

### Earnings Conference Call

**2Q25** 

August 13, 2025 11:00 am ET / 11:00 am Chile

















## CAUTION REGARDING FORWARD-LOOKING STATEMENTS

This presentation contains forward-looking statements. We have based all forward-looking statements largely on our current beliefs, expectations and projections about future events and financial trends affecting our business. Although management considers these projections to be reasonable based on information currently available to it, many important factors could cause our actual results to differ substantially from those anticipated in our forwardlooking statements. Figures related to future dates, as well as the words "target," "goal," "objective," "believe," "may," "will," "aim," "estimate," "continue," "anticipate," "intend," "expect," "forecast" and similar words are intended to identify forward-looking statements. Forward-looking statements include information concerning our possible or assumed future results of operations, business strategies, financing plans, competitive position, industry environment, potential growth opportunities and the effects of future regulation and competition.

By their very nature, forward-looking statements involve inherent risks and uncertainties, both general and specific, and risks that predictions, forecasts, projections and other forward-looking statements will not be achieved. In light of the risks and uncertainties described above, the forward-looking events and circumstances discussed in this presentation might not occur and are not guarantees of future performance. Therefore, we caution readers not to place undue reliance on these statements. Forward-looking statements speak only as of the date they were made, and we undertake no obligation to update or revise any forward-looking statements included in this presentation because of new information, future events or other factors.











#### **Omnichannel Growth**



#### Plan 2025-2029

Northern Zone: 9 Stores

**Central Zone:** 

49 Stores

**Southern Zone:** 

22 Stores

**Total:** 



80



35

### **New Store Openings**









> Store opening plan 23-25: 58 new stores, with 40 to date (6 in 2025).

> Plan for 2025: 24 openings + 25 remodels

> Strong performance from new stores









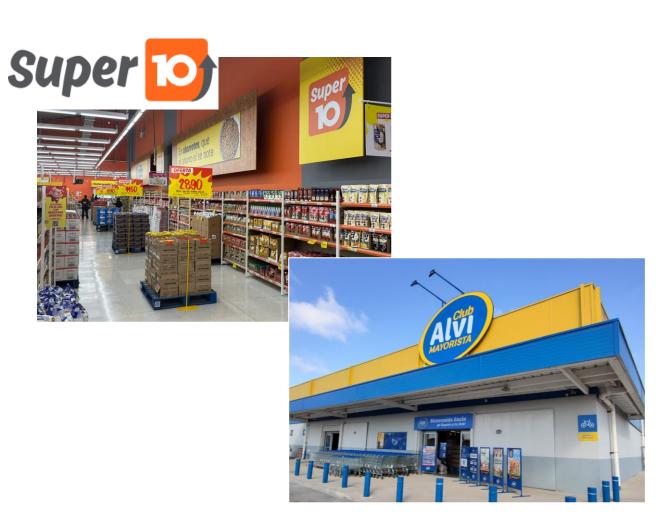




#### **Omnichannel Growth**

# Accelerating Mayorista 10 Conversions

- All Mayorista 10 stores will be converted in 2025
- > Streamline multiformat strategy
- Add scale to Super10 (soft discount) and Alvi (cash & carry)













#### **Customer Experience**

## Promotional **Activity**

- Layered promotional structure:
  - ✓ Maintaining focus on basic products to which customers are highly price-sensitive (extended campaigns)
  - ✓ Additional high-impact promotions on specific product categories (short-term campaigns)
- Promotions leverage multiformat strategy





¡Comprar!









#### **Customer Experience**

## Private Label **Growth**

- Expanding private label coverage and availability, as well as new product launches
- Profitability & competitiveness:
  - ✓ Improving sourcing, with less intermediation
  - ✓ Optimizing price positioning
- Sales penetration: 13.6%











ORIGEN: SRI LANKA









#### **Efficiency & Productivity**

## Operating **Efficiency**

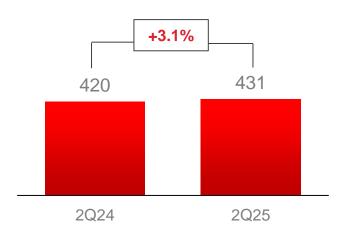
- Continued roll-out of technologies designed to improve efficiency, productivity, and customer experience at stores and distribution centers
  - √ Self-service modules

