



SUMMARISED UNAUDITED RESULTS ANNOUNCEMENT  
AND CASH DIVIDEND DECLARATION  
FOR THE SIX MONTHS ENDED 31 DECEMBER 2018



**RMI** OPTIMISE  
DIVERSIFY  
MODERNISE

# Index

1	<b>Enduring value created</b>
2	<b>About RMI</b>
4	<b>Investment overview</b>
6	<b>Performance and outlook</b>
6	External environment
7	Overview of results
9	Events after the reporting period
10	Update on RMI's strategy
11	Outlook and enduring value creation
13	<b>Cash dividend declaration</b>
13	<b>Investor call</b>
14	<b>Portfolio review</b>
14	Discovery
15	Hastings
16	MMI
17	OUTsurance
18	<b>Financial review</b>
IBC	<b>Administration</b>

## BASIS OF PREPARATION

These summarised, unaudited financial results for the six months ended 31 December 2018 have been prepared in accordance with:

- International Financial Reporting Standards (IFRS), including *IAS 34: Interim financial reporting*;
- The requirements of the Companies Act, 71 of 2008, as amended;
- The SAICA Financial Reporting Guide as issued by the Accounting Practices Committee;
- The Financial Reporting Pronouncements as issued by the Financial Reporting Standards Council; and
- The Listings Requirements of the JSE Limited.

The accounting policies applied are consistent with those applied in the previous financial period, except for changes required by the mandatory adoption of new and revised IFRS. During the six months ended 31 December 2018, the group adopted the following new accounting standards. More detail is provided in the financial review section of this report.

### ➤ **IFRS 9: Financial instruments**

This new standard replaces *IAS 39*. With the adoption of *IFRS 9*, the group reclassified certain of its financial instruments. *IFRS 9* also introduces expected credit loss provisioning. This requires provisions to be raised to estimate the expected credit losses related to an instrument over its remaining term to maturity. This expected credit loss provision is calculated with reference to the credit quality, term to maturity and expected loss given default of the issuer or ultimate counterparty of the financial instrument. Adopting this requirement has resulted in an immaterial provision for the group on the basis of the high credit quality and short maturity profile of the group's deposits and money market investments.

The adoption of *IFRS 9* resulted in adjustments being recognised against opening retained earnings, where these adjustments represent the historic expected credit loss adjustments and reclassifications of financial instruments held at 30 June 2018.

### ➤ **IFRS 15: Revenue from contracts with customers**

Insurance contracts are excluded from the scope of *IFRS 15* as these contracts are specifically governed by *IFRS 4: Insurance contracts*, which will be replaced by the new *IFRS 17* insurance standard. The adoption of *IFRS 15* on the non-insurance activities of the group is not material to these revenue contracts.

MMI changed its primary earnings metric to include the impact of investment variances, actuarial basis changes and other non-recurring items. These changes at MMI flow directly through to RMI's primary earnings metric, being normalised earnings. The comparative normalised earnings for the six months ended 31 December 2017 and for the year ended 30 June 2018 have been restated accordingly.

Schalk Human MCom(Acc) CA(SA) prepared these consolidated financial results under the supervision of Herman Bosman LLM CFA. The board of directors takes full responsibility for the preparation of this announcement and for correctly extracting the financial information for inclusion in the announcement.

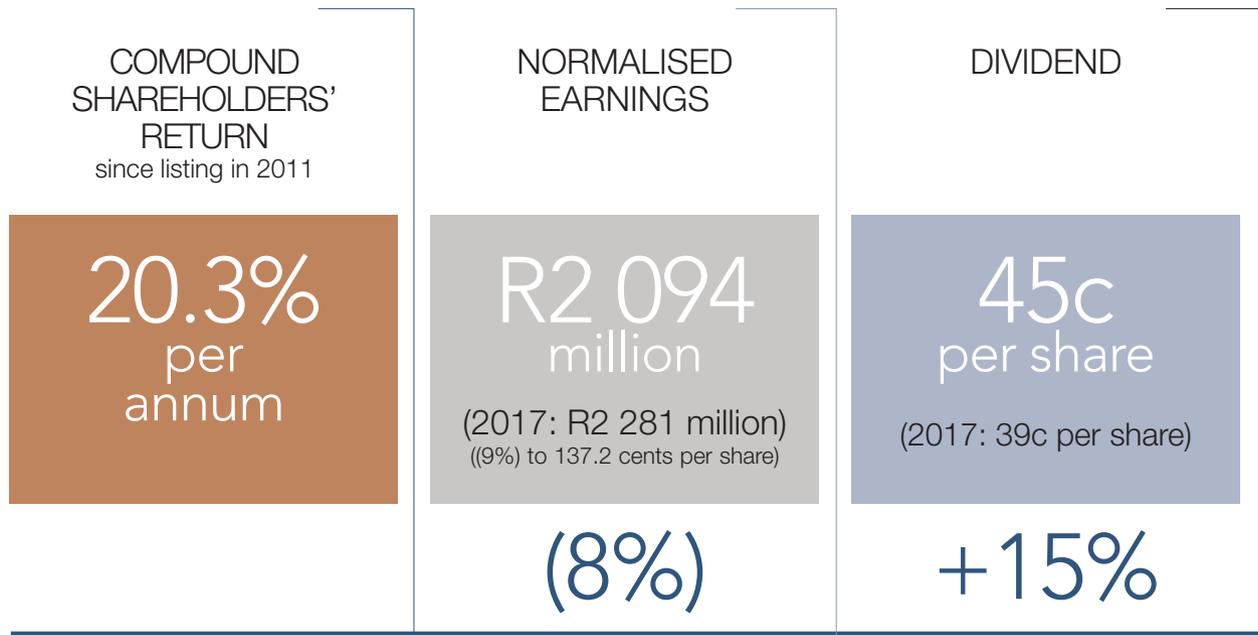
The summarised consolidated financial statements for the six months ended 31 December 2018 contained in this report have not been audited.

Normalised earnings presented in these summarised financial results constitute pro forma financial information. The pro forma financial information is the responsibility of RMI's board of directors and is presented for illustrative purposes.

Because of its nature, the pro forma financial information may not fairly present RMI's financial position, changes in equity, results of operations or cash flows. An assurance report will be issued by RMI's auditor, PricewaterhouseCoopers Inc. on the pro forma information for the year ending 30 June 2019 and has been issued on the restated pro forma financial information for the year ended 30 June 2018 included in this report. This assurance report is available at the registered office of RMI.

The forward-looking information has not been commented or reported on by the group's external auditor.

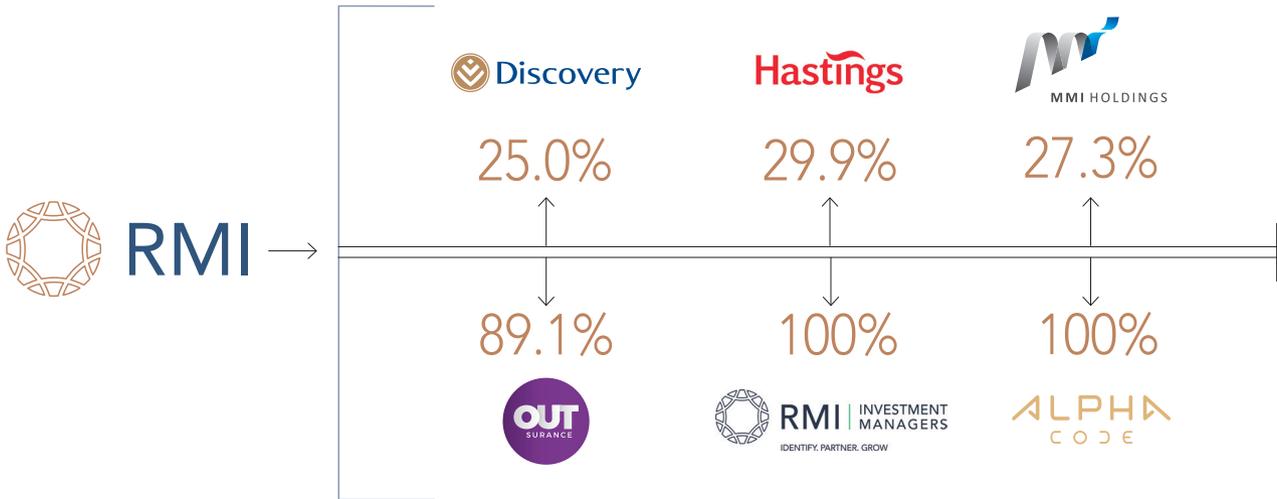
# Enduring value created



# About RMI

Rand Merchant Investment Holdings Limited (RMI) is a JSE-listed investment holding company with a proud track record of investing in disruptive and entrepreneurial financial services businesses. RMI positions itself as a value-adding, stable and aspirational shareholder.

RMI is a strategic, active manager of a R56 billion financial services portfolio:



 RMI's effective interests in these group entities are different from the actual interests due to consolidation adjustments in respect of treasury shares. Refer to page 18.

## CREATING ENDURING VALUE

RMI's primary objective is to create enduring value for its shareholders by optimising, diversifying and modernising its investment portfolio.



Refer to **page 4** for a brief description of each of RMI's investments.

The portfolio is intended to evolve over time and to increase in size and geographic diversity, thereby ensuring the balance between growth- and return-focused investments.

RMI invests, builds and divests depending on market opportunities to achieve its objectives of creating enduring value and maintaining a solid financial structure. RMI typically invests for the long term and is not geographically- or size-bound.

RMI considers the anticipated long-term trends in financial services (such as significant regulatory change and the speed of technological developments) and evaluates where it can either build or buy businesses. RMI does not want to be blindsided by the dynamic evolution of financial services and will invest in new trends or businesses, even when they may compete with its current businesses.

## INVESTMENT POLICY

RMI's aim is to add enduring value by being an active enabler of leadership and innovation in financial services. It acquires meaningful interests with significant influence in industry-changing businesses that can deliver superior earnings, dividends and capital growth over the long term.

## DIVIDEND POLICY

RMI's dividend policy is to pay out all dividends received from underlying investments after servicing any funding commitments at holding company level and considering its debt capacity and investment pipeline. The policy seeks to achieve a sound balance between providing an attractive yield to shareholders and achieving sustained growth. Given RMI's active investment strategy, this policy will be assessed on a regular basis.



# Investment overview

The mature businesses in RMI's portfolio are all businesses that applied innovation and fresh thinking in established industries to change the way things are done. RMI partners with smart people who have all created financial services businesses that have rewritten the rule books in their sectors:

## LISTED INVESTMENTS

### DISCOVERY



**Discovery** is a pioneering market-leader with uniquely-positioned businesses in the healthcare, long- and short-term insurance, wellness and financial services industries. It operates in South Africa, the United Kingdom (UK), China, Singapore, Australia, Japan, Europe and the USA through various business lines.

Its innovative Shared-Value business model incentivises people to be healthier and enhances and protects their lives. This delivers superior actuarial dynamics for the insurer and a healthier society.

