



# ELEVATE CVG

## Terminal Modernization Program

Update – March 2024



# Renovation History

## Ticketing

1993- Constructed  
1994 – East  
2012- West Refresh

## Checkpoint

2009- Constructed  
2012- Reconfigured

## Conc. A

1973/1993-  
Constructed  
2012- Refresh

## Conc. B

1993- Constructed  
2012- Food Court  
2018- Hold Rooms

## Tunnel

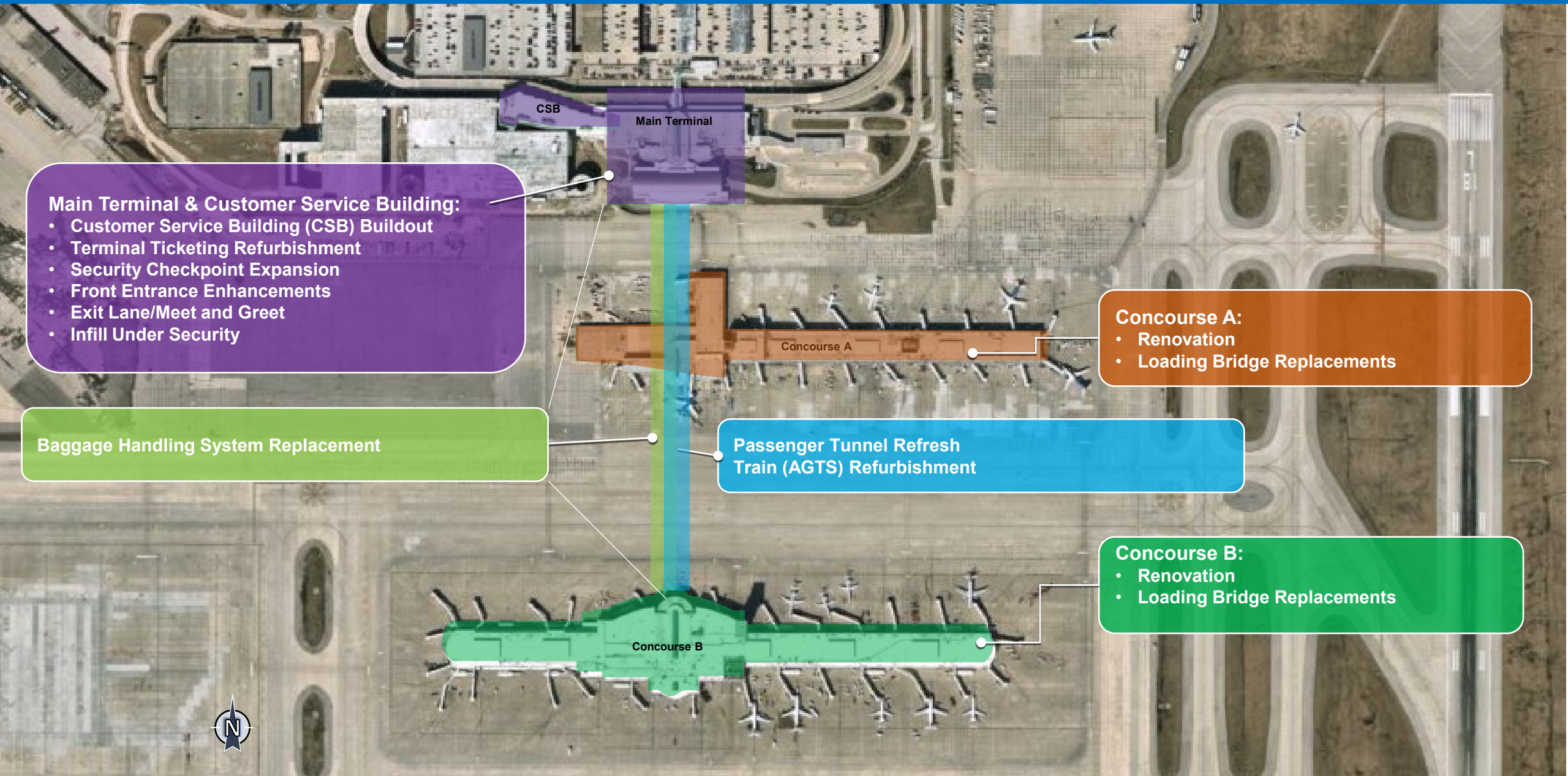
1993- Constructed  
2012- Refresh



# CURRENT

- Automated Exit Lane and Meet/Greet Area
- Executive Program Management – Paslay Group
  - Implementation Plan
  - Design Standards
  - Program Definition
- Baggage Handling System (BHS) Coordination

# Terminal Improvements



## Main Terminal & Customer Service Building:

- Customer Service Building (CSB) Buildout
- Terminal Ticketing Refurbishment
- Security Checkpoint Expansion
- Front Entrance Enhancements
- Exit Lane/Meet and Greet
- Infill Under Security

