

CEP – Community Learning Lab # 6

February 16, 2023



Agenda

10:00 – 10:10 am: Welcome & Meeting Logistics

10:10 – 11:25 am: CEP Emissions Compliance, Action Plan & Preferred Portfolio

11:25 – 11:45 am: Reflections of Community Engagement

11:45 – 12:00 pm: CBRE Acquisition Path

12:00 -12:20 pm: Community Benefit Indicators Update

12:20 – 12:25 pm: Next Steps & Closing Remarks

Meeting Objectives

Socialize PGE's approach to Clean Energy Plan concepts

Request feedback on PGE's approach

Provide progress updates on the evolution of information presented in previous meetings & how community feedback has been considered

Share timelines & next steps

Meeting Logistics



Audio



Microphone



Chat box



Video



Raise Hand



Closed Caption

Operating Agreements

Establishing norms with our communities is foundational to building trust

To create a **safe space**, we established **common agreements** such as **respect, honoring diversity of thought** and **inclusivity**

Practice curiosity and **seek to understand different perspectives**

**Stay
Engaged**

**Be Willing To
Experience
Discomfort**

**Speak your
Truth**

**Expect and
Accept Non-
closure**

**Share the
Airtime**

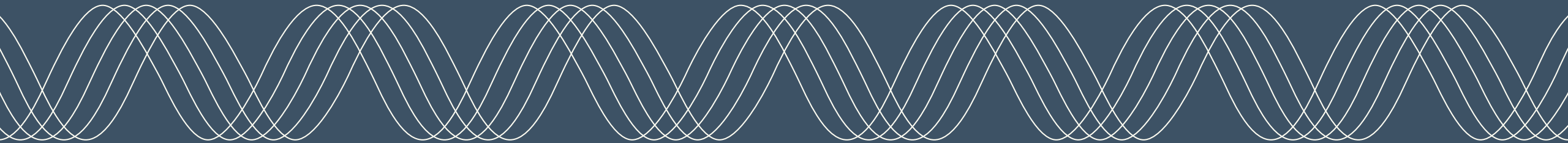


[The courageous conversations framework](#)
By Glenn Singleton and Curtis Linton

Clean Energy Plan Emissions Compliance, Action Plan & Preferred Portfolio

Presenter: Kristen Sheeran, Ph.D., Director of Sustainability & Resource Planning

CEP Community Learning Lab # 6, February 16, 2023



PGE at a Glance

Quick Facts

Vertically integrated electric utility

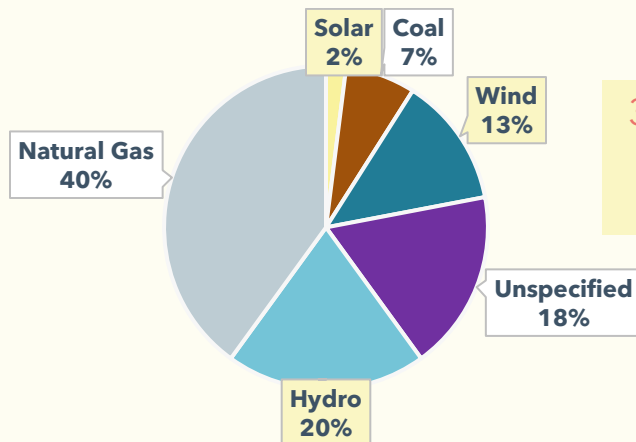
- Generation
- Transmission
- Distribution

~ 900K retail customers (2 million residents)

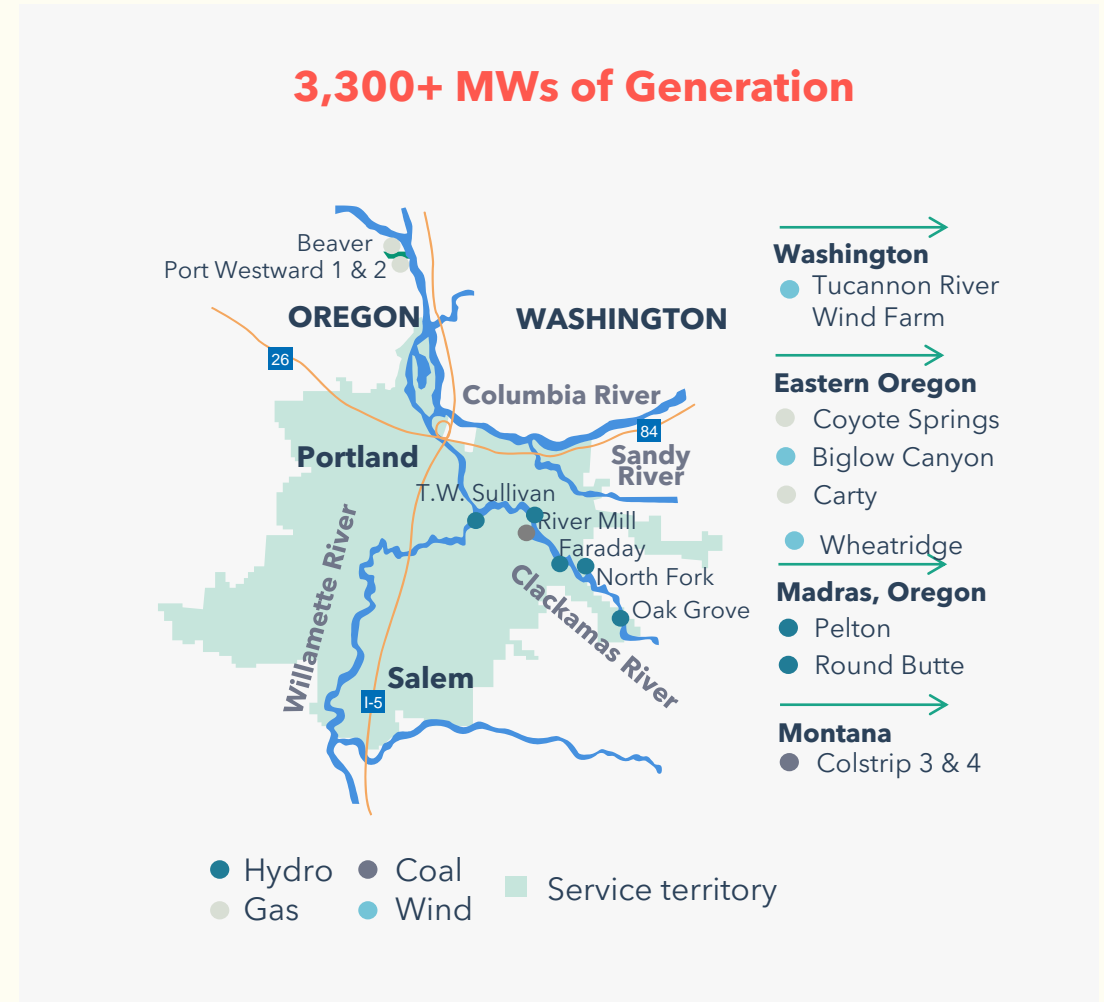
~ 75% state's commercial & industrial

~ 50% state's pop. (51 incorp. cities)

