| Name of close link                                  | ISO code of country of incorporation | Entity Type   | Address  | Registered<br>Number | Status                            | Secretary                 | Group<br>Ownership<br>(%) | Shareholders / Members (% shareholding)  |
|---|--------------------------------------|---|--|----------------------|-----------------------------------|---------------------------|---------------------------|--|
|   |                                      | O-OPERA   |  |                      |                                   | egistered ı<br>endal-Ward |                           | 525R   |
| Angel Square Food (Northern<br>Ireland) Limited     | Northern Ireland                     | Private Limited<br>Company  | Co-op (NI) Unit<br>27/1<br>Carrickfergus<br>Industrial Centre,   | NI672810             | Dormant                           | Claire Dalton             | 100%                      | Co-operative Group Food Limited - 100%   |
| Angel Square Investments<br>Limited                 | England & Wales                      | Private Limited<br>Company  | 1 Angel Square<br>Manchester<br>M60 0AG  | 11657691             | Trading<br>Corporate              | Claire Dalton             | 100%                      | Co-operative Group Limited - 100%  |
| Bereavement Advice Centre                           | England & Wales                      | Private Limited<br>Company by<br>guarantee<br>without share<br>capital use of<br>'Limited'<br>exemption | 1 Angel Square<br>Manchester<br>M60 0AG  | 05875637             | Dormant                           | Claire Dalton             | 100%                      | Chorus Law Limited - 100%  |
| Cellars International Limited                       | England & Wales                      | Private Limited<br>Company  | Member Support<br>Centre Waldo<br>Way, Normanby<br>Enterprise Park,<br>Scunthorpe,<br>North<br>Lincolnshire,<br>DN15 9GE | 02664819             | Dormant                           | Caroline J. Sellers       | 100%                      | Nisa Retail Limited 100%   |
| CFS Management Services<br>Limited                  | England & Wales                      | Private Limited<br>Company  | 1 Angel Square<br>Manchester<br>M60 0AG  | 05564787             | Trading<br>Corporate              | Claire Dalton             | 100%                      | Angel Square Investments Limited - 100%  |
| Chorus Law Limited                                  | England & Wales                      | Private Limited<br>Company  | 1 Angel Square<br>Manchester<br>M60 0AG  | 04882537             | Trading<br>Legal<br>Services      | Claire Dalton             | 100%                      | Co-operative Legal Services Limited - 100%   |
| OLO Brokesto Livelita d                             | Frankrad 0 M/slas                    | Debugge Line in a   | 4.4  | 00000457             | T                                 | Olein Delter              | 4000/                     | On any other Land Coming Limited 4000/   |
| CLS Probate Limited                                 | England & Wales                      | Private Limited<br>Company  | 1 Angel Square<br>Manchester<br>M60 0AG  | 06826457             | Legal<br>Services                 | Claire Dalton             | 100%                      | Co-operative Legal Services Limited - 100%   |
| Co-op Funeral Plans Limited                         | England & Wales                      | Registered<br>Society   | 1 Angel Square<br>Manchester   | 4818                 | Trading                           | Claire Dalton             | 100%                      | Co-operative Group Holdings (2011) Limited - 66.67%                                    |
|   |                                      | Society   | M60 0AG  |                      |                                   |                           |                           | Co-operative Group Limited - 33.33%  |
| Co-op Insurance Services<br>Limited                 | England & Wales                      | Registered<br>Society   | 1 Angel Square<br>Manchester<br>M60 0AG  | 4390                 | Trading<br>Insurance              | Katy Arnold               | 100%                      | Co-operative Group Limited >99%  Co-operative Group Holdings (2011) Limited - <1%      |
| Co-operative Brands Limited                         | England & Wales                      | Private Limited<br>Company  | 1 Angel Square<br>Manchester<br>M60 0AG  | 05279000             | Trading Food                      | Caroline J. Sellers       | 100%                      | Co-operative Group Limited - 100%  |