Baggage Handling System Replacement

Passenger Tunnel Refresh  
Train (AGTS) Refurbishment

## Concourse A:

- Renovation
- Loading Bridge Replacements

## Concourse B:

- Renovation
- Loading Bridge Replacements



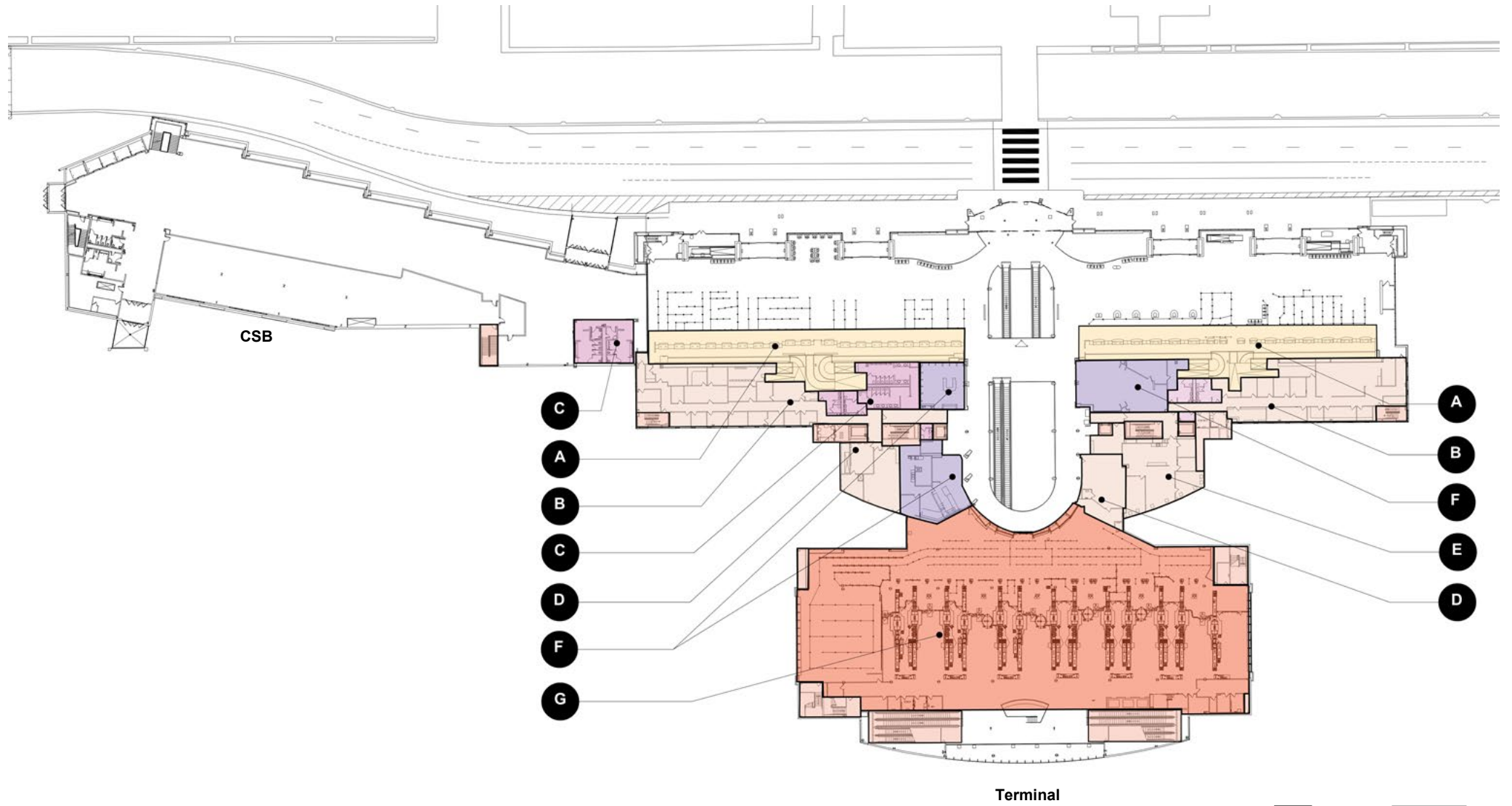
# MAIN TERMINAL - LEVEL 2 | EXISTING

## COMPONENT

- A** Ticket Counters
- B** Airline Ticket Offices
- C** Landside public restrooms
- D** TSA offices
- E** CVG offices
- F** Concessions
- G** Security Screening Checkpoint (SSCP)

## LEGEND

- Ticketing/ Counter
- Airline Support
- Airport Support
- Restroom
- Concession
- SSCP/ TSA
- Curbside