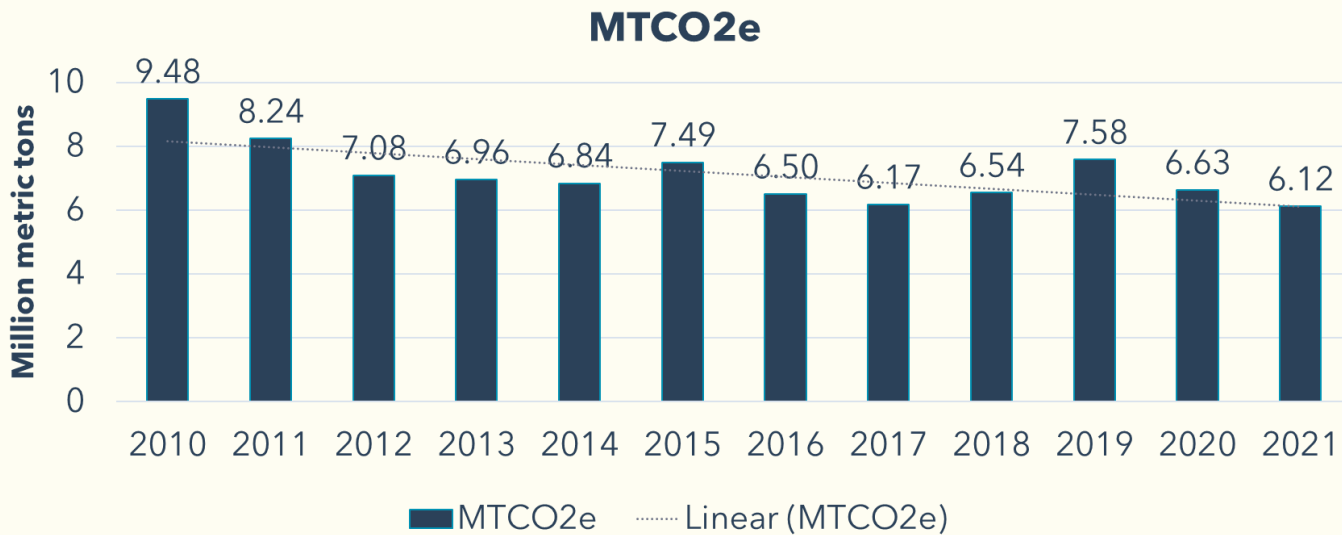
2021 Resource Mix



35% of power served to customers came from non-emitting energy resources



PGE's Annually Reported Emissions to DEQ*



*Anthropogenic emissions from power generated and purchased to serve Oregon retail customers.

Emissions Targets

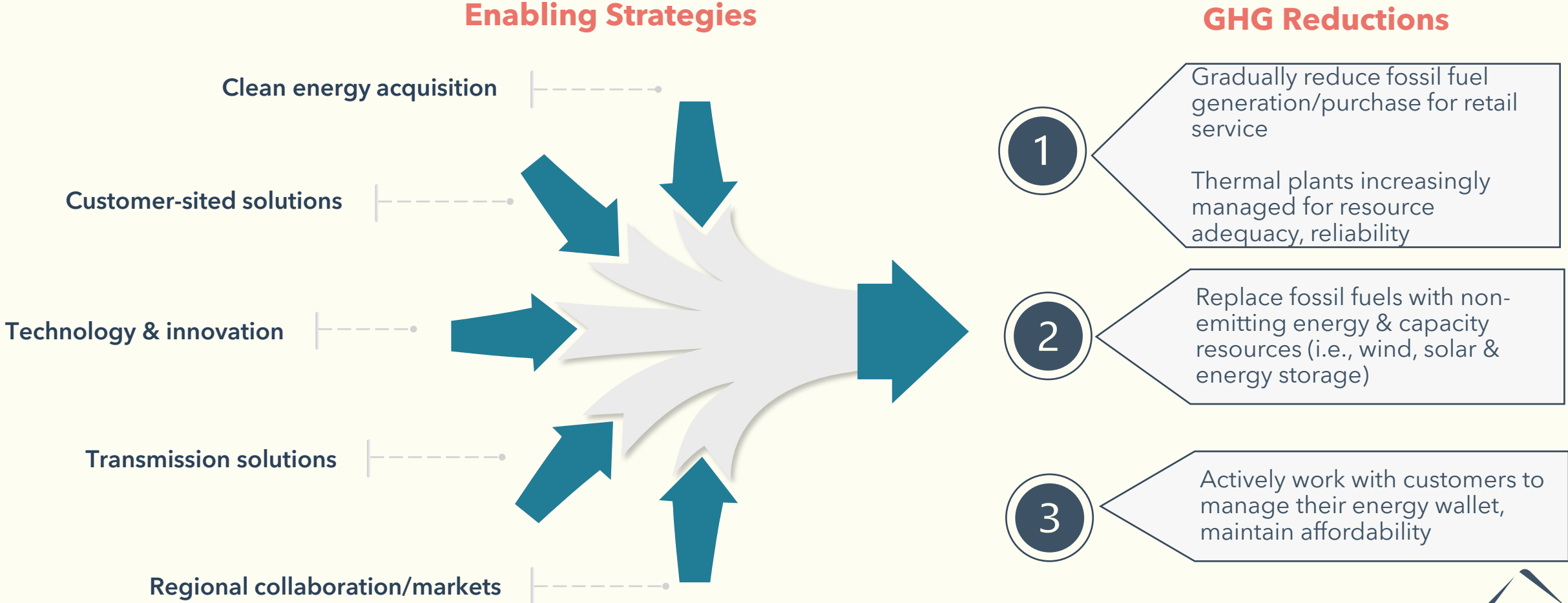
HB 2021 Requirements

| | MMTCO2e | Reduction |
|--------------------|--------------|-----------|
| Baseline | 8.1 | per DEQ |
| 2030 Target | 8.1 to 1.62 | 80% |
| 2035 Target | 1.62 to 0.81 | 90% |
| 2040 Target | 0.81 to 0 | 100% |



Path to 2030 Strategy

Our decarbonization strategy is multi-faceted to support reliable and affordable power



Clean Energy Transition

Advancing toward a clean energy future



PGE has taken significant steps to decarbonize its system

2021 emissions 24% below HB 2021 baseline levels

2022 decarbonization data coming soon with the release of PGE's Environmental, Social and Governance (ESG) report in March 2023

Our decarbonization strategy is multi-faceted to support reliable & affordable power