✓ Digital treasury

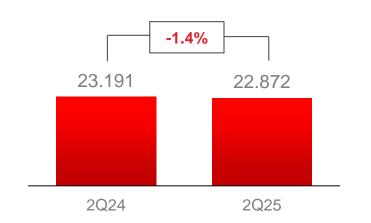
Automated demand planning

- ✓ Digital shelf management
- √ Voice picking
- Initiatives allowed for implementation of optimization plan in 1Q25

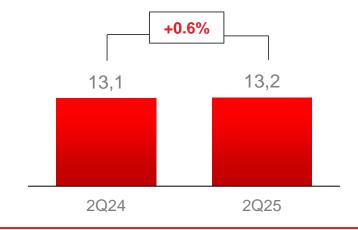




#### **Average Headcount**



#### **Sales/FTE** (Chile; CLP Mn/Month)











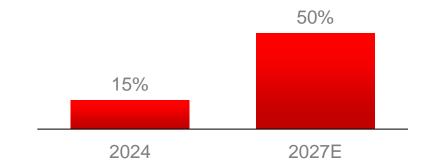


#### **Efficiency & Productivity**

## Energy **Efficiency**

- Successful bidding process to migrate more stores to lower, unregulated electricity rates, with supply using renewable energy sources:
  - Coverage increased from current 15% to over 50% for 2027
  - ➤ In 2025, 27 facilities have migrated to unregulated rates

Renewable Energy / Unregulated Electricity Rates (% of electricity consumption in Chile under contract)













#### **Committed & Sustainable Organization**

## Shared **Value**

- New Unidos ("Together") gift card campaign, creating shared value for SMU and non-profit organizations dedicated to inclusion
- SMU donates 10% of proceeds



#### Al regalar la Giftcard Unidos

Unimarc, Club Alvi, Mayorista 10 y Super 10 aportarán un 10% del total recaudado en apoyo a las siguientes fundaciones:











#### **Revenue and Gross Profit**

#### Revenue

Revenue

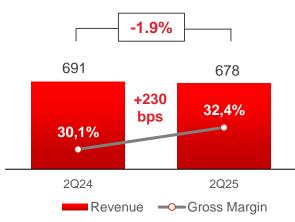
First Half: CLP Bn

1.403

30,8%

1H24

Second Quarter; CLP Bn



-1.3%

+130

bps

Revenue ——Gross Margin

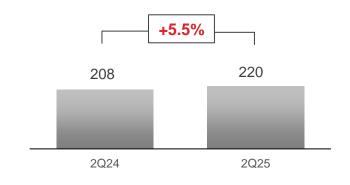
1.385

32,1%

1H25

#### **Gross Profit**

Second Quarter; CLP Bn



#### **Gross Profit**

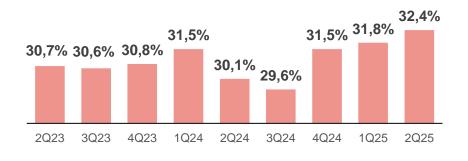
First Half; CLP Bn



#### Focus on profitability and commercial efficiency:

- Optimization of promotions and elimination of certain low-margin volume sales
- Lower revenue, but significant recovery in gross margin (+230 bps in 2Q and +130 bps in 1H) and, consequently, in gross profit (+5.5% in 2Q and +2.8% in 1H)
- Strong sales performance from new stores contributes to revenue

