



Board Charter

TABLE OF CONTENTS

1	INTRODUCTION	4
2	ROLE OF THE BOARD	4
3	RESPONSIBILITIES OF THE BOARD	4
3.1	Strategy	4
3.2	Appointments	5
3.3	Management	5
3.4	Monitoring Performance	5
3.5	Governance	6
3.6	Risk Management	6
4	BOARD COMPOSITION	6
4.1	Composition	6
4.2	Independent Directors	7
4.3	Appointing Directors	8
4.4	Directors' Responsibilities	8
4.5	Director Agreements	9
5	BOARD POSITIONS	9
5.1	President	9
5.2	Chair	9
5.3	Secretary	9
6	BOARD MEETINGS	10
6.1	Overview	10
6.2	Director's Obligations	10
6.3	Non-executive Directors	10
6.4	Advisors	10
7	COMMITTEES	11
7.1	Overview	11
7.2	Composition	11
7.3	Committees	11
8	DELEGATION	12
8.1	Delegated Authority	12
8.2	Executive and Director Agreements	12
9	CONFLICTS OF INTEREST	13
9.1	Obligation	13
9.2	Dealing with Conflicts	13

9.3	Consultation	13
10	REMUNERATION	13
10.1	Non-Executive Remuneration	13
10.2	Executive Remuneration	13
10.3	Remuneration Factors	13
11	MISCELLANEOUS	14
11.1	Independent Advice	14
11.2	Inconsistency with Constitution	14
11.3	Adoption of Charter	14
11.4	Review of Charter	14

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1.0.0	June 24, 2019	Formal Release
1.0.1	June 30, 2020	Updates to Objectives, delegation of Measurable Objectives, addition of version control and current logo.
1.0.2	June 30, 2021	Annual review – no changes.
1.0.3	June 30, 2022	Annual review – no changes.
1.0.4	February 8, 2024	Legal Team proposed updates for fiscal year 2024.
1.0.5	February 6, 2025	Annual review – no changes.
1.0.6	February 19, 2026	Annual review – no changes.

Enforcement: The Board of Directors is responsible for policy interpretation, administration and enforcement of this policy.

1 INTRODUCTION

This charter sets out the principles for the role of the board of directors (**Board**) of Sezzle Inc., a public benefit corporation (the **Company**), and governs the ongoing operation of the Board (**Charter**).

The Board is responsible for the governance of the Company, and this Charter sets out how the Board will uphold its governance responsibilities.

2 ROLE OF THE BOARD

The Board derives its authority from the Company's Certificate of Incorporation and Bylaws, each as amended, restated, supplemented or otherwise modified from time to time (collectively, the **Constitution**). The Constitution provides that the business and affairs of the Company shall be managed and all corporate powers shall be exercised by or under the direction of the Board.

The role of the Board is to set overarching strategic guidance, oversee operations and management staff, and manage the Company's finances in the interests of growth, profitability, and the specific public benefits identified in the Constitution.

The Board ensures that it and the Company complies with the Constitution and all applicable legal and regulatory obligations including, but not limited to, the Delaware General Corporations Law (**DGCL**) and the Nasdaq Listing Rules.

3 RESPONSIBILITIES OF THE BOARD

The responsibilities of the Board pertain to matters of strategy, appointment, management, performance monitoring, governance, and risk management and are set out in detail in sub-paragraphs 3.1 to 3.6 below.

3.1 Strategy

The Board is responsible for:

- (a) setting the strategic objectives or direction of the Company;
- (b) evaluating, providing input into, and approving budgets and business plans developed by management;
- (c) directing, monitoring, and assessing the Company's performance against

ongoing strategies, budgets, and business plans;

- (d) evaluating, providing input into, approving, and monitoring capital management, major capital expenditure, and all acquisitions, divestments, or other corporate transactions, including the issue of securities; and
- (e) determining the Company's dividend policy, including the amount and timing of all dividend payments.

3.2 Appointments

The Board is responsible for:

- (a) appointing the Company's board chair (**Chair**);
- (b) appointing the Company's chief executive officer (**CEO**) or equivalent;
- (c) approving the appointment of any other officer or executive the Board has discretion to appoint in accordance with the Constitution, including a Chief Financial Officer, treasurer, vice presidents, assistant secretaries, and any other subordinate officers; and
- (d) approving the appointment or replacement of any other senior executive.

3.3 Management

The Board is responsible for:

- (a) approving the Company's employee remuneration policies and framework;
- (b) evaluating, assessing, and approving the remuneration of senior executives;
- (c) establishing and monitoring executive succession planning; and
- (d) delegating day-to-day administration and the implementation of strategies approved by the Board to the CEO.