- Clean energy
- Customer-sited solutions
- Technology and innovation
- Regional solutions to resource adequacy

Clean Energy Transition – Recent Examples

Important steps to serve our customers

Accelerating non-emitting resource acquisition (>3,000 MW) at an unprecedented rate while managing customer costs



Clearwater Wind Facility

208 MW to be owned by PGE & 103 MW to be through a power purchase agreement with NextEra

PGE investment of \$438M qualifies for 100% Production Tax Credits

Project-in-service date planned for December 31, 2023



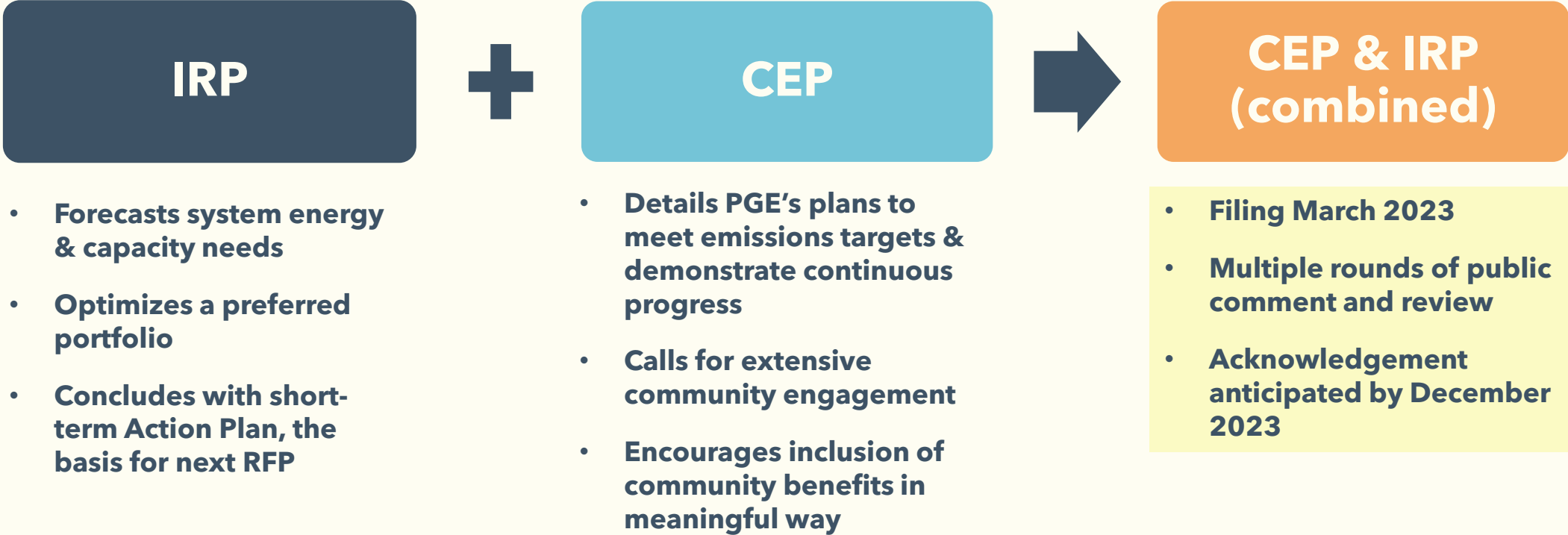
Faraday Hydro Facility

Rebuild of over 100-year-old non-emitting hydro facility

Lake fill completed and Unit 6 returned to service January 2023

Clean Energy Plan & Integrated Resource Plan

HB 2021 requires a Clean Energy Plan (CEP) which builds off, expands on, and modifies the robust resource planning PGE is required to do for its Integrated Resource Plan (IRP)



PGE’s CEP & IRP must **balance affordability, reliability & decarbonization**



Integrated Resource Plan (IRP)

The IRP's goal is to *credibly* and *transparently* achieve two main objectives

1. Estimate system resource need

- Forecast long-term demand growth
- Project generation from existing and contracted assets

2. Propose a pathway to fill that need

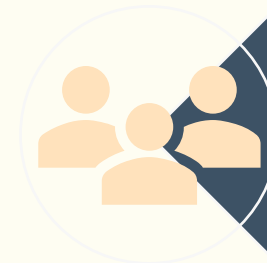
- Evaluate resource options
- Determine the optimal size & timing of resource additions



Given the economic & policy environment, what is the system need?



Given the information known today, what is the best way to fill that need?



How are the values of the company & community reflected in the plan?

What makes something a “good” resource?

Capacity
factor

Location
(geographic variability,
access to transmission)

Grid value
including resilience

Community
benefits

Portfolio
contribution

Cost

Key Inputs, Estimated System & Action Plan

①

Linear decline in emissions serving retail load from 2026-2030; 2030-2040

②

PGE thermal plants remain available to meet capacity needs through 2039

③

Economic dispatch of thermal plants for wholesale market
No limits on wholesale emissions

④

Path to 2030 can be achieved with known and commercially available resources

⑤

Insufficient transmission capacity on- and off-system to support acquisition of new resources and load growth

⑥

Regional development of new non-emitting technologies is needed to meet 2040 emissions targets

Capacity need

by 2026:

- 506 MW summer
- 429 MW winter

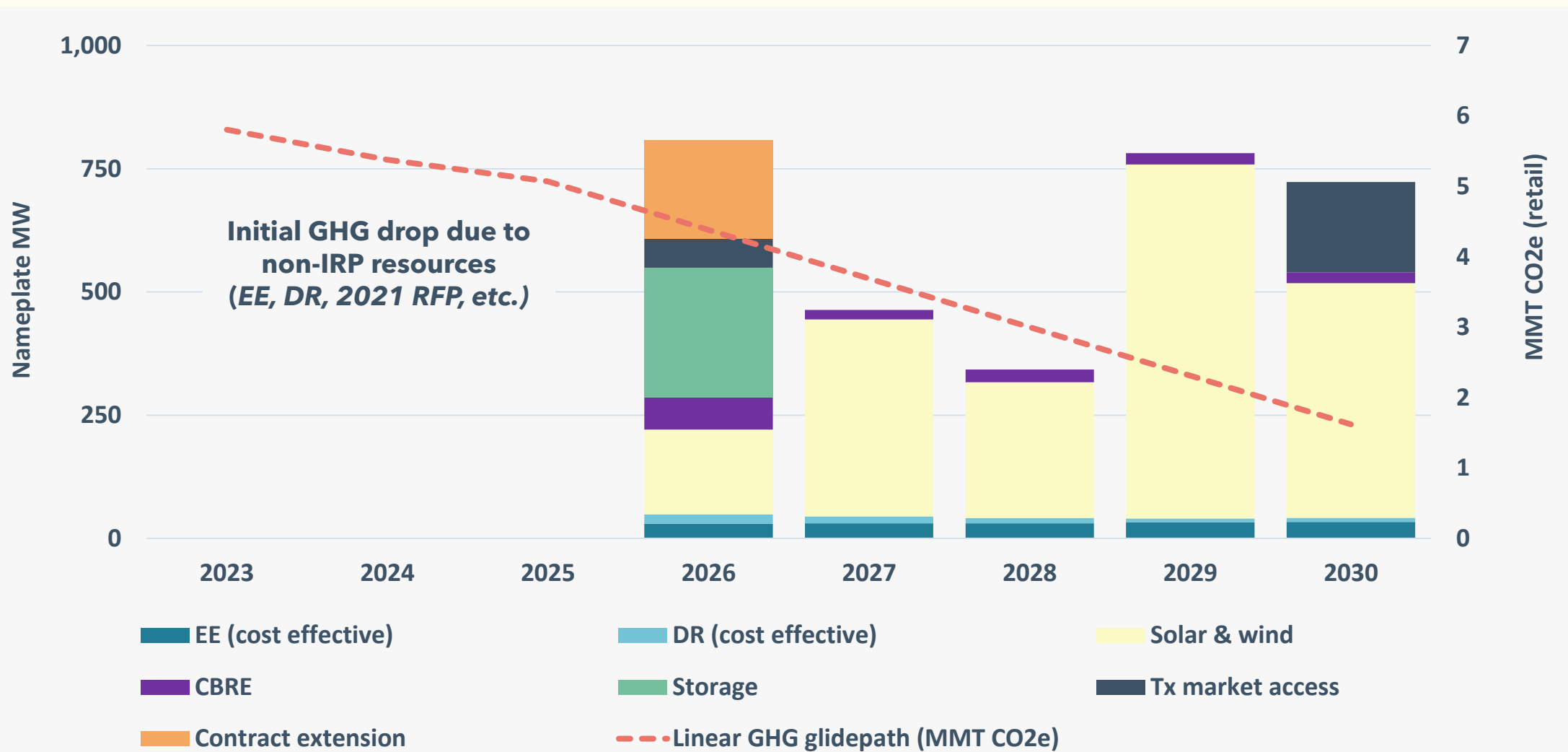
by 2030:

- 872 MWa
- ~2500 MW

Action Plan Elements

1. Customer sited solutions: energy efficiency & demand response
2. Community-based renewable energy procurement
3. Renewable energy procurement
4. Non-emitting capacity procurement
5. Transmission options

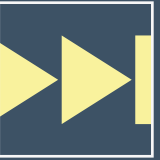
Resource Acquisition Path to 2030 - DRAFT



Conclusion



UM 2225 has generated **thorough guidelines** for PGE's inaugural combined CEP & IRP filing.



To meet our emissions reduction targets, we will need to **add resources at an unprecedented pace and scale.**

We will likely be in a ***near-continuous procurement cycle*** going forward.



2030 emissions reduction targets can be met by technologies and resources that are **currently known and commercially available.**



PGE engaged in **robust planning**, analysis, stakeholder & community engagement to meet future energy & capacity needs while **balancing affordability and the reliability of the grid.**



We anticipate that **transmission constraints** will drive a **greater role for customer-sited resources** such as demand response, energy efficiency, and distributed solar/storage in this IRP/CEP compared to year's past.

It also underscores the ***need for both on- and off-system transmission solutions.***



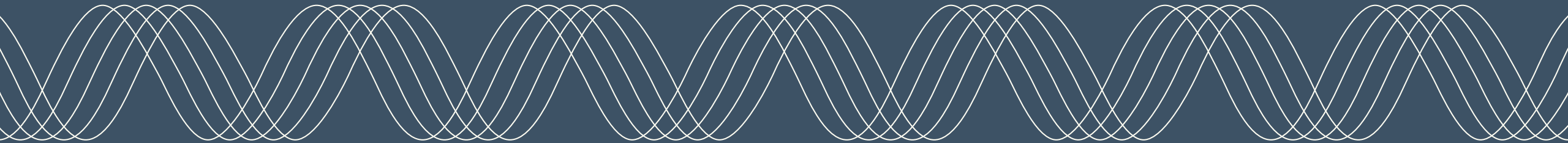
Pathways to 2040 will require **further development of non-emitting resources** to meet the region's energy and capacity needs.

Questions & Comments



Reflections on CEP Engagement

Presenter: Samantha Thompson, Energy Equity Partner, Distribution Resource Planning
CEP Community Learning Lab # 6, February 16, 2023



CEP – Engagement Retrospective

Our strategy below outlines the implementation of our plan for community engagement across PGE’s long term planning processes which is informed by three goals:

1



Cultivate & maintain trusted & transparent relationships with community-based organizations (CBOs)/community serving organizations (CSOs), environmental justice (EJ) advocates & other individuals

2



Build awareness, inform & provide learning opportunities to communities

3



Collect feedback & evaluate progress

CEP – Engagement Retrospective

1



Cultivate and maintain trusted and transparent relationships with community-based organizations (CBOs)/community serving organizations (CSOs), environmental justice (EJ) advocates and other individuals

- Met with eight organizations and/or individuals since January 2023
- Explored collaboration and partnerships with new organizations (e.g., roadshow Learning Labs and Mural exercises, translated Mural from English to Spanish, and collected additional feedback)

CEP – Engagement Retrospective

2



Build awareness, inform and provide learning opportunities to communities

- Created a non-technical venue (Learning Labs) – conducted six two-hour workshops
- Established a dedicated CEP website and mailbox
- Published archived meeting materials and information on website
- Accessibility (e.g., enabled close caption, utilized Zoom, Mural, and translated documents into Spanish)

CEP & IRP – Engagement

Meetings

External Public Meetings

Total as of Feb.
2023

Remaining
until filing

Total

| | | | |
|------------------|----|---|----|
| CEP Learning Lab | 6 | 1 | 7 |
| IRP Roundtable* | 27 | 2 | 29 |

* IRP Roundtables started on March 2020



Previous CEP meetings

Here you will find all information we've shared during the CEP proceedings – past meeting presentations, video recordings, supplemental materials and our final Clean Energy Plan report.