#### **Quarterly Gross Margin**

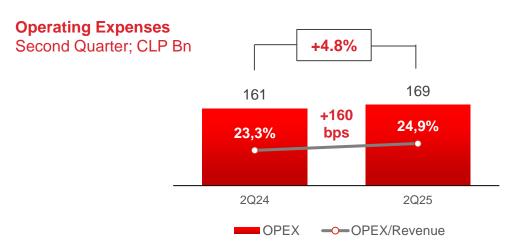


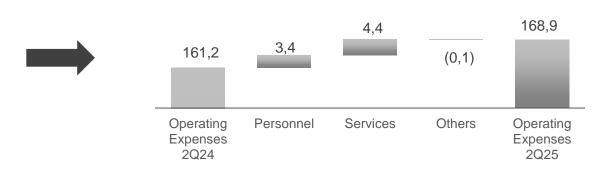




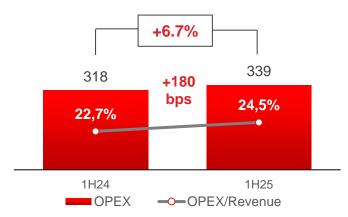


#### **Operating Expenses** (1)





#### **Operating Expenses**First Half: CLP Bn



#### Disciplined approach to operating expenses:

- Operating expenses increased only 4.8% in 2Q, only slightly above inflation, despite pressure from higher minimum wage (+13.7% vs. 2Q24) and electricity rates
- Implementation of strategic initiatives focused on efficiency and productivity help keep expenses under control.

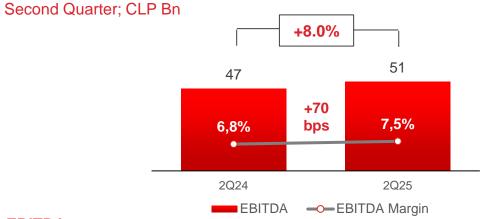






#### EBITDA (1)

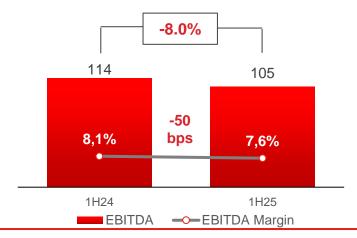








### **EBITDA**First Half; CLP Bn



### Higher EBITDA in 2Q25 reflects continued focus on profitability:

- Growth in gross profit
- Limited expansion in operating expenses
- Recovery in EBITDA margin



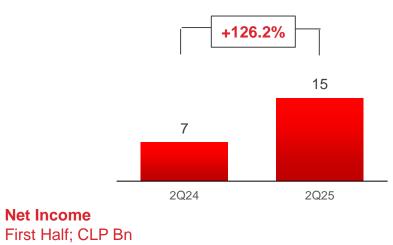


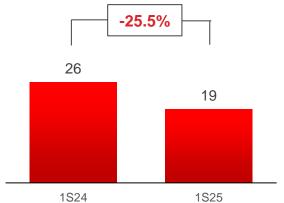


#### **Net Income**

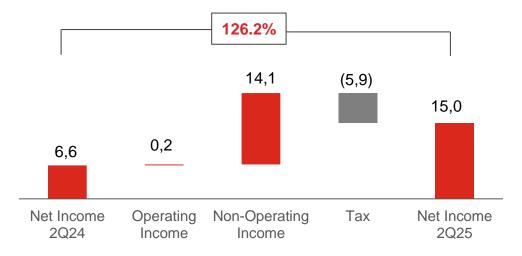
#### **Net Income**

Second Quarter; CLP Bn





#### Net Income 2Q25 vs. 2Q24 CLP Bn



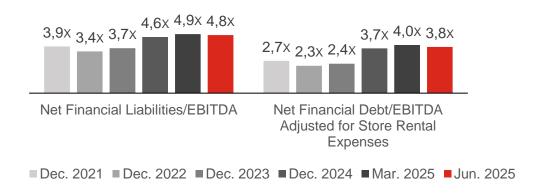
 Net income includes gain on sales of purchase options and stores (CLP 9.8 bn in 2Q and CLP 12.9 bn in 1H)



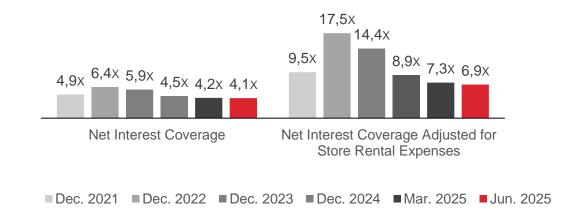


#### Financial Ratios (1)

#### **Net Financial Debt / EBITDA**



#### **Net Interest Coverage**



#### (1) Definitions:

Net financial liabilities = other current and non-current financial liabilities - cash and cash equivalents

Net financial debt = other current and non-current financial liabilities - current and non-current obligations for rights of use - cash and cash equivalents

EBITDA adjusted for store rental expenses = EBITDA including store rental expenses not included in administrative expenses under IFRS

Net interest coverage = EBITDA for the last 12 months / (total financial expenses – total financial income

