

ANNUAL REPORT





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Like virtually every other activity across the world, competitive cycling was hit hard by the many negative effects of the coronavirus pandemic that first emerged in late 2019 and spread across the globe in the months that followed. Had the Union Cycliste Internationale (UCI) stood idly by, the entire 2020 cycling season would have been wiped out, an outcome that would have had very serious consequences for many of our sport's stakeholders. We did the opposite, however. Responding as quickly as we could to the situation, we sought to limit the damage Covid-19 caused cycling as far as possible. In the meantime, we continued to develop the sport, mindful of the fact that although the situation was largely unfavourable, it also presented opportunities that needed to be seized.

Following a period in which competitions were suspended, the UCI implemented a series of measures with a view to getting the season under way. It was a pioneer in the creation of health protocols enabling elite international events to go ahead, while safeguarding the health of the people involved in them. The UCI's initiatives in this respect earned it widespread praise and served as inspiration for other members of the sporting movement. Working with stakeholders - chief among them the National Federations, organisers, teams and riders the UCI also managed to put together a coherent alternative International Calendar that allowed cycling to enjoy a season filled with unforgettable moments at a time when the sport could easily have disappeared from TV screens for a long period. In navigating the health crisis as best we could, our Federation took a number of other measures, most notably in the financial arena. These are discussed in the report by our Director General.

We can take pleasure from the fact that many of our major events went ahead, including UCI World Championships and major road competitions (the Classics and Grands Tours). We are especially proud of the success of our flagship annual event, the UCI Road World Championships, which was held in Imola, Emilia-Romagna (Italy) in late September 2020, having originally been due to take place in Aigle-Martigny (Switzerland). Cancelled by the organisers and the Swiss authorities on account of the health situation, the UCI Road World Championships were promptly rescheduled and held six weeks later across the border in Italy, a genuine triumph of planning and organisation. The UCI World Championships in Imola proved a very welcome reunion for the cycling community. Though the fans were unable to

watch from the roadside, they still supported the event in numbers, as shown by the record TV viewing figures it attracted.

Cycling has unquestionably made the most of the pandemic. In response to travel restrictions, large numbers of people have rediscovered the joys of cycling as an accessible recreational pursuit. Bicycle sales have gone through the roof and the industry has never been in better shape, with demand outstripping supply. As a mode of transport, cycling has enjoyed extraordinary growth, supported by public initiatives promoting two-wheeled mobility. Cycling has shown in these difficult times that it can provide solutions to the challenges faced by modern society.

The growth of our sport is also reflected at institutional level, with more and more members joining our Federation. The latest and 197th of them is the National Federation of Palestine, taking us even closer to our target of 200 members by the end of 2021 (cf. Agenda 2022), a target we are set to reach and even surpass.

We have also made significant progress in terms of ethics. Our institution's Regulations have been revised to include requirements on the minimum representation of each sex on the decision-making bodies of the UCI and its Continental Confederations. Thanks to these amendments, following the upcoming elections at the next UCI Congress, women will account for at least a quarter of the members on the Management Committees of the UCI and the Confederations. While this is only one step towards achieving greater equality, it must be pointed out that we have gone from just two women sitting on all executive bodies at our Confederations in the 2017-2021 period to 13 in 2021-2025. As for the UCI Management Committee, the aim is to go from two female members (out of 18) to five from one period to the next. The UCI has also stepped up its anti-harassment measures. It remains committed to the implementation of global policies, including suitable educational mechanisms as well as rules and procedures that will enable it to punish inappropriate behaviour effectively.

It has been an important year for women's cycling, with the reorganisation of professional women's cycling taking full shape. The creation of the UCI Women's WorldTeams (women's first division teams) and the introduction of benefits such as a minimum wage and maternity leave have been central to this reorganisation. With momentum now on our side, these framework conditions have already led to new initiatives being rolled out by stakeholders who want to play their part in the women's cycling boom. Among them is ASO, the organiser of the newly created women's Paris-Roubaix (cancelled in 2020 due to the pandemic, but scheduled to take place for the first time in 2021) and the women's Tour de France, which will be staged for the first time in 2022. A further sign of this shift towards gender equality came with the news that there will be strict parity in the number of male and female athletes competing at the Paris 2024 Olympic Games.

Track cycling has also made significant progress with the launch of the UCI Track Champions League in 2021. The reforms announced in 2020 will allow a long-established yet modern discipline to harness all its considerable potential. I am delighted with our partnership with the Discovery group, which will deliver a new league giving track cycling a larger media profile. Its format will help attract new fans drawn by the spectacle and excitement.

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Change is also the name of the game in cyclo-cross, which has had its UCI World Cup expanded. The discipline is now back at the forefront of the sport, thanks in no small part to some thoroughly intense battles between its leading riders. I'm thinking, of course, about the gripping duels between Mathieu Van der Poel of the Netherlands and Belgium's Wout van Aert, with young British prodigy Tom Pidcock also playing an increasingly prominent role, and the exploits of the Dutch riders Ceylin del Carmen Alvarado, Lucinda Brand and Annemarie Worst, whose domination of the female cyclo-cross scene is spurring on their rivals.

The development of cycling is not limited to innovations in its classic disciplines. Our sport continues to break new ground, as the inaugural UCI Cycling esports World Championships showed in thrilling fashion. Having become increasingly popular in recent years, cycling esports, which involves the use of a home trainer with a dedicated app, enjoyed an amazing boom among amateur and professional riders when the world locked down in response to the coronavirus pandemic. With competitive racing put on hold, the sport's leading event organisers staged virtual competitions that pushed the boundaries of our sport.

Cycling's enduring appeal is inextricably linked to respect for basic rules such as fair competition. Our anti-doping operations are vitally important in this regard. To make them more effective and independent and to protect our sport's position at the forefront of the fight against doping, we have transferred our anti-doping activities from the Cycling Anti-Doping Foundation (CADF) to the International Testing Agency (ITA), an organisation created



by the Olympic movement with the support of the World Anti-Doping Agency (WADA). With this handover, which came into effect on 1 January 2021, our sport is benefitting from synergies in key areas such as research, innovation, intelligence-gathering and investigations.

Safety was another key theme during 2020, with considerable efforts being made to enable the roll-out of a global safety plan for road riders in 2021. All relevant stakeholders engaged in a major consultation process that led to the identification of a series of solutions that will require the active participation

of everyone for the good of everyone.

As the above shows, the development of cycling continues apace, in line with the goals the sport sets itself. A significant part of the programme we set out in our Agenda 2022 – the cycling

roadmap approved at the Congress in Innsbruck (Austria) in 2018 – has already been implemented, in all aspects of our operations. This is reflected in the document "Making Agenda 2022 happen – mid-term review, end of 2020", which our Director General discusses in her report.

A further sign of cycling's development is the interest it arouses among local authorities looking to stage one of our World Championships in their cities and regions. It is expected that a record number of events will be awarded at our 2021 Congress in Flanders (Belgium) this autumn. And for the first time, we will find out the hosts of nearly all of our World Championships for the next six years, through to 2027. This goes to show the undeniable appeal of our sport, which extends far beyond the competitive arena and plays an important role in the modernisation of our societies.

The Covid-19 pandemic has forced the UCI and the UCI World Cycling Centre (WCC) to change the way in which our Federation implements its solidarity projects. While there was no option but to cancel our athlete training camps, we responded by making our training programmes available via a dedicated online platform, including our national road commissaires, coaches and mechanics courses. Thanks to this platform, National Federations were able to benefit from our training, regardless of the health situation in their country, and to access valuable support in developing cycling in their region. Last but not least, the donation of some 300 bicycles to Federations as part of our programmeswas approved, and we have also embarked on a partnership project with the sports equipment manufacturer Scott to provide the National Federations with a series of

entry-level bikes sporting the colours of the UCI WCC. These bikes will aid their development.

I would like to end by extending my warmest thanks to UCI Director General Amina Lanava and all the UCI and UCI WCC's staff for their excellent work. I would also like to acknowledge the valuable support that the members of the UCI Management Committee give to cycling and their commitment to the sport. Lastly, I must pay deserved tribute to all the National Federations that form part of the UCI. They are the heart and soul of our sport and the bedrock of its development. They have all been through a difficult year, but thanks to the hard work of the women and men who represent them, we will continue to work together to make cycling even stronger and more popular.



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The Union Cycliste Internationale (UCI) is cycling's international governing body which develops, promotes and oversees cycling in all its forms and at all levels: as a top competitive sport to cycling for leisure and transport. The UCI headquarters are housed at the UCI World Cycling Centre in Aigle, Switzerland.

The UCI governs nine cycling disciplines – road, track, mountain bike, BMX Racing, BMX Freestyle, cyclo-cross, trials, indoor cycling and cycling esports and organises annual UCI World Championships for each, with winners earning the right to wear the prestigious UCI World Champion's rainbow jersey for the following year. Meanwhile, the different season-long series of events (for example UCI World Cups) reward the most consistent top-performing athletes over several competitions.

In addition to UCI events, some 2000 competitions are registered annually on the UCI International Calendar. As well as representing some 1500 professional riders, the UCI works in the interests of 1 million licensed competitors and 2 billion bicycle users worldwide. Part of the Olympic programme since the first modern Olympics in 1896, cycling has featured at every Games since. It is the third largest Olympic sport in terms of medals awarded and athlete quotas.

With the addition of BMX Freestyle for the first time in Tokyo, cycling now has five disciplines on the Olympic programme:

- Road (since Athens 1896 for men, Los Angeles 1984 for women)
- Track (since Athens 1896 for men, Seoul 1988 for women)
- Mountain bike (since Atlanta 1996)
- BMX Racing (since Beijing 2008)
- BMX Freestyle (from Tokyo 2020).

Cycling is a very large and varied sport that has something to offer for all tastes:

Road:

Be it one-day races or stage races, events with bunch starts or time trials setting off at regular intervals, road cycling is true to its name: it takes place outside on the road.

Track:

Banked oval tracks – which can be inside or outside – provide the stage for track cycling, which is divided into sprint and endurance events for individuals and teams using fixed gear bikes with no brakes.

Mountain bike:

The different formats of cross-country (XC) and downhill (DHI) events held in the countryside and on mountainsides are joined on the UCI International Calendar by four-cross (four riders descending shoulder to shoulder), Enduro (timed descents and liaison stages), pump track (on specially-designed tracks), E-mountain bike (for athletes using mountain bikes with electrical assistance) and alpine snow bike (downhill cycling on snow).

BMX Racing:

BMX Racing takes place on an indoor or outdoor 350-400m track featuring a mix of flat sections jumps, and banked corners. Up to eight riders at a time negotiate the track after gaining speed from descending the five- or eightmetre high start ramp on their bikes with 20" wheels.

BMX Freestyle:

Difficulty, originality and style are what count in BMX Freestyle, which has two sub-disciplines on the UCI International Calendar: Park (riders are judged on tricks performed on different obstacles such as box jumps, walls and spines) and Flatland (tricks are performed on flat ground).

Cyclo-cross:

Lasting about one hour and mainly raced in autumn and winter, cyclo-cross sees riders negotiate several laps of a technical course over a variety of terrain (road, forest tracks, grass, sand...) peppered with short climbs and obstacles that require them to constantly change rhythm and occasionally dismount their bikes and run.

Trials:

Astride their bikes, competitors must demonstrate strength, balance, coordination, control, skill, speed and nerve as they try to gain a maximum number of points by clearing a series of grouped obstacles – natural and/or manmade and grouped in different sections - without setting foot on the ground or touching it with any part of their bike except the tyres.

Indoor cycling:

This discipline comprises two sub-disciplines: artistic cycling, where individuals, pairs or teams are judged on a five-minute programme of figures accompanied by music; and cycle-ball – a match between two teams of two, each trying to score goals against their opponents.

Cycling esports:

Thanks to connected home trainers and specialised software, this latest UCI discipline enables cyclists from the world over to confront each other from their own homes or training base in a virtual environment where athletes are depicted by their avatars.

8 | The Union Cycliste Internationale (UCI)

Solidarity – UCI at the service of cycling worldwide

Through its education and training arm - the UCI World Cycling Centre (WCC) -, the UCI helps its five Continental Confederations and 197 affiliated National Federations develop cycling and train their regions' athletes. This support is possible thanks to the UCI's Solidarity Fund and the UCI WCC's expertise in detection, training and education. Training camps and courses are organised both at the UCI WCC in Aigle and at its satellite centres located strategically across the world.

The UCI WCC's training programme provides young cyclists with the necessary tools to realise their full potential. Over the years, trainee athletes have gone on to sign professional contracts and win medals at the UCI World Championships and Olympic Games.

Meanwhile courses delivered by the UCI WCC for people working in cycling's professions ensure nations have their own qualified coaches, mechanics, Commissaires and Sport Directors. Some courses and training camps take place at the UCI headquarters in Switzerland, while others are organised in different locations worldwide at the request of National Federations, and still more are available online

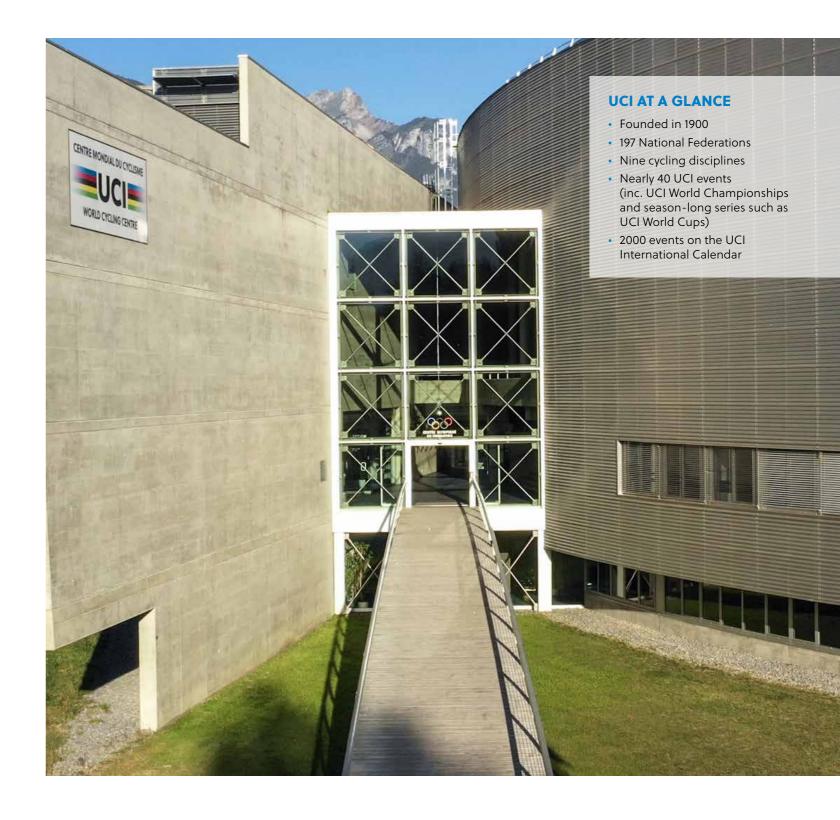
Anti-doping – towards new synergies

For many years, the UCI - which is a signatory of the World Anti-Doping Code -, has been a leading International Federation when it comes to the fight against doping. This was demonstrated in 2008 with the introduction of its revolutionary biological passport, and again in 2013 when the UCI delegated its operational activities to the Cycling Anti-Doping Foundation (CADF) in the management of its anti-doping programme.

The UCI took another step forward from January 2021 with the transfer of its anti-doping operational activities from the CADF to the International Testing Agency (ITA). By joining the ITA, a non-profit foundation set up at the initiative of the Olympic Movement with the support of the World Anti-Doping Agency (WADA), cycling benefits from synergies with other ITA partners in areas such as research, innovation, intelligence and investigations as well as a sharing of costs and resources.

Advocay – for an accessible and sustainable sport

Highly aware of the importance of cycling as a healthy activity, an environmentally friendly means of transport and a tool for uniting populations, the UCI places much emphasis on its advocacy activities. It regularly participates in international forums, actively encourages the provision of cycling infrastructure worldwide, is developing a sustainability strategy, and continually consults with stakeholders on how to further ensure everyone can cycle safely.



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I cannot begin this report without emphasising the fact that the activities of the UCI –and all cycling's global stakeholders – were severely affected in 2020 by the health crisis caused by the Covid-19 pandemic.

Despite these extremely challenging and entirely

unprecedented circumstances, the UCI strove to ensure, as far as was possible, that the 2020 cycling season went ahead and that effective administration of the sport could continue. At the same time, we also pressed ahead with our efforts to meet the objectives of the UCI's Agenda 2022.

These are, in the main, the two aspects that I will cover in this report: the measures adopted to alleviate the impact of the coronavirus pandemic on our sport, to which we have devoted a significant amount of energy and resources; and the many areas in which we still managed to make progress during the year.

Rapid and effective responses to the health crisis

The UCI took prompt action when the global health crisis started, implementing appropriate measures as the pandemic intensified. Our Federation did so in light of the information and scientific knowledge available and in consultation with the relevant stakeholders, with whom it stayed in contact at all times through regular meetings. In the process, the UCI more than fulfilled its role as the governing body of world cycling and its actions were broadly commended.

As early as February 2020, we decided, along with the country's National Federation, to postpone races scheduled to take place in China, where the pandemic began. That same month, we took the first steps to prevent the spread of the virus at UCI events by national delegations from countries deemed to be "at risk" by the World Health Organisation (WHO).

As the pandemic worsened, we continually amended our procedures before deciding at the end of March to suspend all events on the UCI International Calendar, across all disciplines. The events on the UCI WorldTour and the UCI Women's WorldTour calendars were suspended until August, and all other events (road and other disciplines) until July. Meanwhile, the UCI headquarters were closed for several months and we introduced homeworking for the Federation's employees.

As soon as the decision was made to suspend the season, we set about working on a recovery plan that essentially comprised two elements: the creation of health protocols for the resumption of competition; and the creation of new, revised calendars. Both were major

undertakings, which is why we got down to work very quickly, to ensure that we were ready when the time came to resume racing.

The UCI also had to deal with the postponement of the Tokyo 2020 Olympic Games to 2021. The announcement, which came as a hammer blow to the international sporting community, meant that that the qualification system for the Games had to be rapidly altered to ensure that it remained fully relevant.

Acting on recommendations

made by a working group headed up by its Medical Director, Professor Xavier Bigard, the UCI published a series of health protocols for the various disciplines. These documents set out the measures that the sport's relevant parties (teams, riders, organisers and the UCI) must abide by and apply to all events in question on the UCI International Calendar. These measures enabled a resumption of competition in conditions guaranteeing the safety of all relevant parties. The protocols are based on the principle of "team bubbles" (riders and team staff). During competition, these bubbles are protected from the risk of contamination by the appropriate measures. The protocols are also based on measures designed to limit the risk of the virus spreading, such as making accommodation secure, the organisation of common areas, restricted access to start and finish areas, and changes to podium ceremonies. The pioneering protocols implemented by the UCI are seen as benchmarks and have been followed by a number of other International Federations.

There was also a need throughout this whole period to manage the cancellation and postponement of the events on the UCI International Calendar from an administrative standpoint, which involved us providing the requisite notifications on our website. The cancellation and postponement of our World Championships, World Cups and the UCI WorldTour and UCI Women's WorldTour were the subject of regular press releases and statements issued to the wider cycling family.

I would like to draw attention here to the spirit of collaboration and solidarity shown by all the parties affected by the global health crisis. During this time of uncertainty, the values of cycling have allowed its stakeholders to overcome adversity by sticking together, even if they could not come together as one. It is that spirit that underpins the hashtag #CYCLINGUNITED, which has been widely used by the global cycling community on social media during the pandemic.

A UCI International Calendar ravaged by the pandemic

The table on the next page the percentage of competitions cancelled in each discipline. By 15 December, some 55% of events on the 2020 UCI International Calendar had been cancelled, with the figure varying between 30 and 72% across the disciplines. In terms of UCI World Cup rounds, UCI World Championships, and events in the UCI WorldTour and the UCI Women's WorldTour, 64% were cancelled. Track cycling aside (the 2019-2020 season having been unaffected by the Covid-19 pandemic), between 46 and 100% of events forming part of UCI series, the UCI WorldTour and the UCI Women's WorldTour were cancelled. No competitions were held at all in the UCI BMX Freestyle, Trials and Road Paracycling World Cups.

Taking both cancellations and postponements into consideration, nearly three

quarters of our events were unable to go ahead on their scheduled dates.

However, three UCI World Championships were held between the end of January and the start of March 2020 (i.e. before the suspension of events on the UCI International Calendar), in cyclo-cross (Dübendorf, Switzerland), paracycling track (Milton, Canada), and track (Berlin, Germany).

Major events that went ahead thanks to the measures put in place

Despite these challenging circumstances, we ensured that most of our major events went ahead thanks to all the hard work that went into implementing the health protocols and revising the calendars, as mentioned above.

The UCI events that were staged successfully in 2020 include the following: the UCI Road World Championships (in Imola, Italy, on 24-27 September), the UCI Mountain Bike World Championships presented by Mercedes-Benz (in Leogang, Austria, on 5-11 October), the UCI Mountain Bike Marathon World Championships (in Sakarya, Turkey, on 24-25 October), the UCI Mountain Bike Eliminator World Championships (in Louvain, Belgium, on 25 October), and the inaugural UCI Cycling Esports World Championships (on 9 December), to which I will return at a later stage. The three Grands Tours (the Giro d'Italia, Tour de France and Vuelta Ciclista a España) also took place, as did Classics such as II Lombardia and Milano-Sanremo (both Italy) and the Ronde van Vlaanderen and Liège-Bastogne-Liège (both Belgium).

The fact that these major events even went ahead can

Percentage of events cancelled in 2020

| | UCI International Calendar ¹ | UCI World Cups ² and UCI World Championships | UCI WorldTour and UCI Women's WorldTour |
|-----------------|--|---|--|
| Road | 59% | 0% | 46% |
| Track | 30% | 0% | |
| Mountain bike | 55% | 61% | |
| BMX Racing | 56% | 64% | |
| BMX Freestyle | 61% | 100% | |
| Para-cycling | 36% | 75% | N/A |
| Cyclo-cross | 60% | 60% | |
| Trials | 62% | 100% | |
| Indoor cycling | 42% | 93% | |
| Cycling for all | 72% | 81% | |

¹All classes of events. ²No UCI Road World Cup.

be considered a significant success in itself. Our ability to put together new calendars for disciplines such as road and mountain bike was also very pleasing, this at a time when other sports were forced to cancel all the events they had scheduled for 2020.

It was a minor miracle that our 2020 UCI Road World Championships took place. They should have been staged, let us not forget, in Aigle and Martigny, Switzerland, on 20-27 September. On 12 August, however, just six weeks before the start of the event, the UCI was notified of the decision by the local organising committee and the Swiss authorities to cancel the event. This came as a major disappointment to us. Aigle and Martigny were a highly symbolic choice as hosts, given the fact that the races would have taken place close to the UCI's headquarters and the event would have provided an historic opportunity to welcome our National Federations to the velodrome at the UCI World Cycling Centre (WCC) for our Congress. We put that disappointment behind us, however, rolled up our sleeves and set about the task of looking for a new organiser. We were

delighted to receive five excellent bids. It did not take us long to decide to go with Imola Emilia-Romagna, leaving us just a few short weeks in which to organise our biggest annual event.

Understandably, the 2020 event was unlike any other. We had to limit racing to the Men Elite and Women Elite categories, drastically reduce the number of spectators on some parts of the routes and do away with most of the attractions that make our World Championships a major and popular event that attracts large crowds (such as the fan zone, meeting points, exhibitions, etc). Nevertheless, the UCI Road World Championships in Imola proved a great success. The racing was superb and the routes simply amazing. We put more resources than usual into TV production and coverage on social media. The quality of the images also came in for praise from various broadcasters. Though there were fewer roadside spectators than usual, we have rarely had as many glued to their screens and social media accounts. Ultimately, the 2020 UCI Road World Championships were seen by many as one of the finest in recent years. We are also very proud that the President

of the International Olympic Committee (IOC), Thomas Bach, graced us with his presence in Imola and congratulated us for pulling off a miracle.

TV viewing figures for the UCI International Calendar events held in 2020 were excellent overall. Though cycling has been hit hard by the pandemic, it has still enjoyed strong visibility on TV, particularly in comparison to other sports that took the decision to cancel their entire seasons. The UCI Road World Championships illustrate that point, with the Women and Men Elite road races attracting their biggest audiences in the last four years.

A cost-reduction plan that alleviated the financial impact of the health crisis

The uncertainty surrounding competitive cycling - with the suspension of all the events on the UCI International Calendar at one stage of the year, cancellation after cancellation, and the doubts surrounding the staging of the Tokyo 2020 Olympic Games, which were finally pushed back to 2021 - had huge repercussions for the UCI's finances (cf. Observations by the UCI's Financial Director, on page 98 of this document). It was essential that we responded quickly and ensured the continuation

of our activities in response to an extremely challenging economic situation. We did so by launching a cost-cutting plan in April 2020 to compensate for the loss of revenue and anticipate a potentially significant deterioration of the situation, something that could not be ruled out given all the uncertainty. The steps we took included the following: pay cuts for senior managers, the President and the members of the UCI Management Committee; full or partial furlough for the 130 employees of the UCI and the UCI WCC (an option made possible by the Swiss authorities, to whom I would like to express



my gratitude here); a hiring freeze; a review of all our projects and objectives for 2020 and the years ahead; and the introduction of virtual meetings for our Management Committee, Congress, and Commissions.

Thanks to the efforts of all the members of the Olympic family, the Tokyo 2020 Olympic Games can take place in 2021. This is essential for our sport, as we use revenue from the Games to fund our solidarity programmes for our Continental Confederations and National Federations and to run the UCI WCC.

Our sound management together with the staging of the Olympic Games in 2021 and most of our major events - made possible by the reorganisation of our calendars with the collaboration of our stakeholders and the assistance of the Swiss Confederation and the State of Vaud - meant our financial results for 2020 were better than expected at the start of the crisis. This will allow us to keep our reserves at more or less the same level we had planned for 2024. When you also take into consideration the fact that most of our World Championships through to 2027 are due to be allocated at the Management

Committee meeting in September 2021, we can look to the future with real optimism.

Cycling continues its development

Though the UCI dedicated a significant amount of its resources to managing the Covid-19 crisis in 2020, as mentioned above, many of the projects promoted by our Federation also reached decisive phases, including several of our reforms to competitive cycling and other key changes for the future development of our sport.



With regard to road cycling, the reorganisation of professional women's cycling took full effect in 2020, with the creation of the UCI Women's WorldTeams (women's first division teams), among other developments. The UCI has introduced a minimum wage which will gradually increase until it matches the pay received by members of Men UCI ProTeams in 2023 - maternity leave, and other benefits for female riders. We are delighted that UCI Women's WorldTeams riders are now paid 53,000 euros on average, when it was only a few short years ago that a mere handful of female riders could make a living from the sport they love. In 2018, for example, the average salary was no more than 8,000 euros. The future is very promising, with the staging in 2021 of the inaugural Paris-Roubaix Femmes – the women's version of the men's Classic founded in the 19th century - and the creation in 2022 of a women's Tour de France. The ongoing professionalisation of women's cycling is also reflected in the creation of UNIO, the new women's teams union, which is recognised by the UCI.

Track cycling also underwent a makeover ahead of its resumption in 2021. The central element of its reorganisation - aside from the replacement of the UCI Track Cycling World Cup by the new UCI Track Cycling Nations Cup - will be the UCI Track Champions League, a tour organised in collaboration with Discovery group, which will be responsible for its management, TV production and distribution via Global Cycling Network (GCN), in collaboration with Eurosport's dedicated event promotion division, Eurosport Events. The first edition of this new event will take place in November and December 2021, following the UCI Track Cycling World Championships. The key characteristic of the new league is its short, dynamic

and appealing format, which is perfectly suited to the needs of TV and the expectations of viewers. The competition aims to make track cycling more accessible and open it up to new fans with an appreciation of high-quality sporting entertainment.

In cyclo-cross, the UCI World Cup, now organised by Flanders Classics, has been revamped. The 2020-2021 season should have featured 14 rounds, an increase of five on the previous season, only for several rounds to be cancelled because of the Covid-19 pandemic. The arrival of Flanders Classics, which now holds the competition's general organisation rights and is responsible for its TV production, will improve both the quality of the entertainment offered by the riders and the promotion of the event. Furthermore, the reorganisation of the UCI World Cup will give cyclo-cross a more international dimension, with the increase in the number of rounds allowing the competition to broaden its geographical scope.

The first ever UCI Cycling Esports World Championships took place in December 2020, with South Africa's Ashleigh Moolman-Pasio and Germany's Jason Osborne emerging victorious. Hosted by our partners Zwift, the global home training and online racing platform for riders, the event featured a men's and a women's race, both held on an identical course in the imaginary land of Watopia. The event brought an end to a year that saw cycling esports enjoy a boom, partly because of the travel restrictions imposed by governments around the world. The UCI and cycling are at the forefront of esports and our Federation is looking to strengthen its position in what is a growth area. With that goal in mind, we appointed former professional rider Michael Rogers to the newly created post of Innovation Manager.

Aside from the amazing growth of cycling esports, the pandemic has seen many people take up or get back into cycling, both for recreation purposes and for getting around. Retailers are selling bicycles in record numbers. The UCI has also stepped up its efforts to promote cycling for all. In 2020, it signed the United Nations' (UN) Sport for Climate Action Framework before approving the core principles of a sustainability strategy that aims to make cycling one of the most sustainable sports in the world. The UCI developed the strategy with its stakeholders before revealing its contents in June 2021. It has also worked on sustainability directives for the global cycling community, science-based targets for cutting greenhouse gas emissions, a ten-year implementation plan, and new initiatives for supporting sustainability goals.

Launched in partnership with World E-Bike Series (WES) Management, the inaugural UCI E-Mountain Bike Crosscountry World Cup was also new for 2020, though only one round of the scheduled five took place (in Monaco) because of the pandemic. There are seven rounds scheduled for the 2021 competition. Staying with mountain bike, the UCI has launched a revamped UCI Mountain Bike Marathon Series with the addition of stage races, the first edition of which will take place in 2021. E-mountain bike has also grown quickly over the last few years, though the pace of that growth picked up in 2020. Its spread has opened cycling up to new sections of the population who are keen to take part in healthy outdoor activities but would not have taken the step without an electrically assisted bike.

As these few examples show, Covid-19 has not affected cycling's ability to evolve and develop, with the health crisis actually helping our sport to grow faster.

Restructuring of the UCI's Administration Service and infrastructures

Following the numerous changes to the structure of the UCI's Administration Service in 2019, it remained largely unchanged in 2020. Notwithstanding a period of stability following the changes in 2019, the global health situation forced us to resize certain departments of the Administration Service (with a limited number of redundancies) and adapt mission statements to the new requirements imposed by the crisis.

The reorganisation of international relations and the UCI and UCI WCC's solidarity programmes, responsibility for which was entrusted to Vincent Jacquet in November 2019, was completed in 2020. Given that these three areas are closely linked, we felt that they ought to be managed as part of the same structure. This reorganisation will improve the quality of service provided to the National Federations with a view to developing cycling.

In our efforts to stay at the forefront of innovation, we created the aforementioned post of Innovation Manager, which is held by the Australian former professional road and track rider Michael Rogers, a three-time individual time trial UCI World Champion. The development of cycling esports and E-mountain bike are among his priorities, along with overseeing the use of technical innovations in the competitive arena, and the fight against technological fraud.

Moving on to new media, we embarked on a revamp of the UCI website, bringing it up to date and ensuring that it fully responds to the expectations of the public by linking up, among other things, with the information

(results, rankings, team line-ups, etc) held on our UCI DataRide data management platform. The new version of the site will be launched before the 2021 UCI Road World Championships in Flanders (Belgium).

Compliant with international standards and open to the public, a pump track has been added to the facilities at the UCI WCC. Pump tracks provide elite athletes with an excellent resource for working on their technique and are also a fun way for young riders to get into cycling in general. Since it opened, the track has proved even more successful than envisaged, and is used on a daily basis by large numbers of children and youth. In joining the BMX Racing track, the BMX Freestyle park and the UCI WCC velodrome, it has enhanced the centre's wide range of facilities for riders of all abilities.