2022 CEP Community Learning Labs ^

Dec. 14, 2022 CEP Learning Lab 22-4

Agenda (full [video 1](#) & [video 2](#), [ppt](#))

- Previous Clean Energy Plan (CEP) Learning Lab # 3 Recap ([video](#), [ppt](#))
- PGE's Approach to Community Benefit Indicators (CBIs) ([video](#), [ppt](#))
- Community Benefits Indicators (CBIs), **iCBI**, **rCBI**, **pCBI** in the IRP Modeling ([video](#), [ppt](#))
- Resilience Update & Potential Resilience Products ([video](#), [ppt](#))
- Previous Integrated Resource Planning (IRP) November Roundtable Recap ([video](#), [ppt](#))
- Next Steps & Closing Remarks ([video](#), [ppt](#))
- Learning Lab [# 4 Survey](#)

CEP – Engagement Retrospective

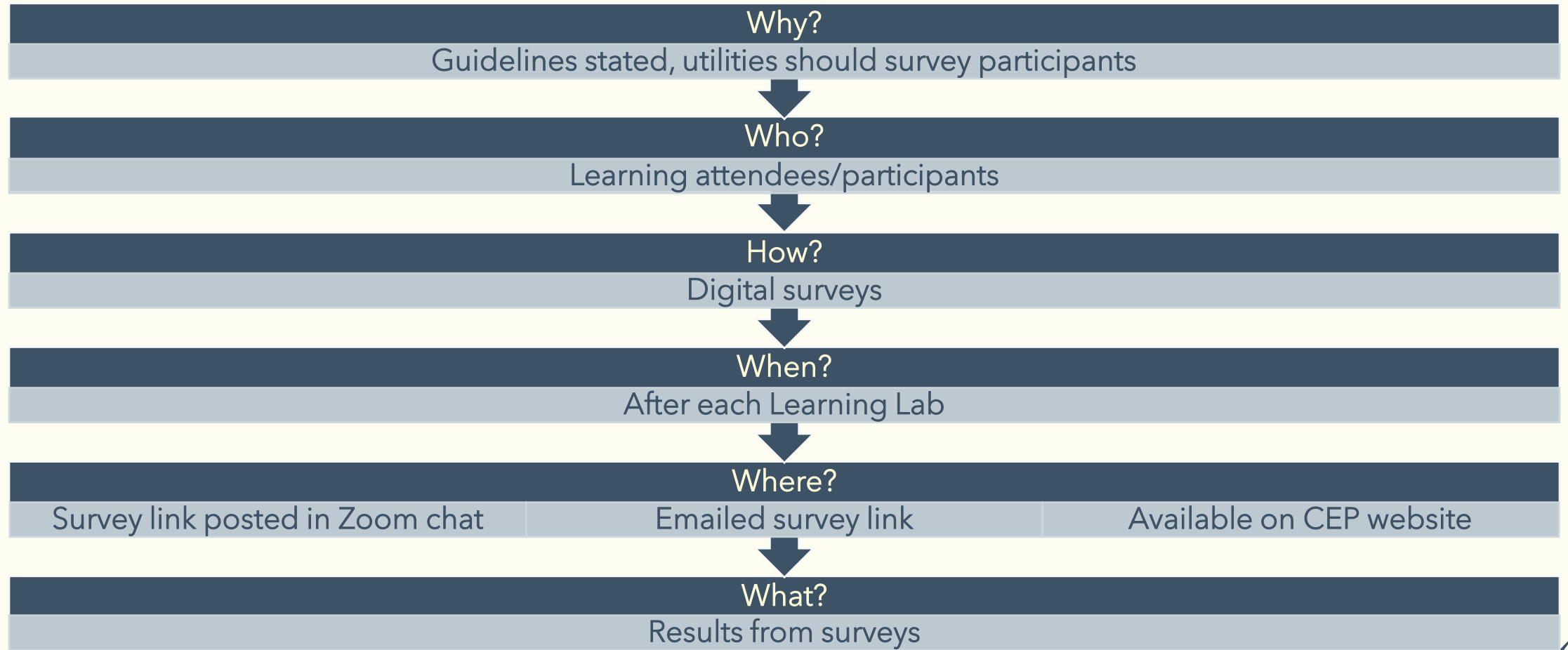
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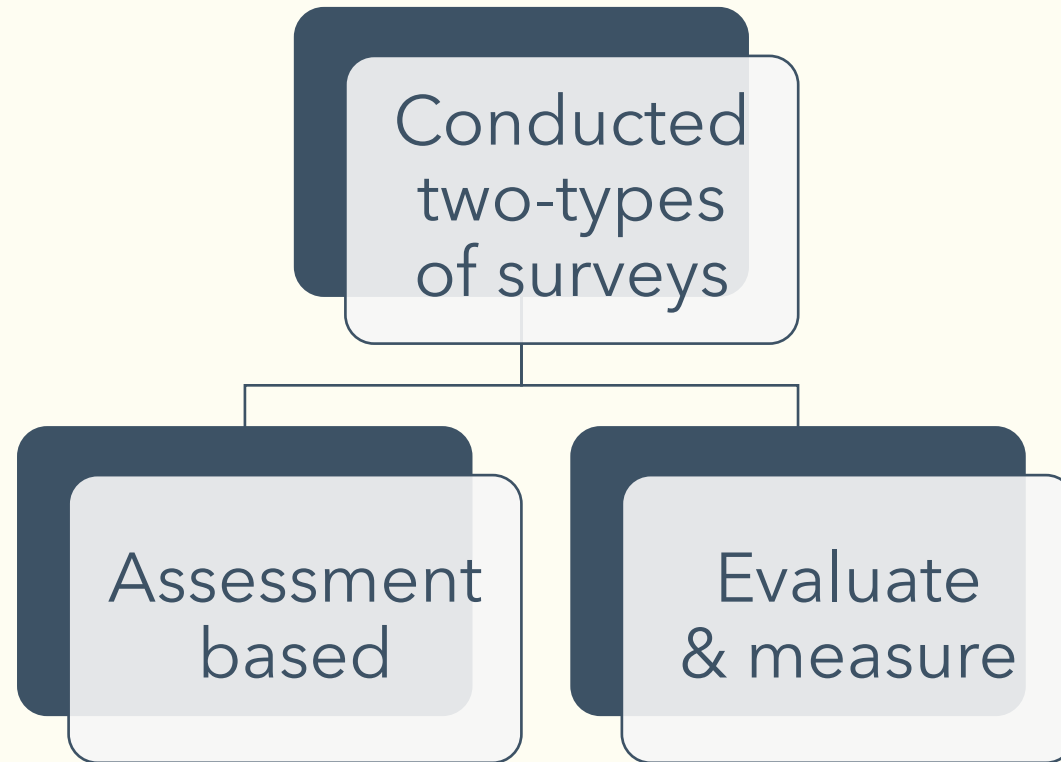
Collect feedback & evaluate progress

- Mural exercises
- Surveys
- Online feedback form
- Informal interviews

Survey Process Map



Survey Types



Survey Results to Evaluate & Measure

| Questions | 1 strongly disagree, 2 disagree, 3 neutral, 4 agree and 5 strongly agree |
|--|---|
| The objectives of the presentation were clearly stated & met | 3.8 |
| The presentation was well-organized & easy to follow | 4.3 |
| The information presented was relevant & useful | 4.0 |
| The content presented increased my knowledge of topic(s) | 3.5 |



Metrics that Community recommended PGE using to understand & analyze Resilience & "Zone of Tolerance"

