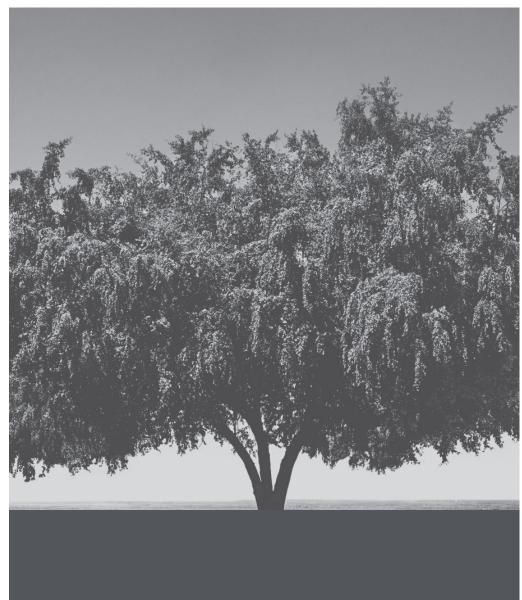
March 2021

Higher Education in Qatar Foundation: preparing global leaders driving Qatar's success



Through the years, the unique model QF developed for Higher Education has achieved significant impact and success



An innovative concept brought together 9 leading universities, including 1 homegrown research university





undergraduate, graduate, PhD and executive education programs offered, with opportunities for cross-registration and joint-programs

1:6

faculty-student ratio



impact of research produced in QF relative to global average¹

4000+ alumni 3000+ enrolled students

Integration with pre-university education programs/schools and the QF RDI ecosystem guided by the national research council. Drafting the new Higher Education strategy was a highly collaborative effort...

...during which we relied on fact-based insights, strong expert involvement, and stakeholder engagement



Sources of insights

Data collected from across QF, HBKU, and partner universities; external sources on Higher Education in Qatar and internationally.

Expert involvement

Working sessions with the advisory panels and deans from all partner universities and HBKU; "Talk series" with advisory panel (8 sessions) for teams from across QF Higher Education; Working sessions with members of the advisory panel and experts.



Stakeholder engagement

Around 70 interviews with internal and external stakeholders; Input from all QF departments at each level; Focus groups with students, alumni, and staff across institutions.

Qatar Foundation's Higher Education Vision

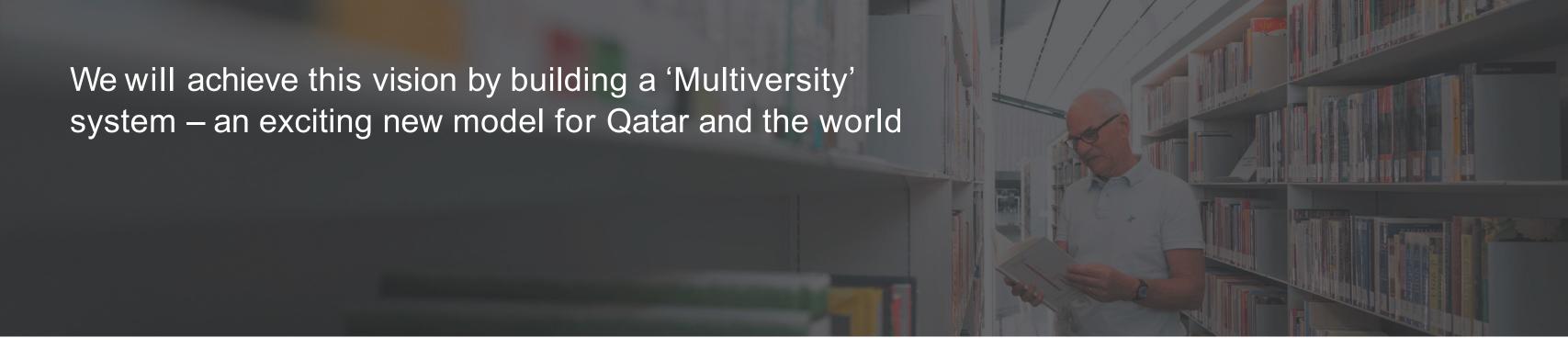


Our aspiration is to build the future of Qatar by nurturing capable, well rounded and value-driven human beings, who are committed to lead and shape their communities. We provide them with world-class, personalized, and relevant learning in an inclusive, innovative ecosystem.









Who do we attract?

Diverse learners seeking high quality education

What learning do we provide?

New and innovative approaches to learning, building the future of Qatar

Through what institutional model?

