



Postoperative Protocols

Ensure Consistency for Patients, Value for Clients, & Benefits for Practices

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Most veterinary professionals would agree that they strive to deliver the same care for their patients that they want for their own pets. One practice owner recently said his goal is always to meet the highest standards of care for his patients because his clients place their trust in him and the practice.1

From the pet owner's perspective, surgery is never routine. In veterinary practices, surgical patient care involves much more than the surgery itself. From the preanesthetic examination to monitoring of vital signs, IV catheter placement, fluid therapy, patient heat support, anesthetic monitoring, and recovery and pain management, the veterinary team has a great deal of responsibility. Strong, clearly written protocols for each step help ensure consistent delivery of patient care.

For a postoperative patient, high-level care begins during admission with the informed consent process. A truly informed client must understand each diagnostic or treatment procedure as well as the costs. Failing to explain services (eg, the importance of IV catheter fluid therapy, the level of monitoring a patient receives during the practice visit, the need for postoperative pain management) and their costs may mean the owner declines services his or her pet needs, and the practice loses as much as \$156 per patient. (See **Benchmarks: Surgery Fees**, page 40.)

See related article, Clinical How-To: Managing Hypothermia in Anesthetized Patients, page 43

Admission Form

Every practice needs a surgical admission protocol that begins with the surgical admission form. (See Surgical Admission Protocols.) The AVMA posts a list of policies and guidelines for recommended patient care that can be helpful. (See **Resource**.)

This form, the foundation of a consistent protocol, should include answers to the following questions.

[≈] BENCHMARKS

Surgery Fees

	IV catheter placement	\$55
	IV fluid therapy	\$43
•	Postoperative pain medication	\$28
	Hospitalization (less than 1 day)	\$30

SOURCE: Benchmarks 2017: A Study of Well-Managed Practices. Columbus, OH: WMPB; 2017:22,24.

Surgical Admission Protocols

Include the following in surgical admission protocols:

- Admission form with communication preference choices (ie, phone, text)
- Ability to text clients (2-way communication)
- IV catheter, fluid therapy, and pain management recommendations in the informed consent
- Home-care handouts that include detailed postoperative care instructions
- Veterinary nurse checklist for determining which items (eg, Elizabethan collar) to send home with the patient
- A specific callback time frame after the patient has

- How should the client be contacted after surgery?
- Will an IV catheter be placed?
- Will IV fluid therapy be administered?
- Will medications for pain management be delivered?
- Will the patient be hospitalized overnight?
- Will the patient require anything additional to recover at home?

Knowing how the veterinary team can contact the client while his or her pet is hospitalized is most important and should be included in every standard admission protocol. Today in the United States, busy pet owners are more likely to text than talk,² so forget the game of phone tag. One study showed 75% of millennials prefer texting because they believe it is less invasive and more personal, and it makes them feel valued.³ All clients will likely be frustrated if they are not offered communication choices.

Surgical Admission Protocols

Once the admission form has been developed, the protocol should include the following information.

Recommendations, Not Options

Before getting the client's informed consent (ie, when he or she gives permission for the pet's medical treatment), be sure he or she understands the purpose, benefits, and potential risks of the treatments, and present the treatments as recommendations rather than options. Many practices present IV catheter placement, fluid therapy, and pain management as optional on their surgical admission form, which undermines the importance of these facets of care. Instead, strengthen a patient's care by including in the protocol all the treatments and procedures the veterinarian recommends as well as the purpose, benefits, and any potential risks. Here is an example:

Dr. Jones' Recommendations for Spot: IV catheter placement and fluid therapy. IV fluids during anesthesia are the first line of defense against low blood pressure and potential damage to the vital organs (eg, heart, brain, kidneys). Venous access

during an emergency or critical event while Spot is under anesthesia will allow us to administer medications more rapidly and give Spot the best opportunity for a speedy recovery. These treatments will cost \$98.

At-Home Recovery

Postoperative recovery extends beyond the veterinary practice walls. Depending on the surgery, a patient may require cage rest, pain management, surgery site protection, and walks on a leash only. However, no matter the type of surgery, the protocol for communicating these needs to pet owners must be the same for every patient to ensure consistent care.

The protocol should always set out any special instructions clients should be given about their pet's postoperative at-home care. These instructions should include the following.

- When a pet owner should call the practice if recovery is not going as expected
- How the client should give pain medication, which must be clearly labeled, at home
- Why and how a device (eg, Elizabethan collar, soft collar, T-shirt) should be used for protection against infection if the pet licks the surgery site
- A checklist the client can use at home that will help the veterinary nurse evaluate the patient at progress examinations

Client Callback

The protocol should always include callbacks, which are an integral part of the patient's postoperative recovery at home. Clients should be contacted at consistent times (eg, 2 days after going home, 1 week after) to prevent minor problems from increasing in severity and to give the client peace of mind knowing the veterinary team will follow up regularly.

Conclusion

Protocols are an integral part of a practice's ability to provide consistent information to clients. Without protocols, team members likely will

present widely varying recommendations, treatment plans, costs, and communication methods, which can lead to confusion and misunderstandings that may result in failure to provide the recommended care to the patient. When the veterinary team takes the time to develop practice protocols, everyone benefits—especially the patient.

References

- 1 Personal conversation El Paso TX: December 2017.
- 2. Shropshire C. Americans prefer texting to talking, report says. Chicago Tribune. March 26, 2015. http://www.chicagotribune.com/business/ ct-americans-texting-00327-biz-20150326-story.html. Accessed January 2018.
- 3. Why millennials still love text. Open Market, Survey Monkey. https:// www.openmarket.com/resources/millennials-still-love-text. Published 2017. Accessed January 2018.



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FUN FACT: In a former life, Brenda hustled on the 9-ball circuit and was once ranked a semiprofessional plaver by the Women's Professional Billiards Association.

Resource

 AVMA policies. American Veterinary Medical Association. avma.org/KB/Policies/Pages/default.aspx

TAKE ACTION

- Develop written protocols for treatments (eg, postoperative care) to ensure consistent care for all patients.
- Send clients home well-armed with detailed instructions for their pet's at-home care as well as a timetable for veterinarian callbacks so they know they will not be alone after their pet is discharged.