

As we close out 2025, we are excited to recap the momentum that continues to build at CVG. This has been a year of meaningful progress, from completing our first Elevate CVG construction projects to welcoming new flights for our passengers and new facilities for aviation and cargo partners.

We completed multiple new back-of-house spaces for tenants and airport operators, began construction on the new baggage handling system, updated critical mechanical, electrical, and plumbing systems, and laid the groundwork for more passenger-facing space at ticketing and security. The many improvements we're making today will serve our community for decades to come.

This quarter, British Airways announced expansion of its popular London route to six days a week with larger aircraft. American Airlines will be increasing its Chicago service, and we are welcoming back nonstop flights to Orange County with Allegiant. Other wins this year included Air Canada's daily nonstop service to Montreal and Southwest's plans to fly to Austin, Texas, and fly twice daily to Nashville.

The opening of two new facilities on campus - F&F for cargo operations and L2 Aviation for engineering and manufacturing - strengthened our position as an aviation and aerospace hub. Building the talent pipeline is a focus of our workforce development program, which in 2025 became the first such program to achieve Level 5 accreditation from the Airports Council International - North America.

Perhaps most importantly, CVG's overall economic impact has grown to \$10.5 billion based on 2024 data, up from \$9.3 billion two years earlier. This represents jobs, investment and expanding opportunity for our region.

We are grateful for your continued partnership and look forward to scaling to even greater heights together in 2026!



**CHAD L. SUMME**  
Board Chair

Managing Partner,  
eGateway Capital



**LAWRENCE J. KRAUTER,**  
A.A.E., AICP  
CEO

Cincinnati/Northern Kentucky  
International Airport

## ECONOMIC IMPACT OF CVG



More than **9 million** passengers



**7<sup>th</sup>** largest cargo airport in North America



**56,000** direct and indirect jobs



**\$10.5 billion** impact on region's economy



Scan here to  
learn how we  
are helping  
transform  
our region.

## ELEVATE YEAR-END UPDATE

In 2025, we began construction under our Elevate CVG terminal modernization program. The multi-year program includes replacement of the baggage handling system (BHS), expansion of security and check-in areas, a refresh of passenger spaces, and improvements to amenities including restrooms and mothers' rooms.

### Here are some key milestones achieved in 2025:



#### JUNE

Artifacts returned to museum to make way for future construction

#### JULY

Delta moves into new storage space, clearing way for BHS projects



#### AUGUST

Community gives input on design

#### SEPTEMBER

Express escalators demolished



#### OCTOBER

Air handling units replaced and relocated



#### NOVEMBER

Conveyance installed for new baggage handling system (Concourse B)

We look forward to continued progress in 2026, including completion of the new baggage handling system in Concourse B and the start of similar work in Concourse A. For more information, visit [CVGAirport.com/business/elevate-cvg](https://CVGAirport.com/business/elevate-cvg)

## ELEVATE

Elevating the airport through growth and excellence

## AIR SERVICE GROWTH

We wrapped up 2025 with some big announcements related to expansion of air service at CVG. We are grateful to our airline partners for continuing to provide convenience and connectivity for our travelers.

### British Airways

British Airways announced that beginning March 2026, it will expand its nonstop service between CVG and London from five to six days a week through October 2026. The coveted route from the Cincinnati region to London Heathrow Airport (LHR) is the only nonstop flight to the United Kingdom in all of Kentucky, Ohio, and Indiana. In addition, the aircraft for the route will change from the Boeing 787-800 to the larger Boeing 777-200.



### Allegiant Air

In May 2026, Allegiant Air will start new twice-weekly, nonstop service between CVG and John Wayne Airport in Orange County, CA. This will be the first nonstop flight to Orange County from CVG since September 2023. Allegiant's other new offerings at CVG in 2025 included flights between CVG and Portland, OR, as well as Gulf Shores, AL.



### American Airlines

American Airlines will add three new flights between CVG and Chicago O'Hare International Airport (ORD) beginning in February 2026. This will provide American Airlines customers with seven peak daily departures to Chicago.





## WHAT'S HAPPENING AT CVG

### REDEFINE

Redefining the airport's business and community positioning



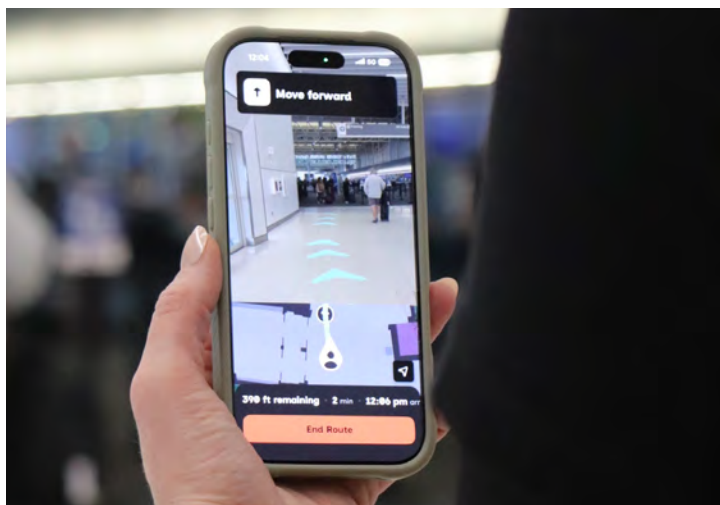
### David Wallace joins the board

David Wallace, chairman and CEO of Heritage Bank, was named to the Kenton County Airport Board as a representative of Boone County. His term on the 13-member board will be through June 30, 2029. Mr. Wallace served as legal counsel and board secretary to Heritage Bank for 30 years, until his promotion to CEO and chairman of the board in 2020. Prior to joining Heritage Bank, he was a founding member of Wallace Boggs, PLLC.



### Spotlight on snow preparation

This season, CVG became the first airport in North America to deploy massive Overaasen RS600 Multi-Function Units, which have a 38-foot snowplow, a 29-foot broom and an air blast system that can blow air at speeds up to 314 mph. These are the largest brooms manufactured in the world, with a swept path of 26 feet. Members of the Kenton County Airport recently toured the snow equipment facility, and several local television stations did in-depth stories on the airport's snow-removal capabilities. Scan the QR code to view Fox19 Now's story on YouTube.



### GoodMaps app for navigating CVG

CVG is partnering with GoodMaps to provide our travelers with a new resource for navigating inside the airport. GoodMaps uses an individual's smartphone camera to provide step-by-step instructions for reaching any destination within CVG. It provides audio instructions ideal for people who are blind or have low vision, visual instructions for the hearing impaired and step-free routing for those using wheelchairs. The technology is available in more than 25 languages.



### Complimentary luggage carts

Travelers passing through CVG Airport are now enjoying new, complimentary luggage carts that ease the journey between the parking garage, ticketing counters, and baggage claim. CVG invested in 250 carts to replace those supplied by a vendor that had charged a fee for the service. The carts can be picked up from vestibules on all levels of the terminal parking garage, as well as ground transport east and west, the departure curb and baggage claim. "This is a game changer!" one fan wrote on Instagram.