A new body joins the fight against doping in cycling: a seamless transition

The sport's operational anti-doping activities were transferred from the Cycling Anti-Doping Foundation (CADF) to the International Testing Agency (ITA) on 1 January 2021. I should point out that during the course of 2020 we put a lot of time into ensuring a seamless transition and that the level of collaboration between the various stakeholders was excellent. The expertise developed at the CADF has been retained at the ITA, with 11 of the 13 former CADF employees deciding to join the ITA in 2021. The UCI is delighted with its collaboration with the ITA since the handover.

New milestones in our commitment to ethics

In terms of ethics and governance, which are both

priorities for the UCI, we were proud to have been ranked among the six best International Federations in a 2020 study conducted by the Association of Summer Olympic International Federations (ASOIF). This annual study assesses the governance of Federations in terms of transparency, solidarity, integrity and gender equality. The study's findings are just reward for the effort the UCI has put into its Agenda 2022 in the last few years. We have been compared to Federations who in many cases have far greater resources than ours. Our ranking is proof of the quality of our work, and we will continue to strive to meet that standard.

EDGE is a benchmark global assessment methodology and business assessment standard for gender equality, and after becoming the first International Federation to obtain the first level of its certification (Assess) in late 2019, the UCI has since continued with its efforts to obtain level-two certification (Move). For this, we are currently working on the creation of an ambitious internal policy centred on the following aims: work flexibility, equal pay for women and men, the prevention of any form of harassment in the workplace, and the promotion of diversity and integration. This approach forms part of a series of key actions we have engaged in recently to promote governance that upholds transparency, equality, representation and respect for individuals. An important step in this process is the review of the UCI Regulations, which sets out requirements with regard to the minimum representation of each gender in the decisionmaking bodies of the UCI and the Continental Confederations. Following recent elections in our five Confederations, women now hold at least 25% of seats on their Management Committees,



a figure that represents a considerable increase on previous terms of office. The number of women on the Confederations' decision-making bodies rose from two in the 2017-2021 period to 13 for 2021-2025. As regards the UCI Management Committee, the aim is to move from two female members in the 2017-2021 period to five (out of 18) for 2021-2025.

We are also working on other measures, such as the review of our UCI and UCI WCC alert procedures and the creation of a harassment prevention programme. We are in the process of creating the position of Integrity Manager at the UCI to ensure that our Federation remains at the forefront of this issue. The Integrity Manager's brief will be to make sure that awareness-raising and education measures are rolled out on the ground to the stakeholders in question - chief among them the teams -, to oversee the harassment and abuse alert system, and to support victims all the way through the process, from the filing of complaints to the resolution of their cases. The aforementioned restructuring

of the UCI WCC has also helped strengthen the systems put in place to guarantee the well-being of employees and other stakeholders, trainees in particular.

Another issue where we have also sought to make progress is diversity and its promotion. We have seen how the Black Lives Matter movement has grown and taken root in sport and society, while the "No to Racism" slogan made its appearance in summer 2020, in the Tour de France peloton.

Nevertheless, we want to do better in terms of diversity. Even though cycling has become a truly international sport in the last 20 years - thanks in large part to the hugely important work of the UCI WCC in increasing its diversity - we still want to do more in this area, as it ties in with the values we uphold. In line with its new sustainability strategy, recently finalised and published, our Federation will develop new policies and recommendations to promote diversity, equality and inclusion in our sport, in collaboration with the National Federations who are already active in this area. In conjunction with the work carried out by the

UCI WCC and the efforts we have made to achieve higher EDGE certification, our Federation will step up its activities in support of non-discrimination and the growth of diversity in cycling in all its forms.

A comprehensive plan for enhancing road rider safety

Throughout the season, the UCI pursued a zero-tolerance policy with regard to infringements, with our Commissaires taking an especially strict approach. New measures designed to enhance safety in the 2021 season were developed during the year, while

a Safety Manager was appointed and an overall rider safety plan drafted and implemented.

The sport now has its own concussion protocol applying to all competitions on the UCI International Calendar and which came into effect at the start of the 2021 season. This protocol is the result of a consultation and review process conducted by a group of international experts and which began in 2019 and was overseen by the UCI's Medical Director, Professor Xavier Bigard. This new protocol is an important and welcome step forward in the protection of rider health.



Agenda 2022: mid-term review, end of 2020

In December 2020, the UCI published a document entitled "Making Agenda 2022 happen – mid-term review, end of 2020" to provide an update on its progress with regard to the objectives it promised to pursue in its Agenda 2022. The document reveals that nearly three-quarters of the 300 objectives set out in our Agenda 2022 have been achieved in full or are close to completion, with the UCI continuing to work on the remaining objectives. This is yet more proof that the UCI's commitment to the development of cycling remains intact, even in a year as challenging as this last one.

A year of uncertainty and watchfulness

We continue to manage the crisis, implementing decisions already taken to overcome it. Like 2020, the year remains unquestionably unusual, with uncertainty being the order of the day.

As a result, we have to tread carefully. Nevertheless, we managed to negotiate a number of unexpected obstacles in 2020 and we can continue to draw on that experience. This expertise is proving to be an asset when it comes to finding solutions to the problems that we are facing in 2021. Though preparations for the Tokyo Olympic Games have been uniquely challenging, our Federation is committed to helping the IOC to make them a success. The 2021 Congress in Flanders – to be held in September at the UCI Road World Championships, which will be celebrating their 100th anniversary – will see the unopposed re-election of David Lappartient as UCI President and the elections for seats on the Management Committee and our Federation's various commissions. We have taken every step to ensure good governance and the neutrality of the administration in the process despite the barriers due to the pandemic.

By way of conclusion, I would like to thank the President and the members of the UCI Management Committee for their continued trust. I would also like to recognise the work of the management team and all the UCI's employees for their remarkable commitment amid all this uncertainty, during which they have shown how flexible they are. Finally, I would like to offer my sincere thanks to all the members of the cycling family for their collaboration during this very challenging year, and to let everyone who has fallen ill as a result of this health crisis or have had their activities affected (athletes and organisers in particular) know that they are in my thoughts. In showing solidarity with each other, we are overcoming the crisis, and that is something we can congratulate ourselves on. As the world emerges – we hope – from this situation, the UCI's staff are only too happy to continue standing by your side and take cycling forward within the framework of our Agenda 2022.

> **Amina Lanaya** Director General



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The UCI's rider safety programme was further reinforced in 2020 following wide consultation with key stakeholders. As part of the professionalisation of women's teams, the UCI launched a two-tiered team system composed of UCI Women's WorldTeams and UCI Women's Continental Teams, the former seeing the introduction of multiple new safeguarding measures and regulations. Finally, the 2020 UCI Road World Championships were successfully delivered in Imola, in the Emilia-Romagna region of Italy, in strict conditions imposed by the Covid-19 protocol elaborated by the UCI.

COMPETITIONS

2020 UCI ROAD WORLD CHAMPIONSHIPS

Imola, in the Emilia-Romagna region of Italy, was the stage for the 2020 UCI Road World Championships, originally set to be held in Aigle-Martigny (Switzerland) before the Covid-19 pandemic affected plans. Held between 24-27 September 2020, the iconic Autodromo Internazionale Enzo e Dino Ferrari racetrack welcomed the event once again after Vittorio Adorni's triumph half a century earlier.

With the constraints imposed by the sanitary situation, only the Elite races (individual time trial and road race) were held in a four-day event that saw riders fight for the right to wear the rainbow jersey. 356 athletes from 55 nations participated in this edition of the UCI's flagship event: 50 women and 56 men in the individual time trial (compared to 53 and 57 the previous year) and 140 women and 174 men in the road race (compared to 152 and 197 in 2019).

The 32km time trial course had no more than 200m of elevation with the same route for the women, and the men. The challenges of the road race were very different with two steep ascents, Mazzolano and Cima Gallisterna (10% on average and slopes as steep as 14%), on a 28.8km circuit around Imola before returning to the racetrack. The women covered this sequence five times, for a total of 143km and around 2,800m of climbing. The men raced nine laps (258.2km and nearly 5,000m of elevation).

This edition was marked by the dominance of Dutch rider

Anna van der Breggen, with a historic double in the Women Elite category. Having won the individual time trial ahead of Switzerland's Marlen Reusser and other Dutch rider Ellen van Dijk, the reigning Olympic Champion took off alone with more than 40 kilometres to go in the road race, leaving her compatriot Annemiek van Vleuten and the Italian Elisa Longo Borghini 1'20" behind. She is only the second rider to win both events the same year, 25 years after France's Jeannie Longo's double triumph in Duitama (Colombia). This is her second road race UCI World Champion title after her victory at the 2018 UCI World Championships in Innsbruck, Austria.

Frenchman Julian Alaphilippe claimed the gold medal in the Men Elite road race. He attacked on the last Cima Gallisterna climb and pushed full gas until the finish line in the Autodromo Enzo e Dino Ferrari. Wout van Aert (BEL) dominated the sprint for the silver medal front of Marc Hirschi (SUI). The last rainbow jersey for France in the men's road race came in 1997 with Laurent Brochard's victory in San Sebastián (Spain).

Two days earlier, Italian Filippo Ganna, four-time individual pursuit UCI World Champion and World Record holder on the track, won the Men Elite individual time trial. Ganna gave his country its first individual time trial gold in the event's history. Wout van Aert took the silver medal and the Swiss Stefan Küng finished third.

The 2020 UCI Road World Championships were broadcast in 113 countries for a cumulative audience of 205 million spectators, confirming the international character of the event. Focusing on the four events held (Women's/Men's road race and Women's/Men's individual time trial), secondary coverage increased slightly (+8%) as did the broadcast time of the highlight programmes (+14%) compared to 2019. Conversely, live broadcasting time decreased by 10% due to a diminution of coverage shown on Eurosport (-100 hours).

The audience of the coverage dedicated to these four events increased by 11 million compared to the 2019 edition. This is mainly due to extensive live programming on ZDF and Rai 2. Frenchman Julian Alaphilippe's victory in the Men Elite road race boosted the event coverage on the French channels with large secondary audiences on channels such as France 2, France 3 and M6.

Focusing on the four events that took place in both years, there was a 21% increase in hours viewed, with the biggest increase for the two road races, mainly due to the growth in the audience for live broadcasts.

The most spectacular increases were in the digital broadcast of the event; more than 31 online platforms broadcast the four races (14 in 2019), nearly doubling the cumulative audience to 1.34 million (0.76 million in 2019). The number of hours watched has more than tripled compared to the previous year.

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2020 UCI WORLDTOUR

The 2020 UCI WorldTour had initially scheduled 36 events throughout the 2020 cycling season. While some races were cancelled due to the Covid-19 pandemic, others were postponed in a revised and condensed calendar. The series started with the opening stage of the Tour Down Under in Australia on 21 January and concluded in Spain with the final stage of the Vuelta Ciclista a España on 8 November. In total 21 events were held.

Jumbo-Visma rider Primož Roglič (SLO) finally topped the Individual Ranking with 4,237 points: his biggest hauls came from his first place overall and four stages in the Vuelta Ciclista a España, second plus one stage in the Tour de France, and his prestigious victory in Liège-Bastogne-Liège (Belgium). He demonstrated solid racing throughout the year, including one stage win and a second place overall in the Critérium du Dauphiné (France).

Second position in the Men's individual UCI World Ranking went to another Slovenian, Tadej Pogačar (UAE Team Emirates) with 3,055 points. The winner of the 2020 Tour de France, with three stage victories, was the leader of the ranking until the last update.

Third place in the Individual ranking went to Wout van Aert (Jumbo-Visma) with 2,700 points. The Belgian won Strade Bianche and Milano-Sanremo (Italy), finished second in both the Ronde van Vlaanderen (Belgium) and UCI Road World Championships road race, and was also able to win two stages of the Tour de France and one in the Critérium du Dauphiné.

In the Men's Team UCI World Ranking, Jumbo-Visma jumped to the top with 9,919 points, overtaking Deceuninck – Quick-Step with 9,776.16, preventing them from being the UCI WorldTour Best Team for the third year in a row, and UAE Team Emirates in third with 8,503.



2020 UCI WOMEN'S WORLDTOUR

The 2020 UCI Women's WorldTour (UCIWWT) was extensively affected by the Covid-19 pandemic: two thirds of the races on the calendar were either postponed or cancelled in a season that was extended until 8 November. Eleven of the 21 inititally scheduled events took place, beginning with the Cadel Evans Great Ocean Road Race Women (Australia) on 1 February.

The 2020 UCI Women's WorldTour officially concluded with the Ceratizit Challenge by La Vuelta (Spain) won by Germany's Lisa Brennauer (Ceratizit-WNT Pro Cycling). The event in Madrid was a significant last act of a unique and hard-fought season which will be remembered not only for the inevitable changes in the calendar due to the Covid-19 pandemic, but especially for a series of brilliant performances by the best athletes on the world scene. Among all the champions, two athletes and one team prevailed in the UCI Women's WorldTour Ranking in their respective categories: Britain's Lizzie Deignan (Trek-Segafredo) as winner of the Individual Ranking, Germany's Liane Lippert (Team Sunweb) as the Best Young Rider of the series and Trek-Segafredo as the Best Team.

The 2020 UCI Women's WorldTour Individual Ranking went to Lizzie Deignan, with 1622.33 points ahead of the other leader of Trek - Segafredo, the Italian Elisa Longo Borghini on 1567.33, and Lisa Brennauer third with 1424.67 points.

Deignan had an impressive restart of the season: after 37th place in Strade Bianche, she earned two excellent victories at the end of August. She moved to the top of the UCI Women's WorldTour Individual Ranking with her win in GP de Plouay - Lorient Agglomération Trophée WNT (France). She then extended her lead at La Course by Le Tour de France (France), where she took victory in a sprint ahead of Dutch rider Marianne Vos (CCC - Liv).

Deignan demonstrated her continuing form finishing 6th in **UCI Road World Championships** in Imola and 4th in La Flèche Wallonne Féminine (Belgium) at the end of September, before, on 4 October, celebrating one of her best days in cycling with her triumph in the Liège-Bastogne-Liège Femmes (Belgium), adding another Monument Classic to her palmares, following her 2016 victory in the Ronde van Vlaanderen. Deignan's last result of the year was 8th place at Gent-Wevelgem in Flanders Fields (Belgium) in October.

Liane Lippert is the winner of the 2020 Women's WorldTour Youth Ranking with 28 points ahead of New Zealand's Mikayla Harvey (Équipe Paule Ka) on 22 and the Italian Marta Cavalli (Valcar-Travel & Service) with 14 points.

Lippert started the season in the best way with victory in the

Cadel Evans Great Ocean Road Race in February. She showed consistency in one-day races with second place in the Youth Classification collected in Strade Bianche, GP de Plouay - Lorient Agglomération Trophée WNT, La Course by Le Tour de France, La Flèche Wallonne Féminine and Liège-Bastogne-Liège Femmes. She also finished third in the Youth Classification of the Giro d'Italia Internazionale Femminile (Italy) with four individual top ten finishes, and placed 5th in the UCI Road World Championships in Imola.

Boels Dolmans Cyclingteam saw its long-standing domination overturned by Trek-Segafredo, which won the 2020 UCI Women's WorldTour Team Ranking with 4380.98 points. First every year since the creation of the UCIWWT in 2016, Boels Dolmans Cyclingteam finished this season in second place on 3177.02, followed by Team Sunweb with 2876.98 points.

Trek Segafredo's position at the top of the UCIWWT Team Ranking comes after just two years of racing. The already existent UCI WorldTeam Trek Segafredo announced the creation of a women's team in July 2018 during the Tour de France. Deignan and Longo Borghini were immediately announced as part of the roster, and the women's team made its debut at the 2019 Santos Women's Tour (Australia) in January 2019 before joining the first division as a UCI Women's WorldTeam in 2021.

TOKYO 2020 OLYMPIC GAMES

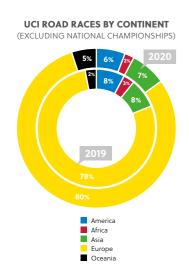
Following their postponement, the Tokyo 2020 Olympic Games will now take place in 2021, with the men's road race being held on Saturday 24 July, the women's road race on Sunday 25 July and the men and women's individual time trial on Wednesday 28 July. The list of National Olympic Committees qualified for the Road Women's and Men's events at the Olympic Games, and the quotas of athletes allocated to them, was published in

November 2019. All qualified National Olympic Committees, 42 for the Women's road race and 57 for the Men's road race, confirmed the use of the allocated quota places within the deadline.

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UCI ROAD INTERNATIONAL CALENDAR

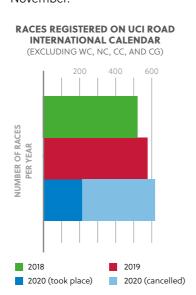
The 2020 season saw the introduction of the UCI ProSeries on both the men and women's calendars. The UCI ProSeries is composed of prestigious one-day races and stage races guaranteeing the highest standard on various organisational aspects of the events, namely, the safety of riders, TV production and the participation of professional teams. Furthermore, the series and participating teams are subject to a reinforced and targeted anti-doping programme.





MEN'S UCI ROAD
INTERNATIONAL CALENDAR

As a result of the Covid-19 pandemic, the UCI International Road Calendar was suspended on 15 March following the UCI WorldTour race Paris-Nice until 1st July. The UCI WorldTour resumed on 1st August with Strade Bianche, and a revised calendar was successfully elaborated with the end of the season deferred from 20 October to mid-November.





WOMEN'S UCI ROAD
INTERNATIONAL CALENDAR

Ultimately, 212 events on the UCI Road International Calendar took place, out of 612 initially registered, representing 35% of events. In the case of the UCI WorldTour and the UCI Women's WorldTour, comprising the most prestigious races in the world, 65% of scheduled race days went ahead, notably, the three Grand Tours and most of the greatest Classics.

The Continental Championships in Europe, which took place in France, saw the participation of 36 nations competing in 12 individual events and the team time trial mixed relay. The Continental Championships that were scheduled to take place in Argentina, Australia, Malaysia and Morocco could not be held due to the global health situation and related restrictions.

The National Championships, which could not be held during the usual week in June due to the temporary suspension of the UCI Road International Calendar, were organised in 59 countries at a later date.

UCI ROAD TEAMS

In 2020, there were 262 road teams registered with the UCI, demonstrating a steady growth over the past few years.

The 2020 season has been a year of contrasts; eight new UCI Women's WorldTeams registered showing the growth of women's professional road cycling, only for the Covid-19 to create considerable challenges for all categories of teams.

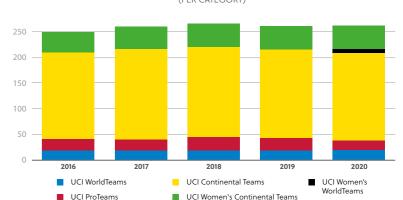
Teams had to adapt their calendars as events were postponed or cancelled, as well as comply with the UCI Covid-19 protocols for the resumption of competition. They also had to contend with sponsors facing unexpected financial issues triggered by the global health situation.

To support teams during this period, the UCI, in consultation with stakeholders (AIGCP and CPA for men; UNIO and CPA Women for women), adopted principles enabling teams and riders to set up agreements safeguarding their financial interests during this delicate period.

In addition to the eight new UCI Women's WorldTeams (WTW), one additional UCI WorldTeam (WTT) was registered in 2020 to increase the number of teams at the top level for men to 19, along with 19 UCI ProTeams (PRT).

The number of UCI Continental Teams (CTM) and UCI Women's Continental Teams (CTW) remains globally stable.

DISTRIBUTION OF THE NUMBER OF UCI REGISTERED ROAD TEAMS (PER CATEGORY)

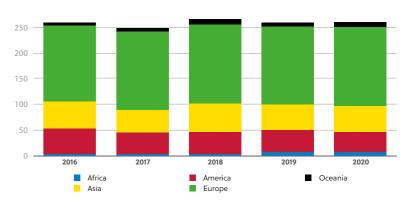


The number of riders in UCI teams has been relatively stable over time, but in 2020 saw a slight increase compared to 2019. The average number of riders in a UCI WorldTeam was 29, in a UCI ProTeam 22, in a UCI Continental Team and a UCI Women's Continental Team 12.

Finally, the average number of riders in a UCI Women's WorldTeam in its first year of existence was 13.

The average number of riders increased in the professional categories and, as a result, slightly decreased in the continental categories.

DISTRIBUTION OF THE NUMBER OF UCI REGISTERED ROAD TEAMS (PER CONTINENT)



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EVOLUTION AND SIGNIFICANT ELEMENTS

SAFETY PROGRAMME

Of paramount importance to the UCI, its safety programme for road cycling was further reinforced in 2020.

In recent years, substantive measures have been implemented to strengthen safety conditions for riders at events, namely:

- · the introduction of the Extreme Weather Protocol in 2016, which has been activated several times
- the publication of "Guidelines for vehicle circulation in the race convoy" and an update of the "Specifications for UCI WorldTour organisers" in 2017, the latter being strengthened in 2020 and extended to the UCI Women's WorldTour and **UCI ProSeries**
- safe driving awareness courses for drivers of vehicles and motorbike riders at races in the UCI WorldTour (2017) and for national teams at the UCI Road World Championships (2018).

In 2019, other measures also saw the introduction of regulations covering infringements committed by organisers, including a series of sanctions and procedures, applied to all categories of events, including the UCI WorldTour. Riders endangering other riders faced disciplinary procedures that could include fines or suspensions.

A series of crashes, often the result of the non-respect of the safety regulations that apply to all stakeholders of professional road cycling, occurred when the 2020 season resumed in August. Measures were immediately

taken by the UCI in line with UCI regulations in force.

These incidents initiated a farreaching reform of the safety conditions during races, drawn up in conjunction with the riders, teams and organisers. This project, led via an ongoing consultation with the various cycling families, aimed to establish an objective and shared assessment of the situation, in order to introduce improvements, with the use, in some cases, of new technologies. A reinforced system of sanctions would be introduced in the case of nonrespect of the regulations.

A working group, which included all the stakeholders of the sport (organisers, teams, riders), was set up to deal with safety at road events. A strategy, key principles and main responsibilities were established, leading to subgroups focusing on specific areas such as course protection and signalisation, equipment, rider actions, safety at race level, and the elaboration of a race incident and course and event evaluation database. In December 2020, the Professional Cycling Council approved the key principles for a series of measures aiming to improve safety conditions during road races, which were submitted to the UCI Management Committee for approval in February 2021.

The majority of these measures would come into force for men's and women's professional cycling, with an initial focus on UCI WorldTour and UCI Women's WorldTour events, from the beginning of 2021 season. The relevant measures would also apply progressively across the

UCI Road International Calendar.

The key measures approved are the following:

- · the creation of the position of Safety Manager within the UCI Sports Department; the person in this role is dedicated to the safety and the supervision of safety at events on the UCI International Road Calendar;
- the reinforcement of the obligation of all event organisers to appoint and train an Event Safety Manager; the UCI will develop the content of the Event Safety Manager's mission and will set up a certification system based on experience and training;
- the establishment, with the collaboration of an external service provider with expertise in data collection and analysis, of a database of incidents and accidents that have occurred at major UCI WorldTour events in the last five years, allowing for more effective targeting of actions to be taken by the UCI for in-race safety;
- the introduction, again with support from an external service provider, and with the help of new technologies, of a tool enabling the organiser to benefit from an evaluation of risks in the proposed route several weeks before the start of the event; this tool will enable the UCI and organisers to target their actions to ensure race route security and identify potential risks before the events;
- the revision with a view to the reinforcement - of safety measures featured in various guides published by the UCI for different stakeholders (organisers, drivers, regulators, TV production, teams etc.);

- the enhancement and modernisation of the specifications concerning obstacle protection elements used along the course, as well as the harmonisation of signalisation used along the race route;
- · the improvement of communication with riders when important decisions are taken, as well as the creation of a more detailed protocol dealing with the neutralisation of events:
- improved security in delicate sectors, especially the finish zone and its barricade lines, with the establishment, led by experts, of a set of standards for barriers used in the final of events, in particular for bunch sprints; such standards necessarily being established in consultation with stakeholders and taking into account the characteristics of modern professional cycling;
- stronger regulations

- concerning potentially dangerous conduct of riders, such as throwing drink bottles on the road or within the peloton (that may pose a danger to following riders), and taking up dangerous positions on the bike (especially in descents);
- · stronger regulation regarding the discarding of waste and objects outside dedicated zones, with appropriate sanctions;
- better supervision when it comes to the use of equipment by teams that could cause varying problems (for example disc brakes and bottle cages); the UCI Equipment Commission will be asked to work on these specific subjects with industry experts and the sport's different stakeholders;
- · stricter directives for the conduct of different members of the race convoy (motorcycle riders, vehicle drivers and also

- television helicopter pilots); • the establishment of a logbook which will enable the monitoring of drivers'
- experience and eventually lead to the application of a licence points system for drivers in the race convoy;
- the establishment of a more detailed and structured briefing for all drivers before the start of each event, which will be jointly led by the President of the Commissaires Panel and the organiser.

The regulations for rider position and littering came into force on 1st April 2021, which allowed time for an extensive briefing process to be implemented ensuring all stakeholders were informed. 2021 will see the UCI undertake an extensive briefing process for commissaires, organisers, teams and riders, thus ensuring stakeholders are fully aware of their new responsibilities.



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The foundations were laid for the future of track cycling with the finalisation of the track cycling reform, which will be launched in 2021. A partnership was signed for the organisation of the new UCI Track Champions League while it was confirmed that the Tissot UCI Track Cycling Nations Cup will replace the existing UCI World Cup format. Meanwhile, 2019-2020 was the second track cycling season counting towards qualification for the Tokyo Olympic Games.

COMPETITIONS

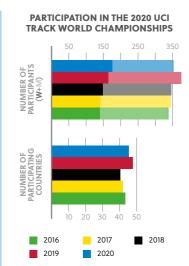
2020 UCI TRACK CYCLING WORLD CHAMPIONSHIPS PRESENTED BY TISSOT

After organising the Elite
UEC European Track Cycling
Championships for the 2017-2018
season and a round of the 20182019 Tissot UCI Track Cycling
World Cup, Berlin (Germany)
welcomed, for the second
time after 1999, the UCI World
Championships for the discipline.
From 26 February to 1st March
2020, 352 athletes (198 men and
154 women) took part in the five
days of competition at the Berlin
Velodrom.

With a slightly lower participation compared with the record established the previous year in Prusków, Poland (-6%), the percentage men-women remained stable with 56% men and 44% women.

The difference between men's and women's participation can be explained largely by the difference in the number of members of the team sprint (two per team for women and three per team for men). Nevertheless, with the UCI's and IOC's aim to reach gender parity post-Tokyo, the women's team sprint saw an increase to three team members from June 2020. Despite this change, the women's team sprint at the Tokyo Olympic Games will be held under the old format, the same as that used for the qualification events. All other team sprint events are now raced with three riders.

Forty-five nations were present in Berlin, which is two fewer than the record established the year before in Poland. Europe was the continent with the highest representation (23 teams) followed by Asia (10 teams), America (8 teams) then Oceania and Africa (two teams each).



Twenty events – 10 for women and 10 for men – were on the programme. For the third consecutive year, the Netherlands dominated the medal table, with six titles, two silver medals and one bronze. They were followed by hosts Germany (four gold, one silver, three bronze) and the United States of America (two gold and three silver). Special mention goes to German Emma Hinze who, at 23 years of age, claimed three Women Elite world titles: team sprint, individual sprint and keirin.

Twenty-one nations won medals across the 20 podium ceremonies, demonstration of the high global level of the discipline.

Four world records were broken: the Netherlands in the men's team sprint, Italian Filippo Ganna in the men's individual pursuit (beating his own record), Denmark in the men's team pursuit (by more than three seconds) and American Chloe Dygert in the women's individual pursuit (beating her own record established at the 2018 UCI Track Cycling World Championships).

More than 19,900 spectators flocked to the magnificent Berlin Velodrom over the five days of competition, an increase of 5,000 compared with 2019.

A total of 37 broadcasters provided television coverage in 98 countries (52 broadcasters in 74 countries in 2019). Despite fewer broadcasters, the cumulative audience increased from 149.61 million in 2019 to 196.45 million in 2020.

In Germany, a key market, the cumulative television audience reached 52.41 million (+49%), with subjects in the principal television news on public channels ARD /ZDF and in their main sports programmes on Sunday afternoon.

Concerning digital coverage, a net increase in the number of platforms showing the competition resulted in a significant increase in audiences. With 18 platforms compared to eight in 2019, the cumulative viewing increased from 380,000 views in 2019 to 1,540,000 views in 2020.

Interactions on social media generated 11,300 new followers on the UCI platforms to reach more than 3.5 million people. 165,000 people consulted the UCI website during the event (+41% compared to 2019).

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2019-2020 TISSOT UCI TRACK CYCLING WORLD CUP

The 2019-2020 Tissot UCI Track Cycling World Cup was the last to be held in its current format. From 2020-2021, the UCI World Cup will become the Tissot UCI Track Cycling Nations Cup as part of the overall reform of the track cycling calendar.

The last edition of the UCI World Cup for track comprised six rounds, all of which were part of the qualification pathway to the Tokyo 2020 Olympic Games. The season began on 1st November 2019 in Minsk (Belarus), which hosted a round for the second consecutive year, with the second round following a week later in Glasgow (Great Britain) before the series moved out of Europe for three rounds in December: in Hong Kong (China), Cambridge (New Zealand) then Brisbane (Australia). These three rounds in three weeks enabled nations to reduce costs and logistical complications related to travel, resulting in very good participation at the two rounds in Oceania.

The 2019-2020 UCI World Cup season concluded at the end of January in Milton (Canada), which hosted a round of the series for the third time. In this Olympic season, participation was slightly lower for the final round. As many riders already had sufficient UCI World Cup points, they sat out the Milton round with a view to the Tissot UCI Track Cycling World Championships and the Olympic Games.

Minsk recorded the highest participation with 329 athletes (191 men and 138 women), 44 nations and 14 UCI Track Cycling Teams. This is a record participation since the introduction of qualification quotas for the UCI Track Cycling World Cup in 2015-2016. Milton had the lowest participation with 229 riders, 41 nations and three UCI Teams, while the average over the five rounds was 282 riders from 44 nations. The number of UCI Track Teams participating in each round increased from an average of 9 the previous season to 11 in 2019-2020.

MEN ROUND 1 ROUND 2 ROUND 3 ROUND 4 ROUND 5 ROUND 6 WOMEN ROUND 1 ROUND 1 ROUND 2 ROUND 4 ROUND 5 ROUND 6

EVOLUTION OF PARTICIPATION IN THE UCI TRACK CYCLING WORLD CUP

Bonuses for the overall classification in 2019-2020

As for the two previous seasons, bonuses were awarded to the top three men and women in the standings for the individual sprint, keirin, Omnium and to the first three men's and women's teams in the Madison as follows:

- Winner of the 2019-2020 Tissot UCI Track Cycling World Cup: CHF 10,000
- Second in the standings: CHF 6,000
- Third in the standings: CHF 2.000.

These bonuses went to athletes from 20 National Federations – six more than in 2018-2019: Canada, China, Colombia, France, Germany, Greece, Hong Kong, Ireland, Italy, Republic of Korea, Mexico, the Netherlands, Norway, Poland, Portugal, Russia, Switzerland, Thailand, Ukraine and the United States of America.

2020 UCI JUNIOR TRACK CYCLING WORLD CHAMPIONSHIPS

Due to the COVID-19 pandemic, the 2020 UCI Junior Track Cycling World Championships in Cairo (Egypt) were postponed to September 2021.

TOKYO 2020 OLYMPIC GAMES

Due to the Covid-19 pandemic, the Tokyo 2020 Olympic Games were postponed one year. The track cycling events will now take place, at the Izu velodrome as planned, from Monday 2 August to Sunday 8 August 2021. The competition programme is unchanged.

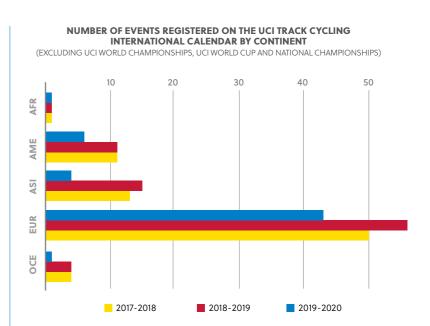
STATISTICS

UCI TRACK CYCLING INTERNATIONAL CALENDAR

The 2020 season saw an important number of events cancelled from the beginning of the year due to the pandemic.