Mural board data themes



Presence of community services



Housing stability metrics

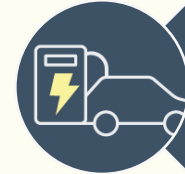


Demographics

- elders
- children
- medical need
- income
- affected by extreme weather
- renters' vs owners
- urban vs rural
- individual household's vs community)



Distribution system investments by EJ Communities



Electrification programs



Housing stock characteristics



Access to back up power & transportation



Heat island effect

PGE's Next Steps on Resilience & Zone of Tolerance

PGE is evaluating community recommended metrics & to add to **energy equity matrix**
Currently energy equity matrix has six indicators

- Percentage average energy burden of income below 200% federal poverty line (FPL)
- Percentage of renters (housing status)
- Percentage of people of color (race)
- Percentage of multiple family and manufactured homes (housing type)
- Percentage of without internet
- Percentage of disability

PGE will use community feedback to identify **vulnerable communities** in its service area

PGE will continue using **heating island effect study** to locate the affected areas





Community thinking on Resilience Community Microgrid Hubs - Community Needs


Mural board themes

How would a microgrid benefit your community?

 Run medical equipment, communications

 Limit resource loss (i.e., food & meds)


 Increase energy reliability


 Access to power during major event outage

 Create jobs

What critical facilities to power with microgrid?


 Hospitals & elder care homes

 Facilities working as emergency shelters (i.e., community centers, schools, libraries)

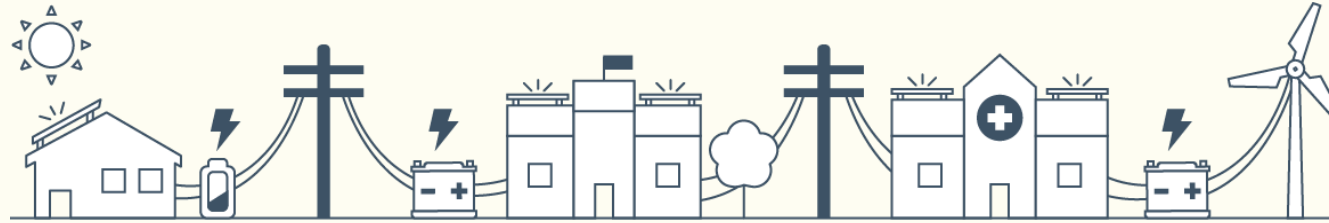
 Community resources and services providers (i.e., supply centers, grocery stores)

Microgrid Siting

 Close to vulnerable communities

 Located in friendly to all community members

PGE's Next Steps on Potential Resilience Products



If PGE would execute on this potential resilience product – Resilience Community Microgrid Hubs

PGE will use the input received from community to start the product development process, including more working sessions with community

Next Steps

March 16, 2023 next learning lab

Presentation on
the CEP Report

Commitments

Topics to iterate
with community

- Resiliency
- CBIs

Learning Labs

**Every third
Thursday** of the
Month -10a-12p

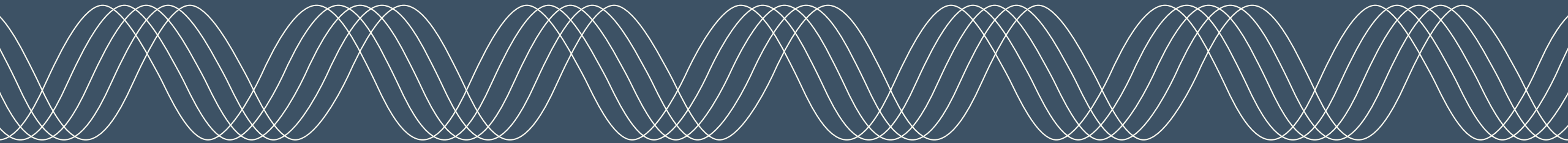
Improvement

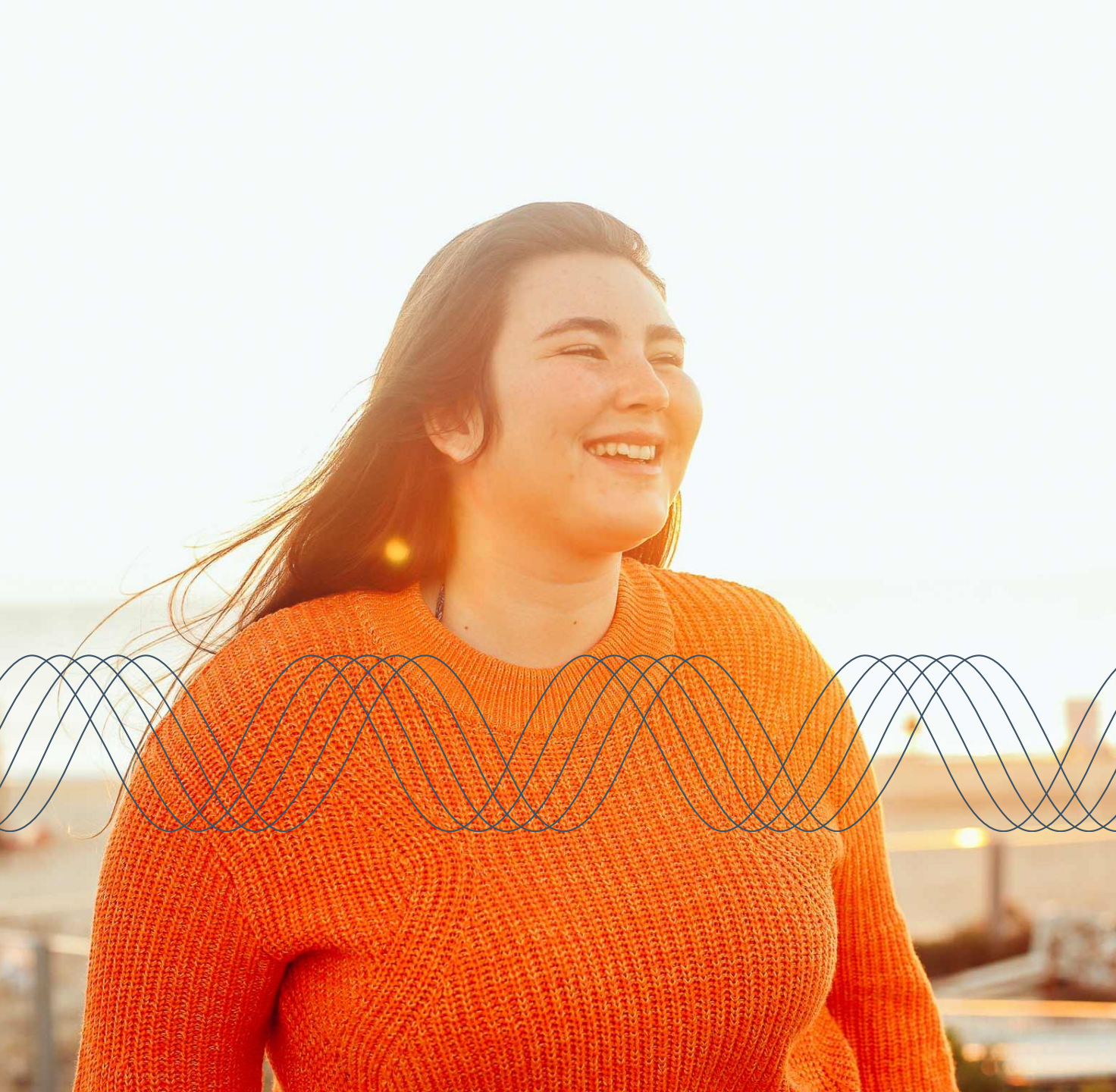
Surveys &
Feedback

CBRE RFP

Shiraz Bengali, Senior Energy Supply Procurement Originator, Renewable Initiatives

