



APRIL 2024

Airports today are challenged to manage safety, operational costs and capacity; reduce environmental risks and liability; and ensure employee and customer satisfaction, all while demonstrating a commitment to the economic impact, health, and vitality of the communities they serve.

In CVG's 2021-2025 strategic plan, *New Heights*, we identified the need for a Sustainability Master Plan as we continue to elevate operational excellence, ensure financial sustainability, and grow air service. We also aim to redefine the role of the airport by leveraging ventures, partnerships, and collaborations through continued focus on creating a customer-centric CVG brand and experience.

CVG completed a Sustainability Master Plan in 2022, which establishes four goals.

- Align with Airports Council International's (ACI) airport industry goal of achieving net zero carbon emissions by 2050
- Become an active participant in ACI's Airport Carbon Accreditation Program to further our commitment to carbon reduction and environmental sustainability
- Commit to an innovative approach to bring sustainable aviation fuel (SAF) to our campus
- Develop and adopt an Environmental, Social, and Governance (ESG) reporting framework

Attainment of these goals will transform CVG into a more competitive place to do business by making our airport more attractive to tenants and partners, lowering operational costs, and improving the passenger experience while accommodating growth in air cargo. This innovative plan sets our airport authority on the path to reducing our carbon emissions.

We are excited to start this journey with our employees, partners, and stakeholders as this program will drive our airport, region, and industry forward.

A handwritten signature in black ink that reads 'Candace McGraw'.

Candace McGraw
Chief Executive Officer
CVG Airport Authority