\mathbf{7 2 . 7}$ | $\mathbf{6 7 . 9}$ | $\mathbf{2 1 5 . 7}$ | $\mathbf{1 9 7 . 4}$ |

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WEB
https://www.arcus.no/en/investor

ANNUAL REPORT
Annual report 2017

LINKEDIN
Arcus ASA

FACEBOOK:
ArcusGruppen

THINK BEFORE YOU DRINK. MAKE GREAT MOMENTS EVEN BETTER.


[^0]:    ${ }^{1}$ Figures for Q3 2018; ${ }^{2}$ Adjusted EBITDA is EBITDA adjusted for non-recurring effects, but is not corrected for foreign exchange effects. See separate chapter/note on APM for reconciliation. "Other" segment represents HQ and eliminations;

[^1]:    ${ }^{2}$ The application of IFRS15 had a positive effect of 13.7 MNOK on reported revenue in the quarter ( $+2.3 \%$ ); cf. Note 2
    ${ }^{3}$ Calculated on external spirits sales

[^2]:    ${ }^{1}$ Calculated on external spirits sales