The adjacent graph compares the last three track cycling seasons, excluding National Championships and the UCI World Championships.

It should be noted that the number of events in normal circumstances is constantly increasing: the number of events registered at the beginning of 2020 was 109, but nearly half were cancelled due to the pandemic.





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EVOLUTION AND SIGNIFICANT ELEMENTS

ATTEMPTS ON UCI HOUR RECORD TIMED BY TISSOT

Two cyclists had planned to make an attempt on the UCI Hour Record timed by Tissot in 2020. American Ashton Lambie (HUUB Wattbike Test Team) was to make his attempt on 26 April in Cochabamba (Bolivia). Then British rider Alex Dowsett (Israel Start-Up Nation) was hoping to claim back his record on 12 December at the velodrome in Manchester (Great Britain): his record of 52.937km established on 2 May 2015 has been lowered twice since. The first attempt of 2020 was cancelled due to restrictions linked to the coronavirus pandemic, and the second was postponed as Dowsett contracted the coronavirus a few weeks beforehand.

APPROVAL OF EQUIPMENT FOR THE TOKYO OLYMPIC GAMES

During the 2019-2020 Tissot UCI Track Cycling World Cup, all National Federations had to get approval for, and compete with, the equipment their athletes will use at the Olympic Games in Tokyo. This lengthy procedure led by the UCI's technical unit enabled the UCI to make an inventory of all the equipment that will be used and ensure that the commercialisation and other regulations are respected. All National Federations participated in this inventory which has led to the establishment of a list of authorised equipment for the Tokyo Olympic Games.

REFORM OF TRACK CYCLING FOR INCREASED APPEAL

In 2020, the UCI and the Discovery Group signed a contract for the organisation of the UCI Track Champions League from November 2021. This new series will take place on six consecutive Saturdays in six different velodromes. These television-friendly events will offer a concentrated show with the sprint, keirin, Scratch Race, and Elimination for men and women. The UCI Track Champions League will provide fast, shorter-format racing where every race matters, the stakes are high and only the best athletes will get the chance to compete. Riders will qualify for the entire series at the end of the 2021 UCI Track Cycling World Championships.

Meanwhile, the organisation of the new Tissot UCI Track Cycling Nations Cup, replacing the Tissot UCI Track Cycling World Cup, was confirmed and is being organised for the first time in 2021.

The opening round scheduled to take place in Newport (Wales, Great Britain) in April was cancelled due to the Covid-19 alert level and related restrictions in force in Wales, leaving Hong Kong to host the first round in May. The round scheduled for June in Cali (Colombia) has been postponed, while St Petersburg (Russia) stepped in to organise a round in July following the cancellation of Newport. These events are open only to riders with at least 250 UCI points but are no longer limited by participation quotas. The aim of this series is to increase the participation of nations and UCI Track Teams, giving them more opportunities to gain UCI points. Due to the coronavirus, the rule of 250 UCI points has been suspended as an exception for the 2021 season as most of the riders have not had enough racing opportunities to gain points.



36 | Track cycling | 37



Despite a complicated year, hundreds of mountain bike events were held worldwide, including successful UCI World Championships for cross-country Olympic, downhill, E-Mountain bike, mountain bike Marathon and mountain bike Eliminator. With the increasing popularity of cross-country Marathon, a new concept was developed for 2021.

COMPETITIONS

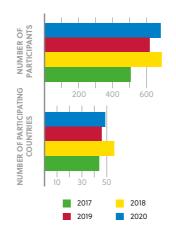
2020 UCI MOUNTAIN BIKE WORLD CHAMPIONSHIPS PRESENTED BY MERCEDES-BENZ

The 2020 UCI Mountain Bike World Championships presented by Mercedes-Benz took place in Leogang (Austria) on 7-11 October.

Thirteen titles were awarded across cross-country Olympic (XCO), cross-country team relay (XCR), downhill (DHI) and E-Mountain Bike (E-MTB). The cross-country events were initially scheduled to take place in Albstadt (Germany) but due to the Covid-19 pandemic, the organisers had to cancel the event. The Austrian venue of Leogang decided to host the cross-country races together with the originally planned downhill event.

In total, 677 athletes from 48 nations competed, with wintery weather causing difficult conditions for riders on both the cross-country and downhill courses.

EVOLUTION OF PARTICIPATION IN UCI MOUNTAIN BIKE WORLD CHAMPIONSHIPS



Whilst the French showed their strength in the Elite crosscountry races (Pauline Ferrand-Prévot and Jordan Sarrou in XCO, and Mélanie Pugin in Women's E-MTB), there were new names on the top step of the Elite downhill podiums with a first rainbow jersey for Switzerland's Camille Balanche and for Great Britain's Reece Wilson. Meanwhile, Tom Pidcock (GBR) claimed his second world title of the week, winning the Men Under 23 XCO race just a few days after being crowned E-MTB UCI World Champion.

Held in line with the strict UCI health protocols, due to the Covid-19 pandemic, the UCI World Championships took place without spectators. However, the excellent work carried out by the experienced organisation team, supported by the local and national health authorities, ensured that the best mountain bike athletes from around the world were able to finally come together after a difficult year interrupted by cancelled events.

The Organising Committee provided (with their own connected production company) the live television production of XCO and DHI Women Elite and Men Elite competitions, the news highlights for all Elite competitions as well as news for all other races, including the team relay and E-Mountain bike. There was also a 52-minute summary programme about the complete event.

In total, 24 broadcasters covered the 2020 UCI Mountain Bike World Championships presented by Mercedes-Benz by different means: live broadcasts. highlights, news or short reports. The TV coverage of the event reached a cumulative global TV audience of 24.5 million people in 108 countries in total and provided more than 7 million hours viewed. Compared to Mont-Sainte-Anne (Canada) in 2019, the broadcast time more than doubled (+115%) due to broad dedicated coverage in European markets (434 hours) and the cumulative audience increased by 32% thanks to an overall gain in Europe across all programme categories (+7.57 million).

Key digital media figures rose too: the media rights holders covered the event (broadcast time tripled) on more platforms compared to the year before and more viewers watched the content, such as live broadcasts as well as highlights, on these digital platforms in different countries.

38 | Mountain bike | 39

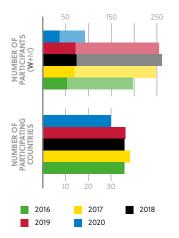
2020 UCI MOUNTAIN BIKE MARATHON WORLD CHAMPIONSHIPS

The UCI Mountain Bike Marathon World Championships were held in Sakarya (Turkey) on 25 October.

The women's race covered 80km (2 laps + start loop), while the men's route was 109km (3 laps + start loop) using the start/finish in the Sunflower Valley Cycling Stadium.

With 92 riders representing 30 nations, participation was lower due to the travel restrictions during the Covid-19 pandemic.

EVOLUTION OF PARTICIPATION IN THE UCI MOUNTAIN BIKE MARATHON WORLD CHAMPIONSHIPS



2020 UCI FOUR-CROSS WORLD CHAMPIONSHIPS PRESENTED BY MERCEDES-BENZ

The 2020 UCI Mountain Bike Four-cross World Championships scheduled to take place in Val di Sole (Italy) on 10-11 September, combined with the Mercedes-Benz UCI Mountain Bike World Cup (XCO/XCC/DHI) were cancelled due to the Covid-19 pandemic.

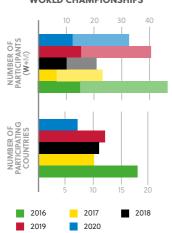
2020 UCI MOUNTAIN BIKE ELIMINATOR WORLD CHAMPIONSHIPS

For the second year, the UCI World Championships for Mountain Bike Eliminator were held as a stand-alone event. They took place in Leuven, Belgium, on 25 October and were organised by Citymountainbike, which also stages the UCI Mountain Bike Eliminator World Cup.

Held during the Covid-19 pandemic, the 2020 UCI Mountain Bike Eliminator World Championships saw slightly lower participation numbers than in previous years due to travel restrictions in place for athletes from some nations.

In the five-year comparison below, the high participation numbers in 2016 can be explained by the fact that the event was held as part of the UCI Mountain Bike World Championships for XCO and XCR, which already attracted numerous national delegations. The following two years, the UCI Mountain Bike Eliminator World Championships were held as part of the UCI Urban Cycling World Championships alongside BMX Freestyle Park and trials. It has been only since 2019 that the rainbow jerseys for Eliminator have been awarded at an event dedicated specifically to this speciality.

EVOLUTION OF PARTICIPATION IN THE UCI MOUNTAIN BIKE ELIMINATOR WORLD CHAMPIONSHIPS



2020 RED BULL UCI PUMP TRACK WORLD CHAMPIONSHIPS

The 2020 Red Bull UCI Pump Track World Championships were scheduled to take place in Leogang (Austria) alongside the UCI Mountain Bike Downhill World Championships, ensuring a Gravity weekend full of action. Due to the pandemic, the event was cancelled, as were 23 of the 29 qualifying rounds planned around the globe.

2020 UCI E-MOUNTAIN BIKE CROSS-COUNTRY WORLD CUP

The first-ever UCI E-Mountain Bike Cross-country World Cup was scheduled to comprise four rounds – in Monaco, Ascona-Locarno (Switzerland), Bologna (Italy) and Barcelona, Castelldefels-Gavà-Begues (Spain) -, but due to the Covid-19 pandemic it was reduced to just the first round of the series: in Monaco on 6-7 March.

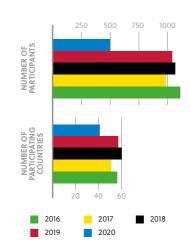
2020 UCI MOUNTAIN BIKE ELIMINATOR WORLD CUP POWERED BY KUWAIT

The 2020 Mountain Bike Eliminator World Cup was due to comprise eight rounds in eight countries. Due to the Covid-19 pandemic, only two events took place: in Waregem (Belgium) on 20 September and Barcelona (Spain) on 14 November. No general classification was established.

2020 MERCEDES-BENZ UCI MOUNTAIN BIKE WORLD CUP

Held either side of the UCI Mountain Bike World Championships presented by Mercedes-Benz in Leogang (Austria), the 2020 Mercedes-Benz UCI Mountain Bike World Cup comprised just six rounds in three venues – two rounds each in Nové Město na Moravě (Czech Republic), Maribor (Slovenia) and Lousã (Portugal) – instead of the ten rounds at ten locations scheduled before the Covid-19 pandemic.

EVOLUTION OF PARTICIPATION IN THE UCI MOUNTAIN BIKE WORLD CUP



In a compacted mountain bike season that saw breakthrough performances by young riders upsetting the establishment, and fightbacks from the experienced riders, it was drama all the way, not just in Men Elite and Women Elite categories, but also Junior and Under 23.

As there were only two cross-country rounds, no overall XCO UCI World Cup winner was crowned for 2020. In the DHI, Matt Walker (GBR) narrowly took his first UCI World Cup overall from defending winner Loïc Bruni (FRA). It was also a first overall win for Marine Cabirou (FRA) in the Women Elite category.

Almost 4.5 million TV viewers followed the 3 weekends of racing (special for 2020, each round was either for XCO or DHI, there was no double XCO-DHI event) of the 2020 Mercedes-Benz UCI Mountain Bike World Cup by watching either the live broadcasts or delayed highlight summaries. In total, 16 broadcasters covered the 2020 UCI World Cup by different means: live broadcasts, highlights, news or short reports. These different types of programme were broadcast in 94 countries and provided an overall cumulative audience of almost 17.3 million, with 6.3 million hours viewed. 52% of the total hours viewed came from coverage of Nové Město na Moravě, followed by Lousã (27%) and Maribor (21%).

TOKYO 2020 OLYMPIC GAMES

Due to the Covid-19 pandemic, the Tokyo 2020 Olympic Games were postponed one year. The mountain bike events will now take place, in Izu as planned, on Monday 26 and Tuesday 27 July 2021. The competition programme is unchanged.

ENDURO WORLD SERIES

The 2020 Enduro World Series was scheduled to comprise eight rounds in eight different countries, but due to the Covid-19 pandemic, only three events took place: in Zermatt (Switzerland) and two rounds in Italy (Pietra Ligure and Finale Ligure). There was no general classification. The 2020 Trophy of Nations, competition of three riders who complete the Enduro course together, scheduled in Finale Ligure on 23-27 September was also cancelled.

An E-MTB Enduro Series was integrated into the Enduro World Series in 2020. The plan was to have a standalone E-MTB Enduro event for the first round, then integrate the following two rounds into rounds of the Enduro World Series. Due to the Covid-19 pandemic, only the two rounds during the Enduro World Series took place: in Zermatt and Pietra Ligure.

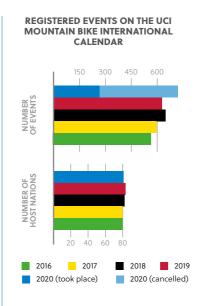


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UCI MOUNTAIN BIKE INTERNATIONAL CALENDAR

The 2020 UCI Mountain Bike International Calendar was highly impacted by the Covid-19 pandemic, with many events cancelled during the season:

- Number of events in total: 277 (716 scheduled)
- Number of XCO events: 133 (306 in 2019)
- Number of DHI events: 51 (134 in 2019)
- Number of countries registering an event: 81 on five continents (83 in 2019)
- Number of host countries for XCO: 59
- Number of host countries for DHI: 35.



The UCI's efforts to develop racing at Junior level continue to bear fruit: the number of Junior events, including those registered as part of the XCO UCI Junior Series, is on the increase. 2020 saw a Junior Series for XCO during the round of the UCI Mountain Bike World Cup in Nové Město na Moravě (Czech Republic). This gave young riders the opportunity to race on the same course as their Elite counterparts, a challenge that was taken up by 104 Men Junior and 41 Women Junior in the Czech Republic.

UCI MOUNTAIN BIKE TEAMS

A total of 114 teams representing 27 countries and four continents were registered in 2020.

2018 was the first year of the new registration criteria:

UCI Endurance Teams must have a total of 75 points in the UCI Endurance Team Ranking in order to apply for registration, while UCI Gravity Teams must have one point in the UCI Gravity Team Ranking in order to apply for registration.

Registration of UCI Mountain Bike Teams

| | 2018 | 2019 | 2020 |
|-------------------------|------|------|------|
| Number of teams | 118 | 109 | 114 |
| Number of countries | 31 | 29 | 27 |
| Endurance teams | 84 | 70 | 72 |
| Gravity teams | 31 | 32 | 37 |
| Endurance/Gravity teams | 3 | 7 | 5 |

As in previous years, 30 teams (15 Endurance and 15 Gravity) were awarded UCI Elite Mountain Bike Team status.

EVOLUTION AND SIGNIFICANT ELEMENTS

CROSS COUNTRY SHORT TRACK RAINBOW JERSEY

Thanks to its much appreciated short and dynamic format, cross-country Short Track will be integrated into the 2021 UCI Mountain Bike World Championships and Continental Championships. Its appearance at the UCI World Championships will give riders another opportunity to win a rainbow jersey.

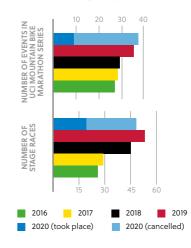
THE RISE OF CROSS-COUNTRY MARATHON

In recent years mountain bike marathons and stage races have increased in popularity, with more races on the UCI International Calendar and increased participation. There are more competitors in the larger mass-participation events, and more Elite riders and teams moving away from traditional XCO to specifically target these longer formats. Television for the larger events has become more common, with live broadcasts and major takers showing live and highlight programmes.

The UCI Mountain Bike Marathon Series, introduced in 2012, has been popular since its inception both with organisers and riders/ teams. Stage races have also grown in popularity. Despite a change to stage race regulations in 2019 - requiring races to be minimum four days with at least one long distance stage that meets the minimum distance of a marathon - we saw a rise in registered events in 2019.

This growth and popularity have prompted the UCI to offer new possibilities to organisers, National Federations, teams, athletes and all stakeholders. In 2020, the UCI worked on a new concept for the 2021 UCI Marathon Series, with eight rounds (six Marathon events and two stage races).

EVOLUTION OF MOUNTAIN BIKE MARATHON EVENTS ON THE UCI INTERNATIONAL CALENDAR



This concept includes the establishment of UCI Mountain Bike Marathon Teams, and the replacement of the current UCI Mountain Bike Marathon Series ranking with separate individual and team rankings that will take into account not only the results of the UCI Series but all Marathon events and stage races (HC, Class 1, Class 2) on the UCI International Calendar.

TOKYO 2020 OLYMPIC GAMES QUALIFICATION

Following the postponement of the Tokyo 2020 Olympic Games, the qualification procedure was adjusted to include two UCI World Cup events in May 2021: Albstadt, Germany, on 8 - 9 May, and Nové Město na Moravě, on 15 – 16 May, with the possibility to extend the period to 6 June in the case of further postponements. However this was not necessary as both rounds of the UCI World Cup went ahead as scheduled.

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After Adelaide in 2008, the UCI BMX Supercross World Cup returned to Australia for the first time in 12 years. The UCI World Cup went no further than Australia, with the remaining rounds cancelled due to the Covid-19 pandemic, which also got the better of the UCI BMX World Championships. Nevertheless, 57 of the events registered on the UCI International Calendar still went ahead in 2020.

COMPETITIONS

UCI BMX WORLD CHAMPIONSHIPS

The 2020 UCI BMX World Championships that had been scheduled to take place in Houston (USA), were cancelled due to the Covid-19 pandemic.

2020 UCI BMX SUPERCROSS WORLD CUP

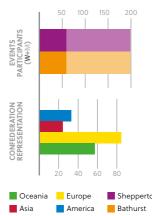
The UCI BMX Supercross World Cup was originally set to include 10 rounds in five different venues (two rounds per weekend of competition) on three continents: Oceania, Europe and America. Finally, the UCI World Cup calendar was as follows:

- Shepperton (AUS): Rounds 1&2
- Bathurst (AUS): Round 3&4 (Round 4 cancelled due to adverse weather conditions)
- Manchester (GBR): Rounds 5&6 (cancelled due to Covid-19)
- Papendal (NED): Rounds 7&8 (cancelled due to Covid-19)
- Rock Hill (USA): Rounds 9&10 (cancelled due to Covid-19).

The series returned to Australia after a 12-year break: the last Australian round had been organised in Adelaide in 2008. The 2020 Australian rounds were held in two new locations, starting with rounds 1&2 in Shepperton, Victoria, a 90-minute drive from Melbourne. Bathurst, in New South Wales, some 200km from Sydney, was the other new venue, boasting a track carved out from the side of a hill and providing spectator viewing from above the track and 8 metre start hill. Windy and wet weather meant that round three was reduced to a partial competition for the Men Elite, while the Women Elite racing was cancelled. As conditions did not improve overnight, the following day's round 4 was cancelled entirely - for both men and women.

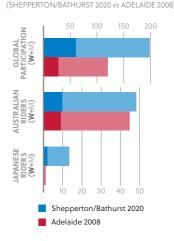
The UCI extends its best wishes and support to Australian athlete Kai Sakakibara, who continues to make progress after suffering serious injuries in a crash during the Bathurst round of the UCI World Cup.

PARTICIPATION IN 2020 UCI BMX SUPERCROSS WORLD CUP

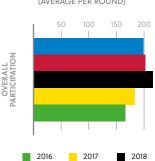


This was a record participation of athletes from Oceania and from Australia, but also for Japan which had the third highest participation in the two Australian rounds, with 13 athletes, behind Australia (48) and France (23).

PARTICIPATION COMPARED WITH LAST ROUND HELD IN AUSTRALIA



EVOLUTION OF PARTICIPATION IN UCI BMX SUPERCROSS WORLD CUP (AVERAGE PER ROUND)



Number of spectators

In Shepperton, the only venue that saw two full days of racing, in excess of 4,500 spectators filled the viewing stands for both rounds of the 2020 UCI BMX Supercross World Cup.

The event was also widely followed on the UCI's social media channels, with 90,500 followers on Instragram, 115,300 followers on Twitter and 24,100 followers on Facebook. Video views reached 169,400 on Instagram and 748,000 on Facebook, while these two platforms also experienced wide reach: 3.7 million for Instagram and 4.2 million for Facebook

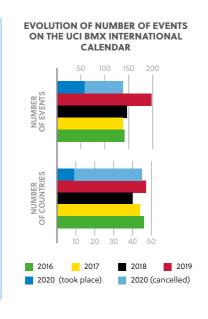
TOKYO 2020 OLYMPIC GAMES

Due to the Covid-19 pandemic, the Tokyo 2020 Olympic Games were postponed one year. The BMX events will now take place, at the Ariake Urban Sports Park as planned, on Thursday 29 and Friday 30 July 2021. The competition programme is unchanged. In light of the postponement, the qualification procedure was adjusted and extended to May 2021.

44 | BMX Racing | 45

UCI BMX INTERNATIONAL CALENDAR

The year started with 134 events registered on the calendar, however as the Covid-19 pandemic continued to spread, most events from March 2020 were postponed and eventually cancelled, meaning that the number of events was reduced to 57, mainly National Championships.



The reduction in the number of events originally registered for 2020 can be explained by the fact that organisers often register their events as the year progresses rather than finalising registration before 31 December of the previous year.

Distribution of races by continent

| | 2020 |
|---------|------|
| Africa | 0 |
| America | 16 |
| Asia | 6 |
| Europe | 32 |
| Oceania | 5 |

EVOLUTION AND SIGNIFICANT ELEMENTS

TURKEY TO JOIN UCI WORLD CUP CALENDAR

In 2020, the UCI Management Committee awarded two 2021 UCI BMX World Cup legs (4 rounds) to Turkey. This follows the development of an international-standard facility in the city of Sakarya, east of Istanbul, and is the result of huge support from the Turkish Cycling Federation for BMX Racing which will see a strong development of this Olympic discipline within the Federation.

BMX DEVELOPMENTS AT THE UCI WORLD CYCLING CENTRE

During 2020 the BMX track at the UCI World Cycling Centre (WCC) in Aigle (Switzerland) was resurfaced with tarmac to permit year-round use of the outdoor facility for both the UCI WCC's riders and visiting National Federations.

2015 UCI World Champion Niek Kimmann (NED) moved to Aigle to join the UCI World Cycling Centre's BMX group. His presence at the UCI WCC has led to wide exposure for the centre's training facilities as Niek enjoys some 61,800 Instagram followers.

BMX received a further boost with the official opening of the UCI WCC's new pump track in September 2020. As well as being a cycling specialty in itself, pump track is enjoyed by both BMX and mountain bike riders who also use the track in training.



46 | BMX Racing | 47



The UCI Individual Rankings for BMX Freestyle Park saw athletes from three continents occupy the top three places in both the men's and women's rankings. The first-ever UCI Individual Rankings for BMX Freestyle Flatland were dominated by the Japanese.

COMPETITIONS

UCI URBAN CYCLING WORLD CHAMPIONSHIPS - BMX FREESTYLE PARK AND FLATLAND

Traditionally held as part of the UCI Urban Cycling World Championships, the UCI BMX World Championships for BMX Park and Flatland did not take place in 2020 due to the coronavirus pandemic.

UCI BMX FREESTYLE PARK AND FLATLAND WORLD CUP

Despite hard work carried out in collaboration with UCI partner Hurricane to find solutions for the 2020 season, the pandemic led to the cancellations of all rounds of the UCI BMX Freestyle Park and Flatland World Cup, originally scheduled to take place in Puyang (China), Hiroshima (Japan), Montpellier (France) and Chengdu (China).

TOKYO 2020 OLYMPIC GAMES

BMX Freestyle's debut at the Olympic Games has been delayed one year with the postponement of the Tokyo 2020 Games due to the Covid-19 pandemic. The Tokyo 2020 Olympic Games will now take place in 2021, with the BMX Freestyle competitions, at the Ariake Urban Sports Park as

planned, being held on Saturday 31 July and Sunday 1st August. The competition programme is unchanged.

NATIONAL CHAMPIONSHIPS

Despite the absence of the major UCI events, National Championships could still go ahead in many countries, and were held in Mexico, the Netherlands, Peru, Costa Rica, Australia, France, Venezuela, Slovakia, Russia, Italy, Japan and the Czech Republic.

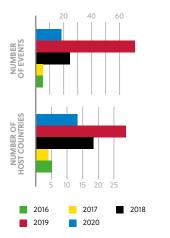


48 | BMX Freestyle | 49

UCI BMX FREESTYLE INTERNATIONAL CALENDAR

The number of BMX Freestyle events registered on the UCI International Calendar has evolved since the discipline was integrated into the UCI in 2016, although due to the Covid-19 pandemic, the number of events was greatly reduced in 2020.

EVOLUTION OF AVERAGE NUMBER OF EVENTS ON THE UCI BMX FREESTYLE INTERNATIONAL CALENDAR

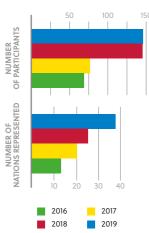


When studying the above figures, it is necessary to note that 2018 was the first year that UCI BMX Freestyle Park events other than the UCI World Cup and UCI World Championships could be registered on the UCI International Calendar. Similarly, 2019 was the first year that BMX Freestyle Flatland events other than rounds of the UCI World Cup and the **UCI World Championships** could be registered on the UCI International calendar. There were also certainly more events due to Tokyo 2020 Olympic qualification for BMX Freestyle Park.

PARTICIPATION IN THE UCI BMX FREESTYLE PARK AND FLATLAND WORLD CUP

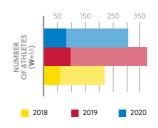
Until the cancellation of the 2020 UCI BMX Freestyle Park and Flatland World Cup, the series had been experiencing constant growth in the average number of riders per round since its creation in 2016:

EVOLUTION OF PARTICIPATION IN THE UCI BMX FREESTYLE PARK AND FLATLAND WORLD CUP



When studying the above comparison, it should be noted that from 2018, Flatland joined Park in the UCI BMX Freestyle World Cup. The 2018 season was also the first full UCI World Cup for BMX Freestyle Park since the announcement that it would feature at the Tokyo 2020 Olympic Games. There were five rounds of the UCI World Cup in 2016, four rounds in 2017 and 2018, and three rounds in 2019.

EVOLUTION OF TOTAL ATHLETE PARTICIPATION IN THE UCI BMX FREESTYLE AND FLATLAND WORLD CUP

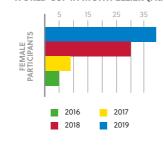


The figures for 2020 are encouraging given the travel restrictions and cancellation of many events due to the Covid-19 pandemic.

WOMEN'S PARTICIPATION IN UCI BMX FREESTYLE PARK WORLD CUP

Women's participation in the highest level of BMX Freestyle Park competition can be seen by taking the participation figures from the annual UCI World Cup round in Montpellier (France):

EVOLUTION OF WOMEN'S PARTICIPATION IN BMX FREESTYLE PARK WORLD CUP IN MONTPELLIER (FRA)



EVOLUTION AND SIGNIFICANT ELEMENTS

In the few years since its integration into the UCI, BMX Freestyle has been embraced by many National Federations, who have developed strong programmes for the discipline. Coaches have been hired, national teams created, and training grounds built. BMX Parks have been built in France, Argentina, Japan, Australia, USA, Switzerland, Great Britain, and Italy, and more are currently being developed. This is an important step forward for BMX Freestyle riders who are increasingly in need of world standard training facilities.

Alongside BMX Park, Flatland is also developing, not least with the introduction of the UCI Individual Ranking in 2020. This provides an extra incentive for riders to participate in as many Flatland events as possible to move up places in the ranking, which in 2020 saw Japanese riders occupy all the top spots.

Meanwhile, the universality of BMX Freestyle Park is reflected in its Men Elite and Women Elite UCI Individual Rankings which in 2020 saw athletes not only from three different counties, but also from three different continents, occupy the three top spots:

Men Elite:

- 1. Logan Martin (AUS)
- 2. Nick Bruce (USA)
- 3. Rimu Nakamura (JPN)

Women Elite:

- 1. Hannah Roberts (USA)
- 2. Charlotte Worthington (GBR)
- 3. Macarena Perez Grasset (CHI)

TOKYO 2020 OLYMPIC GAMES QUALIFICATION

With the postponement of the Olympic Games to 2021, the qualification procedure for BMX Freestyle was slightly modified. The UCI Olympic Qualification Ranking was confirmed to be that of 3 March 2020 combined with the results of the 2021 UCI Urban Cycling World Championships, in Montpellier (France) on 4-8 June.



50 | BMX Freestyle | 51



All-time record female participation was registered at the 2020 UCI Paracycling Track World Championships in Milton, Canada. Integration of paracycling into major events, at all levels, remains a key goal. Classification research continued in 2020 and is aimed at improving the current system and ensuring it is strictly science-based, as required by the International Paralympic Committee (IPC).

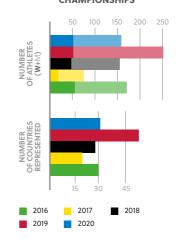
COMPETITIONS

2020 UCI PARA-CYCLING TRACK WORLD CHAMPIONSHIPS

The Mattamy National Cycling Centre in Milton, Canada, was the stage for the 2020 UCI Para-cycling Track World Championships which ran from 30 January to 2 February. The event benefited from an experienced Organising Committee which had also hosted a round of the 2019-2020 Tissot UCI Track Cycling World Cup the previous weekend.

A total of 159 athletes from 31 nations competed over the four days of competition where female participation reached 37% of the total number of athletes, the highest ever at these championships. The 2020 UCI Para-cycling Track World Championships was the last major para-cycling track competition during which nations could earn qualification points for quota places at the Tokyo 2020 Paralympic Games.

EVOLUTION OF PARTICIPATION IN UCI PARA-CYCLING TRACK WORLD



Held as test events in 2019, the Omnium and the tandem team sprint made their debut on the official programme of the 2020 UCI Para-Cycling Track World Championships and were well received by all participating nations.

Twenty-one nations collected medals at the Mattamy National Cycling Centre, with athletes from ten different nations awarded gold and the coveted rainbow jerseys of UCI World Champion. China's strength and depth of talent made them the runaway leaders with 21 medals, nine of them gold. It was a close battle for second place in the overall medals table between Great Britain and Australia: that battle was decided on the final day in Great Britain's favour with a total of 14 medals (seven of them gold).

The 2020 UCI Para-cycling Track World Championships benefitted from dedicated remote coverage on the UCI's social media channels and the UCI website. This year, fans were also able to watch the action live, thanks to a live stream on Flo Bikes which provided daily coverage of the event between 31 January and 2 February. In total, 320,000 people were reached on Instagram whilst event content on Facebook and Twitter was seen by more than 400,000 fans. Recap articles were published on the UCI website and promoted across the UCI's social channels, enabling a detailed review of each day's racing.

2020 UCI PARA-CYCLING ROAD WORLD CHAMPIONSHIPS

As a result of the Covid-19 pandemic, the 2020 UCI Para-cycling Road World Championships, which were due to take place in Ostend (Belgium) from 4 to 7 June, were cancelled at the request of the organisers.

2020 UCI PARA-CYCLING ROAD WORLD CUP

The two rounds of the 2020 UCI Para-cycling Road World Cup in Italy and Canada were also cancelled with both nations meaning to host their events in 2021.

TOKYO 2020 PARALYMPIC

As a result of the Covid-19 pandemic, the IOC, Tokyo 2020, the Japanese and Tokyo metropolitan governments as well as other relevant institutions agreed to postpone the Tokyo 2020 Paralympic Games.

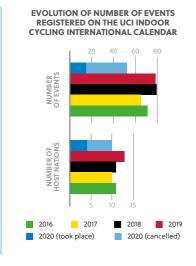
In light of this postponement, the qualification system was adjusted accordingly and the 2021 UCI Para-cycling Road World Cup event which took place between 6 and 9 May 2021 in Ostend, Belgium, served as the final event to earn points towards quota places for the Paralympic Games.

In Japan, para-cycling track events will take place from 25 to 28 August at the Izu Velodrome with the road events taking place from 31 August to 3 September at the Fuji International Speedway.

52 | Para-cycling | 53

2020 UCI INTERNATIONAL PARA-CYCLING CALENDAR

The 2020 UCI Para-cycling International Calendar was greatly affected by the Covid-19 pandemic, with only 28 of 74 registered events taking place - the 2020 UCI Para-cycling Track World Championships, six Class 1 and two Class 2 events as well as 19 National Championships. 17 nations were responsible for hosting these 28 competitions on all five continents. Europe held the most competitions with a total of 13.



