

Tom de Swaan

Date of birth: 4 March 1946

Nationality: Dutch

Mr Tom de Swaan studied monetary- and macroeconomics at the University of Amsterdam and joined De Nederlandsche Bank N.V. (DNB) in 1972. In 1983, Mr Tom de Swaan became a Deputy Member of the Board in charge of DNB's accounting, legal and banknote departments. Two years later, he was appointed as a full Member of the Governing Board. In 1992 he moved over to the regulatory and policy side of DNB as the Governing Board Member responsible for Banking Supervision. In this capacity he became a member and subsequently chairman of the European Monetary Committee's Banking Supervisiory Committee, and member and subsequently chairman of the Basel Committee for Banking Supervision.

In 1999, Mr Tom de Swaan joined the managing board of ABN AMRO as Chief Financial Officer and Chief Risk Officer. While at ABN AMRO he continued his international activity on the policy and regulatory side. In 2000 he became a non-executive member of the board of the Financial Services Authority in the UK. When he reached ABN AMRO's mandatory retirement age of 60 in 2006, Mr Tom de Swaan stepped down from his executive role at the bank and began his non-executive career. He joined the boards of Zurich Insurance Group, GlaxoSmithKline, DSM and Ahold, as well as a variety of other boards in banking and other sectors. On the not for profit side he is, among others, the Chair of the board of the Antoni van Leeuwenhoekziekenhuis/Netherlands Cancer Institute and of the Nationale Opera and Ballet Fund.

Education:

Master's, Monetary and Macro Economics, University of Amsterdam, Netherlands (1972)

Other positions:

- · Chairman, National Opera & Ballet Fund
- Member of the Board, The Holland Festival
- · Chairman of the Board, Antoni van Leeuwenhoekziekenhuis/Netherlands Cancer Institute
- Member of the board Premium Erasmianum
- Member of the board Liszt piano competition

Former positions

- Vice-Chairman of the Board and Chairman of the Audit Committee, DSM (2007 May 2018)
- Member (2006 2012), Vice Chairman (2012 2013) Chairman of the Governing Board, Zurich Insurance Group (2013 - April 2018)
- CEO a.i., Zurich Insurance Group (2015 2016)
- Member of the International Advisory Board, China Banking Regulatory Commission (2009 2018)
- Chairman of the Board, Van Leer Jerusalem Institute (2008 2017)
- Chairman of the Supervisory Board, Van Lanschot Bankiers (2008 2016)
- Vice-Chairman of the Supervisory Board, Ahold (2007 2013)
- Member of the Supervisory Board, Corporate Express (2006 2008)
- Member of the board (2006-2015), Chairman of Audit & Risk Committee (2006-2013) and Chairman Remuneration Committee, Glaxo Smith Kline UK
- Member of the Board (Treasurer), Royal Concert Hall Orchestra (Koninklijk Concertgebouworkest) (2003 2011)
- Member of the Board of the Financial Services Authority in the UK (2000 2006)
- Chairman of the Board, the Dutch Opera (*De Nederlandse Opera*) and the Music Theatre (*Het Muziektheater*) Amsterdam (1996 2006)
- Member (1992-1997) and Chairman (1997 1998) of the Basel Committee for Banking Supervision
- Chairman of the Committee for Banking supervision, European Monetary Institute (1995 1997)
- Chairman of the board Emma Children's Hospital (Emmakinderziekenhuis) Amsterdam (1990 2002)
- Chairman of the board Jewish Historical Museum Amsterdam (1987 2004)