



Net sales in 2020

#### **EUR 1,613.6 million**

(EUR 1,564.6 million)

Adjusted operating result in 2020

#### **EUR 66.1 million**

(EUR 36.2 million)

Number of personnel at the end of period

~20,900

(~20,500)



#### Financial highlights in Q4 2020 – very strong quarter

- Net sales grew by 16.0% to EUR 455.9 (392.9)
   million.
- Adjusted EBITDA was EUR 64.1 (34.0) million, or 14.1% (8.7%) of net sales.
- The adjusted operating result improved to EUR 33.5 (4.4) million, representing 7.3% (1.1%) of net sales.
- The operating result improved to EUR 25.4 (-2.8) million, representing 5.6% (-0.7%) of net sales.



#### Parcel volumes reached a record level in Q4



The number of parcels going through Posti Parcel Lockers 10–12/2020

+88%

Freight volumes\* 10–12/2020

+3%

\* Measured in waybills

Parcel volume growth in Finland and in the Baltics 10–12/2020

+47%

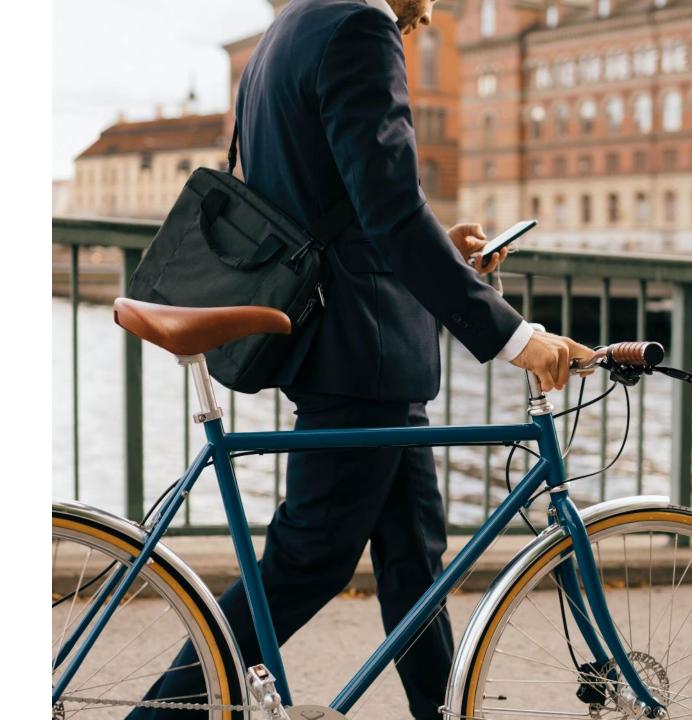
Addressed letter volumes 10–12/2020

**-3**%

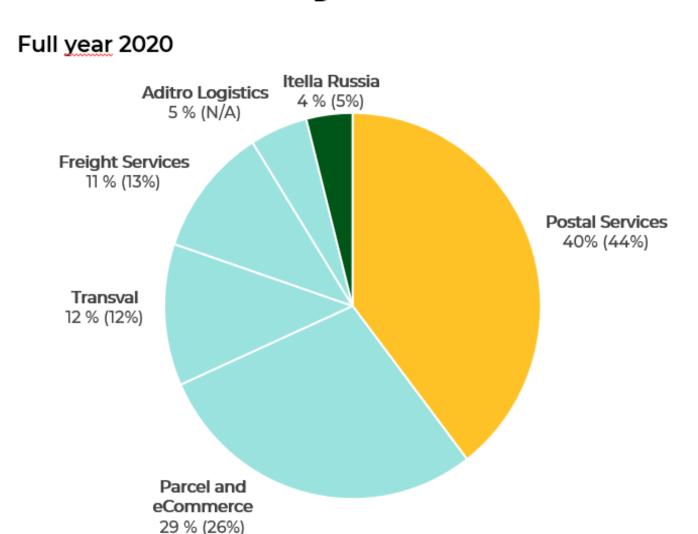


### Financial highlights in 2020 – growth on many fronts

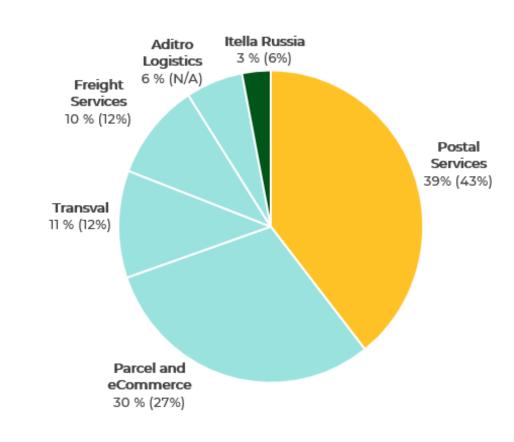
- Net sales grew by 3.1% to EUR 1,613.6 (1,564.6)
   million.
- Adjusted EBITDA was EUR 186.5 (152.3) million, or 11.6% (9.7%) of net sales.
- The adjusted operating result improved to EUR 66.1 (36.2) million, representing 4.1% (2.3%) of net sales.
- The operating result improved to EUR 55.0 (18.5) million, i.e. 3.4% (1.2%) of net sales.
- The Board of Directors proposes a dividend of EUR 31.3 million (29.8) from the financial year 2020.
- Parcel and eCommerce and Logistics
   Solutions together already 59% (52%) of total net sales.



# Parcel & eCommerce and logistics business 59% (52%) of net sales in full year 2020









## Operational highlight in 2020 – a record-breaking peak season as growth driver

A record-breaking 7.7 million parcels delivered during the peak season



Parcel volumes in Finland and the Baltics +27%

Number of parcels going through parcel lockers +76%

Almost 18 million Christmas cards sent (+20%)