20 of the 28 events took place after the safe resumption of the cycling season in line with the Covid-19 protocols put in place by the UCI.

It is worthwhile noting that the number of events in 2019 was boosted due to the qualification procedure for the Tokyo 2020 Olympic Games.



EVOLUTION AND SIGNIFICANT ELEMENTS

INTEGRATION OF PARA-CYCLING INTO MAJOR EVENTS

Following the successful inclusion of a Class 1 event prior to the 2019 UCI Road World Championships in Yorkshire (Great Britain), paracycling road and track will feature at the 2023 UCI Cycling World Championships in Glasgow and Scotland. Para-cycling track will be fully integrated into the track programme. Furthermore, at the 2024 UCI Road and Para-cycling Road World Championships in Zurich (Switzerland), all athletes will use the same circuit and facilities throughout the event. Further integration of paracycling events will be a key goal for the UCI with a special focus at the continental level.

CLASSIFICATION RESEARCH

Research carried out by the Universities of Amsterdam (Netherlands) and Stockholm (Sweden) continued in 2020. Conducted over a four-year period and focusing on the various aspects of classification, this research aims to bring about improvements to the current system and ensure that

it is strictly science-based, as required by the International Paralympic Committee (IPC).

In 2020, the work carried out focused on data analysis of previously collected information as well as planning for a Delphi study to be introduced in 2021. Minor adjustments had to be made to the research plan, such as the postponement of the Classification Forum presentation and the data collection in ablebodied participants.

The research was not unduly affected by the global health situation and will conclude in 2022 as originally planned.

CLASSIFICATION TRAINING COURSE

With the aim of increasing the number of UCI Classifiers and to ensure the ongoing development of the sport, 13 individuals from eight nations benefited from an International Classifier training course which was held at the 2020 UCI Para-cycling Track World Championships in Milton (Canada). Full certification will be awarded to these International

Classifier trainees once practical assessments have been completed under the supervision of experienced International Classifiers at events in 2021.

EVOLUTION OF THE REGULATIONS

Several regulation changes were made during 2020 in preparation for 2021. These included a change to the process in which slots are allocated for the Para-cycling Road World Championships in order to encourage participation at UCI Para-cycling Road World Cups and Class 1 and 2 events while also encouraging the development of Para-cycling Continental Championships. These regulation changes adjust the initial number of slots earned for participating in any Class 1 or Class 2 competition from two to one per gender and sport class. Nations which participate in UCI Para-cycling Road World Cup events and Continental Championships are rewarded with up to two additional slots for ranking in the top 10 and 20 positions.

54 | Para-cycling | 55



Cyclo-cross' growing popularity is undeniable. The number of UCI Cyclo-cross Teams continues to grow and 2020 saw the introduction of UCI Cyclo-cross Pro Teams. The Women Junior category featured for the very first time at the 2020 UCI Cyclo-cross World Championships in Dübendorf, Switzerland.

COMPETITIONS

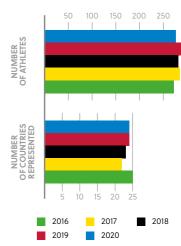
2020 UCI CYCLO-CROSS WORLD CHAMPIONSHIPS

Never in the history of the UCI Cyclo-cross World Championships, held for the first time in 1950, had the event ever taken place at such a venue. On 1-2 February 2020, Men and Women Elite, Men and Women Under 23, Men Junior and, for the first time, Women Junior riders battled for the rainbow jersey on the airfield of Switzerland's Dübendorf airport, near Zurich. It was the eighth time the UCI Cyclo-cross World Championships had been held in Switzerland, the first since 1995, where the event took place in Eschenbach, a stone's throw away from the 2020 venue.

The course was mainly flat, with various obstacles such as wooden barriers and footbridges, and two smalls hills, creating a fast-paced circuit on dirt paths and grass sections.

With a total attendance of 18,300, made up of 11,000 unique spectators, over the two days of competition, the event was a public and sporting success, despite the storms and severe downpours that swept the event.

EVOLUTION OF PARTICIPATION IN UCI CYCLO-CROSS WORLD CHAMPIONSHIPS



The 2020 UCI Cyclo-cross World Championships were broadcast in 111 countries, with a cumulative audience of 53 million, an increase compared to the 2019 UCI Cyclo-cross World Championships (76 countries and 51 million) in Bogense, Denmark.

The 2020 UCI Cyclo-cross World Championships reached a further 13.8 million people across all of the UCI's digital platforms. One of the last UCI events to be held before the pandemic, on-site fans were encouraged to interact with UCI content, helping to gain a total of 15k new followers during the week of the event. Website users increased by 86% compared to 2019, representing a total of 164k people. Mathieu Van der Poel and Ceylin del Carmen Alvarado proved to be popular Elite winners with content posted on their victories obtaining the

highest reach of the event. From Junior to the Elite races, live streams were available on UCI's Facebook page and YouTube channel, enabling fans from around the world to watch the racing.

268 riders from 24 nations travelled to Dübendorf to compete in the event. The single largest contingent of riders came from the Netherlands, with 31 competitors, followed by Belgium with 27, while only three nations were represented by a single competitor.

Dutch dominance was the order of the 2020 UCI Cyclo-cross World Championships with eight medals in four races. With 46 participants from all around the world, the inaugural Women Junior race saw Shirin van Anrooij from the Netherlands and her compatriot Puck Pieterse power to a spectacular podium top two ahead of the Pan-American Junior Champion Madigan Munro (USA).

Ceylin del Carmen Alvarado triumphed in the Women Elite race ahead of her Dutch compatriots Annemarie Worst and Lucinda Brand.

The Men Elite final saw
Dutchman Mathieu Van der
Poel take gold and his third
rainbow jersey in this event,
Great Britain's Tom Pidcock an
impressive silver and Toon Aerts
with the bronze, the first of seven
Belgians in the top ten.

56 | Cyclo-cross | 57

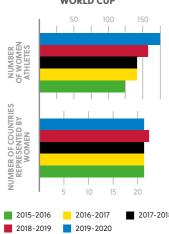
2019-2020 TELENET UCI CYCLO-CROSS WORLD CUP

The 2019-2020 Telenet UCI Cyclo-cross World Cup consisted of nine rounds in six different countries: Waterloo and Iowa City (USA), Bern (Switzerland), Tábor (Czech Republic), Koksijde, Namur and Heusden-Zolder (Belgium), Nommay (France) and Hoogerheide – Provincie NoordBrabant (Netherlands).

Two rounds of the UCI World Cup were held outside Europe - for the fourth year in a row showing its popularity on the American continent. There was a significant increase (+11.4% compared to the previous season) in the participation of female riders, whilst the number of nations represented remained stable. The round in Hoogerheide - Provincie Noordbrabant, with 22 nations in attendance, saw a record 48 Women Under 23 athletes take part.

In total, 29 broadcasters from 84 countries covered the 2019-2020 Telenet UCI Cyclo-cross World Cup, attracting a cumulative audience of 89.5 million viewers (+10% compared to the previous season), a record for the series, for the same number of rounds.

EVOLUTION OF WOMEN'S
PARTICIPATION IN UCI CYCLO-CROSS
WORLD CUP

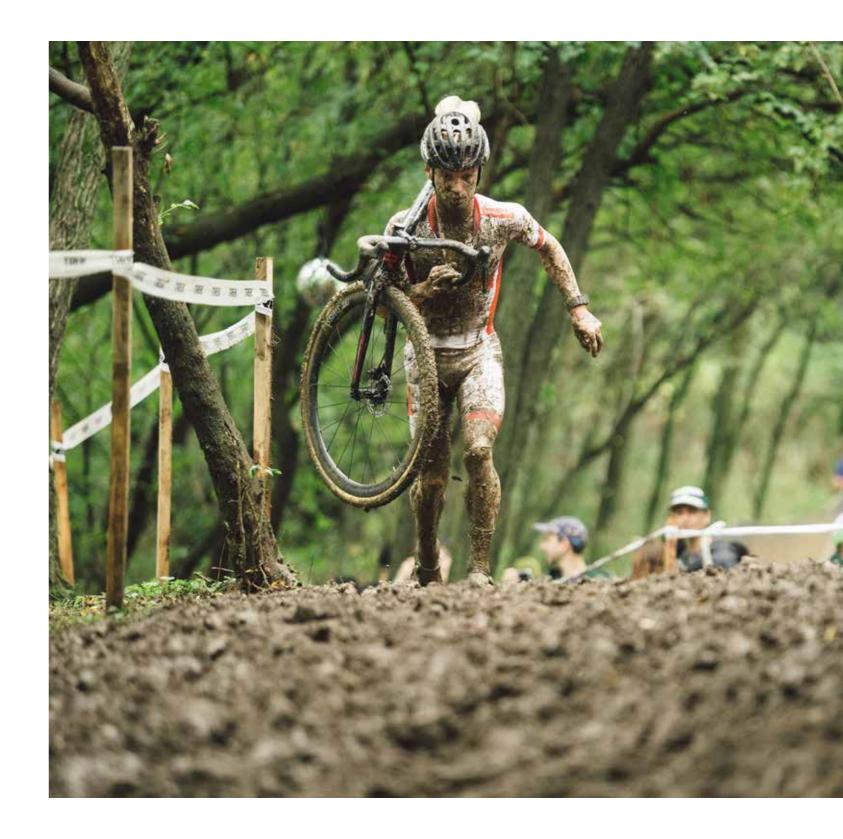


Belgium, the Czech Republic, France, the Netherlands and Slovakia were the top five markets for the UCI Cyclo-cross World Cup in terms of cumulative audience. The round in Nommay, France, had the largest audience of the series in terms of dedicated coverage (4.27 million).

The 2019-2020 Telenet UCI Cyclocross World Cup was live streamed across both Facebook and YouTube, enabling fans to watch all the Elite races across the nine rounds of racing. Across the season, 514 thousand views were generated on YouTube across all content (live streams and highlights) whilst Facebook

received a total of 3.4 million views for all content posted during the season. Live updates from each round were posted on Twitter @UCI_CX, allowing fans to follow the action from their phones with a total of 3.6 million impressions received across the season on that platform. UCI Instagram Takeovers continued to be a popular activation, allowing fans to get an exclusive insight into how riders prepared for each event.

On the sporting side, consistent performances from Belgian Toon Aerts throughout the season sealed the overall win for the third year in a row, without him ever winning any rounds of this series. In the Women Elite category, Annemarie Worst took three victories on her way to the overall triumph (in Bern, Tábor and Nommay). In the Women Under 23 category, Ceylin del Carmen Alvarado (NED) was the overall winner, dominating for the second year in a row. Meanwhile, young Swiss talent Kevin Kuhn had a breakthrough season in the Men Under 23 category, with three victories (Bern, Namur, and Heusden-Zolder) and two second places (Tábor and Nommay). Finally, Thibau Nys (BEL) was the overall World Cup winner in the Men Junior category.

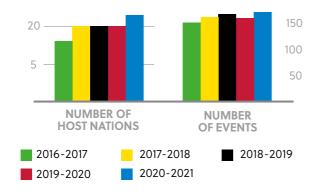


58 | Cyclo-cross | 59

UCI CYCLO-CROSS INTERNATIONAL CALENDAR

171 events in 23 countries were originally registered on the 2020-2021 UCI International Cyclocross Calendar. This number was reduced to 54, 30 of which were held in Belgium, due to the cancellations of competitions in the context of the Covid-19 pandemic. Five rounds of the 2020-2021 UCI World Cup were maintained by Flanders Classics, following a strict sanitary protocol. Growth has been steady for the past five years both in terms of events registered and the number of different nations.

EVOLUTION OF NUMBER OF EVENTS ON THE UCI CYCLO-CROSS INTERNATIONAL CALENDAR

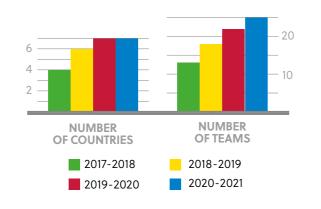


UCI CYCLO-CROSS TEAMS

The number of registered UCI Cyclo-cross Teams once again increased significantly, from 22 in 2019 to 25 in 2020. All teams emanated from Europe, except one team from the American continent.

2020 saw the introduction of UCI Cyclo-cross Pro Teams; a status enabling the team to participate in UCI events in road cycling, with rights and obligations equivalent to the UCI Continental Teams (Men and Women). Two teams from Belgium and one from France registered for this status.

EVOLUTION OF NUMBER OF UCI CYCLO-CROSS TEAMS



EVOLUTION AND SIGNIFICANT ELEMENTS

Like all the other disciplines, cyclo-cross saw its 2020-2021 events hampered during the health crisis, either by administrative or travel restrictions. With an economic model often based on the presence of a large audience, events being closed to the public forced many organisers to cancel. The 2020-2021 season would have seen the launch of major changes to the UCI Cyclo-cross

World Cup with 14 rounds instead of the usual nine over the last four years. Flanders Classics, the new organisation, marketing, sponsorship and partial TV rights holder of the UCI Cyclo-cross World Cup, has ambitious plans for the discipline.
Without changing the format of the events, which are still as spectacular as ever, the rule changes introduced in 2020 aimed to support a geographical

rebalancing while concentrating the participation of the best athletes in the UCI Cyclo-cross World Cup. Reduced to five rounds, the 2020-2021 UCI Cyclocross World Cup would not take full advantage of these changes. On the sporting side, cyclo-cross riders are delivering incredible performances in the road and mountain bike disciplines, helping to promote the discipline's physical and mental benefits.



60 | Cyclo-cross | 61



The last five years have seen the UCI Trials International Calendar remain stable. The introduction of a new format in previous years has increased the appeal of the highly technical discipline, ensuring its continued evolution.

COMPETITIONS

2020 UCI URBAN WORLD CHAMPIONSHIPS - TRIALS

The UCI Urban World Championships, which include the trials discipline, were not held in 2020 due to the Covid-19 pandemic.

2020 UCI TRIALS WORLD CUP

Encompassing a total of five rounds, the 2020 UCI Trials World Cup due to take place in Salzburg (Austria), Val di Sole-Trentino (Italy), Lenzerheide (Switzerland), Wadowice (Poland) and Il Ciocco-Tuscany (Italy) was cancelled at the request of each organiser as a result of the global health situation.

Between 2015 and 2019, the UCI Trials World Cup average participation stands at 121 riders from 24 nations.

2020 UCI TRIALS WORLD YOUTH GAMES

The 21st edition of the UCI Trials World Youth Games, the traditional launching pad for elite riders, was due to take place in Cordon (France) but was cancelled at the organiser's request.

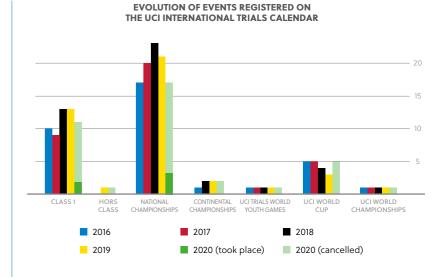
A major objective in any young riders' burgeoning trials career, this event showcases the very best in the Under 16 category. In ten years, participation has grown exponentially, from 83 riders from eight countries in 2008 to 183 riders from 16 countries in 2018.

STATISTICS

UCI TRIALS INTERNATIONAL CALENDAR

Since 2016, the number of events registered on the UCI International Trials Calendar has remained steady, with most held on the European Continent. In 2020, 38 events had originally been registered with the UCI.

Despite several cancellations due to the global health situation, a total of 14 National Championships took place in the Czech Republic, Denmark, Finland, France, Germany, Hungary, Italy, Netherlands, Norway, Poland, Slovakia, Spain, Sweden and Ukraine. Another two C1 events took place at the end of the season in France and Slovakia.



Trials | 63



With no rounds of the UCI Artistic Cycling World Cup or the UCI Cycleball World Cup and the cancellation of the UCI Indoor Cycling World Championships, athletes are looking forward to a fuller 2021 season.

Organisers of cancelled events were committed to hosting events in 2021.

COMPETITIONS

2020 UCI INDOOR CYCLING WORLD CHAMPIONSHIPS

The 2020 UCI Indoor Cycling World Championships in Stuttgart (Germany) were cancelled due to the COVID-19 pandemic, but the local organising committee agreed to host the 2021 UCI Indoor Cycling World Championships instead.

2020 UCI ARTISTIC CYCLING WORLD CUP

Originally planned to include three rounds and the Final, the UCI Artistic Cycling World Cup was reduced to one round: the season-opener in Koblach (Austria) on 29 February. The pandemic was already making its presence felt, with only eight National Federations (Austria, Germany, Switzerland, Japan, Spain, Italy, Turkey and Greece) represented in Austria. The delegations from Hungary, Luxemburg and Portugal were forced to cancel their participation at short notice due to local restrictions.

The remaining rounds had been scheduled to take place in Komárno (Slovakia) on 27 June and Hong Kong on 8 August, followed by the Final in Albstadt (GER) on 21 November. The respective Local Organising Committees of these three cancelled events had agreed to host rounds of the UCI Artistic Cycling World Cup in 2021. Unfortunately, Komárno and Hong Kong were again forced to cancel in 2021.

2020 UCI CYCLE-BALL WORLD CUP

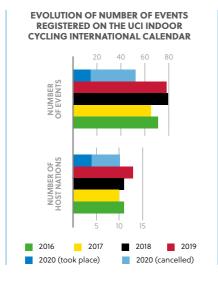
All 8 rounds of the UCI Cycleball World Cup events had to be cancelled due to the COVID-19 pandemic.



64 | Indoor cycling | 65

UCI INDOOR CYCLING INTERNATIONAL CALENDAR

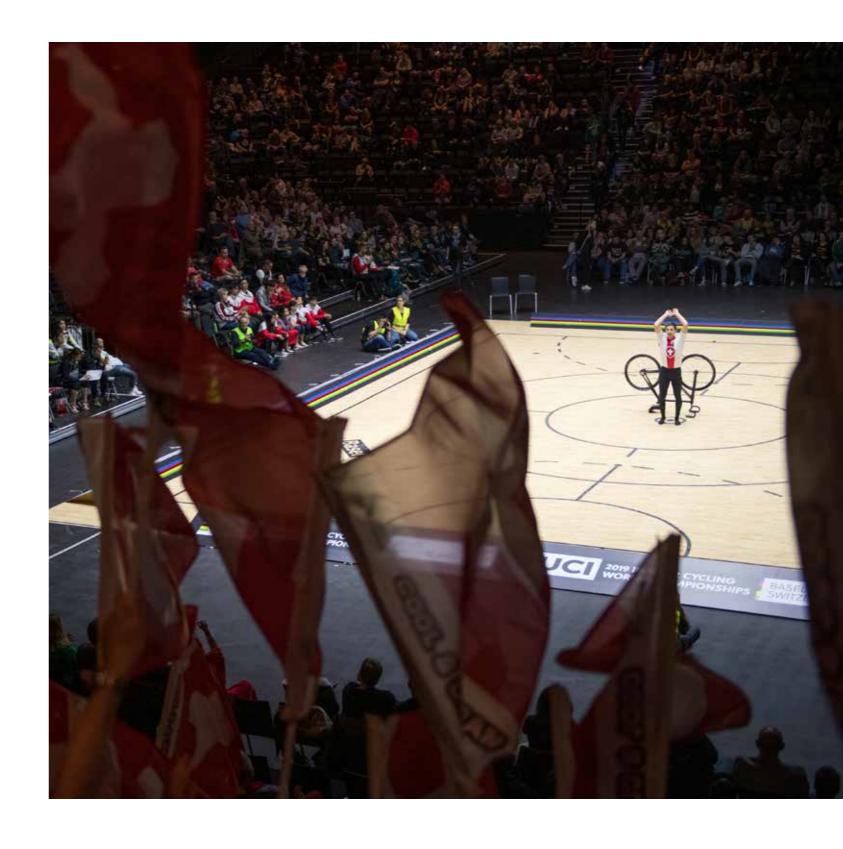
In total, 52 indoor cycling events were registered on the UCI International Calendar in 2020. Only 14 of these took place, with the remainder being cancelled or postponed to 2021.



The reduction in the number of events originally registered for 2020 can be explained by the fact that organisers often register their events as the year progresses rather than finalising registration before 31 December of the previous year.

EVOLUTION AND SIGNIFICANT ELEMENTS

The UCI's partner Indoor Cycling Worldwide (ICWW) introduced a digital form of artistic cycling event. Initially developed to deliver the Wormser Kunstradsport Cup in Germany on 10 October, they also hosted three rounds of a 2020 ICWW Online Cup. Athletes from six nations (Belgium, Germany, Austria, USA, Switzerland and Hungary) and their different regions competed against each other without physically being in the same hall. Commissaires were able to evaluate the performances remotely thanks to live streams of the performances.



66 | Indoor cycling | 67



Important steps were made in the development of cycling esports in 2020, a year when its worldwide popularity, already growing fast, was boosted by the Covid-19 pandemic. Cycling esports underwent exponential growth as hundreds of thousands of cyclists worldwide, finding themselves in lockdown and unable to train outside, subscribed to cycling esports platforms.

COMPETITIONS

UCI CYCLING ESPORTS WORLD CHAMPIONSHIPS

In collaboration with Zwift, the inaugural UCI Cycling Esports World Championships took place on 9 December. Originally planned to unite participants in the same arena with public in the stands, the event was held remotely due to the Covid-19 pandemic. All athletes used the same brand and model of smart trainer, provided by Zwift via a partnership with Garmin-Tacx, to ensure consistency of power measurement.

In the Women Elite category, 53 riders from 19 countries participated, while 77 riders from 21 countries were at the start of the Men Elite race. Both men and women tackled exactly the same 50.035km course on the Watopia Figure 8 Reverse, with the following result:

Women Elite:

- 1. Ashleigh Moolman-Pasio (RSA)
- 2. Sarah Gigante (AUS)
- 3. Cecilia Hansen (SWE)

Men Elite:

- 1. Jason Osborne (GER)
- 2. Anders Foldager (DEN)
- 3. Nicklas Pedersen (DEN)

The event was televised live globally via Eurosport and enjoyed a strong following across all the UCI's social media channels. Statistics of relative content posted between 7 and 13 December, including the two winner interviews, showed a reach of 380,000 on Facebook with 21,000 video views.

Instagram registered a post reach of 427,000, a story reach of 704,000 and 40,000 video views. Meanwhile Twitter and YouTube enjoyed respectively 1.6 million and 99,000 impressions, and 39,000 and 4,400 video views.

The next edition of the UCI Cycling Esports World Championships, in February 2022, will again be organised entirely remotely. It is envisaged that from 2023, participants will compete in the same physical location, such as a studio or esports arena.

Riders and nations will qualify for the UCI Worlds via virtual qualification events

EVOLUTION AND SIGNIFICANT ELEMENTS

INTRODUCTION OF UCI REGULATIONS

The initial UCI Regulations for cycling esports were introduced in January 2020 with the goal of establishing the core principles of sporting fairness and integrity across all cycling esports platforms. These regulations will be further developed as cycling esports evolves.

RACES FOR PROFESSIONALS

With many cycling events cancelled or postponed due to the pandemic, cycling esports also provided stakeholders with a tangible alternative to traditional competitions. Virtual versions of the Tour of Flanders, Tour de Suisse, and Tour de France were organised on the various cycling esports platforms, providing a certain continuity to the men's and women's professional cycling calendars.

68 Cycling Esports 69



DEVELOPMENT

The exceptional situation created by the Covid-19 pandemic was the opportunity to review and implement innovative working methods whilst continuing to provide a high-quality service to all our Continental Confederations, National Federations and cycling stakeholders worldwide.

The creation of tools adapted to delivering key content remotely was at the core of the strategy to enable continued information flow and stay in contact with all regions and territories. The UCI Congress, training courses, videoconferences and webinars were all delivered either on a virtual platform or in a hybrid format.

Significant cost reductions from these innovations, to be

maintained beyond 2020, will enable greater reinvestment in development projects, specifically in the context of the UCI Solidarity Programme, supporting National Federations and Continental Confederations in their long-term endeavours.

In addition to these developments, this year has enabled the UCI World Cycling Centre (WCC) to consolidate its strategy in terms of athlete detection and monitoring, both remotely and in person. Although all Olympic disciplines were severely disrupted, new support systems were put in place to monitor the health and fitness programmes of the selected athletes or those in the process of being selected for the Tokyo 2020 Olympic Games.

INTERNATIONAL RELATIONS

2020 UCI CONGRESS

The 189th Congress, the annual gathering for UCI affiliated National Federations, was held on 5 November 2020 in an entirely virtual format for the first time in its history due to the restrictions necessitated by the world health situation (Covid-19 pandemic). Delegates from 115 National Federations affiliated to the UCI participated in the event, which covered all the key topics and activities of the UCI. This enabled the dissemination of significant information to all National Federations on the actions undertaken by the institution in the previous 12 months. The event also featured a presentation from the International Testing Agency

A new member joined the UCI at its 2020 Congress, which voted in favour of the affiliation of the National Federation of Palestine, bringing the number of UCI member National Federations to 197. Moreover, the UCI Congress decided to exclude the Federación Ciclista de Chile, the Bulgarian Cycling Union and the Cycling Association of Montenegro for serious violations of their obligations pursuant to the UCI Constitution, in particular

concerning governance and financial obligations. Three new Federations were then affiliated for these three countries: the Federación Deportiva Nacional de Ciclismo de Chile, the Bulgarian Cycling Federation and the Montenegro Cycling Federation.

UCI NEWSLETTER

The UCI Newsletter acted as the main channel of communication with National Federations and the global cycling family, providing them with key information during this challenging year. This publication is distributed to over 3,200 subscribers, an increase of 13.5% compared to 2019, including National Federations, riders, teams, event organisers and Commissaires, amongst others.

In 2020, 22 editions of the UCI Newsletter were published (in English, French and Spanish). These represent 12 monthly editions, five special editions concerning the Covid-19 pandemic, related sanitary protocols and measures put in place by the UCI, three special editions on regulation changes approved by the UCI Management Committee at

its meetings, an edition on the UCI International Calendar registration procedure and an edition concerning the 2020 UCI Road World Championships in Imola – Emlia-Romagna, Italy.

UCI WEBINARS

2020 saw a transition to the hosting of events virtually to ensure ongoing communication and support to National Federations and Continental Confederations. Individual webinar sessions were organised for the four National Federations newly affiliated at the 2020 UCI Congress.

The Federación Deportiva
Nacional de Ciclismo de
Chile, the Bulgarian Cycling
Federation, the Montenegro
Cycling Federation and the
Palestinian Cycling Federation
attended sessions with key UCI
staff from relevant departments
and services covering all the key
topics, activities and tools of the
UCI. These sessions ensured
full support to the National
Federations from the start of
their membership to the UCI.

Furthermore, the Sports and IT Departments delivered three UCI

70 | Development | 71

DataRide sessions in December to the four newly affiliated National Federations, as well as a targeted list of National Federations requiring support. These webinars specifically focused on the issuance and renewal of licences on the platform.

The success of these webinars in a virtual format will be consolidated in 2021 and extended to the different areas of expertise and activities of the institution.

NATIONAL FEDERATIONS' CLASSIFICATION

The UCI revised the National Federations' classification system for the period from 2020 to 2022. A new methodology was devised, based on three key criteria, namely, wealth, activity and popularity. Each criterion has a different weighting and serves to attribute points to the National Federation, with the total final score of the National Federation determining its group classification (1, 2, 3 or 4).

The first criterion, wealth, accounts for 50% of the final score. It represents the Gross Domestic Product (GDP) per capita of a National Federation's country. The second criterion, activity, represents 25% of the final score and stands for the total number of races (international and national) hosted by a National Federation. The last criterion, popularity, indicates the number of licensees within a National Federation and corresponds to 25% of the final score.

Along with those three criteria, additional rules were taken into consideration to move a National Federation from one group to the other, namely, the presence of a UCI WorldTeam, the existence of a UCI WorldTour

event and a National Federation with a budget of more than 10 million EUR, all move classification up by one group. A devaluation of the currency of a National Federation of more than 20% against the Swiss Franc (since last publication) will result in a re-calculation of its GDP and subsequent reclassification.

Furthermore, small nations with fewer than one million inhabitants classified in Group 2 pay 50% of their annual subscription.

UCI SOLIDARITY PROGRAMME

In line with Agenda 2022, the UCI Solidarity Programme was set up to support the Continental Confederations and National Federations in the development of cycling in their respective territories, within a structured, sustainable and progressive framework. National Federations classified in groups 3 and 4 are in greatest need of support and represent 73% of the 197 members for which the UCI Solidarity Programme provides support.

The three key areas of the UCI Solidarity Programme – education, equipment, funding for special projects - provide aid to the Continental Confederations and these less developed National Federations, with the aim of increasing their autonomy and independence.

In 2020, a total of 87 applications were approved by the UCI Management Committee: 28 applications from the Continental Confederations and 59 from the National Federations. The total budget for UCI Solidarity projects approved in 2020 amounted to CHF 1,076,385.

Continental Confederations

| | 2020 |
|------------------------------|------|
| Education | 17 |
| Equipment | 2 |
| Funding for special projects | 9 |
| | 28 |
| National Federations | |
| | 2020 |
| Education | 23 |
| Equipment | 29 |
| Funding for special projects | 7 |
| | |

By year end, 31 of the 87 projects (35%) had been implemented by the UCI and UCI World Cycling Centre (WCC). The global health situation and various restrictions meant that some of the Continental Confederations and National Federations projects approved could not be delivered. Where appropriate, these were deferred to 2021.

In this context, the UCI and UCI WCC collaborated to implement innovative ways in which to deliver the approved UCI Solidarity projects, specifically in terms of education. An e-learning platform had been elaborated previously by the WCC Education Unit and, in 2020, content was extensively adapted and updated to ensure the delivery of high-quality Level 1 online courses for mechanics, coaches and National Commissaires.

The platform was launched in December, enabling two coaching courses to be held virtually for 43 participants from two nations within the framework of the UCI Solidarity Programme. Cost effective and allowing for a greater number of participants, this initiative will continue in 2021 and beyond – freeing much needed resources and budget for investment in larger and longer-term projects for the Continental Confederations and National Federations.

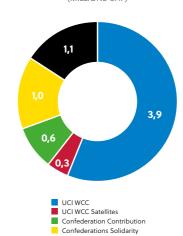
Approved bike donations under the 2020 UCI Solidarity Programme

Countries to be delivered in 2021

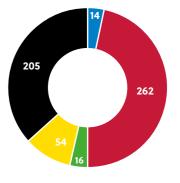
| Nepal | 10 |
|-----------------------------|--------|
| Afghanistan | 20 |
| Turkmenistan | 6 |
| Bangladesh | 12 |
| Brunei Darussalam | 6 |
| Sri Lanka | 6 |
| Tajikistan | 8 |
| Djibouti | 8 |
| Chad | 10 |
| Sao Tome and Principe | 6 |
| Botswana | 10 |
| Mauritania | 15 |
| Tanzania | 6 |
| Guatemala | 8 |
| Saint Lucia | 16 |
| Antigua & Barbuda | 10 |
| Grenada | 6 |
| Panama | 12 |
| Peru | 1 |
| Suriname | 10 |
| Kosovo | 10 |
| | 196 |
| Countries delivered in 2020 | #bikes |
| Jordan | 5 |
| Uzbekistan | 20 |
| Tunisia | 6 |
| Lesotho | 15 |
| Egypt | 12 |
| Georgia | 6 |
| Moldavia | 6 |
| Azerbaijan | 8 |
| Ukraine | 8 |
| Croatia | 6 |
| Romania | 12 |
| | 104 |

The total number of approved bike donations reached 300, for a total of 31 requests. Working in close collaboration with the UCI WCC workshop, 12 requests were fulfilled, representing 92 bikes sent to National Federations.





CONFEDERATIONS AND SATELLITES UCI SOLIDARITY (THOUSAND CHF)



- Asian Cycling Confederation (ACC)
 Confédération Africaine de Cyclisme (CAC) & WCC Africa
 Confederacion Panamericana de Ciclismo (COPACI)
 Oceania Cycling Confederation (OCC)
 Union Européenne de Cyclisme (UEC)
- Unfortunately, the closing of many countries' borders and the

many countries' borders and the reduction in production faced by UCI WCC partners prevented the delivery of some equipment.