February 16, 2023, CEP Community Learning Lab # 6





Objective:

RFP alignment with feedback

Next step in RFP process

RFP as part of the potential portfolio of acquisition options

| | Wholesale solar + storage | Other non-emitting resources | Community resilience hubs | Oregon Community Solar Program | Rooftop solar | Rooftop solar + energy storage |
|------------------------------------|---|---------------------------------------|--|---|--|--|
| Definition | Non-greenfield solar development at price bid into competitive solicitation | Dispatchable & non-emitting resources | Building level resiliency - meets VPP flex load need - aligned with capacity need of community sites | 3 MW green tariff; energy compensation mimics net energy metering | Solar offsets building load & exports energy to grid | Storage shifts generation + provides building resiliency |
| | Otherwise not served by programs Up to 20 MW | | Typically, solar + storage | | Utilizes net energy metering | |
| Procurement approach | Potential CBRE RFP | | Potential program | State mandated, capped program | Market driven with incentives | Residential pilot + Energy Partner |
| Community Benefit potential | Workforce development | | | Bill savings | | |
| | Improving grid in vulnerable communities | | Community access hub during outages Critical facility resilience | Workforce development (community projects) | Asset investment | |

RFP structure would complement other acquisition processes for CBRE resources



CBRE RFP will target up to 66 MW

PGE is proposing an RFP for wholesale projects that qualify as CBRE.

Through an RFP, communities can inform how projects should be prioritized.

Developers can propose a variety of potential CBIs and ownership structures.

This approach is nimble: if solicitation response is minimal, the RFP can be closed, modified, and re-issued.



Specific resources and/or CBIs can be directed through tariffed programs.

Existing programs – such as community solar, rooftop solar, and the residential battery pilot – provide CBRE resources. These programs contribute to CBRE delivery.

PGE will continue to work with communities to develop programs that meet specific resource preferences.

How an RFP aligns with feedback we've heard

Ability for communities & PGE to co-develop scoring criteria, which is how an RFP process differentiates and, ultimately, selects projects to acquire.

Wholesale CBREs could support a subset of CBIs, such as

- workforce development
- flexible project ownership structures
- grid resiliency
- additional CBIs can be proposed as part of the bid process

How is PGE planning on using feedback?

Community RFP



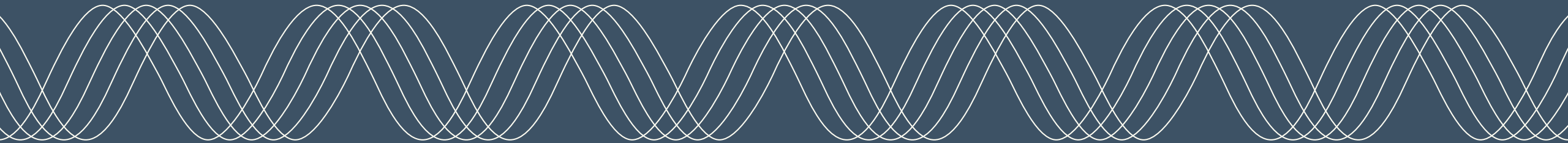
Questions & Comments



Community Benefit Indicators (CBIs) Update

Presenter: Andy Eiden, Principal Strategy and Planning Analyst, Strategic Program Planning

CEP Community Learning Lab # 6, February 16, 2023



Top Four CBIs Prioritized by Community

Community Benefit Indicators

Non-energy

- Reduction in number of customers suffering from high energy burden
- Meaningful bilateral engagement between utilities and tribes
- Low income & vulnerable communities have access to an increasing number of renewable or non-emitting distributed generation resources

Energy

Improve efficiency of housing stock in utility service territory, including low-income housing



How is PGE planning on using this feedback



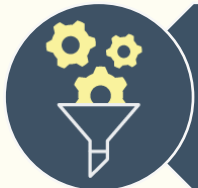
Design & implement interim CBIs leveraging Attachment A of CEP guidelines & identified through engagements efforts



Continue these conversations through Community Learning Labs

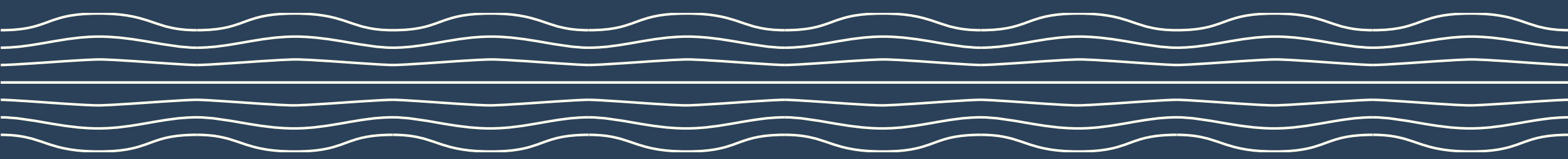


PGE reviewed existing literature for identified CBIs & will share details on findings for Reduction of Energy Burden & Weatherization



Evolve & change the work over the next few years
Analyze these community benefits & consider ways to incorporate them in resource optimization process

iCBIs for Metrics & Tracking



Improved Access to Reliable, Clean Energy

CBI 1: Improve participation in clean energy programs by EJ communities

| Metric | Description |
|--|---|
| Metric 1A: Distributed energy resource (DER) program participation rates for EJ communities | Rate of improvement in customer participation in customer programs (DR, solar/storage, EE, CBRE) compared to baseline |
| Metric 1B: Allocation of budget and/or savings goal within DER programs for EJ communities | Increase in share of budget and/or savings goal in customer programs (DR, solar/storage, EE, CBRE) compared to baseline |