Addressed letter volume -16%

- The global COVID-19 pandemic had a significant impact on Posti's operations in 2020
- Parcel and eCommerce business group benefitted from the growth of online shopping
- Postal Services suffered from the accelerated decline of mail volumes
- Posti's transformation continued with the acquisition of Aditro Logistics and the divestment of Posti Kotipalvelut and Posti Messaging Scandinavia.
- Health and safety of our employees is our key priority. Our LTA1 indicator (occupational accidents per million working hours) reduced to 37 (44) for the Finnish operations and 34 (39) for the whole Group
- In June, Posti's OmaPosti app won the Postal E-Commerce category in The World Post & Parcel Awards 2020.
- OmaPosti service has almost 1.0 million monthly users and it has been taken in use by 1.5 million subscribers.

# Entering the next phase in our journey



# We have always considered it a matter of honor to deliver what matters to the recipient – parcels, invitations, food...

We have always done our work in the spirit of the times and to meet the needs of our customers from



Change is nothing new to us, but the responsibility for what we carry remains the same.

# However, the transformation of the last decade has been drastic and has challenged us in many ways

Digitalization and changes in people's behavior have reduced the amount of mail to be delivered.

Mail delivery has shrunk by over 60 percent during the 21<sup>st</sup> century. The remaining part will be halved over the next three years.



#### The exceptional year 2020 worked as a proof of concept

Mail Mail decline started in ...now a significant 2009 after the financial amount of our revenue crisis when digitalization is from e-commerce and digital connectivity and logistics services. started to accelerate...

Since March 2020, our parcel volumes have been 30-40% higher than previous year.

In December 2020, we delivered more than 7 million parcels – an all-time record.

Parcel & eCommerce and logistics businesses account for some 60% of our turnover.