3.4 Monitoring Performance

The Board is responsible for:

- (a) approving criteria to assess the performance of senior executives and monitoring and, where necessary, evaluating senior executives against those criteria;
- (b) developing and implementing a process for periodically evaluating the performance of the Board, any committees, and individual Directors;

- (c) developing and implementing a skills matrix setting out the mix of skills and diversity that the Board has or is looking to achieve in its membership and consider this skills matrix when reviewing, proposing or appointing directors to the Board;
- (d) when and where appropriate, engaging external consultants to conduct independent performance evaluations of the Board;
- (e) periodically, and in any event at least once annually, review and evaluate the Company's executive's compliance with this Charter, their employment agreement, and any other governance policies that may apply; and
- (f) periodically, and in any event at least once annually, review and evaluate the Board's compliance with this Charter and amend this Charter and the Company's other governance policies to meet the goals and objectives of the Board as they develop over time.

3.5 Governance

The Board is responsible for:

- (a) ensuring the Company complies with the Constitution and all legal and regulatory obligations, including the DGCL and the Nasdaq Listing Rules;
- (b) ensuring ethical conduct within the Company and compliance with the Company's governance policies, including the Code of Conduct and Anti-Corruption Policy;
- (c) overseeing the integrity of the Company's accounting and corporate reporting systems;
- (d) overseeing the Company's continuous disclosure process and compliance with the Company's Continuous Disclosure Policy; and
- (e) monitoring and reviewing the ongoing performance and compliance of the Company's corporate governance practices, policies, and procedures.

3.6 Risk Management

The Board is responsible for:

- (a) ensuring that the Company establishes and maintains a risk management framework or policy appropriate to the Company's

profile and operations;

- (b) identifying principal risks to the Company's business and establishing acceptable levels of risk within which the Board expects and permits the executive management of the Company to operate; and
- (c) reviewing and approving the Company's internal compliance and control, risk management, and legal compliance systems to determine the integrity and effectiveness of those systems and to continually improve those systems.

4 BOARD COMPOSITION

4.1 Composition

The Board or the Company's shareholders may determine the size of the Board via resolution in accordance with the Constitution. The Board should be of sufficient size so that the Board's responsibilities may be comfortably met and that changes to the Board's composition can be managed without undue disruption while not be so large as to be unwieldy.

The Board shall be comprised of:

- (a) a majority of people who are independent directors; and
- (b) a mix of executive and non-executive directors with a broad range of skills, expertise, experience, and diversity of backgrounds, to the extent practicable.

4.2 Independent Directors

All directors, whether independent or not, are expected to bring an independent judgment to bear on any Board matter.

An independent director is a director who has no business or other relationship which could materially interfere with, or could reasonably be perceived to materially interfere with, the independent exercise of their judgment.

For the purposes of this Charter, including clause 4.1(a), the Board conducts a holistic assessment when determining whether a director is an "independent director" against the following factors:

- (a) if the director is, or has within the previous three years been, an executive of the Company or any subsidiary;
- (b) if the director is, or has within the previous three years been, a partner, director

or senior employee of a provider of material professional services to the Company or any subsidiary;

- (c) if the director is, or has been within the previous three years, in a material business relationship with the Company or any subsidiary or is an officer of or otherwise associated with an entity that is in such a relationship;
- (d) if the director is a substantial security holder of the Company or is an officer or is otherwise associated with a substantial security holder of the Company;
- (e) if the director has a material contractual relationship with the Company or a subsidiary other than as a director;
- (f) if the director has close personal or family ties with any person who falls within sub-paragraphs (a) to (e) above;
- (g) if the director has been a director of the Company for such a period that their independence may have been compromised;
- (h) receives performance-based remuneration (including options or performance rights) from, or participates in an employee incentive scheme of the Company; and
- (i) any other factor determining whether a director is an “independent director” pursuant to Nasdaq Listing Rule 5605(a)(2).

The Board should periodically assess whether a director has remained or has become an independent director in accordance with the criteria outlined above.

4.3 Appointing Directors

When considering the appointment of an individual to the Board or the proposed nomination of an individual for election, the Board will undertake appropriate checks before appointing the individual as a director or nominating the individual for election as a director. These checks will include inquiries regarding the individual’s character, experience, education, criminal record, and bankruptcy history.