To ensure all Continental Confederations and National Federations' 2020 requests are fulfilled, the UCI Management Committee decided that the remainder of the approved projects would be delivered during the first semester of 2021 (17 education projects and 22 equipment requests). Projects pertaining to the funding of competitions or events planned in 2020 were, however, cancelled.

In the end, UCI Solidarity funding in 2020 totalled CHF 370,555, with the Continental Confederation projects receiving CHF 225,509 and National Federations CHF 145,046.

In addition to the abovementioned development activities, in 2020, the UCI offered support to Lebanon after it suffered considerable damage from an explosion in Beirut. The UCI Management Committee approved an exceptional grant of 10,000 CHF to the National Federation to fund the sourcing of temporary infrastructures and to support operating challenges. Finally, in 2020, it was decided that the eight Continental Confederations' associate members would benefit from the UCI Solidarity Programme within the UCI's contribution to the Continental Confederations.

Evolution of the UCI Solidarity Programme in 2021

With the aim of delivering more powerful and significant UCI Solidarity projects, new criteria to be applied to the UCI Solidarity Programme were approved in 2020 for implementation in 2021 and onwards. Indeed, any project requested must have the support and involvement of another entity, namely, government and/or local authorities, National Olympic Committee and, if possible, sponsors or partners.

A reporting system has been put in place by the UCI for all approved UCI Solidarity projects to ensure feedback is received and analysis and impact of the projects can be measured and acted upon.

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The evolution of the UCI Solidarity Programme is essential to the ongoing development of cycling across the world. These new criteria aim to increase the quality and sustainability of the UCI Solidarity projects submitted and enable the UCI to better support National Federations before, during and after implementation.

NATIONAL FEDERATION DEVELOPMENT STRATEGY GUIDE

A working group was created by the UCI Solidarity and Emerging Cycling Countries Commission to develop a guide to support National Federations in the structuring of their development strategies. This guide will enable National Federations to better assess their internal and external environment and therefore prepare a development strategy suited to their needs and goals.

Aimed at any National Federation willing to implement a solid development strategy, this guide will be published in 2021 and will be an essential tool for National Federations in developing and promoting the sport of cycling in their respective nations.

UCI CONTINENTAL ADVISERS

The UCI Continental Advisers, who, since 2020, report directly to the International Relations Services and support the Sports Department, have been given wider remits with the aim of supporting the development of cycling in all its forms and on every continent, notably but not exclusively, within the various UCI WCC Satellite Centres around the world.



UCI WORLD CYCLING CENTRE

The UCI World Cycling Centre (WCC) in Aigle, Switzerland, is an elite coaching and training centre that constitutes a major asset in the development of cycling, alongside the Continental Confederations and National Federations. It is also the headquarters of the UCI.

In 2020, the Covid-19 pandemic forced the UCI WCC to close its doors from mid-March to mid-June. Thereafter, a gradual return to work was carried out in compliance with the standards laid down, Switzerland's Federal Office of Public Health (OFSP) and numerous protection and hygiene measures were put in place.

TRAINING OF ATHLETES AT THE UCI WCC

The UCI WCC's role is to identify the potential of athletes and to support them in their preparations for the biggest competitions – UCI World Cups, UCI World Championships and the Olympic Games in particular – and for joining professional, national or regional teams.

The global health situation required UCI WCC trainees to return to their respective countries in March 2020. UCI WCC coaches remained in contact with their athletes virtually, continuing to provide coaching support and guidance. This ensured the riders maintained their physical fitness and technical skills.

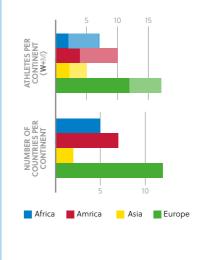
As Covid-19 restrictions relaxed in May 2020, various rules and safety measures were put in place and athletes began returning to the UCI WCC at the beginning of July to resume their training in person.

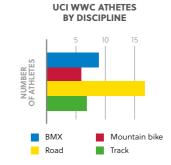
Despite the challenging situation, 39 athletes from 26 countries emanating from four continents made use of the UCI WCC facilities and were led by the UCI WCC's expert coaches in Aigle.

Furthermore, this year saw the

organisation of the athletes' accommodation and daily lives at Mon Séjour, in the centre of Aigle, undergo significant changes. All meals were taken at Mon Séjour in the athletes' living quarters instead of the UCI WCC restaurant, and special emphasis has been placed on providing athletes a structured framework and routine.

GEOGRAPHICAL BREAKDOWN OF ATHLETES TRAINING AT UCI WCC





Road

The WCC Team, the UCI Women's Continental Team, was composed of eight riders, each from a different country (Barbados, Belarus, Canada, Chile, Czech Republic, Ethiopia, Lithuania and Slovakia). They benefitted from training in Portugal at the beginning of the year but had to return to their respective homes by mid-March, after which they were monitored daily by their coaches and physiotherapist.

Additionally, a group of four young athletes joined the WCC Team as part of the strategy to detect and develop new talents. On return to the UCI WCC in July, these riders trained alongside the centre's more experienced athletes, with the aim of joining the WCC Team in 2021.

A group of eight Under 23 riders made up the WCC Men's team but due to the postponement and cancellation of races, their season ended relatively early. A team was found for each of them. The strategy going forward is to forgo the WCC Men's Team and for the UCI WCC to re-establish links with the top amateur and professional training teams in major cycling nations, placing selected trainees within these structures.

From 2021 onwards, the development of this category will be carried out in a targeted manner in collaboration with National Federations wishing to obtain support from the UCI WCC for athletes with outstanding talent. This support will be subject to the evaluation of each rider's profile and potential and will depend on the number of requests as well as the calendar of races on European territory.

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Track

Four of the six UCI WCC athletes competed in the final round of the 2019-2020 Tissot UCI Track Cycling World Cup in Milton (Canada) at the end of January.

The UCI Track Cycling World Championships presented by Tissot in Berlin at the end of February was the last event attended by the group before the closure of the UCI WCC in March.

After a period of distance training, the group of six track trainees resumed their training at the beginning of the summer. By year end, five of the trainees remained in Switzerland to continue their training at the UCI WCC in preparation for the 2021 Tissot UCI Track Cycling Nations Cup.

Four of these athletes, Kwesi Browne (TTO), Nicholas Paul (TTO), Jaïr Jestyn Tjon En Fa (SUR) and Jean Spies (RSA) qualified to compete at the Tokyo 2020 Olympic Games during the summer of 2021.

Mountain bike

Training at the UCI WCC since 2018 on an Olympic Solidarity scholarship, Tumelo Makae, an athlete from Lesotho, continued to work towards a potential qualification for the Tokyo 2020 Olympic Games, via the award of a tripartite place for the mountain bike cross-country Olympic (XCO) race in the event of a qualified nation deciding to not use its quota allocation.

Between October and November, three athletes from Japan, Estonia and Israel also came to the UCI WCC to train.

BMX

The BMX trainees started the year in Brisbane, Australia, at a month-long training camp before competing in the first two rounds of the 2020 UCI BMX Supercross World Cup in Shepparton at the beginning of February.

After their return to Switzerland, the riders had to travel back to their respective homes in mid-March following the closure of the UCI WCC. BMX coach, Liam Phillips, continued to coach and guide the athletes from a distance via message, video chat and phone.

In November, two talented athletes joined the UCI WCC; Niek Kimmann (NED) to prepare for the Tokyo 2020 Olympic Games, and a young Swedish athlete, Einar Lindberg, to train towards qualification for the Paris 2024 Olympic Games.

Niek Kimmann has spent most of the last five years at the top of the world rankings and will be one of the favourites to win gold in Tokyo. He has also taken on the role of UCI WCC ambassador and mentors young athletes. His role has included promoting the UCI WCC's facilities, support, and infrastructures via social media.

BMX group, Sae Hatakeyama (JPN), Yoshi Nagasako (JPN), Niek Kimmann (NED), Simon Marquart (SUI) and Zoé Claessens (SUI) have qualified to compete at the Tokyo 2020 Olympic Games, during the

Five of the athletes in the

UCI 2020 ROAD WORLD CHAMPIONSHIPS IN IMOLA-EMILIA-ROMAGNA (ITALY)

Within the framework of the UCI Solidarity Programme, the UCI WCC aided six National Federations during the 2020 UCI Road World Championships. Seven athletes including three women, Eyeru Gebru (Ethiopia), Amber Joseph (Barbados) and Catalina Soto Campos (Chile) who were part of the WCC Team and four men, Merhawi Kudus (ERI), Amanuel Ghebreigzabhier (ERI), Elchin Asadov (AZE) and Wais Ahmad Badreddin (SYR) participated in these Championships with the support of the UCI WCC. They benefited from the WCC's on-site structure and professional staff, enabling them to take part in the Championships in the best possible conditions.

ATHLETES' MEDICAL CARE

Beyond the standard medical monitoring of UCI WCC athletes, a partnership has been established with Motion Lab, a local performance monitoring structure. This therapeutic and performance sports institute is based in Mont-sur-Lausanne, in Switzerland, and its state-of-theart laboratory offers performance analysis, research, development, and consultancy services for elite athletes.

The objective is to create an ongoing partnership with the UCI's Medical Director to ensure the best use of Motion Lab's expertise, its equipment and facilities for better performance management of the UCI WCC athletes. This set-up also aims to support coaches in their preparation strategies for highlevel athletes.

UCI WCC EDUCATION

The first three months of the year saw the delivery of four Level 1 courses for mechanics with a total of 38 participants from Australia and China and two coaching courses with 40 participants from Thailand and Somalia.

Thereafter, all coaching, mechanics and Commissaires' courses were suspended between March and September 2020. The activities at international level within the framework of the UCI Solidarity Programme were postponed until December 2020.



76 Development Development

Online courses for coaches

The lack of training activities between March and September prompted an overall review of the coaches' courses content, resulting in the launch of the Level 1 course for coaches on the e-learning platform in December. Two online courses welcomed 43 participants from Latvia and Trinidad and Tobago, both financed via the UCI Solidarity Programme.

Online courses for Commissaires

The Sports Department, through its Commissaires Unit and in close collaboration with the UCI WCC Education Unit, developed and launched several online training courses for National Commissaires. A total of 732 participants attended, representing 80 National Federations.

Mechanics course for UCI WCC athletes

For the very first time, two Level 1 mechanics courses were held for the athletes training at the UCI WCC. The five riders of the mountain bike group benefitted from a course in October, followed by five athletes from the track group the next month. This course enabled trainees to acquire basic mechanical notions and to learn how to maintain and repair their bikes.

Women's Sport Leadership Academy (WSLA)

The UCI WCC teamed up with other International Federations and the International Olympic Committee (IOC) for an initiative aiming to increase the number of female coaches working with athletes competing at continental, international and Olympic level.

Two high performance cycling coaches – Ana Rita Vigario, of Portugal, and Slovakia's Livia Hanesova - joined more than 20 other women coaches for rowing, rugby, wrestling, triathlon, and tennis on the Women's Sport Leadership Academy High Performance Coaches (WSLA HPC) programme.

The 14-month programme, developed in partnership with the International Olympic Committee's (IOC) Olympic Solidarity and delivered by the University of Hertfordshire (GBR), saw the coaches undergo one residential week at the university in Hatfield in November 2019, followed by online courses in 2020 and the beginning of 2021.

The two cycling coaches will finish the sport-specific part of the programme at the UCI WCC in Aigle, Switzerland, in 2021 by completing the UCI WCC Level 3 coaching course.

This training programme supports Recommendation 6 from the IOC Gender Equality Report (March 2018), encouraging "Balanced gender representation for coaches selected to participate at the Games". The aim of the course has been to develop the participants' knowledge, skills, experience, leadership qualities and confidence.



UCI WCC SATELLITES

A new strategy to be implemented for the UCI WCC Satellites is currently being finalised and will involve more implication from the Continental Confederations and National Federations while encouraging cooperation with local and national actors and institutions.

This strategy will include different levels of involvement, from national to continental level. A possible evolution within development teams, from the best amateur level to UCI WorldTour level, could be envisaged.

The award of a UCI WCC label will be based on projects linked to the detection of young talents, their training and support. The development of training for coaches, Commissaires and mechanics on the continents will be considered in the labelling process. An approach based on competitions being organised for the 14-18 age category is to be considered during 2021.

UCI World Cycling Centre Africa

In 2019, a Memorandum of Understanding was signed between the UCI World Cycling Centre Africa and the Drakenstein Municipality to support the centre's relocation to Paarl as well as the development of cycling in the region. Although funding was suspended in 2020 in the context of the global health situation, it is set to continue in 2021 and 2022.

In 2020, work between the UCI WCC and the UCI World Cycling Centre Africa has been carried out with the aim of pooling physical preparation tools and making them available to the athletes monitored throughout the world.

A training camp to prepare athletes for the 2020 African Road Championships took place between 19 January and 19 March 2020. Once the global health situation worsened at the end of March, training was conducted via messaging initially with 15 athletes, growing to 45 by year end, including several National Federation coaches.

The UCI WCC Africa, working alongside the Prince Albert Community Project in association with the Prince Albert Community Trust (PACT), provided education sessions on the various cycling disciplines, basic mechanic skills and basic bike set-up.

A long-term strategy, Agenda Africa 2025, has been elaborated and will be rolled out during the period spanning 2021-2025, ensuring the promotion and development of cycling on the African continent.

UCI WCC ADMINISTRATION

Securing the working procedures of the UCI World Cycling Centre

At the meeting of the Foundation Board and the Executive Committee of the UCI WCC in November 2019, UCI President David Lappartient announced the creation of a working group responsible for carrying out a complete analysis of the functioning and operations within the UCI WCC.

This comprehensive assessment led to the development of recommendations for the Foundation Board and the Executive Committee to ensure total transparency at the centre.

During 2020, this working group conducted three sessions. The UCI WCC agreement emanating from this working group will be finalised in 2021.

INFRASTRUCTURES

Sporting infrastructures

The renovation of the BMX Racing track and the construction of the new pump track were completed in July. The latter was an immediate success and has attracted a very large public, most notably, children of all ages.

Subsidies from the cantons of Vaud and Valais accounting for 40% of the total cost of the work were granted for the pump track and the upgrade of the BMX Racing track, amounting to CHF 146.000.

The safety area of the velodrome has been completely sanded down to eliminate any risk of injury to athletes in the event of a fall. In this respect, grants were awarded by the Fonds du Sport Vaudois.

In view of the Tokyo Olympic Games, which have been postponed until 2021, these facilities play an extremely important role in the preparation of high-level athletes. The objective of the UCI WCC is to attract as many National Federations and groups of athletes as possible to come and train at the centre.

78 Development Properties Development

ASIAN CYCLING CONFEDERATION

Presided by Mr Osama Ahmed Abdullah Al Shafar (UAE), the Asian Cycling Confederation (ACC) now has 44 affiliated National Federations. In 2020, the Palestine Cycling Federation was affiliated to the Union Cycliste Internationale.

The 2020 season was severely impacted by the Covid-19 pandemic. Some events were held prior to the worsening of the global health situation, such as the third round of the 2019-2020 Tissot UCI Track Cycling World Cup in Hong Kong, China, in December 2019. A total of 280 athletes from 47 nations took part.

There was one major UCI WorldTour event on the calendar: the second edition of the UAE Tour, a stage race, which took place between 23 and 27 February 2020 in the United Arab Emirates.

Only one Continental Championships event took place during the 2020 season: the 2020 Asian Track Championships, organised in late October 2019 in Jincheon, Republic of Korea, which saw nineteen nations competing over five days of competition.

Furthermore, nine National Championships for road cycling, 11 for track cycling, one for paracycling track, five for mountain bike, four for BMX and one for cyclo-cross were held during the 2020 season.

The UCI WCC has maintained its support to the ACC via its satellites in Japan, Republic of Korea and India, although activity was much reduced due to the global health situation.

In 2020, the UCI Solidarity Programme approved 22 projects on the Asian Continent (nine requests for equipment, 11 education projects and two special projects), involving eighteen National Federations. The President of the ACC, Mr Osama Ahmed Abdullah Al Shafar and the Confederation's Treasurer Dato' Amarjit Singh Gill (MAS) are both members of the UCI Management Committee.

2020 UCI Solidarity Projects

The following table shows the status of delivery of each approved UCI Solidarity project awarded to the ACC.

| Country | UCI Solidarity Category | Budget CHF | Statut |
|-------------------|------------------------------|------------|--------|
| Afghanistan | Equipment | 11,500 | Р |
| Bahrain | Education (athlete training) | 30,000 | С |
| Bangladesh | Equipment | 6,000 | Р |
| Brunei Darussalam | Education (Commissaires) | 1,000 | D |
| Brunei Darussalam | Equipment | 4,000 | Р |
| India | Education (athlete training) | 25,000 | С |
| India | Education (coaching course) | 15,000 | С |
| Indonesia | Education (Commissaires) | 23,000 | С |
| Jordan | Equipment | 8,497 | D |
| Lebanon | Special projects | 4,100 | С |
| Lebanon | Special projects | 11,000 | D |
| Malaysia | Education (Commissaires) | 24,000 | С |
| Maldives | Education (coaching course) | 8,500 | 0 |
| Myanmar | Education (Commissaires) | 23,000 | С |
| Nepal | Equipment | 5,000 | Р |
| Singapore | Education (coaching course) | 8,500 | Р |
| Sri Lanka | Education (coaching course) | 8,000 | 0 |
| Sri Lanka | Equipment | 4,000 | Р |
| Syria | Education (Commissaires) | 8,000 | 0 |
| Tajikistan | Equipment | 12,000 | Р |
| Turkmenistan | Equipment | 9,000 | Р |
| Uzbekistan | Equipment | 5,215 | D |

Key:

D: delivered, P: postponed to 2021, O: delivered in 2021 in an online format, C: cancelled

TOTAL 254,312

CONFÉDÉRATION AFRICAINE DE CYCLISME

The Confédération Africaine de Cyclisme (CAC), presided by UCI Vice President Dr Mohamed Wagih Azzam (EGY), counts 52 affiliated National Federations.

Cairo, in Egypt, hosted the CAC Track African Championships held between 16-19 January, which saw South Africa once again dominate the medal table. Olympian Ebtissam Zayed Ahmed from Egypt claimed gold medals in the Omnium, points race, Scratch Race and individual pursuit.

Furthermore, three National Championships for road cycling, one for para-cycling road, one for track cycling and three for mountain bike were held during the 2020 season.

Within the framework of the UCI Solidarity Programme, eight Continental Confederation projects, namely education programmes and funding for special projects, were approved in 2020. Furthermore, 21 projects for equipment, education programmes and special projects benefitted 17 different African National Federations.

The UCI WCC Africa (WCCA), located in the South African city of Paarl, is the only continental hub for cycling development on the continent. The UCI WCCA is well-established and organises road, track and mountain bike training camps for athletes from African countries. It continues to be an important tool for riders' development and selection, despite diminished activity in 2020 due to the global health situation.

The President of the CAC and UCI Vice president, Dr Mohamed Wagih Azzam and the President of the Fédération Royale Marocaine de Cyclisme, Mr Mohammed Ben El Mahi (MAR), are both members of the UCI Management Committee.

2020 UCI Solidarity Projects

The following table shows the status of delivery of each approved UCI Solidarity project awarded to the CAC.

| Country | UCI Solidarity Category | Budget CHF | Statut |
|-----------------------|--|------------|--------|
| Botswana | Special projects | 8,250 | С |
| Botswana | Equipment | 3,750 | P |
| Burkina Faso | Education (Commissaires & coaching course) | 10,500 | 0 |
| Burundi | Education (Commissaires & coaching course) | 13,000 | 0 |
| Chad | Equipment | 5,000 | P |
| Djibouti | Education (Commissaires) | 6,300 | 0 |
| Djibouti | Equipment | 4,200 | P |
| Egypt | Education (athlete training) | 27,655 | D |
| Egypt | Financing (CAC Track Championships) | 25,976 | D |
| Egypt | Equipment | 7,375 | D |
| Guinea | Education (coaching course) | 1,000 | 0 |
| Ivory Coast | Education (mechanics course) | 6,500 | 0 |
| Lesotho | Equipment | 6,870 | D |
| Libya | Education (Commissaires course) | 10,000 | 0 |
| Mali | Education (Commissaires course) | 1,000 | 0 |
| Mauritania | Financing (CAC Road Championships) | 27,360 | С |
| Mauritania | Special projects | 9,000 | С |
| Mauritania | Equipment | 7,000 | 0 |
| Sao Tome and Principe | Education (mechanics course) | 6,100 | 0 |
| Sao Tome and Principe | Equipment | 3,400 | P |
| Senegal | Education (coaching course) | 8,500 | 0 |
| Somalia | Education (coaching course) | 10,556 | D |
| Tanzania | Equipment | 4,200 | P |
| TBD | Education (athlete training) | 28,500 | С |
| TBD | Education (Commissaires) | 17,000 | С |
| TBD | Financing (CAC MTB Championships) | 23,940 | С |
| TBD | Financing (CAC BMX Championships) | 22,800 | С |
| TBD | Financing (Women's road race) | 17,100 | С |
| Tunisia | Equipment | 3550 | D |

TOTAL 326,382

(ey:

D: delivered, P: postponed to 2021, O: delivered in 2021 in an online format, C: cancelled

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CONFEDERACIÓN PANAMERICANA DE CICLISMO

The Confederación Panamericana de Ciclismo (COPACI), led by UCI Vice President Mr José Manuel Pelaez (CUB), counts 44 affiliated National Federations.

The calendar was severely impacted by the Covid-19 pandemic with only one Continental Championship event taking place during the 2020 season: Bolivia hosted the Pan American Track Championships in September 2019.

Furthermore, six National Championships for road cycling, 14 for track cycling, and one for BMX were held during the 2020 season.

The UCI Solidarity Programme supported 4 Continental Confederation and 15 National Federation projects. These involved education programmes, equipment donations and funding for special projects.

The continent has two members on the UCI Management Committee, namely COPACI President and UCI Vice President Mr José Manuel Pelaez and Mr Bob Stapleton (USA), Chairman of the Board of USA Cycling.

2020 UCI Solidarity Projects

The following table shows the status of delivery of each approved UCI Solidarity project awarded to the COPACI.

| Country | UCI Solidarity Category | Budget CHF | Statut |
|-------------------|---|------------|--------|
| Antigua & Barbuda | Equipment | 6,500 | P |
| Argentina | Financing (COPACI Congress 2020) | 10,000 | С |
| Argentina | Financing (Road Pan-American Championships) | 15,000 | С |
| Bahamas | Equipment | 1,000 | Р |
| Colombia | Education (Commissaires) | 9,000 | С |
| Curacao | Special projects | 13,000 | P |
| Grenada | Equipment | 6,500 | Р |
| Guatemala | Education (coaching course) | 7,800 | 0 |
| Guatemala | Equipment | 4,200 | P |
| Nicaragua | Special projects | 5,163 | D |
| Panama | Financing (Road Central American Championships) | 10,896 | D |
| Panama | Education (coaching course) | 8130 | 0 |
| Panama | Equipment | 3,000 | P |
| Paraguay | Education (Commissaires) | 7,000 | 0 |
| Peru | Equipment | 1,000 | P |
| St. Lucia | Equipment | 10,000 | P |
| Suriname | Equipment | 5,000 | P |
| Trinidad & Tobago | Education (coaching course) | 1,000 | D |
| US Virgin Islands | Special projects | 5,000 | P |

D: delivered, P: postponed to 2021, O: delivered in 2021 in an online format, C: cancelled

TOTAL 129,189

OCEANIA CYCLING CONFEDERATION

The Oceania Cycling Confederation (OCC) was led by Mrs Tracey Gaudry (AUS), in her final term as President, having decided not to stand for a further term at the Continental Confederation's presidential elections in 2021. These elections, in March 2021, saw Cycling New Zealand President Mr Tony Mitchell elected to the head of the Confederation.

There are two major UCI WorldTour events on the calendar: the season opener, Santos Tour Down Under, and the Cadel Evans Great Ocean Race, both taking place in January. These events were preceded by the UCI Women's ProSeries stage race, Santos Women's Tour Down Under, and the UCI Women's WorldTour event, the Cadel Evans Great Ocean Road Race - Elite Women's Race.

In December 2019, Cambridge (New Zealand) and Brisbane (Australia) hosted the fourth and fifth rounds of the 2019-2020 Tissot UCI Track Cycling World Cup. The first four rounds of the 2020 UCI BMX World Cup were scheduled in Shepparton and Bathurst, Australia, at the beginning of February 2020.

The Oceania Mountain Bike Championships were held in New Zealand, in the city of Dunedin, in late January 2020, although bad weather forced partial cancellation of the third round and full cancellation of the fourth round.

Two National Championships for road cycling, one for track cycling, one for para-cycling track, one for para-cycling road,

two for mountain bike, one for BMX, one for BMX Freestyle and two for cyclo-cross were held during the 2020 season.

In 2020, the OCC used the **UCI Solidarity Programme** funding mainly to continue its Development Plan for the Pacific Region and facilitate the participation of Pacific Islands in the annual OCC Congress. the Cook Islands, Fiji and Guam all benefitted from support for projects linked to the development of cycling on their respective territories.

The OCC is also using the UCI Solidarity funding to develop and implement the "Pacific Cup". Its debut has unfortunately been postponed to 2021.

Two members of the Confederation were also members of the UCI Management Committee in 2020, namely OCC President Mrs Tracey Gaudry and Cycling New Zealand President Mr Tony Mitchell. As the new OCC President, the latter remains a **UCI Management Committee** member in 2021.

2020 UCI Solidarity Projects

The following table shows the status of delivery of each approved UCI Solidarity project awarded to the OCC.

| Country | UCI Solidarity Category | Budget CHF | Statut |
|-----------------|------------------------------|------------|--------|
| Pacific Islands | Education & special projects | 18,300 | Р |
| Pacific Islands | Special projects | 35,500 | P |

TOTAL 53,800

D: delivered, P: postponed to 2021, O: delivered in 2021 in an online format, C: cancelled

82 | Development Development | 83

UNION EUROPÉENNE DE CYCLISME

The Union Européenne de Cyclisme (UEC), led by UCI Management Committee member Rocco Cattaneo (SUI) in 2020, counts 50 affiliated member Federations. Mr Cattaneo decided to not present himself for a second term as President at the Continental Confederation's elective congress in 2021. His successor is Mr Enrico Della Casa (ITA).

In 2020, the UEC successfully delivered three Continental Championships; road in Plouay (France) from 24 to 28 August, mountain bike in Monte Tamaro (Switzerland) from 15 to 18 October, and track cycling in Plovdiv (Bulgaria) from 11 to 15 November.

Despite the difficult sanitary restrictions in place in Europe, the UEC was still able to implement most if its approved projects under the UCI Solidarity Programme in 2020. Several competitions and education courses were held in compliance with strict sanitary protocols. In total, the UCI Solidarity Programme approved 24 projects (Continental Confederation and National Federations combined), of which eight were equipment donations, nine education projects and seven special projects.

The Confederation had eight representatives on the UCI Management Committee in 2020, namely; UCI Vice President and President of the Italian Cycling Federation, Mr Renato Di Rocco (ITA); UEC President, Mr Rocco Cattaneo; President of the Belgian Cycling Federation, Mr Tom Van Damme; Honorary President of

the Russian Cycling Federation, Mr Igor Viktorovich Makarov; former President of the Norwegian Cycling Federation Mr Harald Tiedemann Hansen; Vice President of the Portuguese Olympic Committee, Mr Artur Lopes; Vice President of the German Cycling Federation, Mr Toni Kirsch; and President of the Spanish Cycling Federation, Mr José Luis Lopez Cerrón.

2020 UCI Solidarity Projects

The following table shows the status of delivery of each approved UCI Solidarity project awarded to the UEC.

| Country | UCI Solidarity Category | Budget CHF | Statut |
|--------------------|--|------------|--------|
| Austria | Education (Commissaires) | 11,000 | С |
| Azerbaijan | Equipment | 10,219 | D |
| Bulgaria | Equipment | 9,720 | D |
| Bulgaria | Education (Commissaires) | 10,800 | D |
| Croatia | Equipment | 9,000 | D |
| Georgia | Equipment | 10,775 | D |
| Hungary | Special project | 8,725 | D |
| Israel | Special project | 16,500 | D |
| Italy | Financing | 16,164 | D |
| Italy | Education (Commissaires) | 11,000 | С |
| Italy | Funding (UEC Track Junior Championships) | 27,500 | D |
| Kosovo and Balkans | Education (coaching course) | 6,000 | D |
| Latvia | Education (athlete training) | 22,000 | С |
| Latvia | Education (Commissaires) | 11,000 | С |
| Latvia | Special project | 1,050 | D |
| Latvia | Education (coaching course) | 1,000 | D |
| Lithuania | Special project | 7,500 | С |
| Malta | Education (coaching course and mechanics course) | 10,200 | P |
| Moldavia | Equipment | 10,285 | D |
| Portugal | Equipment | 29,160 | D |
| Portugal | Education (athlete training) | 22,000 | С |
| Romania | Equipment | 6,000 | P |
| UEC | Special project | 31,788 | D |
| Ukraine | Equipment | 13,316 | D |

TOTAL 312,702

Key:
D: delivered, P: postponed to 2021, O: delivered in 2021 in an online format, C: cancelled



84 | Development | 85



While the coronavirus pandemic created challenges for the sport of cycling in 2020, the world also witnessed a global cycling boom, with populations taking to traditional bikes and e-bikes as a healthy activity and means of transport, at the same time respecting social distancing measures in place. From the creation of pop-up bike lanes to record bike sales in countries around the world, the benefits of the bicycle were widely promoted and defended, and the UCI Cycling for All team took part in global efforts to maintain this positive momentum into the future.

UCI BIKE CITY AND REGION NETWORK

Although the 2020 UCI Bike City label awards were postponed to early 2021, the label continued to highlight and strengthen the link between sport and social impact with numerous members of the UCI Bike City and Region network delivering initiatives for its communities. Examples of such events and programmes included:

- Woensdrecht (Netherlands):
 On 26 January, while
 Hoogerheide welcomed the
 2019-2020 Telenet UCI Cyclo cross World Cup, it also hosted
 the 'Calfven weekend cycling
 festival' dedicated to cycling
 for youth and disabled people.
- Vancouver (Canada): As populations worldwide were choosing the bicycle as a preferred means of exercise and transport during the Covid-19 pandemic, UCI Bike City Vancouver responded by creating more space for people cycling along one of the city's most popular seaside roads. During the summer, a new two-way protected bike lane along Beach Avenue quickly became the busiest cycling route in Vancouver, regularly exceeding 10,000 cycling trips per day.
- Limburg-Valkenburg (Netherlands): Thanks to the partnership between Team Sunweb and the Province of Limburg, a series of clinics were organised for local cyclists to increase their confidence and skills on the bike. At the end of June, young riders from clubs across Limburg received time trialing tips from Team Sunweb riders and Limburg Cycling coaches. A month later, as part of Limburg Cycling's "Women's Cycling Action Plan", the organisation joined with Team Sunweb to host a pro clinic exclusively for women.
- Glasgow (Great Britain):
 Scotland, which with UCI
 Bike City Glasgow will host the inaugural UCI Cycling

World Championships in 2023, announced the creation of an £8 million fund to improve cycling facilities across the country. On 20 October, the Scottish Government and the country's national agency for sport, sportscotland, launched the national Cycling Facilities Fund, which will be used to capitalise on the upsurge of interest in cycling by developing a network of accessible, inclusive and inspiring facilities that encourage people of all ages to ride bikes.

2020 UNITED NATIONS WORLD BICYCLE DAY

To celebrate World Bicycle Day on 3 June, the UCI delivered a series of digital activations for the global public:

- Four World Bicycle Day UCI
 Zwift Rides were organised in
 cooperation with UCI partner
 Zwift, and led by four world class
 athletes: Chris Froome, Chloe
 Dygert, Victor Campenaerts and
 Jolanda Neff (in partnership
 with Tissot). These social rides,
 open to everyone regardless of
 their fitness level or time zone,
 attracted a total of 3,000 riders,
 and allowed participants to put
 questions to the elite riders
 during the rides via Zwift's chat
 platform.
- A total of 11 custom cycling illustrations were produced for World Bicycle Day by Jen Cycling Art. Adapted to suit all of the UCI's social channels, these illustrations proved to be very popular, receiving more than 35,000 likes on Instagram and reaching more than 500,000 people across Twitter and Facebook.
- Support videos were prepared by UN Environment, UN Habitat, Peace & Sport and the Global Association of International Sports Federations (GAISF), and shared on UCI platforms, while numerous other UN agencies

- and international organisations relayed messaging from the UCI. In addition, the #CyclingActsofKindness campaign, launched by World Bicycle Relief and supported by the UCI, reached 522,000 people on social media channels.
- To highlight the healthcare workers battling Covid-19, a video was produced for mountain bike, narrated by Nino Schurter. This video produced 65,000 views and reached 235,000 people on Facebook.
- Content from National Federations, teams and riders promoting World Bicycle Day was also shared on the UCI's platforms throughout the day.