E-commerce and logistics services



Parcels and flows of goods are now at the core of our business









#### The core of updated group strategy is based on

Continuously improving customer experience

Employee experience based on purpose-driven leadership

Industry-leading operational efficiency

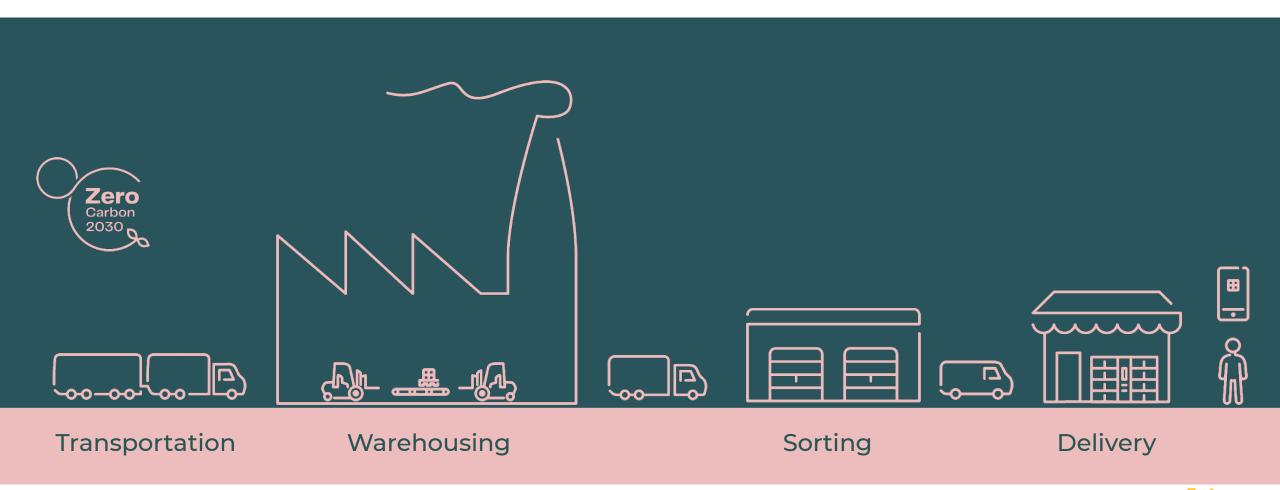
Zero Carbon 2030



# Tomorrow's Posti is a modern delivery and fulfillment company with progressive profitability



# We strive to create new customer value by optimising the e-commerce logistics value chain





#### Posti's employees as the best experts in their field

# What makes us unique?

Pioneers in data and technology

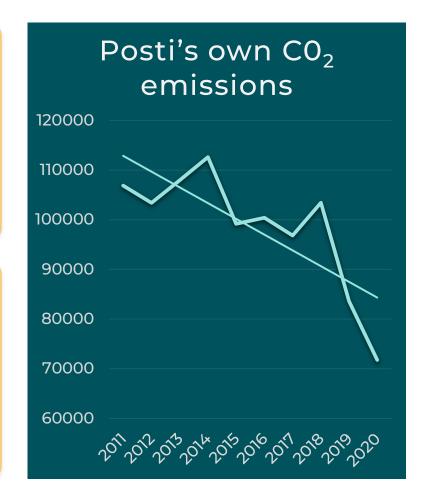
**High-volume network** 



## We show the way by reducing our own emissions to zero by 2030

We are on track on our road towards zero by 2030 – last year our own emissions lowered by 14%.

Usage of renewable fuels grew to 10% by the end of the year 2020. In total, over four million kilometers driven with renewable diesel, electricity and gas.







#### How to succeed

Posti will re-focus its business portfolio and become a modern delivery and fulfillment company

We seek growth in parcels, eCommerce and logistics in Finland, Sweden and the Baltics, complemented by postal services in Finland

We strive to create new customer value by optimising the e-commerce logistics value chain

We engage of our people through purpose driven leadership and shared values

We show the way by providing zero carbon services and committing to even more ambitious sustainability targets



## Over 100M€ future investments for improving parcel and eCommerce capabilities to better serve our customers

#### **CUSTOMER EXPERIENCE**



Continuous development of digital capabilities, e.g. OmaPosti, parcel tracking, delivery option selection as well as OmaPosti for companies

#### PARCEL LOCKER NETWORK



Plan is to expand up to 4,000 automates in Finland

#### **OPERATIONS**



Investments in
technology, sorting
capacity and
automation as well as in
new fleet, including
electric vehicles