| Co-operative Community<br>Investment Foundation     | England & Wales                      | Private Limited<br>Company by<br>guarantee<br>without share<br>capital use of<br>'Limited'<br>exemption | 1 Angel Square<br>Manchester<br>M60 0AG  | 04117665             | Trading<br>Charitable             | Beth Harrison             | 100%                      | Co-operative Group Limited - 100%  |
| Co-operative Foodstores<br>Limited                  | England & Wales                      | Registered<br>Society   | 1 Angel Square<br>Manchester   | 32443R               | Trading Food                      | Caroline J. Sellers       | 100%                      | Co-operative Group Food Limited - >99%   |
|   |                                      |   | M60 0AG  |                      |                                   |                           |                           | Co-operative Group Holdings (2011) Limited - <1%                                       |
| Co-operative Group Estates<br>Services Limited      | England & Wales                      | Registered<br>Society   | 1 Angel Square<br>Manchester<br>M60 0AG  | 24440R               | Non-Trading<br>Holdco<br>Property | Caroline J. Sellers       | 100%                      | Co-operative Group Limited - >99%  Co-operative Group Holdings (2011) Limited - <1%    |
| Co-operative Group Food<br>Limited                  | England & Wales                      | Registered<br>Society   | 1 Angel Square<br>Manchester<br>M60 0AG  | 26715R               | Trading Food                      | Caroline J. Sellers       | 100%                      | Co-operative Group Holdings (2011) Limited - 92.86% Co-operative Group Limited - 7.14% |
| Co-operative Group Holdings<br>(2011) Limited       | England & Wales                      | Registered<br>Society   | 1 Angel Square<br>Manchester<br>M60 0AG  | 28501R               | Trading<br>Property               | Caroline J. Sellers       | 100%                      | Co-operative Group Limited - >99%  Co-operative Group Estates Services Limited - <1%   |
| Co-operative Group Pension<br>Fund Trustees Limited | England & Wales                      | Private Limited<br>Company  | 1 Angel Square<br>Manchester<br>M60 0AG  | 03430283             | Dormant                           | Gary M. Dewin             | 100%                      | Co-operative Group Limited - 100%  |
| Co-operative Legal Services<br>Limited              | England & Wales                      | Private Limited<br>Company  | 1 Angel Square<br>Manchester<br>M60 0AG  | 05671209             | Trading<br>Legal<br>Services      | Claire Dalton             | 100%                      | Co-operative Group Holdings (2011) Limited - 100%                                      |
| CWS (No.1) Limited                                  | England & Wales                      | Private Limited<br>Company  | 1 Angel Square<br>Manchester<br>M60 0AG  | 01925625             | Non-Trading<br>HoldCo             | Caroline J. Sellers       | 100%                      | Co-operative Group Holdings (2011) Limited - 50% Co-operative Group Limited - 50%      |

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| CWS Pension Nominees<br>Limited                  | England & Wales  | Private Limited<br>Company | 1 Angel Square<br>Manchester<br>M60 0AG  | 00963620 | Dormant<br>Pensions          | Caroline J. Sellers | 100% | PACE Trustees Limited - 100%   |
|--|------------------|----------------------------|--|----------|------------------------------|---------------------|------|--|
| Dovedon Limited                                  | England & Wales  | Private Limited<br>Company | 1 Angel Square<br>Manchester<br>M60 0AG  | 06077167 | Trading<br>Legal<br>Services | Claire Dalton       | 100% | Co-operative Legal Services Limited - 100%   |
| Federal Retail and Trading<br>Services Limited   | England & Wales  | Private Limited<br>Company | 1 Angel Square<br>Manchester<br>M60 0AG  | 09166412 |                              | Caroline J. Sellers | 76%  | Co-operative Group Limited - 76% Various Independent Societies - 24%                     |
| Funeral Services (Ireland)<br>Limited            | Northern Ireland | Private Limited<br>Company | Carrickfergus<br>Industrial Centre,<br>75 Belfast Road,<br>Carrickfergus, Co<br>Antrim, BT38<br>8PH, Northern<br>Ireland | NI043488 | Dormant                      | Caroline J. Sellers | 100% | Co-operative Group Limited - 100%  |