ADVOCACY PARTNERSHIPS AND EVENTS

With the ongoing objective to build stronger ties with UN agencies and international advocacy organisations around the world, the UCI was present at and/or contributed to a number of events and programmes in 2020:

New partnerships

• The UCI joined the SLOCAT Partnership on Sustainable, Low Carbon Transport, alongside more than 90 organisations from around the world, including UN agencies, multilateral and bilateral development organisations, NGOs and foundations, academia and the business sector. The partnership will allow the UCI to contribute knowledge, tools and ideas in order to promote the use of the bicycle as a sustainable, accessible and healthy low carbon transport solution for communities worldwide, and will maximise collaboration opportunities with the global network on advocacy campaigns and milestones such as World Bicycle Day.

86 | Cycling for All Cycling for All

Live events

- · In February, the UCI attended the World Health Organisation's (WHO) 3rd Global Ministerial Conference on Road Safety held in Stockholm (Sweden), alongside 1,700 other international delegates from 140 countries, including Ministers for Transport, Health or Interior from Member States, senior officials from UN agencies, representatives from the world of industry and research, international institutions and NGOs. The conference marked the end of the UN Decade of Action for Road Safety 2011-2020 and the starting point for continued international collaboration on road safety towards 2030. The Stockholm Declaration which calls for a new global target for reducing road deaths by 2030 – was an essential outcome of this conference, and referenced several recommendations to promote cycling amongst both children and the general public.
- On 8 March, the UCI partnered with Swiss Cycling's #fastandfemaleSUI programme and the local organising committee of the Aigle-Martigny 2020 UCI Road World Championships to mark International Women's Day: a peloton of over 80 women was welcomed for a guided bike ride taking in part of the proposed UCI Road World Championships race route. The ride started and finished at the UCI World Cycling Centre in Aigle.

Digital events and celebrations

• In partnership with Peace and Sport, the UCI was actively engaged in the April 6 digital celebrations for the International Day of Sport for Development and Peace, whilst creating and sharing promotional videos for the Peace & Sport #WhiteCard

- campaign on its social media platforms.
- On 16 and 17 May, the WHO hosted its 3rd Walk the Talk: The Health for All Challenge - for the first time ever on the WHO's digital platforms, due to the coronavirus pandemic. The UCI World Cycling Centre teams in both Switzerland and South Africa were actively involved in the preparation of the event, creating interactive videos and training sessions for the public to follow worldwide from home. As a healthy and sustainable mode of transport, the benefits and accessibility of cycling were highlighted by the UCI's Director General Amina Lanaya, who also participated in the virtual event.
- To engage with sporting brands focused on the societal benefits of sport, the UCI led a webinar focused on physical activity promotion using examples from its Cycling for All and wider development strategy for members of the World Federation of Sporting Goods Industry (WFSGI) Physical Activity Committee in October.
- In early November, the UCI partnered with Autonomy the international exhibition for sustainable mobility solutions. Traditionally held in Paris, the 2020 edition was 100% digital. The UCI participated in a panel entitled "Getting cities cycling", alongside speakers representing BYCS (an Amsterdam-based social enterprise driven by the belief that bicycles transform cities and cities transform the world), CONEBI (the Confederation of the European Bicycle Industry) and the city of Buenos Aires (Argentina). The round table focused on how cities can enhance and promote the use of bicycles for transport, whilst capitalising on the current cycling boom witnessed across all continents during the COVID-19 pandemic.

The UCI continued to regularly promote the link between cycling and the attainment of the targets set by the United Nations Sustainable Development Goals (SDGs) by highlighting the benefits of the bicycle during annual UN celebrations such as the first International Day of Clean Air for Blue Skies (on 7 September) and World Environment Day (5 June).

SUSTAINABILITY

On 22 April, to celebrate UN World Earth Day, the UCI announced that it had joined the UN Sports for Climate Action Framework, managed by the United Nations Framework Convention on Climate Change (UNFCCC) and the International Olympic Committee (IOC). More than 160 International Federations and National Olympic Committees (NOCs) are currently members. This announcement marked the start of an important phase of work for the UCI - which will continue into 2021 – as part of its ongoing efforts to make cycling one of the world's most environmentally friendly sports and to position the bicycle as a key transport mode in combating climate change, improving population health and building a more sustainable future around the world. With the objective to develop and publish a sustainability guide for the global cycling community in 2021, the UCI commenced internal and external stakeholder consultations, with the support of an external expert.

By signing the Framework, the UCI committed to uphold the five following principles:

- Principle 1: Undertake systematic efforts to promote greater environmental responsibility
- Principle 2: Reduce overall climate impact

- Principle 3: Educate for climate action
- Principle 4: Promote sustainable and responsible consumption
- Principle 5:
 Advocate for climate action through communication.

The UCI also became an active member of several working groups – composed of representatives from different international sporting organisations – to help advance the Framework's objectives and ensure that knowledge and best practices could be shared between its members. On 30 September 2020, as part of the digital Sport Positive Summit, the UCI took part in its first meeting with all UN Sports for Climate Action signatories.

In November 2020, the UCI was proud to receive the IOC-Dow carbon award, which was created by the IOC to specifically support the Olympic Movement in addressing climate change. A capped amount of retired carbon credits was allocated to selected International Federations – all implementing real and tangible actions to address and reduce greenhouse gas emissions within their sport – in order to fully offset the residual emissions of their 2020 carbon footprint.

The UCI was also a candidate for the first GAISF sustainability award and shortlisted among the finalists for the 2020 IOC Sport and Active Society Development Grants, for its work on the UCI Bike City label.

LOCAL INVOLVEMENT IN AIGLE AND SWITZERLAND

As in previous years, the UCI continues to work with local authorities and organisations in the vicinity of the UCI headquarters in Aigle to promote the development of cycling and safe cycling infrastructure.

As part of the Swiss carvelo2go network, the UCI "rainbow" e-cargo bike (the first in the Chablais region) remains available for rent directly at the UCI World Cycling Centre.



88 | Cycling for All | 89



Before seeing the operational activities of its anti-doping programme transferred from the Cycling Anti-Doping Foundation (CADF) to the International Testing Agency (ITA) in 2021, the UCI continued to do everything in its power to ensure cycling is a clean sport. Though Covid-19 hampered the implementation of the UCI's anti-doping programme in 2020, the obstacles posed by the pandemic have been overcome thanks to every stakeholder pulling together, underlining the effectiveness and solidity of our programme.

THE CYCLING ANTI-DOPING FOUNDATION (CADF) – SUMMARY OF ACTIVITIES IN 2020

In 2020, the UCI continued to delegate its anti-doping programme to the CADF, a foundation directly funded by the cycling community. The CADF has striven to provide the best possible service to cycling by working with all stakeholders, both within the cycling community and globally, with the World Anti-Doping Agency (WADA), the National Anti-Doping Organisations (NADOs) and the relevant national law enforcement agencies.

The impact of Covid-19

The Covid-19 outbreak was declared a pandemic by the World Health Organisation (WHO) on 11 March 2020, and its impact on society and sport has been considerable. Cycling has not been immune to that impact, with activities in every one of the sport's families around the world affected.

The CADF adapted its antidoping testing procedures to protect the health and well-being of cyclists, their entourages, and the staff responsible for collecting samples. It set up specific testing protocols in accordance with measures approved by the UCI Management Committee and in accordance with WADA directives.

During lockdown, the CADF devoted time and resources to key activities and projects, giving targeted support to WADA on its main investigations, gathering intelligence, and backing retesting programmes. As part of its testing resumption plan, the CADF created a priority list of athletes to be tested before the resumption of racing, carrying out an in-depth risk assessment and putting together a specific set of criteria.

When lockdown came to an end, it did not take long for the CADF's out-of-competition testing programme to return to normal, against expectations. This was down to the commitment and tireless work of the CADF and its partners. among them the NADOs, who raised their standards to apply the CADF's testing protocols, which had been amended in response to the pandemic. This return to normality in terms of testing was a key priority for the CADF and all the families of cycling.

Finally, the CADF amended its competition testing plan in accordance with the UCI's calendar of international events and was in attendance at every major race that took place. The CADF's anti-doping testing staff were subject to strict security measures.

Compliance

The CADF once again invested a great deal of time and resources in ensuring that all the work undertaken complied with Swiss law, the World Anti-Doping Code, WADA International Standards and the UCI Anti-Doping Rules. After having its ISO-9001 certification upgraded in 2018, the CADF's quality management system was successfully audited in 2020. The audit was conducted remotely on account of the pandemic.

Intelligence and investigations

The CADF is a member of WADA's Anti-Doping Intelligence and Investigations Network (ADIIN), which is made up of high-level representatives from WADA, NADOs, Interpol and the Athletics Integrity Unit (AIU). The CADF also makes use of informants and whistleblowers. The intelligence-gathering and investigations system allows the CADF to go about its work efficiently and effectively.

The CADF is committed to working closely with national law enforcement agencies and to extending its network. With cases becoming increasingly complex, it is essential that all authorities work closely together in the fight against doping.

Retesting of samples as part of the Aderlass investigation

In response to the information and documents received from the Austrian authorities as part of the Aderlass investigation and following a thorough assessment of them, the CADF retested samples taken during the 2016 and 2017 seasons and extended retesting to include samples dating back to 2013 and 2019.

Before embarking on retesting, the CADF - following consultation with WADA conducted an in-depth scientific assessment, calling on the services of a group of external experts and testing riders and samples that had already been taken. This resulted in the testing of more than 800 blood and urine samples taken in and out of competition, with 50% of the samples dating to 2016 and 2017. No Adverse Analytical Findings (AAFs) were reported to the CADF as a result of this testing. The results were passed on to WADA and Austrian law enforcement agencies for their due consideration.

Such an undertaking was only made possible by the longterm sample storage policy implemented by the CADF in 2015.

Although no AAFs have been reported at this stage, no final conclusion can be drawn from the retesting programme. The retested samples have been stored long term for possible retesting in the event of new information coming to light or further scientific developments.

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Anti-doping testing programme

The CADF restructured its testing department to reflect the current structure of the sport and with a view to gaining in-depth knowledge on each discipline and providing for cross-disciplinary monitoring throughout the season. It also developed its testing strategy by assimilating all the information received throughout the Aderlass investigation and from other sources.

In 2020, the CADF completed the roll-out of its IT testing management solution, which sought to improve the efficiency and effectiveness of the CADF's anti-doping programme.

UCI Women's WorldTour

The CADF worked closely with the UCI on an enhanced antidoping testing programme and rolled it out for the UCI Women's WorldTour.

Cooperation with the NADOs

The CADF worked more closely with the NADOs to optimise testing procedures, share data, information and testing plans,

and to pool costs. The sharing of expertise is one of the ways in which the CADF has been able to stay at the forefront of anti-doping. In 2020, it entered into 26 sharing agreements with NADOs and also signed service agreements for specific events.

The CADF, an integral part of the anti-doping community

The CADF was one of WADA's leading partners in the fight against doping. Its staff occupy key positions in WADA's working/expertise groups, chief among them the Strategic Testing Expert Advisory Group and the ADIIN.

International Testing Agency (ITA)

In January 2020, following a process of consultation with the families of cycling and having engaged with the ITA and the CADF as part of an audit, the UCI Management Committee decided to delegate the operational activities of its antidoping programme to the ITA.

Following this decision, stakeholders spent the whole of 2020 preparing for the transition, with a number of meetings taking place between them and CADF and ITA staff, focusing on the creation of a cycling unit that has been operational at the ITA since 1 January 2021.

Statistics

As part of its testing activities, the CADF took a total of 9,524 samples in 2020: 2,935 in competition and 6,589 out of competition. More than 4,300 samples were taken following blood tests conducted as part of Athlete Biological Passport (ABP) programme. The latest WADA statistics show that the UCI still has the most exhaustive of all anti-doping testing programmes implemented by International Federations, which is thanks to the activities of the CADF.

In 2020, 1,226 athletes were required to give daily updates on their whereabouts as part of the Anti-Doping & Administration Management System (ADAMS), which allowed the CADF to conduct targeted tests.

In 2020, ten Therapeutic Use Exemptions (TUEs) were issued, in comparison to nine in 2019, ten in 2018, 20 in 2017, 15 in 2016, and 13 in 2015.

LEGAL ANTI-DOPING SERVICES (LADS)

Independence and efficiency

For the best part of nine years now, Legal Anti-Doping Services (LADS) has been tackling doping in cycling with the aim of protecting clean athletes, punishing cheats, raising awareness within and educating the cycling community about anti-doping, and preserving the credibility of our sport. In working towards these goals, LADS pursues violations of the UCI Anti-Doping Rules, responds to failures to comply with whereabouts requirements, and handles all legal questions relating to antidoping.

LADS is an independent unit separate from the rest of the UCI and subject to strict internal processes in terms of governance and anti-doping procedures. Specifically, LADS is required to refer every key decision to the law firm Lévy Kaufmann-Kohler, the UCI's independent external legal advisors, for its assessment. Similarly, the procedures put in place do not allow for any interference on the part of the President or the Director General in individual doping cases, and provide for a full audit trail and complete transparency.

In 2020, as in previous years, most cases involving breaches of the anti-doping rules were resolved thanks to the "Acceptance of Consequences", without being referred to the UCI Anti-Doping Tribunal (the "Tribunal"). This alternative method of resolving disputes, approved in the World Anti-Doping Code, involves an agreement between the UCI and the athlete, reached following examination of all the circumstances of the case in question and in compliance with the UCI Anti-Doping Rules.

Cases that cannot be resolved in this way are referred to the Tribunal, whose judges are independent and have been appointed for their expertise in anti-doping and dispute resolution.

The rulings of the Tribunal are published on the UCI website. In 2020, LADS referred five cases to the Tribunal, which has dealt with 35 cases in all since its creation in January 2015.

Testing and Covid-19 activities

Like society and sport in general, anti-doping testing activities have been heavily impacted by the Covid-19 pandemic. It goes without saying that during this difficult time, the main priority has been to protect the health and well-being of cyclists and their entourages, and it is with that in mind that LADS has helped the CADF strengthen its safety measures and adapt its protocols.

Education programmes

Once again, LADS and the CADF have been working together on anti-doping education, which is vital to the future of our sport.

Having made WADA's online ALPHA (Athlete Learning Program about Health and Anti-Doping) course compulsory last year, the UCI dedicated its efforts in 2020 to ensuring that all the riders in the target group of athletes obliged to undergo anti-doping testing fulfilled this new requirement.

Education programmes for all interested parties, including athletes, their entourages, teams and National Federations, were made available at regular intervals and in a variety of forms, such as online seminars and targeted communications.



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Collaboration with the antidoping community

In 2020, LADS continued its efforts to strengthen its working relationship with the anti-doping community and all cycling's stakeholders. LADS worked effectively and constructively with WADA and NADOs, among others, and liaised anew with the French, Italian and Spanish police at the three Grands Tours.

LADS also continued to collaborate actively with its longstanding partner, the CADF, on a number of investigations into potential breaches of antidoping rules.

Compliance with the Code

As a signatory of the World Anti-Doping Code, the UCI is responsible for implementing the provisions set out in it, under the supervision of WADA. In 2020, LADS responded satisfactorily to various requests made by WADA in this regard, thus ensuring the UCI's compliance with the Code.

Review of the UCI's anti-doping rules

With the entry into effect of the new World Anti-Doping Code and International Standards on 1 January 2021, LADS helped draft a new version of the UCI Anti-Doping Rules and new rules pertaining to the authorisation of TUEs, testing and investigations, and to the management of results.

After being approved by WADA, they were ratified by the UCI Management Committee. All these rules came into effect on 1 January 2021 and are available for consultation on the UCI website.

The future of the UCI's antidoping programme

Preparing for the transition from the CADF to the ITA proved, without question, to be one of the key anti-doping challenges of 2020.

By way of a reminder, the transfer of cycling's anti-doping activities to the ITA followed the decision taken by the UCI in autumn 2019 to explore new avenues to ensure that our sport maintains and consolidates its status as a champion of the protection of clean athletes.

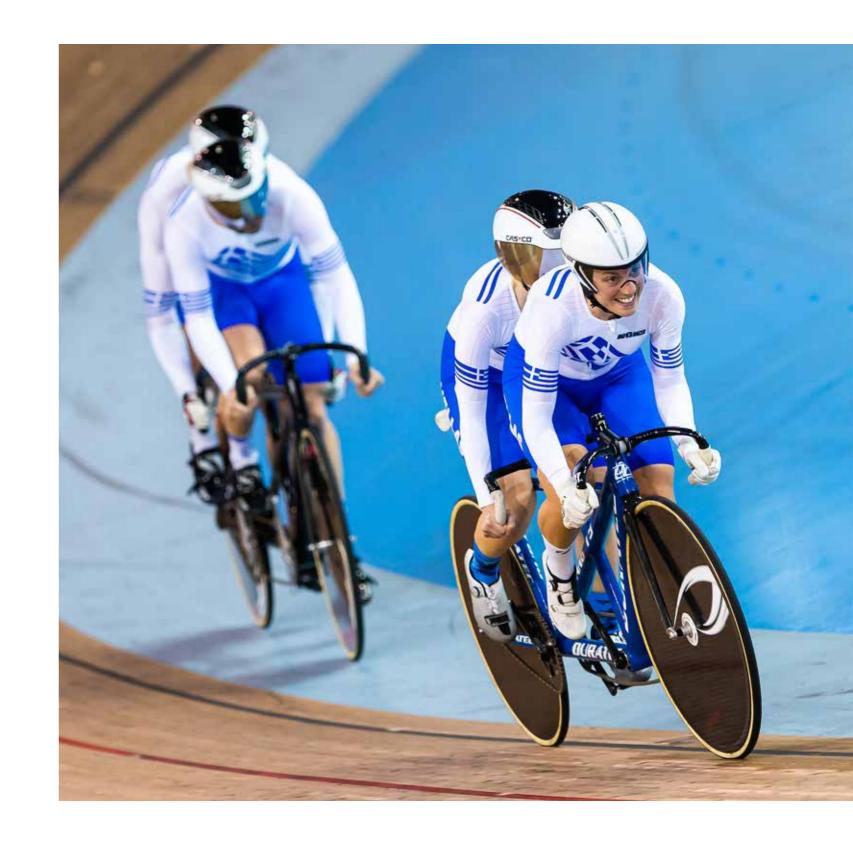
It was following consultation with the families of cycling (teams, organisers and riders), the ITA and the CADF that the UCI decided to look towards the ITA in January 2020. Based in Lausanne and founded in 2018, the ITA has become a major and globally recognised anti-doping player. It has a mandate from 45 major sporting organisations, including the International Federations of several Olympic sports. Created by the Olympic movement with the support of WADA, it is now an integral member of the anti-doping community, and is seen as such by law enforcement agencies, anti-doping bodies

and the wider sports movement. Its global approach ensures synergies in key areas such as research, science, intelligence, investigation, testing and education, while allowing for the pooling of costs and resources.

Between February 2020 and 31 December 2020, the CADF, ITA and LADS worked together to prepare for an effective and seamless transition. During the course of 2020, a total of six meetings were held with the families of cycling to keep them updated on the handover.

Thanks to the excellent collaboration between all actors, the pandemic did not impact on the timetable for the transferral of powers from the CADF to the ITA. The ITA's new Cycling Unit, which is made up of former CADF employees, came into operation on 1 January 2021, thus safeguarding the continuity of the UCI's anti-doping programme.

The UCI is confident that its collaboration with the ITA will enable cycling to remain at the forefront of the fight against doping and offer even more protection to clean athletes.



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For the large majority of organisations worldwide - sports federations, clubs and leagues, businesses, or government organisations - 2020 was marked by uncertainty. From the early Covid-19 cases in January 2020, this uncertainty grew and remained with us throughout the year.

For the UCI's finances, the uncertainty first manifested itself at the end of Paris-Nice with the suspension of the UCI International Calendar.

It continued with the postponement of the Tokyo 2020 Olympic Games and the

cancellation of multiple UCI World Cups and World Championships, including the UCI Road World Championships in Aigle-Martigny (Switzerland).

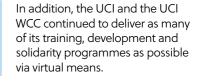
Following the welcome respite offered by the rescheduled UCI Road World Championships in

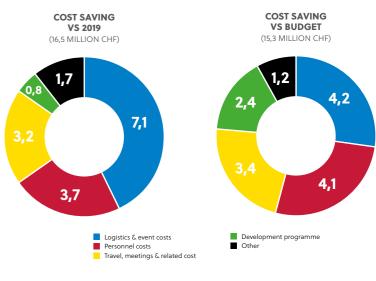
Imola - Emilia-Romagna (Italy), the merged UCI Mountain Bike World Championships for downhill and cross-country in Leogang (Austria) and the rescheduled key events of the UCI WorldTour, uncertainty dominated the cyclocross season with a much reduced UCI Cyclo-cross World Cup. Under the leadership of the Director General, in March 2020 the UCI's administration was able to propose fast and decisive measures to mitigate the risks that lay ahead and, thanks also to the relief measures provided by the Swiss Confederation, the UCI and the UCI World Cycling Centre (WCC) quickly presented the necessary cost-saving measures to the UCI Management Committee.

Cost savings were achieved in three principle areas:

 employee cost savings following a reduction in activity via the Swiss Confederation furlough scheme, delayed hiring, voluntary salary reductions and staff reorganisation; 2. direct savings of variable costs related to the UCI International Calendar;

3. reduced governance costs (virtual meetings & events).

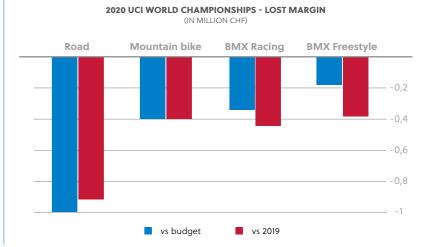




The postponement of the Tokyo 2020 Olympic Games resulted in a loss of budgeted gross margin of 21.2M CHF. The UCI's own World Championships and World Cups generated 2.4M CHF less margin than budgeted and 1.9M CHF less than in 2019. However, the reduction in margin from those events was contained as far as possible as a result of the successful rescheduling of the UCI Road World Championships and the UCI Mountain Bike World Championships for downhill and cross-country and the fact that the UCI Cyclo-cross and Track Cycling World Championships were able to take place before all cycling events were postponed or cancelled. Losses to our higher margin events were thus kept to a minimum.

The UCI demonstrated its ability to deliver, at very short notice, its events during the pandemic but the impact will continue to be felt in 2021; the UCI Cyclo-cross

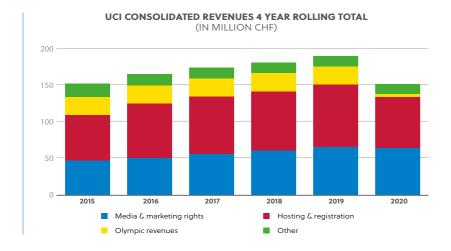
World Championships, for example, took place only after significant financial efforts had been made by the organiser, the authorities and the UCI.



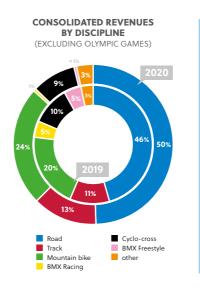
The success of maintaining/rescheduling some of our key events in 2020, combined with the intense cost-saving efforts meant that our operating deficit was limited to 1.8M CHF. In addition to that, the global markets had fully recovered their early year losses by the end of 2020, and the UCI's investment portfolio showed a 0.7M increase in valuation at 31 December 2020, resulting in a net deficit of 1.1M CHF for the year.

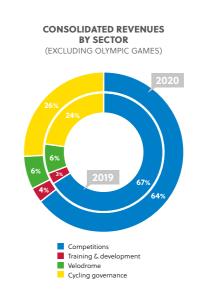
| | | CHF millions | |
|--------------------------|-------|--------------|-------|
| | 2020 | Budget | 2019 |
| Olympic Games (net) | -0.2 | 21.1 | 0.1 |
| Other revenues | 29.0 | 39.6 | 40.4 |
| Direct & operating costs | -30.6 | -45.9 | -47.2 |
| Operating result | -1.8 | 14.8 | -6.7 |
| Financial result | 0.7 | 0.3 | 3.1 |
| Ordinary result | -1.1 | 15.1 | -3.6 |

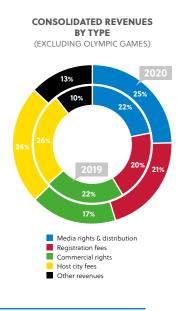
It goes without saying that the four year cumulative revenues which we present to reflect the trend taking into account the Olympic Games has been significantly impacted by the postponement of the Tokyo Games.











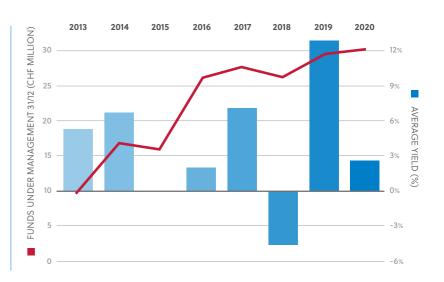
The UCI's balance sheet ended the year in good shape. A 5.0M USD advance from the IOC and payments for the 2021 UCI Road World Championships and 2023 UCI Cycling World Championships respectively, allowed us to further increase our current cash balances by 4.7M CHF in 2020. Soon after the end of the year, the UCI reimbursed the Local

Organising Committee part of the fee in respect of the cancelled UCI Road World Championships in Aigle-Martigny.

Although UCI's total receivables were unchanged at 31 December 2020 compared to 31 December 2019, the past due amount reduced by more than 50% from 7.0M CHF to 3.4M CHF.

Part of this reduction followed a rescheduling of the debt relating to the 2017 UCI Road World Championships in Bergen (Norway) as well as the reduced activity as a result of the Covid-19 pandemic, with the remainder a result of improved collection processes that have been implemented.

As mentioned above, the UCI's investment portfolio recovered from first quarter losses of 13% to end the year with 2.6% time-weighted return. As a result of the postponement of the Tokyo 2020 Olympic Games, the UCI Management Committee chose to defer until 2021 the four-yearly review of its investment management strategy and partners.



The gender equality data above is produced using internal objective criteria. As part of the UCI's progression to EDGE Move (level 2), in 2021, the UCI's remuneration has been analysed using EDGE's external analysis tools and the data will be presented in the UCI's 2021 annual report.

| GENDER EQUALITY | | 2020 | | 2019 |
|-----------------------------|------|------|------|------|
| | W | М | W | М |
| Assistants/Technical agents | | | | |
| Average number FTE | 19 | 16 | 20 | 16 |
| Relative salary/FTE W/M | 100% | 96% | 100% | 92% |
| Coordinators/Coaches | | | | |
| Average number FTE | 15 | 25 | 19 | 29 |
| Relative salary/FTE W/M | 100% | 104% | 100% | 104% |
| Managers/Directors | | | | |
| Average number FTE | 6 | 21 | 5 | 21 |
| Relative salary/FTE W/M | 100% | 97% | 100% | 99% |
| | | | | |





Although the outlook remains subject to a great deal of uncertainty, the cycling industry has been fortunate to benefit in many ways from the Covid-19 pandemic – bicycle-use has increased, many cities have taken advantage of reduced traffic to strengthen the role of the bicycle and virtual racing or even leisure cycling on cycling e-sports platforms have grown in prominence and exposure.

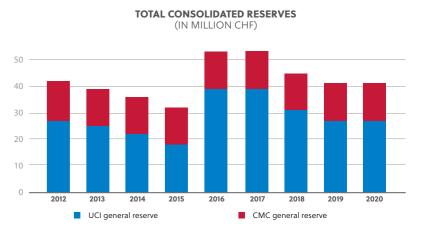
None of these developments have an immediate impact on the UCI's bottom line but in the mid to long term, they will help to grow the global cycling economy, and the UCI can leverage such growth to reinvest in the continued development of cycling throughout the world. In the short term, as already mentioned above, the UCI has suffered a reduction of its UCI Cyclo-cross World Championship margin in 2021 and there remains uncertainty over the level of Olympic Games revenues that will be available to distribute to the International Federations.

The Covid-19 pandemic also acted as a brake on the development of the UCI Urban Cycling World Championships which did not take place in 2020. Following this cancellation, we were pleased to secure a late agreement with Hurricane Action Sports to host an indoor UCI Urban World Championships behind closed doors in Montpellier (France) in June 2021, albeit for a significantly reduced fee. We remain optimistic that the exposure provided by the Tokyo Olympics will enable the UCI to secure host venues in 2022 and 2024.

A further impact of the Covid-19 pandemic has been a delay in awarding certain UCI World Championships, which has a direct effect on the UCI's deferred revenues and, by implication, on its cash balances. After growing by 38% in 2019 and flattening in 2020, we expect deferred revenue to fall over the 2021-2023 period before growing again from 2024 onwards.

Subject principally to the uncertainty concerning Olympic revenues, we remain confident as to the UCI's financial situation over the foreseeable future. Cycling e-sports and the UCI Track Champions League are both medium-term revenue development opportunities and BMX Freestyle, E-Mountain bike, pump track and gravel are all new competitions which will grow over the coming years. Once the timing of Olympic revenue has caught up in 2022, we expect 2022 and 2023 year end reserves to be at a higher level than 2018 and 2019.

The UCI reacted quickly to the pandemic and successfully protected its bottom line, whilst continuing to invest in the future, bringing on board three-time individual time trial UCI World Champion Michael Rogers as Innovation Manager and increasing its focus on and investment in technology and data.



At the next UCI Congress in Flanders (Belgium), we expect to announce the awarding of at least 15 UCI World Championships through to 2027 which will secure our Federation's outlook up until 2028 and which will underpin our continued investment in the global development of cycling and the sport of cycling over the next two Olympic cycles.

Jeremy Conrad-Pickles UCI Chief Financial Officer



In our function as the Audit and Finance Committee of the UCI, we have assessed the consolidated financial statements (consolidated operating statements, consolidated balance sheet, consolidated cash flow statement, consolidated statement of changes in equity and notes to the consolidated financial statements) of the Union Cycliste Internationale for the period from 1 January 2020 to 31 December 2020.

We confirm that we fulfil the criteria as defined in section A of the UCI Audit and Finance Committee Terms of Reference.

According to the Terms of Reference, it is our responsibility in respect of the consolidated financial statements to:

- Monitor the integrity of the consolidated financial statements and review any statements therein concerning risk management and internal controls;
- Understand the scope of and obtain the report on the external auditors review of internal control.

We have assessed the 2020 financial statements through:

- Examination of the audit reports and internal controls review of the external auditors;
- Discussion of the UCI's budgets, periodic management accounting and consolidated financial statements during the meetings of the Audit and Finance Committee held on 30 January 2020, 15 April 2020, 15 May 2020, 24 September 2020, 21 January 2021, and 29 April 2021 in the presence of the external auditors and, where appropriate, the Chief Financial Officer.

We have also assessed the accounting principles used, significant estimates made and the overall presentation of the financial statements. We believe that our assessment provides a reasonable basis for our opinion.

Furthermore, we confirm that we have had unrestricted and complete access to all the relevant documents and information necessary for our assessment. On this basis, we recommend that the UCI Congress approve the consolidated financial statements for 2020.

For the Audit and Finance Commitee

Rocco Cattaneo
Committee Chairman

Aigle, 29 April 2021



ON THE CONSOLIDATED FINANCIAL STATEMENTS

mazars

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> Tel: +41 21 310 49 49 www.mazars.ch

Report of the statutory auditor to the

Congress of Union Cycliste Internationale, Aigle

Report of the Statutory Auditor on the Consolidated Financial Statements

As statutory auditor, we have audited the consolidated financial statements of Union Cycliste Internationale, which comprise the consolidated operating statement by nature of revenue/costs, the consolidated operating statement by activity, the consolidated balance sheet, the consolidated statement of changes in equity, the consolidated cash flow statement and the notes, pages 108 to 132, for the year ended 31 December 2020.