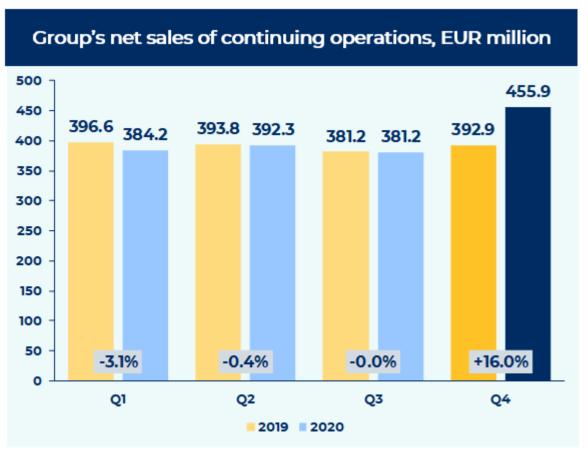


### Financials



#### Posti Group's Q4 net sales

Q4 net sales grew by 16.0% to EUR 455.9 (392.9) million

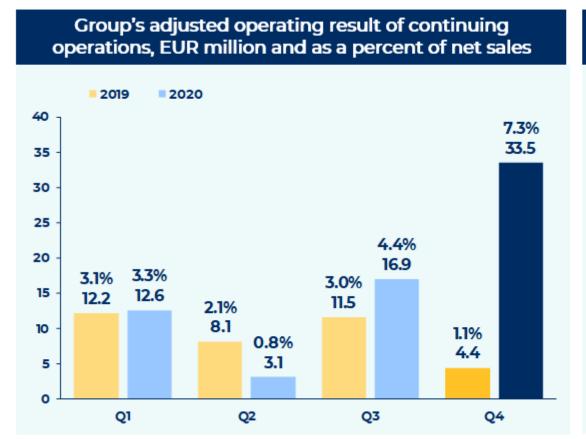


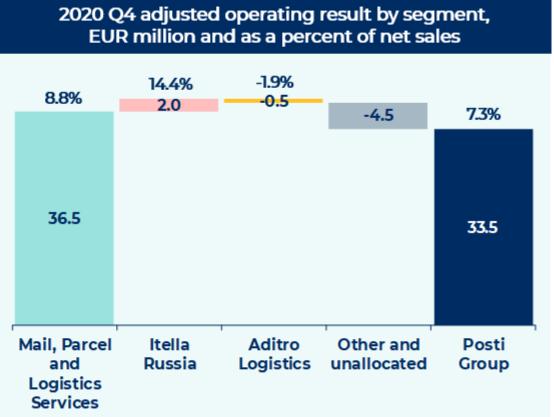




#### Posti Group's Q4 adjusted operating result

Q4 adjusted operating result improved to EUR 33.5 (4.4) million







#### Posti Group's key figures

|                                           | 10-12 2020 | %     | 10-12<br>2019**** | %      | 1-12 2020 | %     | 1-12<br>2019**** | %      |
|-------------------------------------------|------------|-------|-------------------|--------|-----------|-------|------------------|--------|
| Net sales, EUR million*                   | 455.9      |       | 392.9             |        | 1,613.6   |       | 1,564.6          |        |
| Adjusted EBITDA, EUR million*             | 64.1       | 14.1% | 34.0**            | 8.7%** | 186.5     | 11.6% | 152.3**          | 9.7%** |
| EBITDA, EUR million*                      | 56.0       | 12.3% | 32.8              | 8.4%   | 177.6     | 11.0% | 140.6            | 9.0%   |
| Adjusted operating result, EUR million*   | 33.5       | 7.3%  | 4.4**             | 1.1%** | 66.1      | 4.1%  | 36.2**           | 2.3%** |
| Operating result, EUR million*            | 25.4       | 5.6%  | -2.8              | -0.7%  | 55.0      | 3.4%  | 18.5             | 1.2%   |
| Result for the period, EUR million*       | 18.1       | 4.0%  | -4.1              | -1.0%  | 29.7      | 1.8%  | 14.1             | 0.9%   |
| Return on equity (12 months), %           |            |       |                   |        | 6.7       |       | 4.3              |        |
| Return on capital employed (12 months), % |            |       |                   |        | 8.4       |       | 4.5              |        |
| Net debt, EUR million                     |            |       |                   |        | 228.7     |       | 164.3            |        |
| Net debt / Adjusted EBITDA                |            |       |                   |        | 1.2x      |       | 1.1x**           |        |
| Operative free cash flow, EUR million     |            |       |                   |        | 77.6      |       | 14.7             |        |
| Gross capital expenditure, EUR million*   |            |       |                   |        | 151.1     |       | 133.7            |        |
| Personnel, end of period*                 |            |       |                   |        | 20,909    |       | 20,468           |        |
| Personnel on average, FTE*                |            |       |                   |        | 16,227    |       | 16,569           |        |
| Dividends, EUR million                    |            |       |                   |        | 31.3***   |       | 29.8             |        |