| Funeral Services Limited                         | England & Wales  | Registered<br>Society      | 1 Angel Square<br>Manchester<br>M60 0AG  | 30808R   | Trading<br>Funerals          | Caroline J. Sellers | 100% | Co-operative Group Holdings (2011) Limited - 66.67%  Co-operative Group Limited - 33.33% |
| GPD Trustees Limited                             | England & Wales  | Private Limited<br>Company | 1 Angel Square<br>Manchester<br>M60 0AG  | 10827549 | Dormant                      | Gary Dewin          | 100% | Co-operative Group Limited - 100%  |
| Hinckley & Hunt Company<br>Limited               | England & Wales  | Private Limited<br>Company | 1 Angel Square<br>Manchester<br>M60 0AG  | 02428384 | Dormant                      | Claire Dalton       | 100% | Chorus Law Limited - 100%  |
| Hinckley & Hunt Executor<br>Company Limited      | England & Wales  | Private Limited<br>Company | 1 Angel Square<br>Manchester<br>M60 0AG  | 04951490 | Dormant                      | Claire Dalton       | 100% | Chorus Law Limited - 100%  |
| Independent Trust<br>Corporation Limited         | England & Wales  | Private Limited<br>Company | 1 Angel Square<br>Manchester<br>M60 0AG  | 02498390 | Dormant                      | Claire Dalton       | 100% | Co-operative Legal Services Limited - 100%   |
| Lifecycle Bereavement<br>Services Limited        | England & Wales  | Private Limited<br>Company | 1 Angel Square<br>Manchester<br>M60 0AG  | 10374896 | Dormant                      | Claire Dalton       | 100% | Simplify Channel Ltd - 100%  |
| Member A (4) Limited                             | England & Wales  | Private Limited<br>Company | 1 Angel Square<br>Manchester<br>M60 0AG  | 06625441 | Non-Trading<br>HoldCo        | Caroline J. Sellers | 100% | Co-operative Group Holdings (2011) Limited - 100%  |
| Member B (4) Limited                             | England & Wales  | Private Limited<br>Company | 1 Angel Square<br>Manchester<br>M60 0AG  | 06625565 | Non-Trading<br>HoldCo        | Caroline J. Sellers | 100% | Co-operative Group holdings (2011) Limited - 100%  |
| Nisa - Today's (Ireland)<br>Limited              | England & Wales  | Private Limited<br>Company | Member Support<br>Centre Waldo<br>Way, Normanby<br>Enterprise Park,<br>Scunthorpe,<br>North<br>Lincolnshire,<br>DN15 9GE | 02989945 | Dormant                      | Caroline J. Sellers | 100% | Nisa Retail Limited 100%   |
| Nisa - Today's Central Buying<br>Company Limited | England & Wales  | Private Limited<br>Company | Member Support<br>Centre Waldo<br>Way, Normanby<br>Enterprise Park,<br>Scunthorpe,<br>North<br>Lincolnshire,<br>DN15 9GE | 02753556 | Dormant                      | Caroline J. Sellers | 100% | Nisa Retail Limited 100%   |
| Nisa Limited                                     | England & Wales  | Private Limited<br>Company | Member Support<br>Centre Waldo<br>Way, Normanby<br>Enterprise Park,<br>Scunthorpe,<br>North<br>Lincolnshire,<br>DN15 9GE | 01679354 | Dormant                      | Caroline J. Sellers | 100% | Nisa Retail Limited 100%   |

|   | •                |                                  |  |          |                                      |                     |                  |  |
|---|------------------|----------------------------------|--|----------|--------------------------------------|---------------------|------------------|--|
| Nisa (Northern Ireland)<br>Limited                      | Northern Ireland | Private Limited<br>Company       | Co-op (NI) Unit<br>27/1<br>Carrickfergus<br>Industrial Centre,<br>75 Belfast Road,<br>Carrickfergus,<br>County Antrim,<br>BT38 8PH | NI672817 | Dormant                              | Claire Dalton       | 100%             | Nisa Retail Limited - 100%   |
| Nisa Retail Limited                                     | England & Wales  | Private Limited<br>Company       | Member Support<br>Centre Waldo<br>Way, Normanby<br>Enterprise Park,<br>Scunthorpe,<br>North<br>Lincolnshire,<br>DN15 9GE           | 00980790 | Trading Food                         | Caroline J. Sellers | 100%             | Co-operative Group Holdings (2011) Limited 100%  |
| Nisa Retail Services Limited                            | England & Wales  | Private Limited<br>Company       | Member Support<br>Centre Waldo<br>Way, Normanby<br>Enterprise Park,<br>Scunthorpe,<br>North<br>Lincolnshire,<br>DN15 9GE           | 02542653 | Dormant                              | Caroline J. Sellers | 100%             | Nisa Retail Limited 100%   |