Management Committee's Responsibility

The Management Committee is responsible for the preparation of these consolidated financial statements in accordance with Swiss GAAP RPC and the requirements of Swiss law. This responsibility includes designing, implementing and maintaining an internal control system relevant to the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error. The Management Committee is further responsible for selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Swiss law and Swiss Auditing Standards. Those standards require that we plan and perform the audit to obtain reasonable assurance whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers the internal control system relevant to the entity's preparation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control system. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made, as well as evaluating the overall presentation of the consolidated financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements for the year ended 31 December 2020 give a true and fair view of the financial position, the results of operations and the cash flows in accordance with Swiss GAAP RPC.

Other matters

The consolidated financial statements of Union Cycliste Internationale for the year ended December 31, 2019 were audited by another auditor whose report dated 11 June 2020, expressed an unqualified opinion on those financial statements.

Report on Other Legal Requirements

We confirm that we meet the legal requirements on licensing according to the Auditor Oversight Act (AOA) and independence (article 728 Code of Obligations (CO) and article 11 AOA) and that there are no circumstances incompatible with our independence.

In accordance with article 728a para. 1 item 3 CO and Swiss Auditing Standard 890, we confirm that an internal control system exists, which has been designed for the preparation of financial statements according to the instructions of the Management Committee.

We recommend that the consolidated financial statements submitted to you be approved.

Michael Ackermann
Licensed Audit Expert
(Auditor in Charge)

Fiona Rochat
Licensed Audit Expert

Lausanne, 2 June 2021



I. CONSOLIDATED OPERATING STATEMENT - BY NATURE OF REVENUES/COSTS

| CHF'000 | Note | 2020 | 2019 |
|-----------------------------------|------|---------|---------|
| REVENUES | 1 | | |
| Media rights & distribution | | 7 174 | 8 987 |
| Commercial rights | | 5 065 | 8 901 |
| Hosting fees | | 7 054 | 10 594 |
| Registration fees | | 6 396 | 8 437 |
| Olympic movement | | 115 | 257 |
| Facilities revenue | | 553 | 2 007 |
| Fines & penalties | | 228 | 523 |
| Other revenues | | 2 491 | 997 |
| Total revenues | | 29 076 | 40 703 |
| DIRECT COSTS | 1 | | |
| Logistics & event organisation | | -3 621 | -6 783 |
| Media & commercial rights costs | | -347 | -1 504 |
| TV production | | -3 958 | -5 669 |
| Cost of goods & materials | | -1 052 | -2 107 |
| Travel, meetings & related | | -1 511 | -4 860 |
| Funding & grants | | -2 430 | -3 055 |
| Fees, allowances, studies | 2 | -3 686 | -5 235 |
| Total direct costs | | -16 605 | -29 213 |
| GROSS MARGIN | | 12 471 | 11 490 |
| OPERATING EXPENSES | | | |
| Cost of personnel | 2 | -9 947 | -13 710 |
| Fees, consultancy | | -1 591 | -796 |
| Travel & related | | -23 | -98 |
| Building & office costs | | -555 | -777 |
| IT & telecoms | | -515 | -584 |
| Other operating expense | | 143 | -724 |
| Amortisation | 10 | -1764 | -1 719 |
| Total operating expenses | | -14 252 | -18 408 |
| OPERATING RESULT | | -1 781 | -6 918 |
| Financial result | 4 | 683 | 3 068 |
| ORDINARY RESULT | | -1 098 | -3 850 |
| Appropriation of restricted funds | 17 | 53 | 302 |
| NET RESULT BEFORE ALLOCATION | | -1 045 | -3 548 |

II. CONSOLIDATED OPERATING STATEMENT BY ACTIVITY

| | | | 2 | 2020 | | | 2 | 019 | |
|-------------------------------|------|----------|-------------|--------------------|------------------|----------|-------------|--------------------|------------------|
| CHF'000 | Note | Revenues | Direct cost | Operating expenses | Operating result | Revenues | Direct cost | Operating expenses | Operating result |
| COMPETITIONS | 1a | | | | | | | | |
| UCI World Championships | | 14 131 | -4 136 | -1 257 | 8 738 | 19 632 | -7 825 | -1 592 | 10 215 |
| UCI World Cups | | 3 998 | -3 635 | -481 | -118 | 7 416 | -7 015 | -731 | -330 |
| Olympic movement | | - | -95 | - | -95 | 169 | -143 | - | 26 |
| Other events | | 173 | -62 | - | 111 | 507 | -339 | -70 | 98 |
| Marketing & bid costs | | 493 | -274 | -94 | 125 | 560 | -570 | -229 | -239 |
| | | 18 795 | -8 202 | -1 832 | 8 761 | 28 284 | -15 892 | -2 622 | 9 770 |
| CYCLING GOVERNANCE | 1b | | | | | | | | |
| Presidency & governing bodies | 2 | - | -1 397 | -981 | -2 378 | - | -2 382 | -1 574 | -3 956 |
| International Calendar | | 2 532 | -923 | -511 | 1 098 | 3 772 | -2 033 | -510 | 1 229 |
| UCI WorldTour | | 3 228 | -1 405 | -1 634 | 189 | 3 764 | -2 227 | -1 690 | -153 |
| Anti-doping | 3 | 947 | -1 435 | -122 | -610 | 1 440 | -1 864 | -187 | -611 |
| Other governance activities | | 862 | -368 | -184 | 310 | 1 017 | -214 | -285 | 518 |
| Communications | | 28 | -339 | -579 | -890 | | -469 | -687 | -1 156 |
| | | 7 597 | -5 867 | -4 011 | -2 281 | 9 993 | -9 189 | -4 933 | -4 129 |
| TRAINING & DEVELOPMENT | 1c | | | | | | | | |
| UCI World Cycling Centre | | 333 | -1 404 | -1 302 | -2 373 | 1 125 | -2 024 | -1 865 | -2 764 |
| WCC satellite operations | | 27 | -82 | -98 | -153 | 20 | -221 | -78 | -279 |
| Overseas development | | 747 | -1 340 | -345 | -938 | 56 | -2 143 | -389 | -2 476 |
| Other development initiatives | | - | -225 | - | -225 | | -258 | - | -258 |
| | | 1 107 | -3 051 | -1 745 | -3 689 | 1 201 | -4 646 | -2 332 | -5 777 |
| VELODROME OPERATIONS | 1d | | | | | | | | |
| Restaurant | | 479 | -193 | -476 | -190 | 1 128 | -437 | -696 | -5 |
| Other operations | | 474 | -160 | -265 | 49 | 728 | -320 | -422 | -14 |
| Building & management | | 682 | -13 | -1 156 | -487 | 626 | -50 | -2 121 | -1 545 |
| | | 1 635 | -366 | -1 897 | -628 | 2 482 | -807 | -3 239 | -1 564 |
| ADMINISTRATIVE COSTS | 1e | - | -10 | -4 034 | -4 044 | - | -1 | -5 454 | -5 455 |
| Reallocations | 1f | -58 | 891 | -733 | 100 | -1 257 | 1 322 | 172 | 237 |
| | | 29 076 | -16 605 | -14 252 | -1 781 | 40 703 | -29 213 | -18 408 | -6 918 |

III. CONSOLIDATED BALANCE SHEET

| CHF'000 | Note | 31 Dec 2020 | 31 Dec 2019 |
|---|------------|-------------|-------------|
| ASSETS | | | |
| CURRENT ASSETS | | | |
| Cash & cash equivalents | 6 | 16 612 | 11 872 |
| Receivables from services | 7 | 7 364 | 7 351 |
| Other short-term receivables | 8 | 978 | 968 |
| Inventory | | 49 | 124 |
| Prepayments, accrued income & deferred expenses | 9 | 4 560 | 6 210 |
| Total current assets | | 29 563 | 26 525 |
| NON-CURRENT ASSETS | | | |
| Investments & financial assets | 11 | 30 616 | 29 868 |
| Tangible fixed assets | 10 | 24 809 | 26 068 |
| Intangible fixed assets | 10 | 1 285 | 1 826 |
| Long-term deferred expenses | 9 | 166 | |
| Total non-current assets | | 56 876 | 57 762 |
| RESTRICTED ASSETS | | | |
| UCI WorldTour reserve funds | 16, 17 | 890 | 1 906 |
| Cash guarantees held | 16, 17, 18 | 1 181 | 1 635 |
| Transition fund - Anti-doping activities | 16 | 2 135 | - |
| Total restricted assets | | 4 206 | 3 541 |
| TOTAL ASSETS | | 90 645 | 87 828 |
| LIABILITIES, FUND BALANCES & RESERVES | | | |
| CURRENT LIABILITIES | | | |
| Short-term debt | 6 | -5 011 | -181 |
| Accounts payable | | -2 927 | -5 233 |
| Other payables | 12 | -909 | -713 |
| Provisions | 13 | -150 | -150 |
| Deferred revenues | 14 | -14 668 | -16 091 |
| Accrued liabilities | 15 | -4 599 | -4 766 |
| Total Current Liabilities | | -28 264 | -27 134 |
| NON-CURRENT LIABILITIES | | | |
| Long-term debt | 6 | -1 747 | -1 928 |
| Long-term deferred revenues | 14 | -14 881 | -13 587 |
| Total non-current liabilities | | -16 628 | -15 515 |
| FUND CAPITAL - RESTRICTED FUNDS | 16 | | |
| Total Fund Capital | | -4 206 | -3 541 |
| ORGANISATION CAPITAL | 16 | | |
| Total Organisation Capital | | -41 547 | -41 638 |
| TOTAL LIABILITIES | | -90 645 | -87 828 |
| | | | |

IV. CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

| CHF'000 | note | | | | | | |
|---|---|----------------------|---|---------------------------------|--|---|---|
| 2020 | 16, 17 | | | | | | |
| FUND CAPITAL - RESTRICTED FUNDS | Balance 1 January | Allocations | Appropriation | Internal transfers | Foreign exchange | Total change | Balance 3 Decembe |
| UCI WorldTour reserve fund | 1 906 | - | -53 | -959 | -4 | -1 016 | 890 |
| Third party bank guarantees | 1 635 | 282 | -729 | - | -7 | -454 | 1 18 |
| Transition fund - Anti-doping activities | - | 2 135 | - | - | - | 2 135 | 2 13 |
| TOTAL FUND CAPITAL | 3 541 | 2 417 | -782 | -959 | -11 | 665 | 4 200 |
| ORGANISATION CAPITAL | Balance 1 January | | Current or result | Internal transfers | Foreign exchange | Total change | Balance 3 |
| UCI general reserve | 27 420 | | -1 025 | 959 | - | -66 | 27 354 |
| CMC general reserve | 13 208 | | -20 | | -5 | -25 | 13 183 |
| Free capital | 40 628 | | -1 045 | 959 | -5 | -91 | 40 53 |
| CMC building fund | 1 010 | | - | - | - | - | 1 010 |
| Tied capital | 1 010 | | - | - | - | - | 1 010 |
| TOTAL ORGANISATION CAPITAL | 41 638 | | -1 045 | 959 | -5 | -91 | 41 54 |
| | | | | | | | |
| 2019 | 16, 17 | | | | | | |
| 2019 FUND CAPITAL - RESTRICTED FUNDS | 16, 17 Balance 1 January | Allocations | Appropriation | Internal transfers | Foreign exchange | Total change | |
| | Balance 1 | Allocations - | Appropriation -302 | | _ | Total change -412 | Decembe |
| FUND CAPITAL - RESTRICTED FUNDS | Balance 1 January | | | | exchange | | December 1 906 |
| FUND CAPITAL - RESTRICTED FUNDS UCI WorldTour reserve fund | Balance 1 January 2 318 | - | -302 | transfers - | exchange -110 | -412 | 1 900 1 633 |
| FUND CAPITAL - RESTRICTED FUNDS UCI WorldTour reserve fund Third party bank guarantees | Balance 1 January 2 318 1 904 | - 98 98 | -302 -315 | transfers - | -110 -52 | -412 -269 | Balance 3 December 1 906 1 635 3 54 Balance 3 December |
| FUND CAPITAL - RESTRICTED FUNDS UCI WorldTour reserve fund Third party bank guarantees TOTAL FUND CAPITAL | Balance 1 January 2 318 1 904 4 222 Balance 1 | 98 98 yea | -302 -315 -617 | transfers Internal | -110 -52 -162 Foreign | -412 -269 -681 | 1 906 1 639 3 54 Balance 3 |
| FUND CAPITAL - RESTRICTED FUNDS UCI WorldTour reserve fund Third party bank guarantees TOTAL FUND CAPITAL ORGANISATION CAPITAL | Balance 1 January 2 318 1 904 4 222 Balance 1 January | 98 98 yea | -302 -315 -617 Current | transfers Internal transfers | exchange -110 -52 -162 Foreign exchange | -412 -269 -681 | 1 900 1 635 3 54 Balance 3 December 27 420 |
| FUND CAPITAL - RESTRICTED FUNDS UCI WorldTour reserve fund Third party bank guarantees TOTAL FUND CAPITAL ORGANISATION CAPITAL UCI general reserve | Balance 1 January 2 318 1 904 4 222 Balance 1 January 31 303 | 98 98 98 | -302 -315 -617 Current ir result -3 883 | transfers Internal transfers | exchange -110 -52 -162 Foreign exchange | -412 -269 -681 Total change -3 883 | 1 900 1 633 3 544 Balance 3 December 27 420 13 200 |
| FUND CAPITAL - RESTRICTED FUNDS UCI WorldTour reserve fund Third party bank guarantees TOTAL FUND CAPITAL ORGANISATION CAPITAL UCI general reserve CMC general reserve | Balance 1 January 2 318 1 904 4 222 Balance 1 January 31 303 12 874 | 98 98 98 | -302 -315 -617 Current or result -3 883 335 | transfers - Internal transfers | exchange -110 -52 -162 Foreign exchange -1 | -412 -269 -681 Total change -3 883 334 | 1 900 1 633 3 54 Balance 3 December 27 420 13 203 |
| FUND CAPITAL - RESTRICTED FUNDS UCI WorldTour reserve fund Third party bank guarantees TOTAL FUND CAPITAL ORGANISATION CAPITAL UCI general reserve CMC general reserve Free capital | Balance 1 January 2 318 1 904 4 222 Balance 1 January 31 303 12 874 44 177 | 98 98 98 | -302 -315 -617 Current or result -3 883 335 | transfers - Internal transfers | exchange -110 -52 -162 Foreign exchange -1 | -412 -269 -681 Total change -3 883 334 | 1 900 1 63! 3 54 Balance 3 December |

V. CONSOLIDATED CASH FLOW STATEMENT

| CHF'000 | Note | 2020 | 2019 |
|--|---------|--------|--------|
| OPERATING LOSS | | -1 781 | -6 918 |
| ADJUSTMENTS TO OPERATING LOSS | | | |
| Depreciation & amortisation | 10 | 1764 | 1 719 |
| Disposed assets | | 80 | 255 |
| Realised foreign exchange differences | 5 | -10 | -101 |
| | | 53 | -5 045 |
| CHANGES IN FUND CAPITAL - APPROPRIATION | | -53 | -302 |
| CHANGES IN FUND CAPITAL - INTERNAL TRANSFERS | | -959 | - |
| CHANGES IN WORKING CAPITAL | | | |
| Decrease in receivables & other current assets | | 128 | 3 115 |
| Decrease/(increase) in accrued revenues | | 2 797 | -247 |
| (Decrease)/Increase in payables & accrued expenses | | -2 277 | 2 671 |
| Increase in deferred event income net of expense | | 516 | 7 991 |
| (Decrease) in other deferred revenue/expense | | -1 727 | -1 172 |
| | | -563 | 12 358 |
| CASH FLOW FROM OPERATING ACTIVITIES | | 502 | 7 615 |
| FINANCING ACTIVITIES | | | |
| Loans | 6 | 4 830 | 115 |
| Reimbursement of loans | | -181 | -181 |
| Cash flow from financing activities | | 4 649 | -66 |
| INVESTING ACTIVITIES | | | |
| Net interest paid | | -8 | -28 |
| Acquisition of fixed assets | 10 | -278 | -1760 |
| Realisation from investment in financial assets | 11 | 115 | 117 |
| Cash flow from investing activities | | -171 | -1 671 |
| CHANGE IN NET CASH & CASH EQUIVALENTS | | 4 980 | 5 878 |
| CHF'000 | Note | 2020 | 2019 |
| CASH & CASH EQUIVALENTS | 6 | | |
| Balance on 1 January | | 11 872 | 6 133 |
| Balance on 31 December | | 16 612 | 11 872 |
| | | 4 740 | 5 739 |
| Exchange rates loss on cash | <u></u> | 240 | 139 |
| CHANGE IN NET CASH & CASH EQUIVALENTS | | 4 980 | 5 878 |
| | | | |



I. GENERAL INFORMATION

The UCI is a non-governmental, not-for-profit Swiss Association constituted in accordance with Articles 60 ff. of the Swiss Civil

The objects of the UCI are:

- a) to direct, develop, regulate, control and discipline cycling in all forms worldwide;
- b) to promote cycling in all the countries of the world and at all levels:
- to organise, for all cycling sport disciplines, world championships of which it is the sole holder and owner;
- d) to draw up regulations and provisions and ensure their enforcement;
- e) to encourage friendship between all members of the cycling world;
- f) to promote sportsmanship, integrity, ethics and fair play with a view to preventing all methods or practices such as corruption or doping, which might jeopardize the integrity of competitions, riders, officials and members or give rise to abuse of cycling;
- g) to promote gender-parity and equity in all aspects of cycling;

h) to promote para-cycling;i) to advocate for the safety and

riahts of cyclists:

- j) to represent the sport of cycling and defend its interests before the International Olympic Committee, the International Paralympic Committee and all national and international authorities;
- k) to cooperate with the International Olympic Committee, the International Paralympic Committee in particular as regards the participation of cyclists in the Olympic Games;
- to direct, develop, regulate, control and discipline any and all virtual/electronic cycling activities and competitions in all forms worldwide and to organise world championships of which it is the sole holder and owner.

Its principal resources are host city fees, the broadcasting and marketing rights generated by its World Championships and Cups, and fees related to the international calendar, as well as quadrennial revenues from the Olympic Games.

The objective of the present report is to provide Member Federations, the cycling community and other readers a clear and complete picture of the financial situation and results of the UCI.

The UCI believes in and applies the principle of financial transparency. It seeks to implement and uphold the best practices in force within the major international sporting federations.

The accounts are presented according to Swiss GAAP RPC (Accounting and Reporting Recommendations).

The financial statements are presented on a fully consolidated basis.

II. BASIS OF PREPARATION OF THE CONSOLIDATED FINANCIAL STATEMENTS

The Consolidated Financial Statements have been prepared in accordance with Swiss GAAP RPC, applying where necessary specific UCI regulations. Specific accounting policies are detailed below.

The consolidated financial statements are presented in thousands of Swiss Francs (K CHF) as a result of which some rounding differences may appear in the statements.

The financial statements have been prepared on an accruals basis under the historic cost convention.

Changes to the presentation of the financial statements have been made in order to facilitate the readers' understanding of the financial information and to achieve compliance with Swiss GAAP RPC. Where necessary, prior year items have been reclassified for consistency and to facilitate comparison.

Although the UCI does not fulfill all of the criteria of a Charitable Non-Profit Organisation as defined by Swiss GAAP RPC, it has adopted key presentational and disclosure aspects of Swiss GAAP RPC 21 (Accounting for Charitable Non-Profit Organisations) as best practice. This principally concerns the presentation of changes in equity and remuneration disclosures.

The operating statement is presented in both of the prescribed formats, by nature of income/expense and by functional area.

THE FUNCTIONAL AREAS ARE DESCRIBED BELOW:

1. Competitions

Revenues and costs directly related to UCI World Championships, UCI World Cups, the Olympic Games and other UCI competitions.

2. Cycling governance

Revenues relate principally to organiser, team and rider fees in respect of UCI sanctioned international races, in accordance with UCI regulations and its published Financial Obligations.
Cycling Governance direct costs include the expenses related to the international calendar races' governance (commissaires, etc.), as well as the cost of the governing bodies of the UCI, including the various commissions.

3. Solidarity & development

Solidarity and development comprises:

- the operations of the UCI World Cycling Centre (WCC) which welcomes trainees from around the world for periods of 1-12 months.
- the UCI WCC's financial or in-kind contributions to satellites of the UCI World Cycling Centre around the world
- UCI's financial contributions to Continental Confederations or National Federations and other development initiatives.

4. Velodrome operations

Activities included under Velodrome operations include the public restaurant which is situated at the UCI headquarters and the commercial exploitation of the sports and business conference facilities not directly attributed to the other functional areas.

5. Administration

The cost of the UCI shared service departments, namely finance, legal, HR, IT and office administration not directly attributed to the other functional areas.

SPECIFIC ACCOUNTING POLICIES ADOPTED ARE FOLLOWS:

Consolidation

The UCI controls a Swiss foundation, Fondation Centre Mondial du Cyclisme, and its subsidiary CMC Exploitation SA.

CMC Exploitation SA is 100% shareholder of a subsidiary in South Africa, WCC Africa NPC, in order to manage its satellite centre's operations in that country. This subsidiary has been created to reinforce the governance and the control over the CMC's development operations already operating in South Africa since 2005.

The results of these entities have been consolidated with the UCI on a full consolidation basis.

No material valuation differences between the entities were identified.

The UCI created, and has involvement in, a second Swiss Foundation, the Cycling Anti-Doping Foundation (CADF). In order to maintain the highest degree of independence, the governance structure of the CADF ensures that the UCI has no significant control or influence over CADF's internal operations.

The entity is therefore not consolidated with the UCI.

Disclosures concerning the CADF can be found under *notes* 3 & 20.

Details of affiliates and related parties

(Registered Office for all swiss entities: Allée Ferdi Kübler 12, 1860 Aigle, VD)

| Name | Legal Status | Registered Number | % holding | % voting rights |
|-------------------------------|--------------------|----------------------|-----------|-----------------|
| Centre Mondial du Cyclisme | Foundation | CHE-101.181.873 | n/a | 74%* |
| CMC Exploitation SA | Limited Company | CHE-102.185.276 | 100%** | 100%** |
| WCC Africa NPC | Non Profit Company | K2018633597 | 100% | 100%*** |
| CADF | Foundation | CHE-114.131.672 | n/a | n/a |

*Foundation Board minimum representative rights
**Direct or indirect shareholding CMC Foundation
***Shareholding via CMC Exploitation SA

Foreign currency transactions & hedging instruments

Transactions in foreign currency are converted according to the exchange rate in force at the time of the transaction. Monetary assets and liabilities in foreign currency are converted according to the exchange rate in force on the closing date of the financial year.

The exchange differences that result from these transactions are presented under *note 5*.

Hedge instruments are revalued at mark-to-market rates at balance sheet date, using internationally recognised valuation methodology where appropriate. Profits or losses are booked to the income statement.

Revenue Recognition

Revenue is recognised to the extent that it is probable that the UCI will derive economic benefit from it and that the revenue can be reliably measured.

Specifically, it is considered that due to uncertainty over recovery,

the economic benefit from fines imposed on riders cannot be considered probable until payment is received and any such revenue is not recognised until payment occurs. Such amounts are nonetheless pursued with the same diligence as would apply to recovery of any other asset.

Revenue relating to competitions is recorded for the financial year during which the events take place. The revenue deriving from the Olympic Games is recognised in the year of the Olympic Games or the year it becomes probable that the UCI will derive economic benefit from it and can be reliably measured.

Cash and cash equivalents

Cash and cash equivalents include cash in hand and at bank, deposits held at call with banks and other short-term, highly liquid and easily convertible investments with original maturities of less than three months.

Cash and cash equivalents are recorded at fair market value; foreign currencies are converted at the closing exchange rate.

Accounts receivable

Receivables are initially recognised in the accounts at fair value, which corresponds to the amount invoiced, less any deductions. Loans and other receivables are recognised at nominal value.

Receivables and loans are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for impairment is established according to objective rules based on the age of the debt and the nature of the debtor.

Inventory

Inventory consists of restaurant raw materials and merchandising products for resale. It is valued at cost less provision for impairment as required.

Investments and financial assets

Investments and financial assets are recognised at their current market value at year end date. The investment policy is summarised in *note 11*. Portfolio investments are recorded in the balance sheet, under long term non-current assets, according to our policy. However, these remain liquid instruments, easily convertible into cash.

Tangible and intangible fixed assests

The UCI's accounting policy with regard to tangible and intangible assets is as follows:

- Property and equipment: buildings, equipment and computer hardware are stated in the balance sheet at historical cost less accumulated depreciation. Subsequent expenditure is capitalised only if it increases the future economic benefits embodied in the related item. Land is stated at historical cost.
- Sports equipment: The UCI WCC is provided with complimentary cycling equipment by various manufacturers. The total value of this equipment is capitalised and amortised over 3 years. An offsetting liability is recognised on the balance sheet under Deferred Revenue. The liability is released in line with the amortisation charge and booked to reduce that charge in the income statement. As a result, the amortisation charge in the income statement is materially different from the amortisation shown in the fixed assets note (see note 10).
- Intangible assets:
 Computer software is stated in the balance sheet at historical cost less accumulated depreciation.

 Software development costs

are recorded on a project by project basis. Costs are capitalised as they are incurred if conditions defined by RPC10 are satisfied. The asset is amortised starting at the end of the hypercare period following the project go-live. Expenditure on brands is recognised in the income statement as an expenses as incurred

All other expenditures, repairs and maintenance are recognised in the income statement as an expense as incurred.

Depreciation on assets is calculated using the straightline method over the estimated useful life, which is as follows for the main categories (in years):

| Velodrome & offices | 15-50 |
|-----------------------------|-------|
| Furniture & fittings | 5-10 |
| Equipement & material | 3-5 |
| Vehicles | 4 |
| Sport equipment & uniforms | 3-5 |
| Computer hardware | 3-5 |
| Computer software & website | 4-5 |
| | |

Restricted assets

The UCI WorldTour reserve fund is governed by articles 2.15.227 to 2.15.237 of the UCI regulations.

Amounts recorded as cash guarantees held represent amounts drawn down under bank guarantees deposited by professional racing teams which have been received by the UCI and are held on a dedicated account until the settlement of the claim between the team and the third party in accordance with UCI Regulations.

As part of the winding-down of the CADF's activities (see *note 3*) and in response to the reduced activities resulting from the COVID-19 pandemic, the UCI and contributing stakeholders (AIGCP, AIOCC, CPA) took the decision to reduce contributions to the CADF in the second part

of 2020. The parties contributed instead to a dedicated account held by the UCI and recorded as a Restricted Asset in the UCI's balance sheet. Any surplus arising following the liquidation of the CADF will be redistributed to the stakeholders.

A liability in respect of Restricted Assets is recorded under Liabilities – Fund capital – Restricted funds.

Accounts payable & deferred revenue

Accounts payable represent non interest-bearing supplier amounts due as part of the UCI's normal course of business.

Amounts invoiced in respect of future events are recorded under deferred revenue, split between current liabilities for events taking place during the year following balance sheet date and non-current liabilities.

Provisions

The UCI records provisions:

- when it has an obligation, legal or constructive, to satisfy a claim and it is probable that an outflow of resources will be required;
- when a risk exists at balance sheet date: the corresponding risk provision is adjusted at year-end based on an internal analysis to match the UCI's risk exposure;
- when imminent special projects are approved prior to the balance sheet date, are already under way and are substantially complete. In the following year(s), the cost of such projects is included in the income statement as incurred, however, an equal reversal of the provision is recorded in the same period.

III. FINANCIAL STATEMENT DISCLOSURE

1. REVENUES, EXPENSES & OPERATING MARGINS

1.a Competitions

| CHF'000 | | 2020 | | 2019 |
|-------------------|----------|------------------|----------|---------------------|
| | Revenues | Operating margin | Revenues | Operating margin |
| Road | 9 411 | 6 515 | 12 832 | 7 494 |
| Track | 2 477 | 782 | 3 050 | 465 |
| Mountain bike | 4 567 | 994 | 5 755 | 1 401 |
| BMX Racing | 70 | -299 | 1 313 | -146 |
| BMX Freestyle | 1 | 1 | 1 313 | 350 |
| Cyclo-cross | 1 659 | 708 | 2 950 | 805 |
| Other disciplines | 117 | 30 | 343 | -387 |
| Olympic Games | - | -95 | 169 | 26 |
| Unallocated | 493 | 125 | 559 | -238 |
| | 18 795 | 8 761 | 28 284 | 9 770 |

Competitions includes revenues and costs directly related to UCI World Championships, UCI World Cups, the Olympic Games and other UCI competitions.

Unallocated amounts represent media technical revenues, merchandising and licensing revenues.

For UCI competitions, revenues are primarily hosting fees, and media and sponsor revenues.

Revenues from Olympic Games are received principally in the year of the Olympics with a final settlement in the year following the Olympics. Revenues in 2019 were limited to reimbursement of costs incurred preparing for Tokyo 2020.

Competition direct costs include event logistics, timing, officiating, TV production and distribution, prize money and sponsor implementation to the extent that these costs are not specifically covered by local organisers, sponsors or broadcasters. The operating expenses are a time-based allocation of staff costs.

1.b Cycling Governance

[i] Revenues

| CHF'000 | 2020 | 2019 |
|-------------------------------|-------|-------|
| Presidency & governing bodies | - | - |
| International Calendar | 2 532 | 3 772 |
| UCI WorldTour | 3 228 | 3 764 |
| Anti-doping | 947 | 1 440 |
| Other governance activities | 862 | 1 017 |
| Communications | 28 | - |
| | 7 597 | 9 993 |

| CHF'000 | 2020 | 2019 | CHF'000 | 2020 | 2019 | CHF'000 | 2020 | 2019 | CHF'000 | 2020 | 2019 |
|-------------------------|-------|-------|------------------------------|-------|-------|---------------------------------|-------|-------|--------------------------------|-------|-------|
| BY NATURE | | | REGISTRATION REVENUE BY S | - | | REGISTRATION REVENUE BY TYPE | PE | | INTERNATIONAL REVENUES BY D | | |
| Registration fees | 6 396 | 8 437 | Organisers | 1 785 | 3 595 | International calendar | 2 278 | 3 291 | Road | 1733 | 2 244 |
| Fin | 210 | 101 | _ | | | | | | Track | 54 | 148 |
| Fines | 219 | 181 | Teams | 4 160 | 4 210 | UCI WorldTour | 2 941 | 3 578 | Mountain bike | 390 | 654 |
| Equipment certification | 281 | 454 | Riders | 157 | 402 | Anti-doping contribution | 760 | 1 093 | BMX | 19 | 52 |
| | | | | | | Other | | | Cyclo-cross | 77 | 136 |
| Others | 701 | 921 | Others | 294 | 230 | governance activities | 417 | 475 | Other | 5 | 57 |
| | 7 597 | 9 993 | | 6 396 | 8 437 | | 6 396 | 8 437 | | 2 278 | 3 291 |

Revenues from Cycling Governance relate to principally organiser, team and rider fees in respect of UCI sanctioned international races, in accordance with UCI regulations and its

published Financial Obligations.

[ii] Costs

| CHF'000 | Note | | 2020 | | | 2019 | |
|-------------------------------|------|-------------|--------------------|------------------|-------------|--------------------|------------------|
| | | Direct cost | Operating expenses | Operating result | Direct cost | Operating expenses | Operating result |
| Presidency & governing bodies | а | -1 397 | -981 | -2 378 | -2 382 | -1 574 | -3 956 |
| International Calendar | b | -923 | -511 | 1 098 | -2 033 | -510 | 1 229 |
| UCI WorldTour | С | -1 405 | -1 634 | 189 | -2 227 | -1 690 | -153 |
| Anti-doping | d | -1 435 | -122 | -610 | -1 864 | -187 | -611 |
| Other governance activities | е | -368 | -184 | 310 | -214 | -285 | 518 |
| Communications | | -339 | -579 | -890 | -469 | -687 | -1 156 |
| | | -5 867 | -4 011 | -2 281 | -9 189 | -4 933 | -4 129 |

[a] Presidency & governing bodies

| CITI 000 | 2020 | 2017 |
|-------------------------|--------|--------|
| DIRECT COSTS | | |
| President's & DG office | -546 | -749 |
| Management Committee | -503 | -785 |
| Congress | -45 | -163 |
| Commissions | -179 | -393 |
| Other activities | -124 | -292 |
| - | -1 397 | -2 382 |
| | | |

The direct cost of the President's & DG office and the Management Committee include the fees and costs detailed in **note 2** as well as the logistics expense of Management Committee meetings.

