

Name of close link	ISO code of country of incorporation	Tax Residency	Entity Type	Address	Registered Number	Status	Secretary	Group Ownership (%)	Shareholders / Members (% shareholding)
CO-OPERATIVE GROUP LIMITED Registered number: 525R Secretary: Dominic Kendal-Ward									
Angel Square Food (Northern Ireland) Limited	Northern Ireland	United Kingdom	Private Limited Company	Co-op (NI) Unit 27/1 Carrickfergus Industrial Centre, 75 Belfast Road	N1672810	Dormant	Beth Maguire	100%	Co-operative Group Food Limited - 100%
Bereavement Advice Centre	England & Wales	United Kingdom	Private Limited Company by guarantee without share capital use of	1 Angel Square Manchester M60 0AG	05875637	Dormant	Flavia Agria	100%	Chorus Law Limited - 100%
Cellars International Limited	England & Wales	United Kingdom	Private Limited Company	Member Support Centre Waldo Way, Normanby Enterprise Park, Scunthorpe, North	02664819	Dormant	Flavia Agria	100%	Nisa Retail Limited 100%
Chorus Law Limited	England & Wales	United Kingdom	Private Limited Company	1 Angel Square Manchester M60 0AG	04882537	Trading Legal Services	Flavia Agria	100%	Co-operative Legal Services Limited - 100%
CLS Probate Limited	England & Wales	United Kingdom	Private Limited Company	1 Angel Square Manchester M60 0AG	06826457	Trading Legal Services	Flavia Agria	100%	Co-operative Legal Services Limited - 100%
Co-op Funeral Plans Limited	England & Wales	United Kingdom	Registered Society	1 Angel Square Manchester M60 0AG	4818	Trading	Katy Arnold	100%	Co-operative Group Holdings (2011) Limited - 66.67% Co-operative Group Limited - 33.33%
Co-op Insurance Services Limited	England & Wales	United Kingdom	Registered Society	1 Angel Square Manchester M60 0AG	4390	Trading Insurance	Flavia Agria	100%	Co-operative Group Limited >99% Co-operative Group Holdings (2011) Limited - <1%
Co-operative Brands Limited	England & Wales	United Kingdom	Private Limited Company	1 Angel Square Manchester M60 0AG	05279000	Trading Food	Beth Maguire	100%	Co-operative Group Limited - 100%
Co-operative Community Investment Foundation	England & Wales	United Kingdom	Private Limited Company by guarantee without share capital use of 'Limited' exemption	1 Angel Square Manchester M60 0AG	04117665	Trading Charitable	Yasmin Sidat	100%	Co-operative Group Limited - 100%
Co-operative Foodstores Limited	England & Wales	United Kingdom	Registered Society	1 Angel Square Manchester M60 0AG	32443R	Trading Food	Beth Maguire	100%	Co-operative Group Food Limited - >99% Co-operative Group Holdings (2011) Limited - <1%
Co-operative Group Estates Services Limited	England & Wales	United Kingdom	Registered Society	1 Angel Square Manchester M60 0AG	24440R	Non-Trading Holdco Property	Yasmin Sidat	100%	Co-operative Group Limited - >99% Co-operative Group Holdings (2011) Limited - <1%
Co-operative Group Food Limited	England & Wales	United Kingdom	Registered Society	1 Angel Square Manchester M60 0AG	26715R	Trading Food	Beth Maguire	100%	Co-operative Group Holdings (2011) Limited - 92.86% Co-operative Group Limited - 7.14%
Co-operative Group Holdings (2011) Limited	England & Wales	United Kingdom	Registered Society	1 Angel Square Manchester M60 0AG	28501R	Trading Property	Yasmin Sidat	100%	Co-operative Group Limited - >99% Co-operative Group Estates Services Limited - <1%
