Market Requirements Document

Company name

Aha!

Market requirements document

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Executive summary

Market description	Overview of the target market size, current market share, and important trends
Key objectives	Product goals that are specific, measurable, and time-bound
Opportunities and threats	Opportunities for success in the market and threats from competitors, market conditions, and other external factors
Customer challenges	Primary customer problems you are solving
Solution	Proposed solutions to help address customer problems

Vision

A simple, aspirational statement that captures the future of your product and why it matters
Factors that distinguish your product from other solutions in the marketplace



Target market

Market category	The category of the market that your product is classified in — such as cloud services, e-commerce, and healthcare, among many others
Market size	The number potential customers who would benefit from buying your product — often measured as an estimated revenue range. For example, you can calculate market size by multiplying the number of potential customers in your market category by their average annual revenue.
Market share	Refers to the percentage of sales in the industry earned by your product. Divide your product sales by total sales for the market (via industry data) to determine market share.
Key customer segments	Potential customer segments that will use your product — segmented by demographics, psychological attributes, geography, or behavior
Customer challenges	Primary pain points felt by your customers
Personas	Fictional representations of your customers, including demographic information, goals, challenges, and preferences. See the table below for more information.
Competitors	Companies that offer similar products or services within the same market. See the table below.
Channels	Channels available for communicating with your target market — such as email, website, and referral

Personas

Name	A name that helps define who the persona is
Description	A high-level description of their job, role, and interests
Experience	Years of experience in their role or position
Job responsibilities	Functions, tasks, and competencies as part of their role
Education	Average level of school years completed



Product knowledge	Their familiarity with your product — i.e. high, medium, low
Goals	Personal or professional objectives
Challenges	External or internal factors that block progress towards their goals
Likes	Preferences related to products and services that solve their challenges
Dislikes	Dislikes related to products and services that solve their challenges
Trusts information from	Sources they receive information from and respect
Influence	Other people in their organization that they have influence over and share information with

Competitor analysis

Organization	Name of competitor
Mission	Their mission statement or high-level business objective
Description	A summary of the organization and any distinguishing features (often found on the company's "About us" page)
Products	Products or services they provide
Revenue	A rough estimate of company revenue, if available
Customers	Their target customers and how they differ from your own
Strengths	Areas in which they excel
Weaknesses	Areas in which they are lacking (or for which your product excels)
Differentiators	Factors that make them unique or compelling in the market



High-level capabilities

Jobs to be done	The jobs or tasks that your customers need to complete
Current challenges	Current challenges faced by customers that your product will solve. If you are completing this section of the MRD for an existing product, you can include current difficulties that customers are experiencing with the product.
Desired capabilities	Functionality that customers want — based on customer feedback

Metrics strategy

Revenue streams	Projected revenue of the product (or impact to revenue of new features)
Pricing	Product pricing (or new pricing based on added functionality)
Key objective impact	Desired long-term impact of your product or new feature set — including metrics for success