<sup>\*</sup> Continuing operations



<sup>\*\*</sup> Restated based on the new definition of special items

<sup>\*\*\*</sup> Board of Directors' proposal to the Annual General Meeting

<sup>\*\*\*\*</sup> The comparison figures in 2019 were significantly burdened by the postal strike in the latter half of the year

# Outlook and long-term financial targets



#### Posti's outlook for 2021

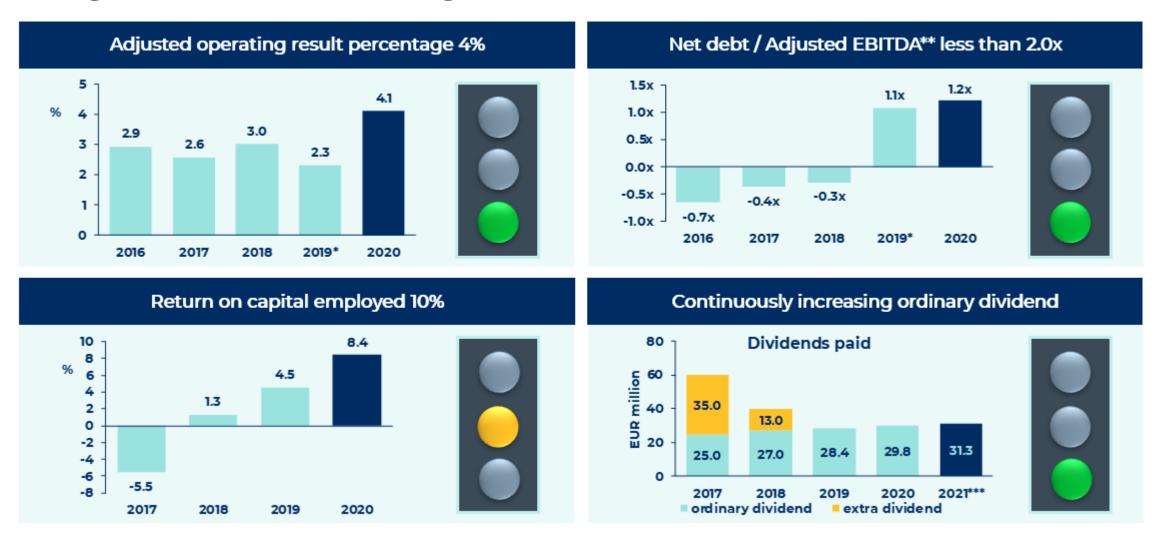
In 2021, Posti is expecting its net sales to remain at the previous year's level, excluding possible new acquisitions and divestments. The Group's adjusted EBITDA in 2021 is expected to decrease from the previous year

In 2020, Posti's net sales were EUR 1,613.6 million and adjusted EBITDA was EUR 186.5 million

The COVID-19 situation continues to make the macro economic outlook difficult to predict. Because of these exceptional circumstances, Posti's full-year outlook includes a significant level of uncertainty.