| Nisa Wholesale Limited                                  | England & Wales  | Private Limited<br>Company       | Member Support<br>Centre Waldo<br>Way, Normanby<br>Enterprise Park,<br>Scunthorpe,<br>North<br>Lincolnshire,<br>DN15 9GE           | 02939557 | Dormant                              | Caroline J. Sellers | 98%              | Peter Garvin 1%<br>Dudley Burton Ramsden 1%<br>Nisa Retail Limited 98%   |
| PACE Trustees Limited                                   | England & Wales  | Private Limited<br>Company       | 1 Angel Square<br>Manchester<br>M60 0AG  | 05530776 | Non-Trading<br>Pension<br>Trustee    | Thomas Taylor       | 100%             | Co-operative Group Limited - 100%  |
| Premier Drinks (UK) Limited                             | England & Wales  | Private Limited<br>Company       | Member Support<br>Centre Waldo<br>Way, Normanby<br>Enterprise Park,<br>Scunthorpe,<br>North<br>Lincolnshire,<br>DN15 9GE           | 02666928 | Dormant                              | Caroline J. Sellers | 40%              | Nisa Retail Limited 40%<br>John Schofield 20%<br>John William Sharpe 20%<br>Neil Andrew Turton 20%                           |
| Rochpion Properties (4) LLP                             | England & Wales  | Limited Liability<br>Partnership | 1 Angel Square<br>Manchester<br>M60 0AG  | OC338225 | Trading<br>Property                  | N/A                 | 100%             | Member A (4) Limited - 50%<br>Member B (4) Limited - 50%   |
| Simplify Channel Ltd                                    | England & Wales  | Private Limited<br>Company       | 1 Angel Square<br>Manchester<br>M60 0AG  | 8249813  | Trading<br>Legal<br>Services         | Claire Dalton       | 100%             | Co-operative Legal Services Limited - 100%   |
| TCG Northern Trustees<br>Limited                        | England & Wales  | Private Limited<br>Company       | 1 Angel Square<br>Manchester<br>M60 0AG  | 09283910 | Dormant                              | Sarah Horan         | 100%             | Co-operative Group Limited - 100%  |
| TCG Southern Trustees<br>Limited                        | England & Wales  | Private Limited<br>Company       | 1 Angel Square<br>Manchester<br>M60 0AG  | 01021818 | Dormant                              | Thomas Taylor       | 100%             | Co-operative Group Limited - 100%  |
| The Co-operative Employee<br>Healthcare Trustee Limited | England & Wales  | Private Limited<br>Company       | 1 Angel Square<br>Manchester<br>M60 0AG  | 07581878 | Non-Trading<br>Healthcare<br>Trustee | Caroline J. Sellers | 100%             | Co-operative Group Limited - 100%  |
| The Co-operative Trust<br>Corporation Limited           | England & Wales  | Private Limited<br>Company       | 1 Angel Square<br>Manchester<br>M60 0AG  | 06323818 |                                      | Claire Dalton       | 100%             | Co-operative Legal Services Limited - 100%   |
| The Manx Co-operative<br>Society Limited                | Isle of Man      | Registered<br>Society            | 4 Myrtle Street<br>Douglas<br>IM1 1ED  | IM25     | Trading<br>Food                      | Caroline J. Sellers | 100% B<br>Shares | Individual Shareholders - 100% A Shares  Co-operative Group Limited - 100% B Shares (Controlling Powers under the Rule Book) |
| UCL Director 1 Limited                                  | England & Wales  | Private Limited<br>Company       | 1 Angel Square<br>Manchester<br>M60 0AG  | 05633200 | Dormant                              | Caroline J. Sellers | 100%             | Co-operative Group Limited - 100%  |
| UNCL 8 Limited  | England & Wales  | Private Limited<br>Company       | 1 Angel Square<br>Manchester<br>M60 0AG  | 04118245 | Dormant                              | Caroline J. Sellers | 75%              | Co-operative Group Estates Servicse Limited - 75%  Russell Fraser - 12.5%  David Simmons - 12.5%                             |
| Violet S Propco Limited                                 | Cayman Island    | Overseas<br>Company              | Walkers SPV<br>Limited Walkers<br>House 87 Mary<br>Street George<br>Town Grand<br>Cayman Cayman<br>Islands KY1 9002                | FC026431 | Non-Trading                          | Caroline J. Sellers | 100%             | David Simmons - 12.5% Co-operative Group Holdings (2011) Limited - 100%  |