When nominating an individual for election, the Company should provide its shareholders all material information in its possession relevant to a decision as to elect or re-elect a director or not. Such material information may include, but is not limited to:

- (a) biographical details (including relevant qualifications, skills, and experience);
- (b) any other material directorships held by the individual;
- (c) a statement whether Board does or does not support the election or re-election of the individual;
- (d) a statement whether the Board consider the individual is an independent director;
- (e) for candidates standing for election for the first time, a statement regarding:
 - (i) whether any materially adverse information was revealed in the course of background checks referred to above; and
 - (ii) any actual or prospective conflict of interest or material circumstances that may influence or reasonably be perceived to influence or impact upon the candidate's capacity to bring independent judgment and act in the best interests of the Company as a whole rather than in the interests of an individual security holder or other party; and
- (f) for directors standing for re-election:
 - (i) the term of office currently served by the director; and
 - (ii) any other material information likely to be relevant to shareholders.

4.4 Directors' Responsibilities

Directors are at all times expected to:

- (a) comply with all of the Company's corporate governance policies and, in particular, comply with the Company's Code of Conduct;
- (b) act in accordance with legal and statutory requirements; and
- (c) discharge their duties as directors in a manner which is consistent with the best interests of the Company as a whole, free of any actual or possible conflicts of interest.

4.5 Director Agreements

The Company requires that all directors enter into a written agreement setting out the terms of their appointment. Directors are expected to participate in induction or orientation programs upon their election or appointment and any continuing education or training

arranged by the Company for them from time to time.

5 BOARD POSITIONS

5.1 President

The President is responsible for, except to the extent such powers are delegated to the CEO or the Chair:

- (a) the general supervision, direction, and control of the business and other officers of the Company;
- (b) the general powers and duties of management usually vested in the office of president of a corporation; and
- (c) such other powers and duties as may be prescribed by the Board.

5.2 Chair

The Chair of the Board should, where practicable, be an independent director. The Chair is responsible for:

- (a) leading the Board in reviewing and discussing Board matters;
- (b) chairing Board meetings and general meetings of the Company;
- (c) ensuring the efficient organization and conduct of the Board's function;
- (d) facilitating effective contribution by all members of the Board and monitoring Board performance;
- (e) promoting constructive and respectful relationships between Board members and between the Board and the Company's executives; and
- (f) managing and liaising with the Secretary.

5.3 Secretary

The Secretary:

- (a) is appointed and removed by the Board; and
- (b) reports and is accountable to the Board, through the Chair, on all matters to do with the proper function of the Board and any committee, including the obligations to:
 - (i) keep or cause to be kept a minute book of all minutes relating to the Board

and any committee;

(ii) keep or cause to be kept a minute book of all minutes relating to general meetings of the Company;

(iii) keep or cause to be kept the company's share register; and

(iv) give or cause to be given notice of all Board meetings and general meetings of the Company.

6 BOARD MEETINGS

6.1 Overview

The Board will meet in accordance with the Constitution from time to time and as determined by the Board and, preferably, will meet at least four times per year, and otherwise as often as the directors consider necessary to enable the directors and the Board to fulfil their duties and responsibilities to the Company (**Meeting**).

6.2 Director's Obligations

Directors must:

- (a) if practicable, attend every Meeting, via any means permitted in accordance with the Constitution;
- (b) debate all issues arising at Meetings openly and constructively and utilize their particular skills, experience, and expertise when discussing or debating issues;
- (c) keep all Meeting discussions and resolutions confidential, except where they are otherwise required or permitted to disclose them; and
- (d) diligently prepare for and participate in Meetings.

6.3 Independent Directors

Independent directors may periodically, and at least twice annually, meet without executive directors or executives of the Company present for the purposes of considering or discussing the matters pertaining to independent directors.

6.4 Advisors and Observers

The Board may require or invite the Company's executives, including the CEO, third party consultants, advisors, or observers to attend Meetings, where necessary or desirable and to the extent prescribed by the Board at any time.

7 COMMITTEES

7.1 Overview

The Constitution permits the Board to designate one or more committees and delegate responsibility to these committees to consider and manage certain issues in further detail (**Committee**). Subject to any resolution of the Board, a Committee may:

- (a) exercise any power or authority of the Board in the management of the business and affairs of the Company to the extent set out in the Constitution as prescribed by the Board; or
- (b) consider specific issues or a particular remit, prepare reports, and advise the Board.

Although the Board may delegate powers and responsibilities to Committees in accordance with the above, the Board remains ultimately accountable for discharging its duties.

7.2 Composition

Committees must be comprised of one or more directors and in accordance with the Nasdaq Listing Rules. Any appointment to or removal from a Committee must be resolved by the Board from time to time. When appointing Committee members, the Board will consider a nominee's skill, experience, and expertise as relevant to the Committees' remit.

7.3 Committees

The Board has established the following Committees:

- (a) the Audit and Risk Committee, which must be comprised of at least three independent directors and is delegated the authority and tasked with considering the remit set out in the Company's Audit and Risk Committee Charter;
- (b) the Nominating and Corporate Governance Committee, which must be comprised of independent directors and is delegated the authority and tasked with considering the remit set out in the Company's Nominating and Corporate Governance Committee Charter; and
- (c) the Compensation Committee, which must be comprised of at least two independent directors and delegated the authority and tasked with considering the remit set out in the Company's Compensation Committee Charter.