### HASTINGS



**Hastings** is a UK-listed, fast-growing, agile, digitally-focused general short-term insurance provider to the UK car, van, bike and home insurance market. It has strong relationships with all the major price comparison websites, a cost-effective digital marketing model and a focus on client retention.

Hastings provides refreshingly straightforward products and services. It has 2.7 million live client policies and is a multi-award-winning business.

### MMI



**MMI** is an insurance-based financial services group which is listed on the JSE Limited.

The core businesses of MMI are long- and short-term insurance, asset management, savings, investment, healthcare administration and employee benefits. These product and service solutions are provided to all market segments through the Momentum and Metropolitan operating brands.



## UNLISTED INVESTMENTS

### OUTSURANCE

**OUTsurance** provides short- and long-term insurance products in South Africa and short-term insurance products in Australia, New Zealand and Namibia.

It has a client-centric approach, providing value-for-money insurance solutions backed by world-class service. Premiums are calculated according to a client's unique risk profile. Clients who remain claim-free receive a cash OUTbonus, the first such reward system in South Africa.



### RMI INVESTMENT MANAGERS

**RMI Investment Managers'** affiliate model enables the company to access a differentiated part of the investment management industry by investing in and partnering with independent investment managers, as well as specialist investment teams. RMI Investment Managers has taken minority equity stakes in boutique investment managers which span the asset class spectrum across active, passive, traditional and alternative. While the team is currently predominantly focused on the execution of the growth initiatives at each affiliate, they continue to look for opportunities that will complement the existing suite of managers as the company builds its share of the South African investment management market.

### ALPHACODE

**AlphaCode** identifies, partners and grows extraordinary next-generation financial services entrepreneurs. Its investments to date are listed below:

- **Merchant Capital** is a provider of alternative sources of working capital for small and medium enterprises in South Africa;
- **Entersekt** is a leader in authentication app security and payments-enablement technology, offering a highly scalable solution set, with a track record of success across multiple continents;
- **Prodigy** is an international fintech platform that offers loans to postgraduate students attending top universities; and
- **Luno** makes it safe and easy to buy, store and learn about digital currencies like Bitcoin and Ethereum. Luno has more than 2 million clients across 40 countries.

AlphaCode is actively seeking to fund new and disruptive, sustainable and scalable business models in the financial services industry.

AlphaCode is committed to building a pipeline of next-generation financial services businesses and has launched a number of structured learning and mentorship programmes – for different stages of business maturity – to build this pipeline.



# Performance and outlook

## COMMITMENT TO ENDURING VALUE CREATION

RMI is committed to creating long-term value for its stakeholders by investing in and remaining influential in businesses that can deliver capital growth and steady dividend flow. By being a shareholder of influence, RMI can enable sustainable growth and bring and hold businesses together. RMI invests with a view to long-term involvement. Its investment decisions are influenced by the external environment.

## External environment

The macroeconomic environment within which RMI's investees operate, is experiencing significant turbulence. This year is shaping up to be another challenging one for the South African economy. Headwinds include a slowing global economy, Eskom (and other SOE) challenges, adverse domestic weather conditions in the western maize-growing areas of the country, prolonged strike activity in the gold mining sector and the uncertainty created by the upcoming national election.

<p><b>Continued low growth</b></p>	<p>Given disappointing fixed investment, a lack of policy visibility and strained government finances, the 2019 real GDP growth forecast has been reduced to 1.3% from 1.5%. Growth is still expected to accelerate towards 2% during 2020. The improved inflation prospects, weak domestic growth outlook and less pressure to follow the global interest rate cycle higher suggest that the South African Reserve Bank may keep the repo rate unchanged in the foreseeable future. Both global and domestic factors have the potential to weigh on the strength of the Rand.</p>
<p><b>Ongoing SOE challenges</b></p>	<p>In his recent State of the Nation Address, President Ramaphosa announced that Eskom will be divided into three separate state-owned entities dealing with generation, distribution and transmission under a state holding company for easier access to finance. The state will provide financial support to the ailing parastatal in a manner which will not burden the fiscus with "unmanageable debt".</p> <p>President Ramaphosa also announced the establishment of an independent investigating directorate, to be housed within the National Prosecuting Authority, which will focus on evidence that has emerged at the state capture commission.</p>
<p><b>Brexit</b></p>	<p>In the UK, policymakers at the Bank of England voted to keep the benchmark policy interest rate unchanged at 0.75%. The monetary policy committee expressed its concern about the impact of Brexit and a slowdown in global growth on the outlook for the UK economy. As such, the committee lowered its growth forecast of the UK economy in 2019 from 1.7% to 1.2% – the weakest level since the recession of 2009 – and its inflation forecast to just below the target of 2%.</p>
<p><b>USA-China trade war</b></p>	<p>Concerns about the negative impact of an escalation of the USA-China trade war on global growth have returned. In addition, investor sentiment was affected by the European Union and Bank of England making significant downward adjustments to their real GDP growth forecasts.</p>

## Overview of results

RMI's group consolidated normalised earnings decreased by 8% to R2.1 billion for the six months ended 31 December 2018. This result is mainly attributable to the significant increase in spend on new strategic initiatives and a spike in large mortality claims at Discovery and an increase in the claims ratio of the short-term insurance operations and the substantial investment in new business growth activities at OUTsurance.

**Discovery's** normalised earnings decreased by 16% for the six months ended 31 December 2018. Spend on new initiatives, including Discovery Bank, increased to 21% of the group's earnings, in line with budget and fully provided for in the capital plan. All of Discovery's operating businesses had a strong operational performance during the period under review, with the exception of Discovery Life, which experienced a spike in large mortality claims equal to 8% of Discovery's earnings for the six-month period. Discovery Life has altered its reinsurance structures to ameliorate large-claim volatility going forward. Equity and bond market movements resulted in fair value losses of R116 million on shareholder investments which are now reported through the income statement in terms of *IFRS 9*. New business annualised premium income increased by 16% to R9 billion, the group financial leverage ratio improved to 25% and the central cash buffer increased to R3.4 billion.

RMI included normalised earnings of R348 million from **Hastings** for the six months to 31 December 2018, 9% lower than the R382 million in the comparative period. Hastings announced its 31 December 2018 year-end results on 28 February 2019, which indicated 3% growth in normalised earnings in Sterling terms. Gross written premiums increased by 3%, with a similar increase in live client policies to 2.71 million. Net claims increased by 10% due to increased policy volumes and claims inflation of 6%. The claims ratio of 75% was at the bottom of Hastings' targeted range of 75% to 79%. Management continues to invest in additional headcount to support the ongoing growth of the business. Hastings declared a final dividend of 9.0 pence per share, an increase of 6% on the final dividend in the prior year of 8.5 pence per share. Hastings announced an enhanced dividend payout ratio of between 65% and 75%.

**MMI** recorded a 2% increase in normalised earnings to R1.6 billion for the six-month period under review, in line with the target set in its "Reset and Grow" strategy announced in September 2018. These results were achieved through tight control of operating expenses, strong underwriting results and much improved earnings from fixed rate and annuity products. New business volumes increased by 19% to R28.8 billion and the value of new business increased by 12% to R335 million. The embedded value per share benefitted from the share buy-back programme, with the annualised return on embedded value per share amounting to 9.4%. MMI is reinstating dividend payments, with an interim ordinary dividend of 35 cents per share. During the period under review, MMI became the first major insurance company in South Africa to achieve a level 1 BBBEE rating in terms of the revised FSC codes.

Normalised earnings from **OUTsurance**, including its stake in Hastings, decreased by 9% to R1.3 billion. Excluding its share in Hastings, OUTsurance's normalised earnings decreased by 8%. As announced previously, the group had an exceptionally low claims experience in the South African and Australian operations of OUTsurance in the previous year. The claims ratio for the combined short-term insurance operations of OUTsurance increased from 51.8% to 52.4% due to higher natural peril claims in Australia and corrective pricing measures to recognise lower accident frequencies. The group cost-to-income ratio increased from 25.2% to 27.3% due to significant investments in new business growth activities in South Africa and Australia and the lack of premium inflation. New business premiums written for the group increased by 20%, driven primarily by volume growth as premium inflation remained absent. Youi continues to show an incremental recovery in its growth profile. OUTsurance's earnings growth was also strained by negative returns on its equity portfolio during the period under review.

**RMI Investment Managers** is now entering its fourth year of operations, with its financial performance tracking in line with management's expectations of investments in affiliates at such an early stage of development. 2018 was an extremely challenging year for the South African investment market and asset management broadly, with the JSE All Share Index ending the year down 8.5% while the local Property Index lost 25%. These tough market conditions directly impacted all the group's affiliates as they faced negative market growth whilst trying to grow overall assets under management (AUM). RMI Investment Managers' combined AUM at 31 December 2018 was R104 billion (R105 billion at 30 June 2018). RMI Investment Managers continues to actively engage in strategic dialogue with its affiliates and implement its "Shareholder Value Map," with a specific focus on developing their investment capabilities, growing distribution and scaling their operational platforms.

**Royal Investment Managers (RIM)** is a joint venture between RMI Investment Managers and Royal Bafokeng Holdings (RBH). RIM's portfolio performed to expectations during the six months under review. During December 2018, RIM announced, subject to certain conditions, its intention to acquire 30% of Visio Fund Managers.

The **net funding and holding company costs** reduced by 3% to R320 million, mainly due to the return on higher cash balances compared to the prior period following RMI's scrip dividend alternative offered to shareholders and the special dividend received from OUTsurance.

## SOURCES OF NORMALISED EARNINGS

RMI regards normalised earnings as the appropriate basis to evaluate business performance as it eliminates the impact of non-recurring items and accounting anomalies. The total normalised earnings of RMI's investee companies for the six months under review are listed in the table below:

R MILLION	For the six months ended 31 December		% change	Year ended 30 June 2018 Restated
	2018	2017 Restated		
Discovery	2 376	2 829	(16)	5 401
Hastings	1 223	1 374	(11)	2 758
MMI	1 618	1 594	2	2 003
OUTsurance (excluding Hastings)	1 172	1 268	(8)	2 639
– OUTsurance (including Hastings)	1 329	1 461	(9)	3 012
– Hastings included in OUTsurance	(157)	(193)	19	(373)
Other <sup>1</sup>	(12)	(10)	(20)	(25)

1. Other includes RMI Investment Managers and AlphaCode investments.

 A reconciliation of the adjustments made to derive normalised earnings is presented on [page 22](#).