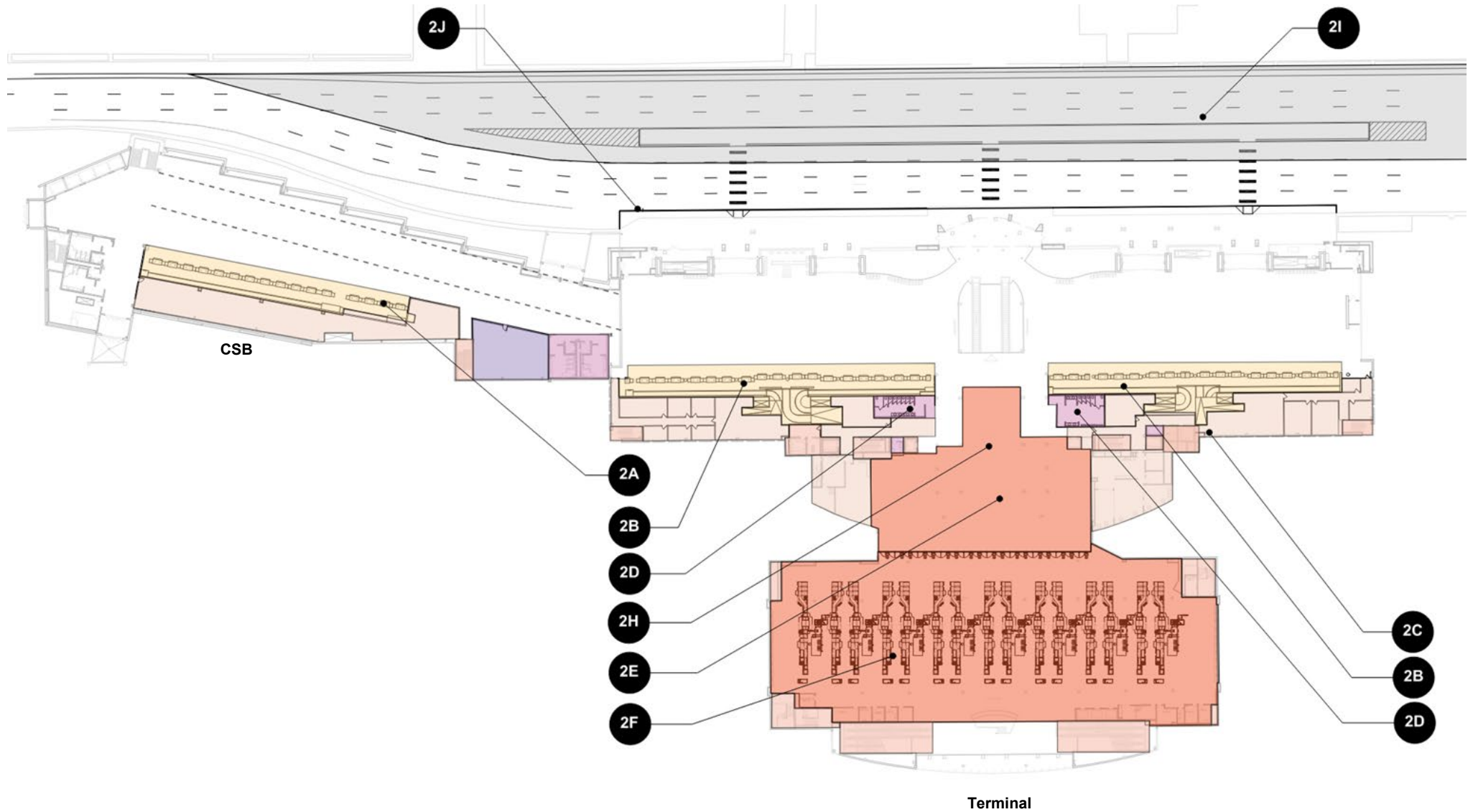
# MAIN TERMINAL - LEVEL 2 | PROPOSED

## SCOPE

- 2A** Future Cust Service Building (CSB) Ticket Counters
- 2B** Relocate existing Ticket Counters
- 2C** Reduce ATO space
- 2D** New landside public restrooms
- 2E** Expand Security Checkpoint queue
- 2F** 15 New Automated Screening Lanes (ASL)
- 2H** Remove express escalators
- 2H** Slab infill
- 2I** Increase curb capacity with additional elevated roadway and 2<sup>nd</sup> curb
- 2J** Extend front curb