#### Long term financial targets



<sup>\*</sup> Restated based on the new definition of special items

NOTE! Long-term financial targets are revised, the graphs above illustrate the old long term financial targets



<sup>\*\* 2016-2018</sup> is not according to IFRS 16 standard

<sup>\*\*\*</sup> Board of Directors' proposal to the Annual General Meeting

#### Revised long-term financial targets

Adjusted EBITDA percentage 13%

Net debt / Adjusted EBITDA less than 2.5x

Continuously increasing ordinary dividend, but not exceeding annual net profit



## Segments



#### Mail, Parcel and Logistics Services key figures

#### October-December

| EUR million               | 10-12<br>2020 | % of<br>Net sales | 10-12<br>2019 | % of<br>Net sales |
|---------------------------|---------------|-------------------|---------------|-------------------|
| Net sales                 | 413.0         |                   | 370.1         |                   |
| Net sales change,%        | 11.6%         |                   | -6.0%         |                   |
| Adjusted EBITDA           | 59.8          | 14.5%             | 24.8          | 6.7%              |
| EBITDA                    | 55.6          | 13.5%             | 25.2          | 6.8%              |
| Adjusted operating result | 36.5          | 8.8%              | 1.4           | 0.4%              |
| Operating result          | 32.2          | 7.8%              | -2.1          | -0.6%             |

| Net sales, EUR million | 10-12<br>2020 | 10-12<br>2019 | Change,<br>% |
|------------------------|---------------|---------------|--------------|
| Postal Services        | 180.8         | 171.2         | +5.6%        |
| Parcel and eCommerce   | 138.5         | 105.2         | +31.7%       |
| Transval               | 54.6          | 51.7          | +5.6%        |
| Freight Services       | 44.8          | 45.7          | -2.1%        |
| Other and eliminations | -5.7          | -3.7          |              |
| Total                  | 413.0         | 370.1         | +11.6%       |

- · Net sales increased to EUR 413.0 (370.1) million
  - Increased in all business groups excluding Freight Services
  - The growth was mainly due to the recordhigh parcel volumes and low comparison figures of Postal Services as well as Parcel and eCommerce in the last quarter in 2019 due to postal strike
- Adjusted operating result improved to EUR 36.5
   (1.4) million
  - The improvement was due to improved profitability in Postal Services, Freight Services as well as in Parcel and eCommerce
  - The profitability of the fourth quarter in 2019 was burdened by the negative impact of the postal strike



#### Mail, Parcel and Logistics Services key figures

#### January-December

| EUR million               | 1-12 2020 | % of<br>Net sales | 1-12 2019 | % of<br>Net sales |
|---------------------------|-----------|-------------------|-----------|-------------------|
| Net sales                 | 1,481.6   |                   | 1,482.2   |                   |
| Net sales change,%        | 0.0%      |                   | 1.7%      |                   |
| Adjusted EBITDA           | 168.2     | 11.4%             | 139.4     | 9.4%              |
| EBITDA                    | 163.2     | 11.0%             | 133.8     | 9.0%              |
| Adjusted operating result | 73.7      | 5.0%              | 45.8      | 3.1%              |
| Operating result          | 68.7      | 4.6%              | 36.2      | 2.4%              |

| Net sales, EUR million | 1-12 2020 | 1-12 2019 | Change,<br>% |
|------------------------|-----------|-----------|--------------|
| Postal Services        | 646.5     | 684.4     | -5.5%        |
| Parcel and eCommerce   | 473.7     | 407.2     | +16.3%       |
| Transval               | 205.8     | 199.7     | +3.1%        |
| Freight Services       | 172.6     | 204.5     | -15.6%       |
| Other and eliminations | -17.1     | -13.7     |              |
| Total                  | 1,481.6   | 1,482.2   | -0.0%        |

- Net sales were at the previous year's level, EUR
   1,481.6 (1,482.2) million
  - Increased in Parcel and eCommerce and Transval but decreased in other business groups
  - The continued mail volume decline, accelerated by postal strike and COVID-19, and product mix burdened net sales, while the growth of eCommerce and online shopping impacted net sales favorably
- Adjusted operating result increased to EUR 73.7 (45.8) million
  - The increase was mainly due to the significantly improved profitability of Freight Services as well as Parcel and eCommerce
  - The profitability in 2019 was burdened by the negative impact of postal strike on the fourth quarter of the year