Co-operative Group Pension Fund Trustees Limited	England & Wales	United Kingdom	Private Limited Company	1 Angel Square Manchester M60 0AG	03430283	Dormant	Gary M. Dewin	100%	Co-operative Group Limited - 100%
Co-operative Legal Services Limited	England & Wales	United Kingdom	Private Limited Company	1 Angel Square Manchester M60 0AG	05671209	Trading Legal Services	Flavia Agria	100%	Co-operative Group Holdings (2011) Limited - 100%
CWS (No.1) Limited	England & Wales	United Kingdom	Private Limited Company	1 Angel Square Manchester M60 0AG	01925625	Non-Trading HoldCo	Yasmin Sidat	100%	Co-operative Group Holdings (2011) Limited - 50% Co-operative Group Limited - 50%
CWS Pension Nominees Limited	England & Wales	United Kingdom	Private Limited Company	1 Angel Square Manchester M60 0AG	00963620	Dormant Pensions	Yasmin Sidat	100%	PACE Trustees Limited - 100%
Dovedon Limited	England & Wales	United Kingdom	Private Limited Company	1 Angel Square Manchester M60 0AG	06077167	Trading Legal Services	Flavia Agria	100%	Co-operative Legal Services Limited - 100%
Federal Retail and Trading Services Limited	England & Wales	United Kingdom	Private Limited Company	1 Angel Square Manchester M60 0AG	09166412	Trading Other	Beth Maguire	76%	Co-operative Group Limited - 76% Various Independent Societies - 24%
Funeral Services Limited	England & Wales	United Kingdom	Registered Society	1 Angel Square Manchester M60 0AG	30808R	Trading Funerals	Katy Arnold	100%	Co-operative Group Holdings (2011) Limited - 66.67% Co-operative Group Limited - 33.33%
GPD Trustees Limited	England & Wales	United Kingdom	Registered Society	1 Angel Square Manchester M60 0AG	5267	Dormant	Gary Dewin	100%	Co-operative Group Limited - 33.33% Co-operative Group Holdings Limited - 33.33% Co-operative Group Estates Services Limited - 33.33%

Hinckley & Hunt Executor Company Limited	England & Wales	United Kingdom	Private Limited Company	1 Angel Square Manchester M60 0AG	04951490	Dormant	Flavia Agria	100%	Chorus Law Limited - 100%
Independent Trust Corporation Limited	England & Wales	United Kingdom	Private Limited Company	1 Angel Square Manchester M60 0AG	02498390	Dormant	Flavia Agria	100%	Co-operative Legal Services Limited - 100%
Lifecycle Bereavement Services Limited	England & Wales	United Kingdom	Private Limited Company	1 Angel Square Manchester M60 0AG	10374896	Dormant	Flavia Agria	100%	Simplify Channel Ltd - 100%
Member A (4) Limited	England & Wales	United Kingdom	Private Limited Company	1 Angel Square Manchester M60 0AG	06625441	Non-Trading HoldCo	Yasmin Sidat	100%	Co-operative Group Holdings (2011) Limited - 100%
Member B (4) Limited	England & Wales	United Kingdom	Private Limited Company	1 Angel Square Manchester M60 0AG	06625565	Non-Trading HoldCo	Yasmin Sidat	100%	Co-operative Group holdings (2011) Limited - 100%
Nisa - Today's (Ireland) Limited	England & Wales	United Kingdom	Private Limited Company	Member Support Centre Waldo Way, Normanby Enterprise Park, Scunthorpe, North Lincolnshire, DN15 9GE	02989945	Dormant	Flavia Agria	100%	Nisa Retail Limited 100%
Nisa - Today's Central Buying Company Limited	England & Wales	United Kingdom	Private Limited Company	Member Support Centre Waldo Way, Normanby Enterprise Park, Scunthorpe, North Lincolnshire, DN15 9GE	02753556	Dormant	Flavia Agria	100%	Nisa Retail Limited 100%