## LEGEND

- Ticketing/ Counter
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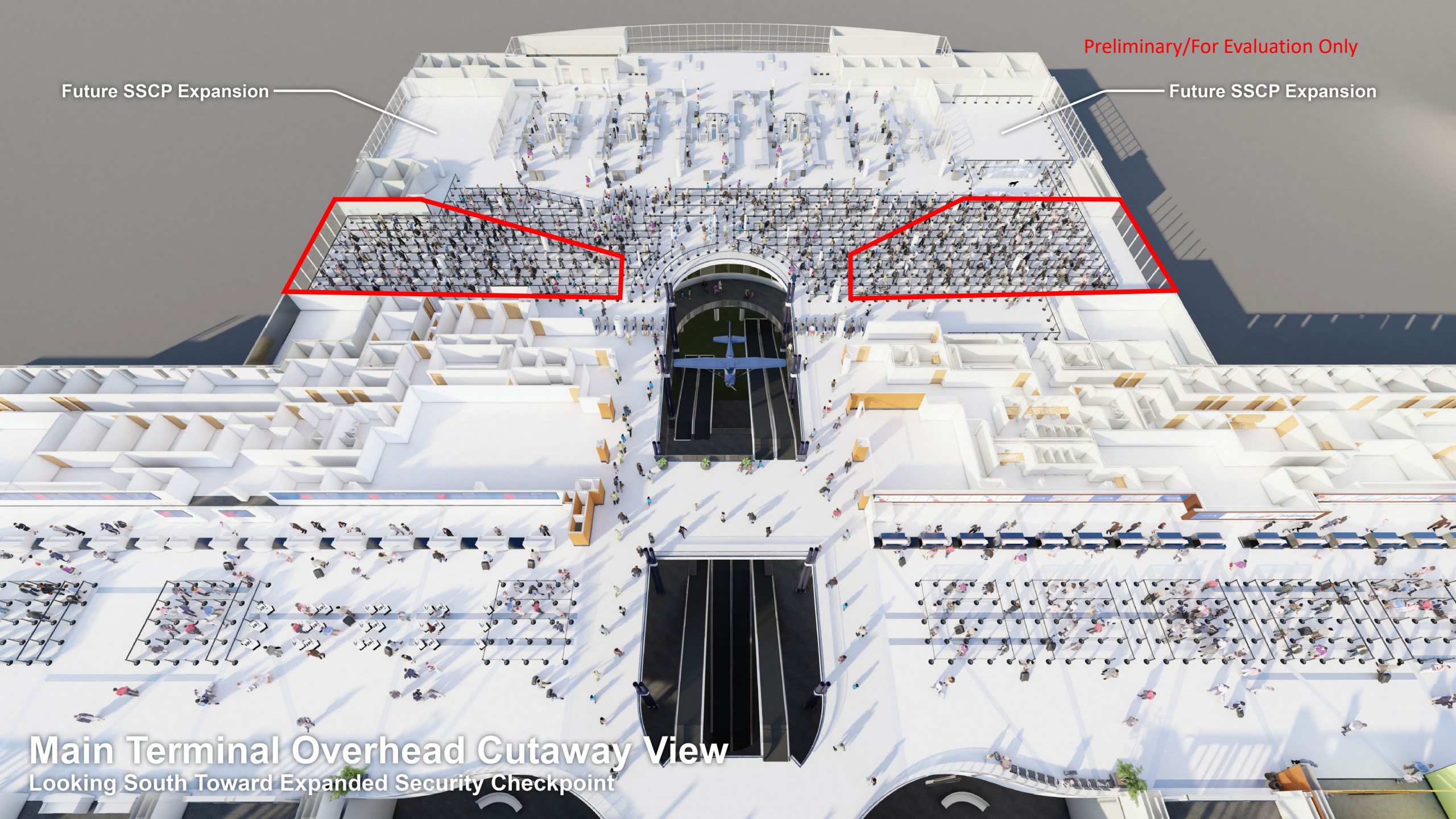
SCALE: 1" = 60'





# CSB Interior

Check-in and Seating, Looking East Toward Main Terminal



Future SSCP Expansion

Preliminary/For Evaluation Only

Future SSCP Expansion

Main Terminal Overhead Cutaway View  
Looking South Toward Expanded Security Checkpoint



# Airfield Projects: 2024-2028



9-27 Asphalt Resealing

Rehabilitation: Runway 18C/36C Design and Construction

Airfield Signage Audit and Update (Safety)

North Apron Rehabilitation

Concourse A Apron Rehabilitation

Southwest Vault and Vault 12 Regulator Replacements

# PLAN

- Review and prioritize 5-year Capital Improvement Plan (CIP)
- Develop financing plan for the CIP inclusive of the Elevate CVG Program
- Guided by primary financial objectives
  - Minimum liquidity at 400 days
  - Minimum 1.75x Debt Service Coverage
  - Reasonable cost per enplanement (CPE)
- Issue debt to fund portions of the 5-year CIP
  - Bond (GARB) capacity estimated at \$500M
  - Anticipate multiple bond issues – 1<sup>st</sup> in Q3 2024

# NEXT

- Bonds
  - Bond Underwriter Proposals due April 4
    - Recommendation to May 13<sup>th</sup> Board
  - Bond Resolution and related documents – July 15<sup>th</sup> Board
- Program Management/Construction Management (PM/CM) Solicitation – extension of staff
  - Release May/June
  - Recommendation to November 18<sup>th</sup> Board
- Design-Builder (DB) Solicitation
  - Release late-June/July
  - Recommendation to November 18<sup>th</sup> Board

**Elevate  
CVG**

**THANK YOU**