Adjusted net interest coverage = EBITDA adjusted for store rental expenses/(total financial expenses – financial expenses for obligations for rights of use – total financial income)



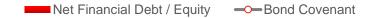




#### **Bond Covenants**

#### **Bond Covenant: Net Financial Debt / Equity** (1)





#### **Bond Covenant: Net Interest Coverage** (2)









<sup>(1)</sup> Net financial debt = Total current and non-current financial liabilities minus total current and non-current obligations for rights of use minus cash and cash equivalents

<sup>(2)</sup> Net interest coverage = EBITDA/net financial expenses



#### **Sales of Purchase Options**

- Almost all of SMU's stores operate through long-term rental contracts that are accounted for as "other financial liabilities obligations for rights-of-use", in accordance with IFRS 16.
- Small group of stores + Lo Aguirre distribution center are financed through lease contracts with insurance companies ("other financial liabilities obligations for rights-of-use with purchase option").
- In 2025, SMU has optimized its financial position by ceding the leases, selling the respective purchase options, and signing longterm (30-year) rental contracts with the buyer to ensure operating continuity.
  - Under financial lease, asset is pledged as collateral, and after paying off a significant amount of the total debt, the loan-to-value ratio is very low (average 30%).
  - The long-term rental contracts have a cap rate of UF + 6.5%. Consequently, the Company is replacing a real estate investment of UF + 6.5% with investments in its core food retail business, where projects have an estimated IRR of approximately UF + 20%.
- These transactions provide free cash flow to invest in growth and do not have a significant impact on net financial liabilities/EBITDA.

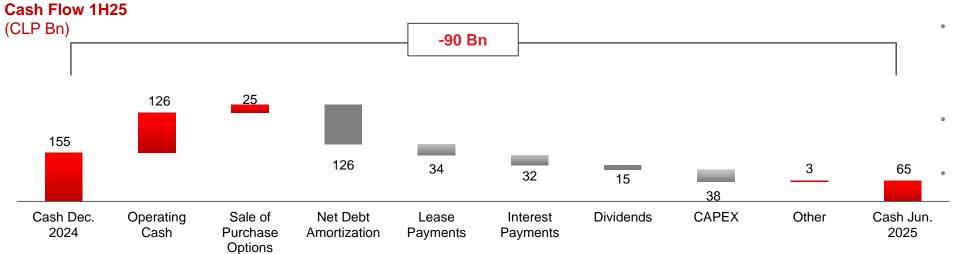
#### **Summary of Transactions and Impacts**

	1Q	2Q	Impact 1H25	3Q	4Q	Impact 2H25	Total
Assets	2 own stores	7 leased stores		5 leased stores, 1 own store + 1 DC			
Cash received	-	25,3	25,3	68,4		68,4	93,6
Pre-tax gain	4,2	13,4	17,6	42,7		42,7	60,4
Net income	3,1	9,8	12,9	30,7		30,7	43,6
Dividend	-	2,3	2,3	7,4	23,0	30,4	32,7
Cash after dividend	-	23,0	23,0	61,0	-23,0	38,0	61,0
Δ Net debt	11,2	-7,9	3,3	4,0	23,0	27,0	30,3





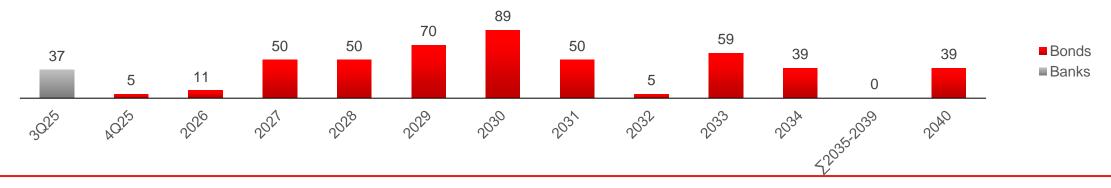
#### **Strong Cash Position**



- Payment of bonds series T and AK (CLP 141 bn) in 1H25 using proceeds from bonds issued in 2024
- Cash level still above historical average
  - Minimal debt payments required in next 18 months

#### **Debt Maturity Profile as of June 30, 2025**

(Bonds and Bank Debt - CLP Bn)







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