Draft indicators and metrics - subject to change

Reduction of Energy Burden

CBI 2: Increase energy affordability for target communities

| Metric | Description |
|---|---|
| Metric 2A: Customers experiencing electricity bill burden | Reduction in electricity bill burden over time for low-income and EJ communities compared to baseline |
| Metric 2B: Customer arrearages for customers in EJ communities | Reduction in number of customers in arrearages in EJ communities compared to baseline |
| Metric 2C: Number of customer disconnections for non-payment in EJ communities | Reduction in number of customer disconnections for non-payment in EJ communities compared to baseline |

Draft indicators and metrics - subject to change

Improved Grid Resiliency

CBI 3: Improved grid resiliency

| Metric | Description |
|--|---|
| Metric 3A: Frequency and duration of outages, including long-duration outages | Reduce frequency and duration of outages for EJ communities |
| Metric 3B: % of customers with access to emergency power in EJ communities | Improve access to emergency backup power across customers; Increase number of customers in EJ communities with access to emergency backup power |

Draft indicators and metrics - subject to change

Jobs and Economic Impact

CBI 4: Increased access to jobs/economic impact

| Metric | Description |
|--|---|
| Metric 4A: # of clean energy jobs related to CBRE goals and % held by members of EJ communities | Increase number of clean energy jobs through future CBRE program and procurement activities |
| Metric 4B: Support workforce training opportunities for EJ communities | Participate in diverse workforce development initiatives |

Draft indicators and metrics - subject to change

Environmental Outcomes

CBI 5: Environment

| Metric | Description |
|---|---|
| Metric 5A: Reduced GHG emissions | Reductions in annual GHG emissions to serve retail load |

Draft indicators and metrics - subject to change

Improved Efficiency of Housing Stock

CBI 6: Improve efficiency of housing stock in utility service territory, including low-income housing

| Metric | Description |
|--|--|
| Metric 6A: Amount of residential energy efficiency achieved in target communities | Increase efficiency of housing stock in residential sector, including low-income housing, through increased coordination with Energy Trust and other local and state market actors |
| Metric 6B: Work w/ OHCS, CAAs, Energy Trust and other weatherization/EE implementors to encourage equitable distribution of benefits from EE programs in PGE service area | Participate in working groups to support effective and equitable distribution of weatherization and EE benefits |

Draft indicators and metrics - subject to change

Next Steps

Develop quantitative tracking metrics based on the preferred portfolio & action plan

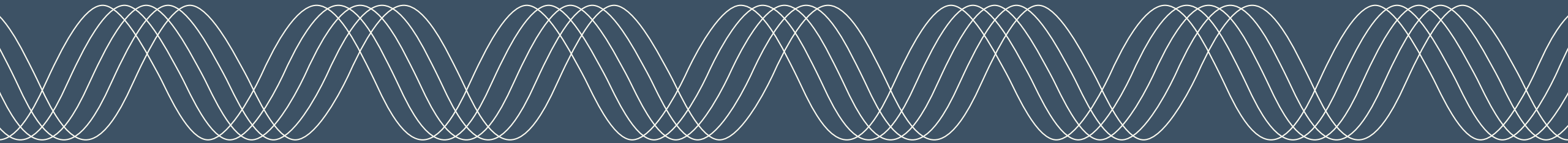
Iterate with community partners to reflect CBIs in program & procurement scoring metrics

Engage with the CBIAG & continue sharing our approach in Community Learning labs to gather feedback

Questions & Comments



Next Steps & Closing Remarks



Next Steps and Closing Remarks



Please share your feedback via our [survey](#)



Next CEP Learning Lab will be **Thursday, March 16** from **10:00am - 12:00pm**



Please visit our new CEP website at [Clean Energy Planning \(CEP\) | Portland General Electric](#)



For more information or if you have questions, please email us at CEP@pgn.com

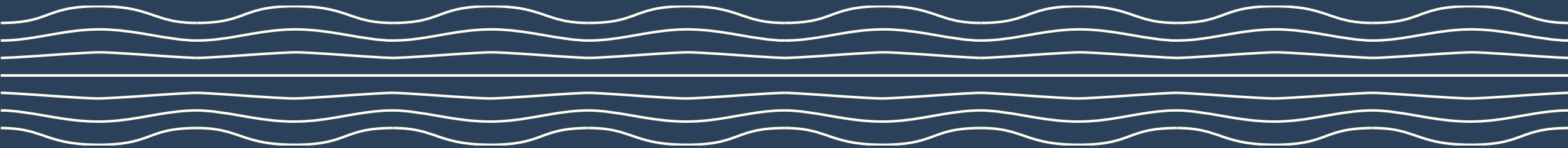
**Let's
meet the
future
together.**



Acronym Key

| Acronym | |
|---------|---|
| IRP | Integrated Resource Plan |
| CBIAG | Community Benefits and Impacts Advisory Group |
| CEP | Clean Energy Plan |
| IRP | Integrated Resource Plan |
| DSP | Distribution System Plan |
| NWS | Non-wires Solution |
| CBRE | Community Based Renewable Energy |
| CBI | Community Benefit Indicator |
| iCBI | Informational CBI |
| rCBI | Resource CBI |
| pCBI | Portfolio CBI |
| RFP | Request for Proposal |
| CBO | Community Based Organizations |
| CSO | Community Service Organizations |

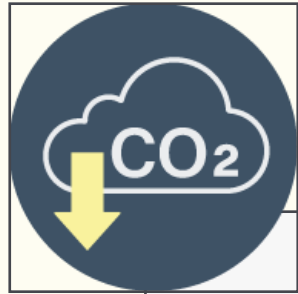
Appendix



Community Feedback on CBREs



Community Feedback – CBRE



Considerations

- Give a higher priority to CBREs that:
 - Solve for resilience
 - Reduce GHG emissions
- Clean energy should not displace the carbon sequestration benefits of vegetated (natural resource) land, or displace farmland nor potential local food nor timber land

Community Feedback - CBRE



Funding

- Align with other agencies working in similar issues (i.e., **ODOE Community Renewable Energy Grant** program), understand which projects have been identified & *prioritize procurement of those projects*
- Consider innovative community aligned financing / funding models. Perhaps utility financed models
- Consider filling "gaps" in policy--where federal/state dollars are directed at a problem, find the opportunities that do not have that financial support
- Consider "Stacking" the value of these resources when they support multiple objectives & policy requirements

Community Feedback - CBRE



Benefits

- What role can utility play in helping get CBREs off the ground? With a special focus on those with high impact for EJ communities, like high resiliency value, high community wealth building value, tribal community investment, etc.
- Low income & BIPOC ownership of CBRE
- How do these resources support BIPOC/LI wealth building & align with other non-energy policies / goals
- The RFP should move through the neighborhood or rural community planning organizations, so it is community oriented
- Community involvement would allow a higher sense on responsibility such as on conservation

Community Feedback - CBRE



Concerns

- RFP could favor companies with capital over community-focused enterprises
- Utility will consider these community assets to be too expensive, rather than valuing the benefits they bring to community
 - How can the utility address this bias?