RMI's consolidated normalised earnings for the period under review is listed in the table below:

R MILLION	For the six months ended 31 December		% change	Year ended 30 June 2018 Restated
	2018	2017 Restated		
Discovery	597	716	(17)	1 356
Hastings	348	382	(9)	778
MMI	429	406	6	508
OUTsurance (excluding Hastings)	1 052	1 117	(6)	2 333
– OUTsurance (including Hastings)	1 193	1 286	(7)	2 661
– Hastings included in OUTsurance	(141)	(169)	17	(328)
Other <sup>1</sup>	(12)	(10)	(20)	(25)
Funding and holding company costs	(320)	(330)	3	(684)
<b>Normalised earnings</b>	<b>2 094</b>	<b>2 281</b>	<b>(8)</b>	<b>4 266</b>
Normalised earnings per share (cents)	<b>137.2</b>	<b>150.9</b>	<b>(9)</b>	<b>281.5</b>

1. Other includes RMI Investment Managers and AlphaCode investments.

## MARKET VALUE OF INVESTMENTS

During the 2018 calendar year, RMI's share price decreased by 21% (2017: increased by 15%), compared to a 1% increase in the life insurance index and a 15% increase in the non-life insurance index. RMI has delivered a total annually compounded return to shareholders of 20.3% since its listing in March 2011.

The individual investment performances during the 2018 calendar year are outlined below:

- ⊕ **Discovery's** share price decreased by 14% (2017: increased by 62%).
- ⊕ **MMI's** share price decreased by 18% (2017: decreased by 11%).
- ⊕ On a "look-through" basis, based on share prices as at 31 December 2018, the value attributed to RMI's unlisted investments decreased by 15% (2017: decreased by 8%) to R26 billion (2017: R30.6 billion). These unlisted investments include **OUTsurance** (excluding OUTsurance's 49% stake in the group's holding in Hastings) (89.1% held), **RMI Investment Managers** and the **AlphaCode** investments.

R MILLION	As at 31 December		% change	As at 30 June 2018
	2018	2017		
<b>Market value of interest in:</b>				
– Discovery	26 335	30 122	(13)	23 887
– Hastings (RMI's effective holding)	6 372	9 896	(36)	8 566
– 29.9% holding	6 731	10 531	(36)	9 072
– Attributable to non-controlling interest of OUTsurance	(359)	(635)	43	(506)
– MMI	6 870	8 422	(18)	7 087
<b>Market value of listed investments</b>	39 577	48 440	(18)	39 540
RMI Investment Managers and AlphaCode at cost	836	823	2	834
Implied market value of OUTsurance (excluding Hastings)	25 200	29 812	(15)	26 361
Gross market value of portfolio	65 613	79 075	(17)	66 735
Net liabilities of holding company	(9 794)	(9 406)	(4)	(9 709)
<b>RMI market capitalisation</b>	55 819	69 669	(20)	57 026
<b>RMI closing share price (cents)</b>	3 644	4 590	(21)	3 745

## INTERIM DIVIDEND PAYMENT

MMI successfully completed its R2 billion share buy-back programme during the period under review, which contributed to the increase in MMI's embedded value per share to R26.60. Shares were bought back at an average price of R18.94 per share. MMI is resuming dividend payments at 35 cents per ordinary share in respect of the six months ended 31 December 2018. This is at the upper limit of the target dividend cover range of 2.0 to 3.0 times normalised earnings.

RMI's policy of paying out all dividends received from underlying investments after servicing any funding commitments at holding company level and considering RMI's debt capacity and investment pipeline remains in place.

The board believes RMI is adequately capitalised and that the company will be able to meet its obligations in the foreseeable future after payment of the interim dividend declared below.

The board resolved to declare an interim dividend of 45.0 cents (2017: 39.0 cents) per ordinary share. The interim dividend per ordinary share is covered 3.0 times (2017: 3.9 times) by the normalised earnings of 137.2 cents (2017: 150.9 cents) per share.

To support investment activity, the board will continuously assess RMI's dividend policy through its investment phase and may, if appropriate, reinstate the scrip distribution alternative and the reinvestment option offered to shareholders during the previous three dividend cycles. Given RMI's current investment pipeline and share price, the board decided to declare a cash dividend to shareholders.

Shareholders are referred to the dividend declaration forming part of this announcement regarding the applicability of Dividend Withholding Tax to the ordinary dividend.

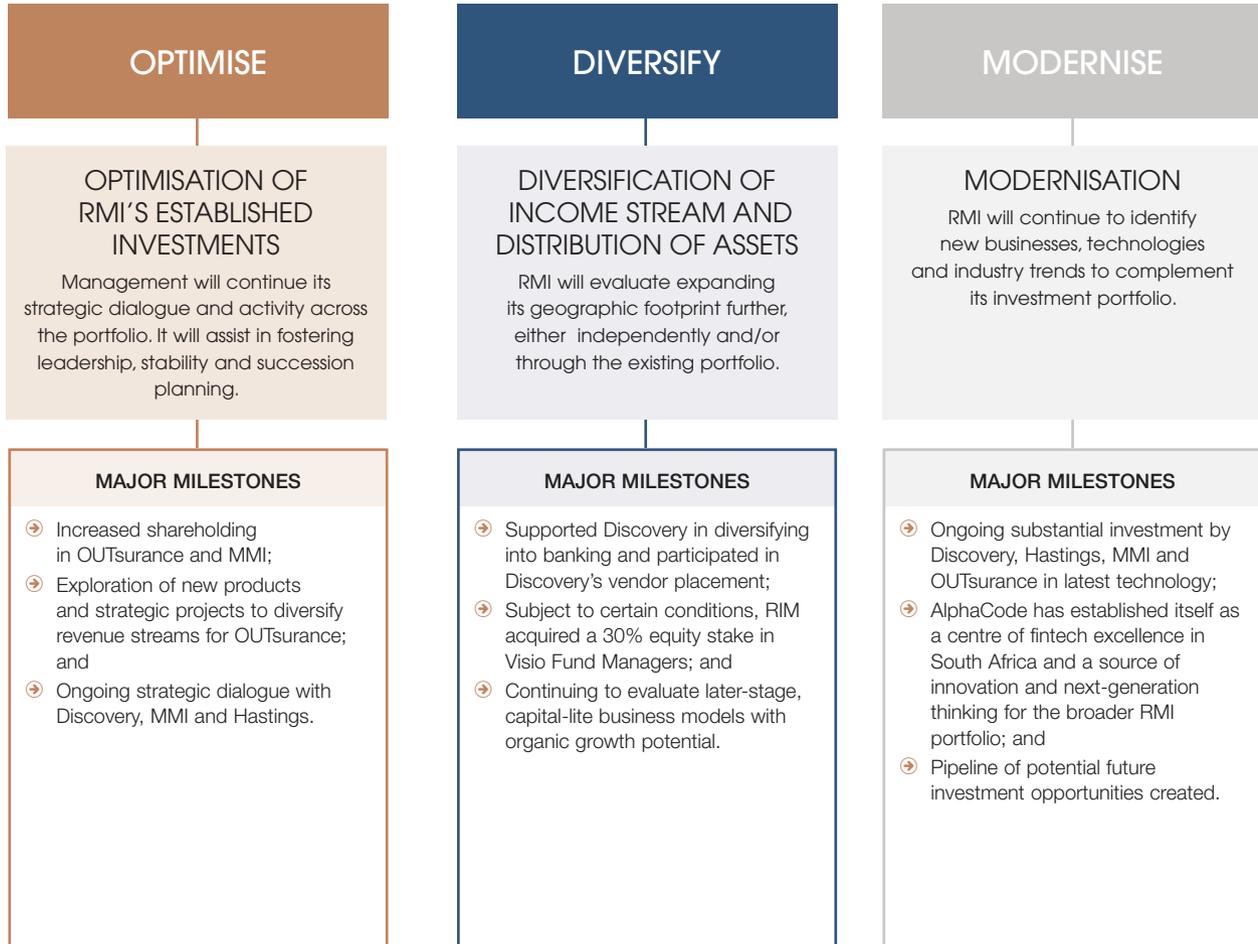
## Events after the reporting period

The directors are not aware of any material adjusting or non-adjusting events relating to the six months ended 31 December 2018 that occurred between the date of the statement of financial position and the date of this report.

## Update on RMI's strategy

The investment team continues to investigate potential investment opportunities, both locally and globally, that conform to RMI's investment philosophy and generate superior returns for shareholders.

In addition to optimising its existing portfolio, RMI plans to diversify and modernise its investment portfolio through opportunities across a wide spectrum of scale and life cycles of financial services businesses.



## Outlook and enduring value creation

### EXISTING PORTFOLIO

**Discovery's** core purpose has led to a Shared-Value business model that is applicable, scalable and globally relevant. Discovery now touches 21.6 million lives, has a presence in 19 countries and is using its influence to drive a global movement around behaviour change and wellness. This is evidenced by its pledge, with its insurance partners, to collectively make 100 million people 20% more active by 2025.

Discovery's strategy is underpinned by its operating model, comprising a strong and profitable base of established businesses, rapidly growing emerging businesses and a pipeline of substantial new businesses. Discovery's established businesses are well-positioned for growth, with Discovery Life expected to revert to target growth levels. Similarly, the emerging businesses are expected to grow strongly going forward. The new businesses will require investment through their start-up phase. However, the 21% spend on new businesses is expected to decrease over the next few years towards previous levels. Profit growth is expected to return to its stated goal of CPI plus 10% and the business is well-capitalised for its five-year planning horizon.

**Hastings** has set out new and ambitious plans for the future to ensure that it is ready to take advantage of the changing market environment. Its vision is built on specific initiatives and investments with the aim of developing and strengthening its existing capabilities, setting it up to be the market leader in pricing, anti-fraud and digital, at a significantly larger scale. Amongst a range of new digital capabilities, Hastings launched a mobile app and is one of the first insurance providers in the UK to go live with a full-scale proposition, providing clients with another easy way to manage their insurance, as well as keeping costs low. Making insurance easy for its clients is a key focus and there is more innovation to come in future. Consumer switching is set to continue and digital channels, including price comparison websites in particular, continue to grow at the expense of more traditional distribution models, all of which play into Hastings' core strategy. Regulatory changes, including plans to reform whiplash claims and pricing practices, will create new opportunities for nimble, client-oriented players with the right business models.

It is heartening that **MMI** experienced growth despite the poor equity market performance during the last quarter of 2018 and muted macroeconomic growth, which created a challenging

operating environment over the six months under review. MMI is making steady progress with its "Reset and Grow" turnaround strategy introduced in September 2018. It will continue to focus on financial discipline and on improving distribution and service in pursuit of this strategy. MMI is also planning on exiting certain African countries in the foreseeable future and to invest in new initiatives with better growth prospects.

**OUTsurace** remains optimistic that the South African economy will deliver positive growth over the foreseeable future, which will benefit the premium inflation profile and new business opportunities of the core OUTsurace Personal operation. OUTsurace Business is benefitting from the expansion of the tied-agency force and is expected to maintain a strong new business growth profile over the medium term. The group will continue to focus on the recovery of the new business performance of Youi Australia, where it is also expected that a gradual recovery in premium inflation will contribute to the overall growth profile. OUTsurace will maintain its underwriting discipline and focus on world-class service across all its operations.