The Board may establish other Committees from time to time by resolution as it sees fit. The

Board may appoint executive directors to the Audit and Risk Committee, Nominating and Corporate Governance Committee, and Compensation Committee by resolution in exceptional and limited circumstances pursuant to the Nasdaq Listing Rules.

8 DELEGATION

8.1 Delegated Authority

The Board has delegated to the CEO authority to manage the day-to-day operations of the Company. The CEO may sub-delegate their powers to any other executives or senior management as they consider appropriate; however, the responsibility for the exercise of any sub-delegation remains with the CEO.

This delegation of authority includes responsibility for:

- (a) developing business plans, budgets, and strategies for consideration by the Board and, to the extent approved by the Board, implementing those plans, budgets, and strategies;
- (b) operating the Company's business within the parameters set by the Board from time to time and keeping the Board informed of material developments in the Company's business;
- (c) where proposed transactions, commitments or arrangements exceed threshold parameters set by the Board, referring the matter to the Board for its consideration;
- (d) identifying and managing operational and other risks and, where those risks could have a material impact on the Company's business, formulating strategies for managing and mitigating those risks, including for considerations and endorsement by the Board, as applicable;
- (e) managing the Company's financial and other reporting mechanisms as well as control and monitoring systems to ensure that these mechanisms and systems capture all relevant material information on a timely basis, are functioning effectively, and are founded on a sound basis of prudential risk management;
- (f) implementing the policies and processes of the Company and the Company's Code of Conduct and facilitating the monitoring and reviewing of, and reporting against, those policies, processes, and code;
- (g) ensuring that the Board is regularly provided with sufficient and accurate

information in regard to the Company's operations and affairs, and in particular with respect to the Company's performance, financial condition, operations, and prospects; and

- (h) any other duties or responsibilities set out in any employment contract with the CEO.

8.2 Executive and Director Agreements

The Company requires that all executives and directors enter into a written agreement setting out the terms of their appointment.

9 CONFLICTS OF INTEREST

9.1 Obligation

The directors of the Company are required to act in a manner which is consistent with the best interests of the Company as a whole, free of any actual or possible conflicts of interest.

9.2 Dealing with Conflicts

If a director considers that they may be in a position where there is a reasonable possibility of conflict between their personal or business interests, the interests of any person associated with them, or their duties to any other company on the one hand and the interests of the Company or their duties to the Company on the other hand, the director must:

- (a) fully and frankly inform the Board about the circumstances giving rise to the conflict; and
- (b) unless the Board otherwise determines, abstain from voting on any motion relation to the matter and absent themselves from all board deliberations relating to the matter, including receipt of Board papers concerning the matter.

9.3 Consultation

If a director believe they may have a conflict of interest in relation to a particular matter, the director should immediately consult with the Chair (or in the case of the Chair, the Chair should immediately consult with the non-executive directors).

10 REMUNERATION

10.1 Non-Executive Remuneration

The level of non-executive director remuneration will be set by the Board with consultation

and recommendations provided by the Compensation Committee.

10.2 Executive Remuneration

The level of executive director and executive remuneration will be set by the Board with consultation and recommendations provided by the Compensation Committee.

10.3 Remuneration Factors

When considering the appropriate remuneration for executive directors, non-executive directors, and executives, the Company will have regard to the following factors:

- (a) market and peer benchmarking;
- (b) organizational performance generally;
- (c) shareholder sentiment;
- (d) financial capacity;
- (e) workload and performance;
- (f) ensuring the incentives for non-independent directors do not conflict with their obligations to bring an independent judgment to matters before the Board; and
- (g) any other relevant matters.

11 MISCELLANEOUS

11.1 Independent Advice

The Board collectively, and each director individually, may obtain independent professional advice at the Company's expense, as considered necessary to assist in fulfilling their relevant duties and responsibilities. However, individual directors who wish to obtain independent professional advice should seek the approval of the Chair (or in the case of the Chair, the President) who, acting reasonably, may approve or deny the request.

11.2 Inconsistency with Constitution

To the extent that there is any inconsistency between this Charter and the Company's Constitution, the Constitution will prevail.

11.3 Adoption of Charter

The Board adopted this Charter on 24 June 2019. Amended, restated, supplemented

and/or modified versions of this Charter take effect and replace any previous Charter as of the corresponding issue date above.

11.4 Review of Charter

The Board will review this Charter periodically, and in any event at least once annually, and will communicate any modifications as appropriate.