


Remuneration Marguerite Bérard

Marguerite Bérard is appointed as Chair and member of the Executive Board and Chief Executive Officer of ABN AMRO Bank N.V. (ABN AMRO) as per 23 April 2025. In accordance with Principle 3.4 and best practice provision article 3.4.2 of the Dutch Corporate Governance Code, the main elements of the contract of Marguerite Bérard with ABN AMRO are described below. Within ABN AMRO, all Executive Board members are statutory directors and shall perform their duties on the basis of a Services Agreement (Dutch: *overeenkomst van opdracht*).

As Chief and member of the Executive Board of ABN AMRO, Marguerite Bérard is entitled to the following remuneration package:

- A fixed salary of EUR 862,672 gross per annum (basis: salary level January 2025), including the statutory holiday allowance. This fixed salary will be increased in accordance with adjustments pursuant to the collective labour agreement for the banking sector (“CAO Banken”). No other adjustments of the fixed salary are permitted as long as the Dutch Act on limitation of liability DNB and AFM and bonus prohibition for state-supported enterprises applies (as stated in the Dutch Act on the remuneration policy of financial undertakings/Wbfo; “the Dutch Bonus Prohibition Act”).
- As long as the Dutch Bonus Prohibition Act applies, Marguerite Bérard will not be entitled to any variable remuneration.
- Marguerite Bérard in principle participates in the pension arrangements as agreed by the ABN AMRO CLA partners which apply to all ABN AMRO staff members employed in the Netherlands, but may opt – within the first three months of appointment – to be exempted from participation in the pension arrangements.
- For Executive Board members, the severance pay is capped at one gross annual fixed salary as per the Dutch Financial Supervision Act. Marguerite Bérard is entitled to a severance payment of three gross monthly fixed salaries in the event that ABN AMRO takes the initiative to terminate the Services Agreement for reasons that cannot be attributed to her. Each party has the right to terminate the Services Agreement with observance of the agreed notice period, which for Marguerite Bérard is three months whereas for ABN AMRO a notice period of six months applies.
- Marguerite Bérard is entitled to the other benefits as described in the applicable remuneration policy for members of the Executive Board (such as a car or a chauffeur), as adopted by the



General Meeting, unless these benefits conflict with the conditions set out in the preceding bullet points.

An outline of the applicable remuneration policy for Executive Board members can be found in ABN AMRO's Annual Report, as published on abnamro.com.