**RMI Investment Managers** is largely in a consolidation phase of its business model and has, therefore, focused its efforts on optimising the existing portfolio by truly partnering with its boutique investment managers in a supportive but non-interfering manner. In July 2018, RMI Investment Managers launched its new "Shareholder Value Map", which offers affiliates access to comprehensive strategic support including operational and financial support, succession planning, talent management and board representation. In addition, the team continues to play a strategic advisory role in helping its affiliates raise assets and foster meaningful and trusted client relationships. Many of the affiliates have also benefitted from the marketing support they received, which assisted them in various branding, marketing and public relations projects to enhance their brand presence and credibility in the market.

The portfolio is substantially complete but management will remain opportunistic and add potential affiliates to either solve for additional exposure or underexposure in certain asset classes or to further add value to the portfolio. RMI Investment Managers and its joint venture partners in MMI and RBH remain excited and committed to working with its affiliates and support their growth paths over time to create a more diversified and transformed investment management industry.



## NEW INVESTMENTS

In addition to optimising its existing portfolio, RMI plans to diversify and modernise its investment portfolio through opportunities across a wide spectrum of scale and life-cycles of financial services businesses.

### TRADITIONAL FINANCIAL SERVICES

The investment team continues to investigate potential investment opportunities, both locally and globally, that conform to RMI's investment philosophy and generate superior returns for shareholders.

### NEXT-GENERATION FINANCIAL SERVICES

**AlphaCode's** vision is to pioneer the next frontier of financial services by identifying, partnering and growing extraordinary next-generation financial services entrepreneurs. In the final quarter of 2018, significant developments included the appointment of Andile Maseko as the new Head of Ecosystem Development for AlphaCode as well as the successful launch of AlphaCode's new flagship entrepreneurship and transformation programmes. The programmes are part of its commitment to building the financial services entrepreneurial ecosystem and contributing to transformation of the industry through identifying and supporting emerging black financial services innovators.

The three programmes upskill innovators for the data-driven future of financial services, provide grant and/or soft loan funding, mentorship, enabling support services and the insights and expert guidance that enable the carefully selected businesses to scale-up. The programmes are:

- ⊕ **AlphaCode Explore:** 20 high-calibre candidates were placed on the 12-month learnership programme which focuses on providing them with data science skills whilst guiding them in building and proto-typing fintech businesses;
- ⊕ **AlphaCode Incubate:** In partnership with RBH and Bank of America Merrill Lynch, AlphaCode selected eight early-stage and high-potential black-owned financial services businesses for a specifically-designed and targeted 12-month programme. The businesses have access to an entrepreneurial package worth R2 million each, which includes grant funds, office facilities, support services and mentorship; and
- ⊕ **AlphaCode Accelerate:** Four growth-stage businesses have been placed on this 24-month programme to receive mentorship, expert guidance and support services on the path to scale and job creation.

Over the longer term, RMI remains confident that its clear strategy, in conjunction with its solid investment portfolio that is underpinned by unwavering values, will allow it to continue delivering on its primary objective of creating enduring value for shareholders.

**Jannie Durand**  
*Chairman*

**Herman Bosman**  
*Chief executive*

Sandton  
11 March 2019

# Cash dividend declaration

Notice is hereby given that a gross interim cash dividend of 45.0 cents per ordinary share, payable out of income reserves, was declared on 11 March 2019 in respect of the six months ended 31 December 2018.

The dividend will be subject to Dividend Withholding Tax at a rate of 20%, which will result in a net dividend of 36.0 cents per ordinary share for those shareholders who are not exempt.

The company's tax reference number is 9469/826/16/9. Its issued share capital at the declaration date comprises 1 531 807 770 ordinary shares.

Shareholders' attention is drawn to the following important dates:

Last day to trade in order to participate in this dividend	Tuesday, 2 April 2019
Shares commence trading ex-dividend on	Wednesday, 3 April 2019
The record date for the dividend payment will be	Friday, 5 April 2019
Dividend payment date	Monday, 8 April 2019

No dematerialisation or rematerialisation of share certificates may be done between Wednesday, 3 April 2019 and Friday, 5 April 2019 (both days inclusive).

By order of the RMI board.

**Schalk Human**  
*Company secretary*

Sandton  
11 March 2019

# Investor call

Herman Bosman (chief executive) invites you to join him in a conversation about  
**RMI'S PERFORMANCE FOR THE SIX MONTHS ENDED 31 DECEMBER 2018.**

He will be joined by **Jan Hofmeyr, chief financial officer and Marthinus Visser, chief executive of OUTsurance.**

This investor call will take place on

**12.03.19 / 08:00**

Participants can register for the conference by navigating to  
 <http://www.diamondpass.net/2689347>

Please note that registered participants will receive their dial in number upon registration.

# Portfolio review



## WHY RMI INVESTS IN DISCOVERY

- Visionary, ambitious leadership
- Diversified earnings base and continuous investment in new initiatives
- Globally recognised business model
- Excellent growth
- Ease of international expansion
- Innovative new product pipeline

## VALUE CREATED

### MARKET CAPITALISATION

**R105.2**  
billion

2017: R120.3 billion

**(13%)**

### NORMALISED EARNINGS

**R2 376**  
million

2017: R2 829 million

**(16%)**

### DIVIDENDS PAID

**101.0 cents**  
per share

2017: 101.0 cents  
per share

**unchanged**

## HOW DISCOVERY PERFORMED DURING THE SIX MONTHS

- Core new business annualised premium income increased by 16% to R9.0 billion;
- Normalised profit from operations decreased by 4% to R3.8 billion;
- Normalised earnings decreased by 16% to R2.4 billion;
- Gross inflows under management increased by 11% to R67.5 billion;
- Embedded value increased by 13% to R68.0 billion, with an annualised return on embedded value of 7.9%; and
- The interim dividend for the six months remained unchanged at 101.0 cents per share.

The total combined acquisition price payable by Discovery to FirstRand in respect of Discovery Bank was R1.8 billion. The concluded transaction included:

- The acquisition of the remaining interest of FirstRand Investment Holdings Limited (FRIHL) in Discovery Bank;
- Acquiring the remaining 25.01% economic interest that FirstRand owned in the Discovery Card joint venture; and
- Discovery Bank acquiring all rights to the Discovery Card book and related assets, which will be migrated in 2019.

The transaction received approval from the respective regulatory authorities, including the Prudential Authority and the Competition Authorities.

Discovery entered into a 15-year lease agreement for its new head office. The lease commenced in November 2017 and March 2018 for phases I and II respectively. Discovery has classified the lease as a finance lease despite ownership of the building not transferring to Discovery at the end of the lease period. This was done in anticipation of the introduction of *IFRS 16* in the next financial year, which will result in similar accounting treatment of the lease. The depreciation and finance charges in terms of a finance lease were R102 million (net of tax) higher than the market-related rental under an operating lease scenario.

**RMI included R597 million of Discovery's earnings in its normalised earnings (2017: R716 million).**



For a detailed review of Discovery's performance, RMI's shareholders are referred to [www.discovery.co.za](http://www.discovery.co.za).

# Hastings

## VALUE CREATED

### MARKET CAPITALISATION

£1 229  
million

2017: £2 103 million

(42%)

### NORMALISED EARNINGS for the year

£148.5  
million

2017: £144.6 million

+3%

### DIVIDENDS PAID for the year

13.5 pence  
per share

2017: 12.6 pence per share

+7%

### WHY RMI INVESTS IN HASTINGS

- Entrepreneurial leadership
- Geographic diversification
- Strong foothold in the price comparison website market in the UK
- Constant innovation
- Rapid growth trajectory
- Good fit with OUTsureance

### HOW HASTINGS PERFORMED DURING THE LAST TWELVE MONTHS

Hastings has a 31 December year-end. The latest published results are for the year ended 31 December 2018. All the numbers and commentary below relate to the year ended 31 December 2018.

- Continued growth, with gross written premiums up 3% to £958.3 million and net revenue up 6% to £756.4 million;
- Sustained increase in clients, with live client policies up by 3% to 2.71 million (2017: 2.64 million);
- Loss ratio of 75% for the year ended 31 December 2018, at the bottom of the target range of between 75% and 79% (2017: 73%). The increase in the loss ratio is due to the adverse weather in the first quarter and claims inflation being higher than premium inflation;
- Consistent growth in profitability, with normalised earnings increasing by 3% to £148.5 million;
- Strong free cash generation of £167.7 million, a 42% increase over the prior year, enabling Hastings to achieve its net debt leverage multiple of approximately 1.0 time during the year; and
- Final dividend of 9.0 pence per share (2017: 8.5 pence per share), reflecting strong cash generation. The total dividend for the financial year ended 31 December 2018 is 13.5 pence per share (2017: 12.6 pence per share).

Hastings successfully completed the Guidewire programme, with the car and home build complete and the majority of clients to be on the new platform in the first half of 2019, thereby supporting operational efficiency.

New anti-fraud capabilities were introduced, including digital fraud-tracking systems.

Hastings rolled out of a new mobile app and enhanced functionality on the client portal, enabling the most common policy changes to be made online, with additional functionality to be launched in 2019.

**RMI included R348 million of Hastings' earnings in normalised earnings for the six months ended 31 December 2018 (2017: R382 million).**



For a detailed review of Hastings's performance, RMI shareholders are referred to [www.hastingsplc.com](http://www.hastingsplc.com).



**WHY RMI INVESTS IN MMI**

- Well-known and trusted brands
- High level of cash generation
- Traditionally produced a high dividend yield
- New management with a revitalised strategy
- Established business which provides stability to the RMI portfolio

VALUE CREATED

MARKET CAPITALISATION

R25.7 billion

2017: R33.1 billion

(22%)

NORMALISED EARNINGS

R1 618 million

2017: R1 594 million

+2%

DIVIDENDS PAID

35.0 cents per share

2017: Share buy-back

Reinstated

HOW MMI PERFORMED DURING THE SIX MONTHS

- New business volumes increased by 19% to R28.8 billion, which followed from strong single premium inflows, especially in Momentum Corporate;
- The value of new business increased by 12% to R335 million;
- The embedded value per share increased by 5% to R26.60 over the six months under review, with an annualised return on embedded value per share of 9.4%;
- MMI's normalised earnings increased by 2% to R1.6 billion, due to tight control of operational expenses, satisfactory underwriting results and improved earnings from fixed rate and annuity products;
- Diluted normalised earnings per share increased by 6%, benefitting from the impact of the share buy-back programme recently completed;
- MMI is resuming dividend payments at 35 cents per ordinary share. This is at the upper limit of the dividend cover range; and
- MMI achieved a Level 1 BBBEE rating under the new codes from the Financial Services Charter, the first major South African insurance group to achieve this.

Moody's affirmed MMI's Aaa.za (national scale) Insurer Financial Strength rating during November 2018.

At 31 December 2018, MMI had a 2.0 times solvency cover ratio under the new regulatory framework for solvency, which became effective on 1 July 2018.

Capital deployments into new initiatives such as Aditya Birla Health Insurance are progressing according to plan.