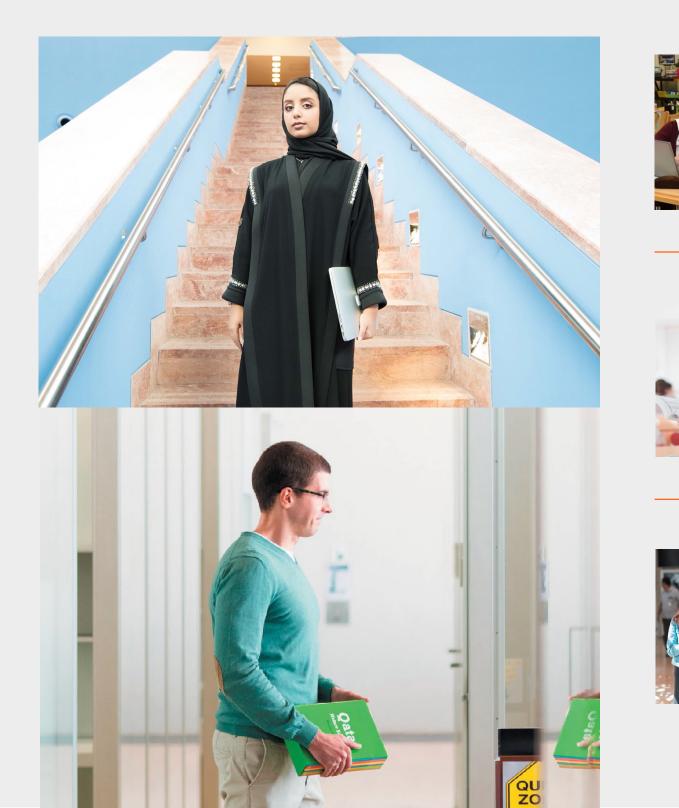
Auniquely integrated model that fosters collaboration across multiple sectors and disciplines.

How do we provide it?

Cutting edge personalized learning experience

Multiversity at QF offers a globally unique experience for its different stakeholders, with diverse and personalized pathways

To do this, we bring together world-class education institutes at all stages of education, research entities, incubators, and supporting infrastructure in a highly integrated and flexible ecosystem





Learners



Faculty and staff



Broader community

QF's target model in Higher Education is a flexible, integrated network

We want to move to more fruitful collaboration with stakeholders and improve student experience to create the MultiverCity

Academic integration

Joint programs, common General Education, Universal Skills

Pedagogical innovation Collaborative approach to developing active learning methods

Research collaboration

Multiple research programs combining PUs and research hubs

Shared QF experience and identity

HBKU development

Joint faculty appointments, program development support, etc.

Support for local industry

Actively supporting national projects, reskilling, joint R&D



QF's target model in Higher Education is a flexible, integrated network

HBKU supporting the strategy as a hub for innovation and integration. Academic, research, and institutional partnerships with PUs support the development of HBKU as a high-quality Higher Education institution (e.g., introducing new programs, attracting talent) **QF at a central level enables and manages** a dynamic ecosystem —the Multiversity - where HBKU and PUs work towards a common vision



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QF Higher Education Institutions (HBKU and the PUs) taking the lead on some strategic initiatives as considered appropriate **Partner Universities (PUs)** working with QF to determine the right level of integration. Greater focus on impact areas

most suited to each PU based on

institutional capabilities, relevance of expertise, and ability to collaborate.

QF's ongoing journey in Higher Education is highly exciting, and the basis for innovation and collaboration are already in place. 6 flagship initiatives will enable the next stage of QF's Higher Education development

Next GenEd

Region's first General Education program bringing learners from across Education City together, including high-school learners

Universal Skills Passport

Region's first holistic transcript representing the 360 degree view of a learners' profile, skills, and experiences

Path4U

Qatar Human Capital Manara

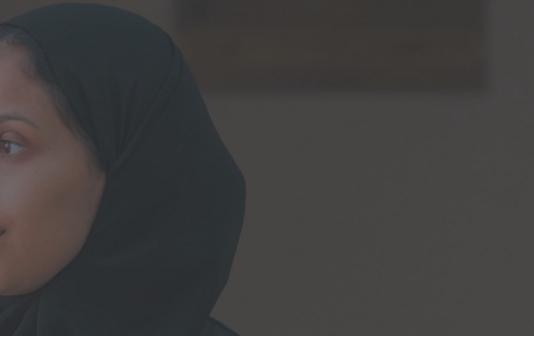
Qatar's first source to understand the future of work and guide skillsbased training

Collaborative Intelligence

Shared data platform to integrate information and enable improvements, efficiency, and assessment of impact

Faculty Excellence Development Program

Targeted program to identify potential faculty among current and past students and provide mentoring and oversight



Innovative, interdisciplinary, flexible, and personalizable education system enabling learners to experience the best of Education City



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