#### **Itella Russia key figures**

#### October-December

| EUR million               | 10-12<br>2020 | % of<br>Net sales | 10-12<br>2019 | % of<br>Net sales |
|---------------------------|---------------|-------------------|---------------|-------------------|
| Net sales                 | 14.1          |                   | 23.0          |                   |
| Net sales change,%        | -38.6%        |                   | -15.5%        |                   |
| Adjusted EBITDA           | 3.2           | 22.4%             | 5.1           | 22.0%             |
| EBITDA                    | -0.7          | -4.7%             | 1.9           | 8.4%              |
| Adjusted operating result | 20            | 14.4%             | 2.7           | 11.7%             |
| Operating result          | -1.8          | -12.7%            | -0.5          | -2.0%             |

- Reported euro-denominated net sales decreased by 38.6% to EUR 14.1 (23.0) million
  - Net sales decreased in Contract Logistics due to restructuring actions of warehouses and the impact of coronavirus situation to Transport
- The adjusted operating result was EUR 2.0
   (2.7) million
  - The decrease was mainly due to the fall of the Russian ruble



#### **Itella Russia key figures**

#### January-December

| EUR million               | 1-12 2020 | % of<br>Net sales | 1-12 2019 | % of<br>Net sales |
|---------------------------|-----------|-------------------|-----------|-------------------|
| Net sales                 | 58.3      |                   | 82.8      |                   |
| Net sales change,%        | -29.6%    |                   | -20.3%    |                   |
| Adjusted EBITDA           | 12.6      | 21.7%             | 13.9      | 16.8%             |
| EBITDA                    | 12.2      | 21.0%             | 10.4      | 12.6%             |
| Adjusted operating result | 5.6       | 9.6%              | 3.4       | 4.1%              |
| Operating result          | 5.2       | 8.9%              | -0.1      | -0.1%             |

- Reported euro-denominated net sales decreased by 29.6% to EUR 58.3 (82.8) million
  - Net sales decreased in Contract Logistics due to restructuring actions of warehouses and the impact of coronavirus situation on Transport
- The adjusted operating result improved to EUR
  5.6 (3.4) million
  - The result was positively impacted by the closure of unprofitable warehouses



#### **Aditro Logistics key figures**

#### October-December

| EUR million               | 10-12<br>2020 | % of<br>Net sales |
|---------------------------|---------------|-------------------|
| Net sales                 | 29.1          |                   |
| Net sales change, %       |               |                   |
| Adjusted EBITDA           | 3.6           | 12.4%             |
| EBITDA                    | 3.6           | 12.4%             |
| Adjusted operating result | -0.5          | -1.9%             |
| Operating result          | -0.5          | -1.9%             |

- Net sales were EUR 29.1 million
  - Aditro Logistics' operations consists of contract logistics, transportation and staffing businesses
  - Especially contract logistics and transportation businesses were impacted by COVID-19
  - The customer mix changes that were carried out as planned during 2020 also impacted net sales
- Adjusted and reported operating result were EUR -0.5 million
  - The result was negatively impacted by the investments in the large warehouse in Arlanda and COVID-19



#### **Aditro Logistics key figures**

#### January-December\*

| EUR million               | 1-12 2020 | % of<br>Net sales |
|---------------------------|-----------|-------------------|
| Net sales                 | 74.7      |                   |
| Net sales change, %       |           |                   |
| Adjusted EBITDA           | 10.2      | 13.6%             |
| EBITDA                    | 10.2      | 13.6%             |
| Adjusted operating result | -2.0      | -2.6%             |
| Operating result          | -2.0      | -2.6%             |

<sup>\*</sup>As Aditro Logistics was integrated into Posti's financials as of April 2020, the figures in the table are from the period April–December 2020

- Net sales were EUR 74.7 million
  - Especially contract logistics and transportation businesses were impacted by COVID-19
  - The customer mix changes that were carried out as planned during 2020 also impacted net sales
- Adjusted and reported operating result were EUR -2.0 million
  - The result was negatively impacted by the investments in the large warehouse in Arlanda and COVID-19