**RMI included R429 million of MMI's earnings in its normalised earnings (2017: R406 million).**

 For a detailed review of MMI's performance, RMI's shareholders are referred to [www.mmiholdings.co.za](http://www.mmiholdings.co.za)



WHY RMI INVESTS IN OUTSURANCE

- Dynamic management team
- Market leader in direct insurance
- Well-loved and easily recognised brand
- World-class technology and claims handling processes
- High level of cash generation and dividend-paying capabilities
- Preferred employer, therefore attracting talented people

VALUE CREATED

NET ASSET VALUE

R10.8 billion

2017: R10.1 billion

+7%

NORMALISED EARNINGS

R1 329 million

2017: R1 461 million

(9%)

DIVIDENDS PAID

24.7 cents per share

2017: 20.5 cents per share

+20%

HOW OUTSURANCE PERFORMED DURING THE SIX MONTHS

- Group normalised earnings decreased by 9% to R1.3 billion, caused mainly by an increase in the claims ratio (from a low base), increased investment in new business growth activities and negative returns on the equity portfolio;
- New business premiums written increased by 20%, driven by volume growth;
- Gross written premiums increased by 4% to R8.1 billion, of which the Australasian operations contributed 46%;
- The claims ratio increased to 51.6%, due to higher natural peril claims in Australia and corrective pricing measures to recognise lower accident frequencies;
- The cost-to-income ratio increased from 25.2% to 27.3%; and
- The interim dividend increased by 20% to 24.7 cents per share.

In South Africa, **OUTsurance Personal** grew gross premium income by 7%, driven by successful marketing results and operational improvements. **Business OUTsurance** delivered strong premium growth of 13%, resulting from the continued expansion of the tied-agency force. The claims environment continues to remain favourable, with a historic low motor claims frequency overlaid with favourable weather conditions. The claims ratio increased from 48.7% to 49.5% as a result of low premium adjustments aimed at returning the claims ratio towards the target range. The cost-to-income ratio increased sharply from 21.0% to 22.8%. This increase is primarily associated with the investment in new business growth, which has resulted in increased marketing spend and call centre capacity, and the expansion of the tied-agency force.

Returning **Youi Australia** to profitable revenue growth is management's primary strategic objective. During the six months under review, new business growth continued to show upward momentum. In Australian Dollar (A\$) terms, gross written premium income increased by 3% to A\$351 million. Youi's motor book continues to experience very low premium inflation. The claims ratio was impacted by two large natural catastrophe events. These hailstorms resulted in a A\$17 million net loss for Youi compared to the prior six-month period, when natural catastrophe events were absent. The Youi Australia claims ratio increased from 55.4% to 56.2% for the period under review. Youi Australia's cost-to-income ratio increased from 29.5% to 30.7%. This outcome is attributed to large investments in support infrastructure, call centre capacity and marketing initiatives to drive increased new business activity. The low levels of premium inflation as well as regulatory compliance expenses also contributed to the higher cost-to-income ratio.

**Youi New Zealand** generated R10 million in normalised earnings for the six months under review. This improvement emanated from a lower claims ratio and reduced costs. During 2018, the new business acquisition strategy of Youi New Zealand was optimised to ensure a sustainable and profitable future for the business.

**OUTsurance Life** continues to experience difficult trading conditions resulting from the weak economic environment. During the six months under review, OUTsurance Life entered the funeral insurance market in South Africa, which is a key growth enabler for the business. OUTsurance Life grew gross written premiums by 6% for the six months under review. The operating profit and normalised earnings results benefitted from a higher long-term yield environment, which has reduced the policyholder liability. Normalised earnings more than doubled to R81 million, with embedded value increasing by 3%.

RMI included R1 193 million of OUTsurance's earnings in its normalised earnings (2017: R1 286 million).



For a detailed review of OUTsurance's performance, RMI's shareholders are referred to [www.outsurance.co.za](http://www.outsurance.co.za).

# Financial review

## Effective interest

RMI's effective interest in the group entities is different from the actual holdings as a result of the following consolidation adjustments:

- ⊕ Treasury shares held by group entities;
- ⊕ Shares held by consolidated share incentive trusts;
- ⊕ "Deemed" treasury shares arising from broad-based black economic empowerment (BBBEE) transactions entered into; and
- ⊕ "Deemed" treasury shares held by policyholders and mutual funds managed by them.

The effective interest held by RMI can be compared to the actual interest in the statutory issued share capital of the companies as follows:

	As at 31 December 2018		As at 31 December 2017	
	Effective	Actual	Effective	Actual
Discovery	25.1%	25.0%	25.1%	25.0%
Hastings	29.9%	29.9%	29.9%	29.9%
MMI	27.6%	27.3%	25.7%	25.5%
OUTsurance	90.3%	89.1%	88.5%	87.7%
RMI Investment Managers	100.0%	100.0%	100.0%	100.0%
Merchant Capital	27.2%	25.1%	25.1%	25.1%
Entersekt	25.1%	25.1%	25.1%	25.1%

The group's interests in Prodigy Investments Limited and Luno Limited are treated as financial assets at fair value through profit or loss, as the sizes of these shareholdings do not enable the group to exercise significant influence, which is the criterion for classifying an investment as an investment in associate.

## Implementation of new accounting standards

### IFRS 9: FINANCIAL INSTRUMENTS

IFRS 9: *Financial instruments*, which replaced IAS 39: *Financial instruments: Recognition and measurement*, was applied with effect from 1 July 2018. The IFRS 9 classification, measurement and impairment requirements are applied retrospectively, by adjusting the opening statement of financial position, with no restatement of comparatives on initial application, as permitted by IFRS 9.

On the date of initial application, 1 July 2018, the financial instruments of the group were as follows, with any reclassifications noted:

R MILLION	Measurement category		Carrying amount		Difference <sup>1</sup>
	New IFRS 9	Original IAS 39	New	Original	
<b>Financial assets</b>					
Listed perpetual preference shares	FVPL	AFS	354	354	–
Exchange traded funds	FVPL	AFS	713	713	–
Collective investment schemes – Equities	FVPL	FVPL	110	110	–
Listed equities	FVPL	FVPL	166	166	–
Unlisted equities	FVPL	FVPL	130	130	–
Unsecured loan	FVPL	FVPL	34	34	–
Unlisted redeemable preference shares	AC	AFS	102	102	–
Zero-coupon deposits	FVPL	FVPL	346	346	–
Term deposits	AC	FVPL	5 261	5 261	–
Money market portfolios	FVOCI	FVPL	3 303	3 353	(50)
Collective investment schemes – Debt	FVPL	FVPL	31	31	–
Other debt securities	AC	FVPL	662	662	–
<b>Total financial assets</b>			<b>11 212</b>	<b>11 262</b>	<b>(50)</b>
<b>Financial liabilities</b>					
Preference dividends payable	FVPL	FVPL	132	132	–

1. The difference noted in the column is a result of applying the new expected loss model.

AC	Amortised cost
AFS	Available-for-sale
FVOCI	Fair value through other comprehensive income
FVPL	Fair value through profit or loss

Debt instruments in segregated money market portfolios, previously measured at FVPL, have been reclassified to FVOCI under *IFRS 9*. The business model is 'hold to collect and sell financial assets', and cash flows represent payments of principal and interest.

Term deposits and other debt securities, previously measured at FVPL, have been reclassified to AC under *IFRS 9*. The business model is 'hold to collect' and cash flows represent payment of principal and interest.

All other debt instruments previously measured at FVPL, are also measured at FVPL under *IFRS 9*. Financial assets not classified at AC or FVOCI are measured at FVPL. Financial assets that are held to sell, those that are managed and those whose performance is evaluated on a fair value basis will be measured at FVPL because they are neither held to collect contractual cash flows nor held to collect cash flows and to sell. In addition, on initial recognition, the group may irrevocably designate a financial asset that otherwise meets the requirements to be measured at AC or at FVOCI, as at FVPL, if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise. The zero-coupon deposits have been designated as FVPL as this classification eliminates an accounting mismatch.

Loans and receivables, previously measured at AC, continue to be measured at AC under *IFRS 9* as the business model is 'hold to collect' and cash flows represent payment of principal and interest.

Equity instruments previously measured as available-for-sale, have been reclassified to FVPL under *IFRS 9*. Management has not taken the irrevocable election to present changes through FVOCI for equities not held for trading.

Debt securities under financial liabilities issued by the OUTsurance group are measured at FVPL under *IFRS 9* as these instruments are managed at fair value in terms of the business model.

Derivatives are initially recognised at fair value on the date on which the derivative contract is entered into and are subsequently remeasured at fair value. All derivatives are carried as assets when fair value is positive and as liabilities when fair value is negative. The group uses derivatives to offset the interest rate risk inherent in some of the life insurance products underwritten by the group. The group has elected not to apply hedge accounting to the asset-liability matching strategy.

## IMPAIRMENTS

The group recognises loss allowances for expected credit losses (ECL) on:

- Financial assets measured at amortised cost;
- Lease receivables;
- Debt investments measured at FVOCI;
- Loan commitments; and
- Financial guarantee contracts.

The group measures loss allowances at an amount equal to lifetime ECLs, except for the following, which are measured as 12-month ECLs:

- Financial assets that are determined to have low credit risk at the reporting date;
- Financial assets where credit risk (i.e. the risk of default occurring over the expected life of the financial instrument) has not increased significantly since initial recognition; and
- Financial assets which are callable on demand or within a period of 12 months from reporting date.

Lifetime ECLs are the ECLs that result from all possible default events over the expected life of a financial instrument. 12-month ECLs are the portion of ECL that results from default events that are possible within the 12 months after the reporting date. In all cases, the maximum period considered when estimating ECL is the maximum contractual period over which the group is exposed to credit risk.

At each reporting date, the group assesses whether financial assets measured at amortised cost and at FVOCI are credit impaired.

Loss allowances for ECL on financial assets measured at amortised cost are deducted from the gross carrying amount of the financial assets. Loss allowances for ECL on debt investments measured at FVOCI are recognised in OCI and do not reduce the carrying amount of the financial asset in the statement of financial position.

The group has determined that the application of the impairment requirements of *IFRS 9* at 1 July 2018 results in a R49 million ECL (R44 million net of non-controlling interest). The impact on the group's opening balance of equity accounted reserves from investments in associates in respect of *IFRS 9* is (R32 million).

## IFRS 15: REVENUE FROM CONTRACTS WITH CUSTOMERS

*IFRS 15: Revenue from contracts with customers*, which replaced *IAS 18: Revenue* and *IAS 11: Construction contracts*, was applied effective from 1 July 2018. It applies to all contracts with clients except leases, financial instruments and insurance contracts. The standard establishes a more systematic approach for revenue measurement and recognition by introducing a five-step model governing revenue recognition. The five-step model requires the group to (i) identify the contract with the client; (ii) identify each of the performance obligations included in the contract; (iii) determine the amount of consideration in the contract; (iv) allocate the consideration to each of the identified performance obligations; and (v) recognise revenue as each performance obligation is satisfied.