Nisa Limited	England & Wales	United Kingdom	Private Limited Company	Member Support Centre Waldo Way, Normanby Enterprise Park, Scunthorpe, North Lincolnshire, DN15 9GE	01679354	Dormant	Flavia Agria	100%	Nisa Retail Limited 100%
Nisa (Northern Ireland) Limited	Northern Ireland	United Kingdom	Private Limited Company	Co-op (NI) Unit 27/1 Carrickfergus Industrial Centre, 75 Belfast Road, Carrickfergus, County Antrim, BT38 8PH	NI672817	Dormant	Flavia Agria	100%	Nisa Retail Limited - 100%
Co-op Wholesale Limited	England & Wales	United Kingdom	Private Limited Company	Member Support Centre Waldo Way, Normanby Enterprise Park, Scunthorpe, North Lincolnshire, DN15 9GE	00980790	Trading Food	Flavia Agria	100%	Co-operative Group Holdings (2011) Limited - 100%
Nisa Retail Services Limited	England & Wales	United Kingdom	Private Limited Company	Member Support Centre Waldo Way, Normanby Enterprise Park, Scunthorpe, North Lincolnshire, DN15 9GE	02542653	Dormant	Flavia Agria	100%	Nisa Retail Limited 100%
Nisa Wholesale Limited	England & Wales	United Kingdom	Private Limited Company	Member Support Centre Waldo Way, Normanby Enterprise Park, Scunthorpe, North Lincolnshire, DN15 9GE		Dormant	Flavia Agria	98%	Peter Garvin 1% Dudley Burton Ramsden 1% Nisa Retail Limited 98%
PACE Trustees Limited	England & Wales	United Kingdom	Private Limited Company	1 Angel Square Manchester M60 0AG	05530776	Non-Trading Pension Trustee	Thomas Taylor	100%	Co-operative Group Limited - 100%
Premier Drinks (UK) Limited	England & Wales	United Kingdom	Private Limited Company	Member Support Centre Waldo Way, Normanby Enterprise Park, Scunthorpe, North Lincolnshire, DN15 9GE	02666928	Dormant	Flavia Agria	40%	Nisa Retail Limited 40% John Schofield 20% John William Sharpe 20% Neil Andrew Turton 20%
Rochpion Properties (4) LLP	England & Wales	United Kingdom	Limited Liability Partnership	1 Angel Square Manchester M60 0AG	OC338225	Trading Property	N/A	100%	Member A (4) Limited - 50% Member B (4) Limited - 50%

Simplify Channel Ltd	England & Wales	United Kingdom	Private Limited Company	1 Angel Square Manchester M60 0AG	8249813	Trading Legal Services	Flavia Agria	100%	Co-operative Legal Services Limited - 100%
TCG Northern Trustees Limited	England & Wales	United Kingdom	Private Limited Company	1 Angel Square Manchester M60 0AG	09283910	Dormant	Thomas Taylor	100%	Co-operative Group Limited - 100%
TCG Southern Trustees Limited	England & Wales	United Kingdom	Private Limited Company	1 Angel Square Manchester M60 0AG	01021818	Dormant	Thomas Taylor	100%	Co-operative Group Limited - 100%
The Co-operative Employee Healthcare Trustee Limited	England & Wales	United Kingdom	Private Limited Company	1 Angel Square Manchester M60 0AG	07581878	Non-Trading Healthcare Trustee	Flavia Agria	100%	Co-operative Group Limited - 100%
The Co-operative Trust Corporation Limited	England & Wales	United Kingdom	Private Limited Company	1 Angel Square Manchester M60 0AG	06323818	Dormant	Flavia Agria	100%	Co-operative Legal Services Limited - 100%
The Manx Co-operative Society Limited	Isle of Man	Isle of Man	Registered Society	4 Myrtle Street Douglas IM1 1ED	IM25	Trading Food	Flavia Agria	100% B Shares	Individual Shareholders - 100% A Shares Co-operative Group Limited - 100% B Shares (Controlling Powers under the Rule Book)