The significant majority of the group's revenue is accounted for in terms of *IFRS 4: Insurance contracts*, *IFRS 9: Financial instruments* and *IAS 17: Leases*, which are scoped out of *IFRS 15*. There are no material changes to revenue recognition for fee income recognised under *IFRS 15*. The impact on the group's opening balance of equity accounted reserves from investments in associates in respect of *IFRS 15* is R2 million.

## Summarised consolidated income statement

R MILLION	Six months ended 31 December		% change	Year ended 30 June 2018 Audited
	2018 Unaudited	2017 Unaudited		
Earned premiums net of reinsurance	7 492	7 208	4	14 173
Commission and other income	52	61	(15)	124
Investment income	425	377	13	760
Profit on sale of subsidiary and other realised gains	–	–	–	3
Net fair value (losses)/gains on financial assets	(49)	42	>(100)	(66)
<b>Income</b>	<b>7 920</b>	<b>7 688</b>	<b>3</b>	<b>14 994</b>
Net claims paid	(3 615)	(3 450)	5	(6 535)
Provision for cash bonuses	(227)	(213)	7	(395)
Fair value adjustment to investment contracts and insurance contract provisions	(24)	(70)	(66)	(126)
Fair value adjustment to financial liabilities	(104)	(100)	4	(193)
Acquisition, marketing and administration expenses	(2 160)	(1 968)	10	(3 905)
<b>Profit before finance costs, share of after-tax results of associates and taxation</b>	<b>1 790</b>	<b>1 887</b>	<b>(5)</b>	<b>3 840</b>
Net finance costs	(379)	(387)	(2)	(765)
Share of after-tax results of associates	1 139	1 314	(13)	2 328
<b>Profit before taxation</b>	<b>2 550</b>	<b>2 814</b>	<b>(9)</b>	<b>5 403</b>
Taxation	(547)	(570)	(4)	(1 136)
<b>Profit for the period</b>	<b>2 003</b>	<b>2 244</b>	<b>(11)</b>	<b>4 267</b>
<b>Attributable to:</b>				
Equity holders of RMI	1 851	2 059	(10)	3 897
Non-controlling interests	152	185	(18)	370
<b>Profit for the period</b>	<b>2 003</b>	<b>2 244</b>	<b>(11)</b>	<b>4 267</b>

## Computation of headline earnings

R MILLION	Six months ended 31 December		% change	Year ended 30 June 2018 Audited
	2018 Unaudited	2017 Unaudited		
Earnings attributable to equity holders	1 851	2 059	(10)	3 897
Adjustment for:				
Loss/(profit) on dilution of shareholding	26	(3)		80
Impairments relating to held for sale entities	14	–		–
Impairment of owner-occupied building below cost	12	–		–
Intangible asset impairments	9	33		86
Loss on sale of property and equipment	1	–		5
Realised profit on sale of available-for-sale financial assets	–	(2)		(5)
Impairment of available-for-sale financial assets	–	–		17
Loss on sale of subsidiary	–	–		5
Release of foreign currency translation reserve	–	–		(4)
<b>Headline earnings attributable to equity holders</b>	<b>1 913</b>	<b>2 087</b>	<b>(8)</b>	<b>4 081</b>

## Computation of normalised earnings

R MILLION	Six months ended 31 December		% change	Year ended 30 June 2018 Restated Audited
	2018 Unaudited	2017 Restated Unaudited		
<b>Headline earnings attributable to equity holders</b>	<b>1 913</b>	<b>2 087</b>	<b>(8)</b>	<b>4 081</b>
RMI's share of normalised adjustments made by investee companies:	<b>190</b>	<b>177</b>		<b>209</b>
Amortisation of intangible assets relating to business combinations	172	170		332
Debt restructuring costs resulting from Discovery Card joint venture transaction	8	–		–
Unrealised losses/(gains) on foreign exchange contracts not designated as a hedge	7	–		(19)
Initial expenses related to Prudential book transfer	3	–		–
Non-recurring and restructuring expenses	–	7		8
Deferred tax on assessed losses	–	–		(88)
Deferred tax timing difference related to new adjusted IFRS tax basis	–	–		(30)
BBBEE costs	–	–		6
Group treasury shares	(9)	17		(24)
<b>Normalised earnings attributable to equity holders</b>	<b>2 094</b>	<b>2 281</b>	<b>(8)</b>	<b>4 266</b>

## Computation of earnings and dividend per share

R MILLION	Six months ended 31 December		% change	Year ended 30 June 2018 Audited
	2018 Unaudited	2017 Unaudited		
<b>Earnings attributable to equity holders</b>	<b>1 851</b>	2 059	(10)	3 897
<b>Headline earnings attributable to equity holders</b>	<b>1 913</b>	2 087	(8)	4 081
<b>Normalised earnings attributable to equity holders (restated)</b>	<b>2 094</b>	2 281	(8)	4 266
Number of shares in issue (millions)	<b>1 532</b>	1 518	1	1 523
Weighted average number of shares in issue (millions)	<b>1 524</b>	1 510	1	1 513
Earnings per share (cents)	<b>121.5</b>	136.4	(11)	257.7
Diluted earnings per share (cents)	<b>120.9</b>	134.0	(10)	252.9
Headline earnings per share (cents)	<b>125.6</b>	138.3	(9)	269.7
Diluted headline earnings per share (cents)	<b>124.9</b>	135.8	(8)	265.0
Normalised earnings per share (cents) (restated)	<b>137.2</b>	150.9	(9)	281.5
Diluted normalised earnings per share (cents) (restated)	<b>136.5</b>	148.3	(8)	276.6
<b>Dividend per share</b>				
Interim dividend (cents)	<b>45.0</b>	39.0	15	39.0
Final dividend (cents)				65.0
<b>Total dividend</b>	<b>45.0</b>	39.0	15	104.0

## Summarised consolidated statement of comprehensive income

R MILLION	Six months ended 31 December		% change	Year ended 30 June 2018 Audited
	2018 Unaudited	2017 Unaudited		
<b>Profit for the period</b>	<b>2 003</b>	2 244	(11)	4 267
<b>Other comprehensive income for the period</b>				
Items that may subsequently be reclassified to profit or loss				
Fair value losses on other comprehensive income financial instruments	<b>(5)</b>	-		-
Deferred tax relating to other comprehensive income financial instruments	<b>2</b>	-		-
Fair value gains and losses on available-for-sale financial instruments	-	73		93
Deferred taxation relating to available-for-sale financial assets	-	(16)		(21)
Exchange differences on translation of foreign operations	<b>20</b>	(149)		44
Share of comprehensive income of associates	<b>5</b>	(53)		314
Items that may subsequently be reclassified to profit or loss, after taxation	<b>41</b>	(63)		277
Items that will not be reclassified to profit or loss, after taxation	<b>(36)</b>	10		37
<b>Other comprehensive income for the period</b>	<b>22</b>	(145)	>100	430
<b>Total comprehensive income for the period</b>	<b>2 025</b>	2 099	(4)	4 697
Attributable to:				
Equity holders of the company	<b>1 872</b>	1 932	(3)	4 310
Non-controlling interests	<b>153</b>	167	(8)	387
<b>Total comprehensive income for the period</b>	<b>2 025</b>	2 099	(4)	4 697

## Summarised consolidated statement of financial position

R MILLION	As at 31 December		As at 30 June 2018
	2018 Unaudited	2017 Unaudited	Audited
<b>Assets</b>			
Property and equipment	1 065	1 118	1 109
Goodwill and other intangible assets	91	47	124
Investments in associates	27 385	25 150	26 413
Financial assets	10 747	10 186	11 262
Loans and receivables including insurance receivables	2 686	2 671	2 634
Deferred acquisition cost	336	317	307
Reinsurance contracts	508	584	286
Deferred taxation	175	125	220
Taxation	191	3	3
Cash and cash equivalents	2 875	2 494	2 417
<b>Total assets</b>	<b>46 059</b>	<b>42 695</b>	<b>44 775</b>
<b>Equity</b>			
Share capital and premium	15 348	14 825	14 986
Reserves	7 870	5 880	7 386
Capital and reserves attributable to equity holders of the company	23 218	20 705	22 372
Non-controlling interests	1 428	1 325	1 332
<b>Total equity</b>	<b>24 646</b>	<b>22 030</b>	<b>23 704</b>
<b>Liabilities</b>			
Financial liabilities	12 627	12 412	12 608
Insurance contracts	7 244	6 826	6 725
Share-based payment liability	105	121	134
Payables and provisions	1 321	1 163	1 347
Deferred taxation	39	53	54
Taxation	77	90	203
<b>Total liabilities</b>	<b>21 413</b>	<b>20 665</b>	<b>21 071</b>
<b>Total equity and liabilities</b>	<b>46 059</b>	<b>42 695</b>	<b>44 775</b>

## Statement of changes in equity

UNAUDITED R MILLION	Share capital and premium	Equity accounted reserves	Transactions with non- controlling interests	Other reserves	Retained earnings	Non- controlling interests	Total equity
<b>Balance as at 1 July 2017</b>	14 328	4 300	(2 989)	295	3 341	1 215	20 490
Income statement	-	-	-	-	2 059	185	2 244
Other comprehensive income	-	(53)	-	(74)	-	(18)	(145)
Dividends paid	-	-	-	-	(979)	(101)	(1 080)
Issue of shares	462	-	-	-	-	-	462
Income of associates retained	-	616	-	-	(616)	-	-
BBBEE cost	-	1	-	-	-	-	1
Movement in treasury shares	35	3	-	-	-	-	38
Transactions with non-controlling interests	-	(5)	(22)	-	1	(3)	(29)
Issue of share capital to non-controlling interests by subsidiaries	-	-	-	-	-	49	49
Share-based payment reserve	-	15	-	3	(16)	(2)	-
<b>Balance as at 31 December 2017</b>	14 825	4 877	(3 011)	224	3 790	1 325	22 030
<b>Balance as at 1 July 2018</b>	<b>14 986</b>	<b>5 881</b>	<b>(3 345)</b>	<b>397</b>	<b>4 453</b>	<b>1 332</b>	<b>23 704</b>
Change in accounting policy – IFRS 9	-	(32)	-	(114)	70	(5)	(81)
Change in accounting policy – IFRS 15	-	2	-	-	-	-	2
Income statement	-	-	-	-	1 851	152	2 003
Other comprehensive income	-	5	-	19	(3)	1	22
Dividends paid	-	-	-	-	(990)	(245)	(1 235)
Issue of shares	345	-	-	-	-	-	345
Income of associates retained	-	759	-	-	(759)	-	-
Movement in treasury shares	17	-	-	-	-	-	17
Transactions with non-controlling interests	-	(280)	(179)	-	(24)	(37)	(520)
Issue of share capital to non-controlling interests by subsidiaries	-	-	-	-	-	212	212
Share-based payment reserve	-	2	-	(4)	162	18	178
Reserve adjustment of associate entities	-	(1)	-	-	-	-	(1)
<b>Balance as at 31 December 2018</b>	<b>15 348</b>	<b>6 336</b>	<b>(3 524)</b>	<b>298</b>	<b>4 760</b>	<b>1 428</b>	<b>24 646</b>

## Consolidated statement of cash flows

R MILLION	As at 31 December		As at 30 June 2018
	2018 Unaudited	2017 Restated Unaudited	Restated Audited
<b>Cash flows from operating activities</b>			
Cash generated from operations	1 373	1 672	3 287
Interest income	335	302	590
Dividends received	458	611	1 285
Income tax paid	(831)	(494)	(1 101)
Additions to financial assets <sup>1</sup>	(4 657)	(4 220)	(9 501)
Disposal of financial assets <sup>1</sup>	4 952	3 987	8 163
<b>Net cash generated from operating activities</b>	<b>1 630</b>	<b>1 858</b>	<b>2 723</b>
<b>Cash flows from investing activities</b>			
Purchase of property and equipment	(37)	(213)	(255)
Disposal of property and equipment	–	2	5
Additions to financial assets <sup>2</sup>	(33)	(149)	(188)
Disposal of financial assets <sup>2</sup>	154	29	273
Investments in associates	(4)	(127)	(216)
<b>Net cash inflow/(outflow) from investing activities</b>	<b>80</b>	<b>(458)</b>	<b>(381)</b>
<b>Cash flows from financing activities</b>			
Proceeds from issue of shares	304	312	493
Borrowings repaid	(10)	(40)	(50)
Cost of funding	(47)	(45)	(91)
Dividends paid on preference shares in issue	(331)	(342)	(677)
Dividends paid by subsidiaries to non-controlling interests	(245)	(101)	(189)
Additional shares acquired in subsidiary	(190)	(10)	(360)
Cash dividends paid to shareholders	(949)	(829)	(1 394)
Proceeds on issue of shares to non-controlling interest	212	49	54
<b>Net cash outflow from financing activities</b>	<b>(1 256)</b>	<b>(1 006)</b>	<b>(2 214)</b>
Net increase in cash and cash equivalents for the period	454	394	128
Unrealised foreign currency translation adjustment on cash and cash equivalents	4	(202)	(13)
Cash and cash equivalents at the beginning of the period	2 417	2 302	2 302
<b>Cash and cash equivalents at the end of the period</b>	<b>2 875</b>	<b>2 494</b>	<b>2 417</b>

1. Related to the management of insurance liabilities, operational cash flows and regulatory capital.

2. Related to long-term investments of primary shareholder capital.

## Reclassification of comparatives

During the six months under review, the group's cash flow statement classification of certain financial assets was reviewed as part of the implementation of *IFRS 9*. This resulted in cash flows relating to financial assets held to back primarily insurance liabilities being reclassified from cash flows from investing activities to cash flows from operating activities.

The reclassification as at 31 December 2017 and 30 June 2018 is set out in the table below:

R MILLION	Amount as previously reported	Amount as restated	Difference
<b>31 December 2017</b>			
<b>Cash flows from operating activities</b>			
Additions to financial assets	–	(4 220)	(4 220)
Disposal of financial assets	–	3 987	3 987
<b>Cash flows from investing activities</b>			
Additions to financial assets	(4 369)	(149)	4 220
Disposal of financial assets	4 016	29	(3 987)
<b>30 June 2018</b>			
<b>Cash flows from operating activities</b>			
Additions to financial assets	–	(9 501)	(9 501)
Disposal of financial assets	–	8 163	8 163
<b>Cash flows from investing activities</b>			
Additions to financial assets	(9 689)	(188)	9 501
Disposal of financial assets	8 436	273	(8 163)

## Segmental report

The segmental analysis is based on the management accounts prepared for the group.

UNAUDITED R MILLION	Discovery	MMI	OUTsurance	Hastings	Other <sup>1</sup>	RMI group
<b>Six months ended 31 December 2018</b>						
Net income	–	–	7 791	–	129	7 920
Policyholder benefits and transfer to policyholder liabilities	–	–	(3 866)	–	–	(3 866)
Depreciation	–	–	(69)	–	(1)	(70)
Amortisation	–	–	(43)	–	–	(43)
Other expenses	–	–	(1 976)	–	(71)	(2 047)
Finance costs	–	–	–	–	(379)	(379)
Fair value adjustment to financial liabilities	–	–	(104)	–	–	(104)
Share of after-tax results of associates	574	298	114	164	(11)	1 139
<b>Profit/(loss) before taxation</b>	<b>574</b>	<b>298</b>	<b>1 847</b>	<b>164</b>	<b>(333)</b>	<b>2 550</b>
Taxation	–	–	(532)	–	(15)	(547)
<b>Profit/(loss) for the period</b>	<b>574</b>	<b>298</b>	<b>1 315</b>	<b>164</b>	<b>(348)</b>	<b>2 003</b>
Hastings included in OUTsurance (net of GBP funding costs)	–	–	(118)	118	–	–
<b>Profit/(loss) for the period</b>	<b>574</b>	<b>298</b>	<b>1 197</b>	<b>282</b>	<b>(348)</b>	<b>2 003</b>
<b>Normalised earnings</b>	<b>597</b>	<b>429</b>	<b>1 329</b>	<b>191</b>	<b>(452)</b>	<b>2 094</b>
Hastings included in OUTsurance (net of GBP funding costs)	–	–	(157)	157	–	–
<b>Normalised earnings</b>	<b>597</b>	<b>429</b>	<b>1 172</b>	<b>348</b>	<b>(452)</b>	<b>2 094</b>
Assets	–	–	15 616	–	2 967	18 583
Investments in associates	10 864	6 239	4 154	5 453	675	27 385
Intangible assets	–	–	91	–	–	91
	<b>10 864</b>	<b>6 239</b>	<b>19 861</b>	<b>5 453</b>	<b>3 642</b>	<b>46 059</b>
Hastings included in OUTsurance	–	–	(4 052)	4 052	–	–
<b>Total assets</b>	<b>10 864</b>	<b>6 239</b>	<b>15 809</b>	<b>9 505</b>	<b>3 642</b>	<b>46 059</b>
<b>Total liabilities</b>	<b>–</b>	<b>–</b>	<b>8 693</b>	<b>–</b>	<b>12 720</b>	<b>21 413</b>

<sup>1</sup> Other includes RMI, RMI Investment Managers, AlphaCode investments and consolidation entries.

UNAUDITED R MILLION	Discovery	MMI	OUTsurance	Hastings	Other <sup>1</sup>	RMI group
<b>Six months ended 31 December 2017</b>						
Net income	–	–	7 538	–	150	7 688
Policyholder benefits and transfer to policyholder liabilities	–	–	(3 733)	–	–	(3 733)
Depreciation	–	–	(70)	–	(2)	(72)
Amortisation	–	–	(45)	–	–	(45)
Other expenses	–	–	(1 756)	–	(95)	(1 851)
Finance costs	–	–	–	–	(387)	(387)
Fair value adjustment to financial liabilities	–	–	(100)	–	–	(100)
Share of after-tax results of associates	666	315	165	176	(8)	1 314
<b>Profit/(loss) before taxation</b>	666	315	1 999	176	(342)	2 814
Taxation	–	–	(551)	–	(19)	(570)
<b>Profit/(loss) for the period</b>	666	315	1 448	176	(361)	2 244
Hastings included in OUTsurance (net of GBP funding costs)	–	–	(154)	154	–	–
<b>Profit/(loss) for the period</b>	666	315	1 294	330	(361)	2 244
<b>Normalised earnings</b>	716	406	1 461	189	(491)	2 281
Hastings included in OUTsurance (net of GBP funding costs)	–	–	(193)	193	–	–
<b>Normalised earnings</b>	716	406	1 268	382	(491)	2 281
Assets	–	–	14 411	–	3 087	17 498
Investments in associates	9 420	5 926	3 999	5 094	711	25 150
Intangible assets	–	–	47	–	–	47
Hastings included in OUTsurance	9 420	5 926	18 457	5 094	3 798	42 695
	–	–	(3 944)	3 944	–	–
<b>Total assets</b>	9 420	5 926	14 513	9 038	3 798	42 695
<b>Total liabilities</b>	–	–	8 166	–	12 499	20 665

<sup>1</sup> Other includes RMI, RMI Investment Managers, AlphaCode investments and consolidation entries.

## Geographical segments

UNAUDITED R MILLION	South Africa	Australia	New Zealand	United Kingdom	Total
<b>Six months ended 31 December 2018</b>					
Net income	4 628	3 223	69	–	7 920
Policyholder benefits and transfer to policyholder liabilities	(2 073)	(1 781)	(12)	–	(3 866)
Other expenses	(1 576)	(975)	(47)	(45)	(2 643)
Share of after-tax results of associates	694	–	–	445	1 139
<b>Profit before taxation</b>	<b>1 673</b>	<b>467</b>	<b>10</b>	<b>400</b>	<b>2 550</b>
Taxation	(403)	(144)	–	–	(547)
<b>Profit for the period</b>	<b>1 270</b>	<b>323</b>	<b>10</b>	<b>400</b>	<b>2 003</b>
<b>Assets</b>					
Property and equipment	363	699	3	–	1 065
Investments in associates	17 880	–	–	9 505	27 385
Financial assets	5 510	4 793	444	–	10 747
Other assets	3 362	3 297	203	–	6 862
<b>Total assets</b>	<b>27 115</b>	<b>8 789</b>	<b>650</b>	<b>9 505</b>	<b>46 059</b>
<b>Liabilities</b>					
Insurance contract liabilities	2 241	4 852	151	–	7 244
Other liabilities	10 185	1 165	70	2 749	14 169
<b>Total liabilities</b>	<b>12 426</b>	<b>6 017</b>	<b>221</b>	<b>2 749</b>	<b>21 413</b>
<b>Six months ended 31 December 2017</b>					
Net income	4 342	3 266	80	–	7 688
Policyholder benefits and transfer to policyholder liabilities	(1 936)	(1 781)	(16)	–	(3 733)
Other expenses	(1 390)	(947)	(74)	(44)	(2 455)
Share of after-tax results of associates	850	–	–	464	1 314
<b>Profit/(loss) before taxation</b>	<b>1 866</b>	<b>538</b>	<b>(10)</b>	<b>420</b>	<b>2 814</b>
Taxation	(402)	(168)	–	–	(570)
<b>Profit/(loss) for the period</b>	<b>1 464</b>	<b>370</b>	<b>(10)</b>	<b>420</b>	<b>2 244</b>
<b>Assets</b>					
Property and equipment	1 064	41	13	–	1 118
Investments in associates	16 112	–	–	9 038	25 150
Financial assets	5 333	7 140	384	–	12 857
Cash and cash equivalents	2 263	192	39	–	2 494
Other assets	216	769	91	–	1 076
<b>Total assets</b>	<b>24 988</b>	<b>8 142</b>	<b>527</b>	<b>9 038</b>	<b>42 695</b>
<b>Liabilities</b>					
Insurance contract liabilities	2 088	4 587	151	–	6 826
Other liabilities	10 285	942	100	2 512	13 839
<b>Total liabilities</b>	<b>12 373</b>	<b>5 529</b>	<b>251</b>	<b>2 512</b>	<b>20 665</b>

## Financial instruments measured at fair value

The list below analyses financial instruments carried at fair value by level in the fair value hierarchy. The different levels are based on the extent that observable prices and/or data are used in the calculation of the fair value of the financial instruments. These levels are defined as follows:

Level 1 – Fair value is based on quoted market prices (unadjusted) in active markets for identical instruments as measured on the reporting date.

Level 2 – Fair value is determined from inputs other than quoted prices that are observable for the asset or liability, either directly (for example prices) or indirectly (for example derived from prices).

Level 3 – Fair value is determined from inputs for the asset or liability that are not based on observable market data.

The following table presents the group's financial assets and liabilities that are measured at fair value:

UNAUDITED R MILLION	Level 1	Level 2	Level 3	Total carrying amount
<b>31 December 2018</b>				
<b>Financial assets</b>				
Equity securities				
– Exchange traded funds	689	–	–	689
– Listed preference shares	366	–	–	366
– Collective investment schemes	–	106	–	106
– Listed equity securities	172	–	–	172
– Unlisted equity securities	–	–	133	133
Debt securities				
– Unsecured loans	–	–	35	35
– Zero-coupon deposits	–	451	–	451
– Term deposits	–	5 236	–	5 236
– Government, municipal and public utility securities	–	410	–	410
– Money market securities	–	2 547	–	2 547
– Collective investment schemes	–	19	–	19
– Other debt securities	–	37	575	612
– Collateral swaps	–	11	–	11
– Expected credit loss	–	(56)	–	(56)
Derivative asset	–	16	–	16
<b>Total financial assets recognised at fair value</b>	<b>1 227</b>	<b>8 777</b>	<b>743</b>	<b>10 747</b>
<b>Financial liabilities</b>				
Financial liabilities at fair value through profit or loss	–	–	143	143
Derivative liability	–	48	–	48
<b>Total financial liabilities recognised at fair value</b>	<b>–</b>	<b>48</b>	<b>143</b>	<b>191</b>

UNAUDITED R MILLION	Six months ended 31 December	
	2018	2017
<b>Reconciliation of movement in Level 3 assets</b>		
Balance at the beginning of the period	798	814
Additions in the current period	3	130
Disposal (sales and redemptions)	(51)	–
Investment income accrued	30	43
Dividends received from the OUTsurance share trusts	(37)	(38)
<b>Balance at the end of the period</b>	<b>743</b>	<b>949</b>
<b>Reconciliation of movement in Level 3 liabilities</b>		
Balance at the beginning of the period	132	150
Preference dividends charged to the income statement	104	100
Preference dividends paid	(93)	(110)
<b>Balance at the end of the period</b>	<b>143</b>	<b>140</b>

The Level 3 financial liabilities at fair value through profit or loss represent profits arising out of profit sharing arrangements on ring-fenced insurance business that accrues on a monthly basis.

UNAUDITED R MILLION	Level 1	Level 2	Level 3	Total carrying amount
<b>31 December 2017</b>				
<b>Financial assets</b>				
Equity securities				
– Exchange traded funds	724	–	–	724
– Listed preference shares	346	–	–	346
– Collective investment schemes	–	107	–	107
– Listed equity securities	172	–	–	172
– Unlisted equity securities	–	–	131	131
Debt securities				
– Unlisted preference shares	–	102	–	102
– Zero-coupon deposits	–	292	–	292
– Term deposits	–	4 422	–	4 422
– Government, municipal and public utility securities	–	416	–	416
– Money market securities	–	2 569	–	2 569
– Collective investment schemes	–	44	–	44
– Other debt securities at fair value through profit or loss	–	18	818	836
Derivative asset	–	25	–	25
<b>Total financial assets recognised at fair value</b>	<b>1 242</b>	<b>7 995</b>	<b>949</b>	<b>10 186</b>
<b>Financial liabilities</b>				
Financial liabilities at fair value through profit or loss	–	–	140	140
Derivative liability	–	30	–	30
<b>Total financial liabilities recognised at fair value</b>	<b>–</b>	<b>30</b>	<b>140</b>	<b>170</b>

The fair values of the above instruments were determined as follows:

#### LEVEL 1

The fair value of financial instruments traded in an active market is based on quoted market prices at the statement of financial position date. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service or regulatory agency and those prices represent actual and regularly occurring market transactions on an arm's length basis.

The listed preference share investments comprise instruments which are listed on a securities exchange. The fair values of these investments are calculated based on the quoted closing prices of the individual investments on reporting date. These instruments are included in Level 1 and comprise mainly equity instruments. The investment in the exchange traded funds track the performance of the top 50 companies listed on the JSE.

#### LEVEL 2

The fair values of financial instruments that are not traded in an active market are determined by using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are market observable, the instrument is included in Level 2.

Level 2 instruments comprise derivative, debt and short-term money market instruments, where values are determined by using market observable input, e.g. JIBAR, prime rate, foreign currency rates, listed bond rates of similar instruments, without significant adjustments.

The unlisted preference shares are redeemable with a notice period of one year. The dividend yield is 65% of the prime overdraft rate. The fair value of the preference shares with a maturity date of longer than one year, is calculated on a discounted cash flow basis with the discount rate adjusted for changes in credit risk of the ultimate counterparty. Due to their redeemable nature, the preference shares are deemed to be debt securities.

The fair values of money market instruments and government, municipal and public utility securities are determined based on observable market inputs. These instruments consist of fixed and floating rate notes held in segregated portfolios. These instruments are typically listed on a JSE Interest Rate Market and are not as actively traded as Level 1 instruments. Despite this, the fair values of these instruments can be readily determined as the inputs utilised in the fair value calculation are available in the open market and on the coupon face at issue date.

The collective investment scheme is fair valued monthly by multiplying the number of units held by the closing market price which is based on the most recently available observable inputs.

Zero-coupon deposits are not traded actively during a financial reporting period and are classified as Level 2 financial instruments. The group uses zero-coupon deposits to offset the interest rate risk inherent in the some of the life insurance products underwritten by OUTsurance Life. The counterparties to these deposits are the large South African banks. The zero-coupon deposits have been

structured to allow for the payment of the notional initial deposit to be spread over the specified term to enable cash flow matching. The maturity dates of the accreting zero-coupon deposits are long-term, with maturity dates at the various trading dates not exceeding 15 years. The fair values of the accreting zero-coupon deposits are determined monthly based on observable market inputs. To determine the fair values of the accreting zero-coupon deposits, a risk-free Swap Yield Curve produced every business day by the JSE is referenced. The instruments are designated at fair value through profit or loss, with both the interest accrual and fair value accounted for in profit or loss.

Collateral swaps are used to offset interest rate risk in the long-term policyholder liability. These swaps are fair valued based on observable market inputs.

#### LEVEL 3

If one or more of the significant inputs are not based on observable market data, the instrument is included in Level 3. The financial instruments at fair value through profit or loss represent profits arising out of the profit sharing arrangements that accrue on a monthly basis and which are distributed as preference dividends bi-annually to FirstRand Limited. The only significant unobservable input in the calculation of the preference dividend is the historic profit of the profit sharing arrangements and there are no other inputs that determine the value of these instruments. Should the profit of the profit sharing arrangement increase or decrease, the preference dividend will increase or decrease in direct proportion.

A specific valuation technique is used to value this Level 3 financial instrument, which represents an accrued profit related to the FirstRand Limited Homeowners profit sharing arrangement. The fair value is determined based on valuation techniques where the input is determined by management, e.g. profits arising out of profit sharing arrangements, and is not readily available in the market or where market observable input is significantly adjusted. Inputs are determined by the profits arising and calculations are made in accordance with the profit share percentages, stipulated within the profit sharing arrangement. No assumptions or adjustments or any other inputs are made to the profits before or after distribution. Distribution of the profits arising is made in the form of preference dividends.

Other debt securities are valued with reference to the funding rate of the holding company, which is entity-specific and not observable in the market.

The unsecured loan has a five-year term with no contractual interest rate. In calculating the fair value, the interest rate attached to a risk-free government bond with a term to maturity of five years was utilised.

# Administration

## RAND MERCHANT INVESTMENT HOLDINGS LIMITED (RMI)

Registration number: 2010/005770/06  
JSE ordinary share code: RMI  
ISIN code: ZAE000210688

## DIRECTORS

JJ Durand (chairman), HL Bosman (chief executive and financial director), JP Burger, P Cooper, (Ms) SEN De Bruyn, LL Dippenaar, PK Harris, (Ms) A Kekana, P Lagerström, (Ms) MM Mahlare, MM Morobe, RT Mupita, O Phetwe and JA Teeger

## ALTERNATES

DA Frankel, F Knoetze and DR Wilson

## SECRETARY AND REGISTERED OFFICE

JS Human  
Physical address: 3rd Floor, 2 Merchant Place,  
Corner of Fredman Drive and Rivonia Road, Sandton, 2196  
Postal address: PO Box 786273, Sandton, 2146  
Telephone: +27 11 282 8000  
Telefax: +27 11 282 4210  
Web address: [www.rmih.co.za](http://www.rmih.co.za)

## SPONSOR

(in terms of JSE Listings Requirements)  
Rand Merchant Bank (a division of FirstRand Bank Limited)  
Physical address: 1 Merchant Place, corner of Fredman Drive and Rivonia Road, Sandton, 2196

## TRANSFER SECRETARIES

Computershare Investor Services Proprietary Limited  
Physical address: Rosebank Towers, 15 Biermann Avenue, Rosebank  
Postal address: PO Box 61051, Marshalltown, 2107  
Telephone: +27 11 370 5000  
Telefax: +27 11 688 5221

## ABOUT THE ARTIST IN THIS REPORT

As part of its commitment to South Africa, over the years, RMI has collected and commissioned distinctive and unique works of art that are displayed at its registered office in Sandton.

This year, we feature Nkuli Mlangeni, an award-winning designer and multi-disciplinary collaborator, known for her creations that combine cultures, tradition and modernity. Passionate about Southern Africa's under-told narratives and visual story-telling, she founded The Ninevites – a platform that connects like-minded creatives and explores textiles, photography, archival material and design. The Ninevites is famed for its arresting rugs which are rich in history and tradition and created from Karakul and Mohair wool. Their Sankara rug won the Most Beautiful Object award at the Design Indaba in 2017.

Nkuli's recent work is informed by her research project into cultural craft traditions, which she undertook while studying social entrepreneurship and creative leadership at the KaosPilots School in Switzerland. Engaging with artisan weavers in South America and Southern Africa, as well as extensive desktop research, she develops contemporary designs that simultaneously serve to evolve and promote a rich craft heritage.

We love that her style combines a traditional craft with modern Ndebele designs, which speaks well to our portfolio of traditional values and our 40-year legacy.



Further information about the artist can be found on RMI's website, [www.rmih.co.za](http://www.rmih.co.za).



**RMI** OPTIMISE  
DIVERSIFY  
MODERNISE

[www.rmih.co.za](http://www.rmih.co.za)