The operating expenses represent the staff costs of the President's and Director General's office as well as an allocation of sport department personnel costs.

Congress costs include all costs related to the organisation of the UCI's Annual Congress.

Commission costs represent travel, accommodation and meeting costs.

Other activities are the cost of Advocacy, UCI Cycling Gala and other discipline management expenses.

[b] International Calendar

Direct costs comprise the travel costs and per diems of UCI International Commissaires attending UCI sanctioned races.

[c] UCI WorldTour

The revenues and costs related to the UCI WorldTour are presented in more detail in Section "UCI WorldTour" following the consolidated financial statements.

[d] Anti-doping

See note 3.

[e] Other governance activities

The principal items included are the UCI's work around use of material and equipment in competition - this includes revenue from the validation of bike equipment from manufacturers and the cost of the UCI's efforts to combat and detect mechanical fraud as well as costs of the UCI Women's WorldTour.

1.c Training & development

Training and development comprises principally the operations of the UCI World Cycling Centre (WCC) which accommodates trainees from around the world for periods of 1-12 months.

Also included under training and development are the UCI WCC's financial or in-kind contributions to satellites of the UCI World Cycling Centre around the world and the funds attributed to the

Continental Confederations and National Federations for projects relating to the development of the sport and the good governance. Further details can be found in this annual report under the International Relations section.

Other direct costs include the cost of the accommodation and meals for the UCI WCC trainees as well the cost of their participation at cycling races. In

respect of the UCI WCC satellite operations, the UCI WCC is the primary funder in resources, material or human, of the operations of its South African satellite in Paarl, and contributes funds or resources to satellites in Korea, Japan, India and South America. The UCI WCC also funds athlete detection programmes globally. Operating expenses comprise principally the cost of coaches, mechanics and support staff

1.d Velodrome operations

Activities included under Velodrome operations include the public restaurant which is situated at the UCI headquarters and the commercial exploitation of the sports and business conference facilities. The restaurant's primary function is to feed athletes; the operating margin is therefore a blend of arm's length public business and zero margin catering for the athletes.

Direct costs comprise principally the restaurant cost of sales. All staff costs are included under operating expenses, which also include velodrome operating, repairs and maintenance, as well as the amortisation of the building and offices.

1.e Administrative costs

These comprise the costs of the UCI 'back office' functions,

namely legal, finance, information technology, human

resources, and administrative services.

1.f Reallocations

In order to allocate costs between functional areas, internal rebilling and allocations take place in the UCI and CMC's accounts. The reallocations below reconcile the income statement by nature of

costs/revenues to the income statement by functional area.

| CHF'000 | Revenues | Direct cost | Operating expenses | Operating result | Revenues | Direct cost | Operating expenses | Operating result |
|------------------------------|----------|-------------|--------------------|------------------|----------|-------------|--------------------|------------------|
| REALLOCATION DETAILS | | | | | | | | |
| Internal - Facilities | -434 | 270 | 164 | - | -434 | 270 | 164 | - |
| Internal - Catering | -260 | 224 | 36 | - | -580 | 493 | 87 | - |
| Internal - Accommodation | -325 | 325 | - | - | -325 | 325 | - | - |
| Internal - UCI Solidarity | -73 | 73 | - | - | -236 | 236 | - | - |
| Costs reimbursed by insurers | 930 | - | -930 | - | 76 | - | -76 | - |
| Other | 104 | -1 | -3 | 100 | 242 | -2 | -3 | 237 |
| TOTAL REALLOCATIONS | -58 | 891 | -733 | 100 | -1 257 | 1 322 | 172 | 237 |

2. REMUNERATION OF GOVERNING BODIES, PERSONNEL COSTS & AUDITORS

2.a Remuneration and travel expenses of governing bodies

REMUNERATION OF GOVERNING BODIES

| CHF'000 | 2020 | 2019 |
|------------------------------------|------|------|
| President's remuneration | 249 | 253 |
| Other allowances | 50 | 50 |
| Social charges & pension costs | 129 | 121 |
| | 428 | 424 |
| Management Committee Members' fees | 295 | 300 |
| | 723 | 724 |
| TRAVEL EXPENSES | | |
| CHF'000 | 2020 | 2019 |
| President | 55 | 126 |
| Management Committee | 114 | 366 |
| | 169 | 492 |

Remuneration of governing bodies are included in the operating statement by nature of cost under direct costs – Fees, allowances, studies.

The remuneration of the President and Management Committee members is shown above.

The UCI President is resident in France and the UCI is subject to the French social security regime in respect of his emoluments. The President receives no other benefits.

Fees of Management Committee Members are presented net of tax withheld at source which represents, for all members, a total amount of less than 5 KCHF per year.

The average annual fee of the Vice-presidents was 24.4 KCHF (2019: 25 KCHF). The average annual fee of the remaining MC Members was 15.9 KCHF (2019: 16.3 KCHF).

The President and Management Committee Members voluntarily

reduced their remuneration at the height of the COVID-19 crisis.

Travel expenses are transport and accommodation costs for the year.

Per diem rates of all other officials (commission members, commissaires, race delegates etc) can be found on the UCI website under Financial Obligations.

2.b Personnel Costs

| CHF'000 | 2020 | 2019 |
|--------------------------------------|-------|--------|
| TOTAL COST OF PERSONNEL | 9 947 | 13 710 |
| Of which: | | |
| Remuneration of executive management | 1 575 | 1 793 |
| Total employee retirement costs | 685 | 714 |
| Total employees at 31 December | 104 | 120 |
| FTE employees at 31 December | 95 | 111 |
| Average FTE employees in the year | 102 | 110 |
| AVERAGE COST PER FTE (CHF'000) | 98 | 125 |
| AVERAGE FTE | | |
| Women | 40 | 44 |
| Men | 62 | 66 |
| UCI | 69 | 73 |
| СМС | 33 | 37 |
| TOTAL HEADCOUNT BY NATIONALITY | | |
| Switzerland | 44 | 60 |
| European Union | 47 | 48 |
| Americas | 7 | 6 |
| Rest of world | 6 | 6 |

Cost of personnel includes salaries, social charges, benefits and other employee-related costs.

Executive Management comprises the UCI Director General and the Senior Management team. In 2020, this team consisted of nine persons (2019: nine). The UCI held neither a pension benefit nor a pension obligation, as defined by RPC16, at 31 December 2020 and 2019. The pension plan is fully covered meaning that the pension institution guarantees liabilities are 100% covered. In 2020, the UCI and CMC received furlough contributions in accordance with the COVID-19 ordinance for unemployment insurance

dated 20 March 2020 and subsequent amendments. These contributions received were offset against cost of personnel and amounted to a total of 1 807 KCHF in the year.

Executive Management who were not eligible for the furlough scheme took voluntary pay cuts at the height of the Covid-19 crisis.

2.c Auditors remuneration

| CHF'000 | 2020 | 2019 |
|---|------|------|
| Financial statements audit | 41 | 68 |
| Solidarity programme and Confederations Audit | - | 30 |
| General consultancy | 23 | - |
| | 64 | 98 |

On 27/09/2019 the UCI Congress appointed Mazars SA as UCI's auditor from 2020 onwards. Prior year amounts relate to KPMG SA.

3. ANTI-DOPING ACTIVITIES

The UCI Management Committee took the decision in 2020 to entrust the CADF's work to the International Testing Agency (ITA), another Swissbased anti-doping agency with effect from 1 January 2021. This change will not have a budget impact for the UCI.

Anti-doping activities are undertaken by the UCI, in its role as signatory International Federation to the World Anti-Doping Code, and, until 31 December 2020, its sister organisation the Cycling Anti-Doping Foundation (CADF).

The CADF (www.cadf.ch), which was set up by the UCI but whose governance and management structure is independent of the UCI, is responsible for testing and intelligence.

It is funded by direct contributions from men's professional road cycling stakeholders (teams and organisers) and by the UCI.

The CADF's total budget in 2020 exceeded 5M CHF compared to more than 7M CHF in 2019. More information about this reduction can be found in *note 16*.

The UCI is responsible, through its Legal Anti-Doping Service (LADS) and the Anti-Doping Tribunal, for analysing and prosecuting positive cases reported by the CADF and, through the Anti-Doping Commission, for cycling's anti-doping regulations and strategy.

In addition to funding from Men's Professional Road Cycling teams' and organisers' direct contributions to the CADF, as part of the UCI's financial obligations, riders, race organisers and teams pay a levy in order to finance the fight against doping. These funds, shown as revenues in the operating statement, are allocated to funding the UCI's contribution to the CADF as well as the UCI's own internal costs in the fight against doping.

Fines levied for anti-doping infringements are recognised in the accounts only when received.

Whilst the full cost of in- and out-of-competition testing as well as the cost of maintaining the biological passport are covered by the CADF, the UCI covers the cost of LADS, the prosecution of anti-doping disciplinary procedures opened against UCI licence holders and the recovery of fines.

4. FINANCIAL RESULT

| CHF'000 | Note 11, 5 | 2020 | 2019 |
|------------------------------|------------|-------|-------|
| Interest income | | 32 | 20 |
| Investment portfolio returns | | 965 | 3 510 |
| Foreign exchange gains | | 346 | 160 |
| Financial income | | 1 343 | 3 690 |
| Interest expense | | -19 | -40 |
| Foreign exchange losses | | -519 | -403 |
| Bank charges & investment ma | anagement | -122 | -125 |
| Minority share liquidation | | - | -54 |
| Financial expense | | -660 | -622 |
| NET FINANCIAL RESULT | | 683 | 3 068 |

5. FOREIGN EXCHANGE

| | | 2020 | | | 2019 | |
|-----------------------------|-------|--------|------|-------|--------|------|
| CHF'000 | Gains | Losses | Net | Gains | Losses | Net |
| UNREALISED GAINS AND LOSSES | | | | | | |
| Receivables & payables | 6 | 58 | 64 | -31 | 6 | -25 |
| FX hedging instruments | 12 | - | 12 | 23 | - | 23 |
| | 18 | 58 | 76 | -8 | 6 | -2 |
| REALISED GAINS AND LOSSES | | | | | | |
| Cash at bank | - | -240 | -240 | 24 | -162 | -139 |
| Receivables & payables | 106 | -285 | -179 | 135 | -225 | -89 |
| FX hedging instruments | 222 | -52 | 170 | 9 | -22 | -13 |
| | 328 | -577 | -249 | 168 | -409 | -241 |
| TOTAL GAINS & LOSSES | 346 | -519 | -173 | 160 | -403 | -243 |

The UCI is structurally exposed to fluctuations in the exchange rate between the Swiss Franc and the Euro or the US Dollar, most especially a strengthening of the Swiss Franc against the Euro.

The exchange rate loss relates mainly to bank accounts and receivables expressed in currencies other than CHF; for 2020 the Dollar's weakening from 0.968/1 CHF to 0.884/1 CHF and for 2019 the Euro's weakening from 1.124/1 CHF to 1.087/1 CHF. The UCI's hedging policy consists of seeking to manage this exposure on a prudent basis through appropriate hedging instruments:

 with respect to the Euro, we seek to maintain a rolling coverage to sell Euros as required in order to meet Swiss Franc operating expenses;

- with respect to the US Dollar, we undertake specific hedging operations focused on cash inflows from the Olympic Games;
- with respect to the British Pound, the UCI has undertaken a hedging strategy to cover contracted GBP cash inflows from the UCI Cycling World Championships in Glasgow and Scotland in 2023.

The currency structure of the UCI's income and expenditure (excluding Olympic revenues) is summarised as follows:

| 2020 (2019) | Revenues | Expenditures |
|--------------|-------------|--------------|
| Swiss Francs | 54 % (53 %) | 59 % (53 %) |
| Euros | 42 % (42 %) | 40 % (44 %) |
| US Dollars | 1 % (1%) | - % (1 %) |
| Other | 3 % (4 %) | 1 % (2 %) |
| | 100% | 100% |
| | | |

For the past five years, the UCI has increased the proportion of its revenues in Swiss Francs and its expenditure in Euros, whilst reducing Swiss Franc expenditure and Euro revenue. As a consequence, currency risk has significantly decreased.

At 31 December 2020:

 The UCI held a vanilla forward contract to sell 1.44M GBP at the rate of 1.2009 CHF/GBP for maturity the 14 January 2022.

At 31 December 2019:

 The UCI held vanilla forward contracts to sell a total of 5.0M USD at a rate of between 0.9535 and 0.9568 CHF/USD for maturities between 30 October and 18 December 2020.

6. CASH & BORROWINGS

CASH BY CURRENCY

| CHF'000 | | 31 Dec 2020 | | 31 Dec 2019 |
|---|-----------|--------------|-----------|--------------|
| Swiss Francs | | 10 504 | | 4 964 |
| Euros | | 4 601 | | 5 627 |
| US Dollars | | 1 391 | | 1 017 |
| Other currencies | | 116 | | 264 |
| TOTAL | | 16 612 | | 11 872 |
| BORROWINGS | | Due < 1 year | | Due > 1 year |
| CHF'000 | 31 Dec 20 | 31 Dec 19 | 31 Dec 20 | 31 Dec 19 |
| Loans from public authorities | 181 | 181 | 1 747 | 1 928 |
| Loan from International Olympic Committee | 4 830 | - | - | - |
| TOTAL | 5 011 | 181 | 1747 | 1 928 |

As part of the construction financing of the UCI World Cycling Centre, the Fondation CMC was granted loans for CHF 4.0M and 1.0M from the Cantons of Vaud and Valais respectively, in each case with a 50 % participation by the Swiss Confederation.

These loans granted under special Swiss regional conditions ("LIM"), are interest free and repayable over a period of 27 years in equal instalments.

The loan from the Canton of Vaud carries a charge over the CMC building.

Following the postponement of the 2020 Tokyo Olympic Games, the UCI received a loan of 5M USD from the IOC. This loan will be reimbursed in 2021 by offsetting with the revenues due from the Olympic Games.

7. RECEIVABLES FROM SERVICES

| CHF'000 | 31 Dec 2020 | 31 Dec 2019 |
|----------------------|-------------|-------------|
| National Federations | 1 639 | 745 |
| Race Organisers | 2 844 | 4 664 |
| Teams | 1 424 | 633 |
| Sponsors | 593 | 826 |
| TV & media | 1 819 | 2 339 |
| Other | 488 | 489 |
| | 8 807 | 9 696 |
| less: provisions | -1 443 | -2 345 |
| | 7 364 | 7 351 |
| 0-180 | 450 | 2 552 |
| 181-360 | 970 | 1 371 |
| >361 | 1 956 | 3 112 |
| Due at 31 December | 3 376 | 7 035 |
| Not yet due | 5 431 | 2 661 |
| | 8 807 | 9 696 |

The provision for impairment is established according to objective rules based on the age of the debt and the nature of the debtor.

In 2017, a provision of 1,14M CHF was booked following the bankruptcy of Bergen 2017 AS, the local organising entity of the 2017 UCI Road World Championship. The Norwegian Cycling Federation remains jointly liable for this debt which is recorded under 'Race Organisers'.

In 2020, the UCI agreed a debt reimbursement repayment plan

with the Norwegian Cycling Federation over a 10-year period. Following the signature of this repayment plan, the UCI Management Committee decided to write back the provision in accordance with the UCI's bad debt policy.

8. OTHER SHORT TERM RECEIVABLES

| CHF'000 | 31 Dec 2020 | 31 Dec 2019 |
|-----------------------|-------------|-------------|
| Debtors - 3rd parties | 218 | 218 |
| VAT recoverable | 455 | 373 |
| Other amounts | 305 | 377 |
| | 978 | 968 |

9. PREPAYMENTS ACCRUED INCOME & DEFERRED EXPENSES

| CHF'000 | 31 Dec 2020 | 31 Dec 2019 |
|----------------------------------|-------------|-------------|
| Accrued income | 495 | 3 292 |
| Prepaid operating expenses | 131 | 230 |
| Deferred event & season expenses | 691 | 1 271 |
| Other items | 3 243 | 1 417 |
| AMOUNTS DUE <1 YEAR | 4 560 | 6 210 |
| Deferred event & season expenses | 166 | - |
| AMOUNTS DUE >1 YEAR | 166 | |

Accrued income relates principally to value in kind revenues which compensate with value in kind suppliers recorded

under liabilities.

Other items relate mainly to LAA and LPP employee health and

accident insurance premiums already booked prior to closing date and paid the following year.



10. FIXED ASSETS

| CHF'000 | Land | Building | Equipment & fittings | Sports equipment | Information technologies | Vehicles | TOTAL |
|--------------------------|------|----------|----------------------|------------------|-----------------------------|----------|--------|
| COST | | | | | | | |
| Balance 1 January 2019 | 775 | 28 444 | 2 955 | 4 329 | 3 073 | 207 | 39 782 |
| Acquisitions | - | 34 | 456 | 1 851 | 668 | 236 | 3 245 |
| Disposals | - | - | -8 | -2 228 | -78 | -44 | -2 358 |
| Balance 31 December 2019 | 775 | 28 478 | 3 403 | 3 952 | 3 663 | 399 | 40 670 |
| Acquisitions | - | - | 20 | 1 144 | 1 | 10 | 1 175 |
| Disposals | - | - | -80 | -907 | - | - | -987 |
| Balance 31 December 2020 | 775 | 28 478 | 3 343 | 4 189 | 3 664 | 409 | 40 858 |
| ACCUMULATED AMORTISATION | | | | | | | |
| Balance 1 January 2019 | - | 6 624 | 1 944 | 2 115 | 989 | 144 | 11 816 |
| Amortisation charge | - | 684 | 189 | 1 004 | 599 | 65 | 2 54 |
| Disposals | - | - | -8 | -1 535 | - | -38 | -1 58 |
| Balance 31 December 2019 | - | 7 308 | 2 125 | 1 584 | 1 588 | 171 | 12 776 |
| Amortisation charge | - | 653 | 205 | 843 | 657 | 82 | 2 440 |
| Disposals | - | - | - | -452 | - | - | -452 |
| Balance 31 December 2020 | - | 7 961 | 2 330 | 1 975 | 2 245 | 253 | 14 764 |
| NET REALISABLE VALUE | | | | | | | |
| AT 31 DECEMBER 2019 | 775 | 21 170 | 1 278 | 2 368 | 2 075 | 228 | 27 894 |
| AT 31 DECEMBER 2020 | 775 | 20 517 | 1 013 | 2 214 | 1 419 | 156 | 26 094 |
| | | | Equipment & | Sports | Information Technologies | | TOTA |

| CHF'000 | Land | Building | Equipment & fittings | Sports Equipment | Information Technologies | Vehicles | TOTAL |
|----------------------------|------|----------|----------------------|---------------------|-----------------------------|----------|--------|
| TANGIBLE/INTANGIBLE ASSETS | | | | | | | |
| Tangible | 775 | 21 170 | 1 278 | 2 368 | 249 | 228 | 26 068 |
| Intangible | - | - | - | - | 1 826 | - | 1 826 |
| At 31 December 2019 | 775 | 21 170 | 1 278 | 2 368 | 2 075 | 228 | 27 894 |
| Tangible | 775 | 20 517 | 1 013 | 2 214 | 134 | 156 | 24 809 |
| Intangible | - | - | - | - | 1 285 | - | 1 285 |
| At 31 December 2020 | 775 | 20 517 | 1 013 | 2 214 | 1 419 | 156 | 26 094 |

The land on which the velodrome and administrative building are built is the subject of a 50-year lease granted by the Ville d'Aigle.

The BMX track & neighbouring land is the property of CMC Exploitation SA.

Included under Sports

equipment is cycling material provided free of charge to the UCI World Cycling Centre by various manufacturers. A corresponding liability is booked in liabilities under deferred revenues.

The amortised value of this equipment at 31 December 2020

was 1.6 M CHF (2019: 1.8M CHF) The total additions in 2020 were 0.7M CHF (2019: 1.5M CHF).

The amortisation charge in the income statement is materially different from the amortisation shown above as a result of offsetting deferred revenue recognised in donated assets.

11. FINANCIAL ASSETS

| FINANCIAL ASSETS BY TYPE AND CURRENCY | | | | | 31 Dec 2020 | 31 Dec 2019 |
|---------------------------------------|--------|-------|-------|-------|-------------|-------------|
| CHF'000 | CHF | EUR | USD | Other | Total | Total |
| Deposits | 21 | - | - | - | 21 | 21 |
| Portfolio | 25 716 | 627 | 2 109 | 2 143 | 30 595 | 29 847 |
| | 25 737 | 627 | 2 109 | 2 143 | 30 616 | 29 868 |
| PORTFOLIO BY TYPE AND CURRENCY | | | | | 31 Dec 2020 | 31 Dec 2019 |
| CHF'000 | CHF | EUR | USD | Autre | Total | Total |
| Cash | 3 367 | 10 | 2 | - | 3 379 | 3 296 |
| Bonds | 11 185 | 141 | 27 | 978 | 12 331 | 11 861 |
| Equity | 6 753 | 476 | 2 080 | 1 165 | 10 474 | 10 199 |
| Property | 4 139 | - | - | - | 4 139 | 3 829 |
| Alternative assets | 272 | - | - | - | 272 | 662 |
| | 25 716 | 627 | 2 109 | 2 143 | 30 595 | |
| 31 DEC 19 | 25 043 | 1 276 | 2 194 | 1 334 | | 29 847 |

The UCI's Management
Committee has defined a
defensive investments strategy
designed to protect the
organisation's assets whilst
benefitting from low-risk growth
opportunities. Since 2013, the
UCI's investments have been
managed by financial institutions
following a tender process.
The choice of institutions was
reviewed in 2016.

The UCI's management reviews investment performance and reports to the Management Committee on a regular basis.

The total portfolio under management is managed under three strategic portfolios.

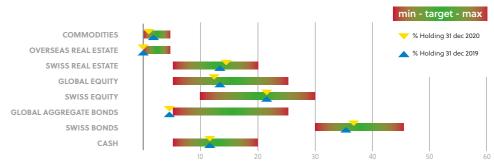
The target investment profile of each portfolio was set by the UCI Management Committee and each financial institution manages funds and makes independent investment decisions within a range of that target.

The time weighted return of the three strategic portfolios was 2.02% to 3.69% in 2020 (2019: 12.4% to 13.78%) with an overall pro-rata return of 2.63% (2019: 12.9%).

RECONCILIATION OF INVESTMENT PORTFOLIO

| CHF'000 | 2020 | 2019 |
|------------------------------------|--------|--------|
| TOTAL VALUE AT 1 JANUARY | 29 847 | 26 568 |
| Recoverable tax | -115 | -117 |
| Withdrawals | -115 | -117 |
| Returns excluding foreign exchange | 973 | 3 510 |
| Foreign exchange | -8 | -15 |
| Investment returns | 965 | 3 495 |
| Management fees | -102 | -99 |
| TOTAL VALUE AT 31 DECEMBER | 30 595 | 29 847 |

AVERAGE HOLDING OF PORTFOLIO ASSESTS



12. OTHER PAYABLES

| CHF'000 | 31 Dec 2020 | 31 dec 2019 |
|--|-------------|-------------|
| Employee-related liabilities | -137 | -169 |
| Amounts to be collected from 3rd parties | -222 | -222 |
| VAT payable | -134 | -222 |
| Others | -416 | -100 |
| | -909 | -713 |

The increase in Others represents amounts deferred or to be repaid in respect of events cancelled due to the Covid-19 pandemic

13. PROVISIONS

| CHF'000 | 31 Dec 2020 | 31 Dec 2019 |
|-----------------------|-------------|-------------|
| Litigation provisions | -150 | -150 |
| | -150 | -150 |

The UCI holds two litigation risk insurance policies to cover lawyers' expenses and damages.

Following a claim from an internet service provider in Belgium, the Belgium Competition authorities opened an investigation into the media rights attribution process for the 2015/16 - 2019/20 UCI Cyclocross World Championships and World Cup in Belgium. The UCI's

lawyers are seeking to find an agreement with the authorities and an appropriate provision has been booked. The litigation insurance is expected to cover any unprovided risk.

In October 2019, the UCI was notified of a claim before the European Commission (competition directorate) by Velon Limited, a commercial company registered in the United Kingdom, for alleged anti-competitive behavior.

The UCI has provided its observations and awaits the position of the Commission to learn whether a formal procedure will be opened against it. The UCI considers that it is not necessary to book a provision in its accounts for this claim.

14. DEFERRED REVENUES - SHORT TERM & LONG TERM

| CHF'000 | 31 Dec 2020 | 31 dec 2019 |
|---|-------------|-------------|
| UCI World Championships | 21 338 | 20 484 |
| UCI World Cups | 48 | 155 |
| Other organiser fees | 1 694 | 1 776 |
| Team licenses | 3 369 | 3 695 |
| UCI-WCC donated & value in kind equipment | 1 576 | 1 805 |
| Media & sponsorship | 1 463 | 1 755 |
| Other | 61 | 8 |
| | 29 549 | 29 678 |
| DEFERRED REVENUES <1 YEAR | 14 668 | 16 091 |
| DEFERRED REVENUES >1 YEAR | 14 881 | 13 587 |

15. ACCRUED LIABILITIES

| CHF'000 | 31 Dec 2020 | 31 dec 2019 |
|------------------------|-------------|-------------|
| Value-in-kind supplies | 140 | 1 660 |
| Media rights costs | 109 | 74 |
| Event-related costs | 2 991 | 1 809 |
| Employee-related | 238 | 725 |
| Other accruals | 1 121 | 498 |
| | 4 599 | 4 766 |

16. FUND CAPITAL & ORGANISATION CAPITAL

Fund capital - Restricted funds

UCI WorldTour reserve fund

The UCI WorldTour reserve fund is governed by articles 2.15.227 to 2.15.237 of the UCI regulations.

The fund was established to support a UCI WorldTour Team or Organiser or to carry out projects for the benefit of all UCI WorldTour partners.

Use of the fund is decided by the Professional Cycling Council (PCC).

Following a decision by the PCC on 29 January 2020, 1M CHF was withdrawn from the Fund in order to respond to the complaint by Velon Limited (see note 13) before the European Commission.

Cash guarantees held

Amounts recorded as Cash guarantees held represent bank guarantees deposited by professional racing teams drawn down by the UCI and held on a dedicated account until the claim has been settled between the team and the third party in accordance with the UCI regulations. Any surplus amounts after all claims have been settled are returned to the team which issued the guarantee. Garantees are further described in *note 18*.

Anti-Doping Transition Funds

Following the decision by the UCI to transfer anti-doping activities from the CADF to the International Testing Agency with effect from 1 January 2021 and following a reduction in competitions in 2020 as a result of the Covid-19 pandemic, the representatives of the funding stakeholders (professional teams,

organisers and riders and the UCI) sought to ensure that any surplus funds in the CADF prior to its liquidation should be returned on an equitable basis to those stakeholders.

As a result of this decision, the final 2020 contributions were paid into a dedicated bank account held by the UCI. The funds held will be returned to the stakeholders as soon as there is sufficient certainty concerning the final financial position of the CADF prior to its liquidation.

Management expects all funds to be redistributed in 2021.

Organisation capital

The Management Committee took the decision to merge the UCI's reserves into a single general reserve. Use of the fund is decided by the UCI Management Committee.

17. MOVEMENT OF RESTRICTED ASSETS

17a. UCI Cash guarantees

Movements in the Third party bank guarantee Restricted Fund are triggered by claims submitted by interested parties to the UCI against the UCI WorldTour teams or UCI Professional Continental Teams. A call on the guarantee by the UCI will generate an inflow of restricted funds and payments out to claimants or funds returned to the teams, following the UCI's procedures and regulations, will generate an outflow of funds.

| CHF'000 | 2020 | 2019 |
|-----------------------------------|-------|-------|
| Balance 1st January | 1 635 | 1 904 |
| Guarantees drawn down | 282 | 23 |
| Amounts paid to claimants | -728 | -181 |
| Amounts returned to guarantors | - | -50 |
| Administration fees | -1 | -9 |
| Foreign exchange | -7 | -52 |
| BALANCE 31 ST DECEMBER | 1 181 | 1 635 |

17b. UCI WorldTour reserve fund

| CHF'000 | 31 Dec 2020 | 31 Dec 2019 |
|----------------------------------|-------------|-------------|
| MOVEMENTS IN UCI WORLDTOUR RESER | VE FUND | |
| Investments - budget UWT | - | -110 |
| Investments - budget UCI | -47 | -184 |
| Financial expenses | -6 | -8 |
| TOTAL APPROPRIATIONS | -53 | -302 |
| 2018 Result | -20 | - |
| 2019 Result | -42 | - |
| 2020 Result | 189 | - |
| EU competition fund | -1 086 | - |
| TOTAL INTERNAL TRANSFERS | -959 | - |
| Foreign exchange | -4 | -110 |
| | -1 016 | -412 |

As mentioned above in *note*16, the decision was taken by
the PCC to fund the defence
in the Velon case from the UCI
WorldTour reserve fund. These

funds will be held as a liability on the UCI's balance sheet until used or returned. In 2020, a further 47k CHF was used to fund tramadol testing in the UCI World

Tour. In 2019 funds were used for tramadol testing and protocol implementation (184k CHF) and the centralised prize money system and fan survey (110k CHF).

18.GUARANTEES RECEIVED

The UCI receives bank guarantees from professional cycling teams (UCI WorldTeams and UCI Professional Continental Teams) as well as from organisers of certain UCI World Championships.

The team guarantees are intended to defray any debts, notably but not exclusively to UCI license holders, unsettled by the team in accordance with the UCI's regulations. Once a valid

claim has been made against a professional cycling team, the UCI will call the guarantee and the funds will be held as Restricted funds until a competent authority has ruled on the claim.

The organiser guarantees are intended to guarantee payment to the UCI and performance of the organiser's obligation to hold the Championships.

Bank guarantees held are not recorded on the UCI's balance

sheet unless they are drawn down. Non drawn-down amounts held are as follows:

| CHF'000 | 2020 | 2019 |
|--------------------------------|---------|---------|
| Professionnal Cycling Teams | 131 804 | 133 096 |
| UCI Organisers | 2 535 | 1 939 |
| | 134 339 | 135 035 |

19. RELATED PARTY TRANSACTIONS

| CHF'000 | 31 dec 2020 | 31 dec 2019 |
|----------------------------------|-------------|-------------|
| LIABILITY | | |
| Amounts due to related parties | -120 | -176 |
| | -120 | -176 |
| CHF'000 | 2020 | 2019 |
| OPERATING STATEMENT | | |
| Anti-doping contributions | -1 016 | -1 288 |
| Office & shared services revenue | 127 | 149 |
| | -889 | -1 139 |

Related party transactions are exclusively with the Cycling Anti-Doping Foundation. Liability amounts relate to shared services invoicing due paid the beginning of the following year.

20. OPERATING LEASES

The total amount due under operating lease is:

| | Due < 5 years | | Due > 5 year | |
|------------------|---------------|------|--------------|------|
| CHF'000 | 2020 | 2019 | 2020 | 2019 |
| Office equipment | 199 | 249 | - | - |
| Property leases | 648 | 737 | 50 | 170 |
| _ | 847 | 986 | 50 | 170 |

21. OTHERS ITEMS

Risk Management

The UCI Management Committee and management make a regular analysis of the strategic and operational risk that the UCI may face. The main risks that are likely to have a significant impact on the UCI's finances are assessed and covered by a plan of action and protection measures.

The UCI's management is responsible for implementing these measures, the enforcement and effectiveness of which are regularly overseen by the President.

Contingent assets pledged and liabilities

Current account assets and investments with one of the

banks, totaling CHF 17M are pledged to cover a bank credit facility of CHF 3.0M. The facility was not used in 2020 or 2019.

Post balance sheet events

As a result of the continued impact of the global pandemic resulting from the COVID-19 virus, the UCI's activities continued to be significantly curtailed in the first four months of 2021 and the UCI World Cycling Centre was closed to the public for a significant period.

The 2020 Tokyo Olympic Games are expected to take place in July and August of 2021 and most of the UCI's major events are maintained for the time-being. There will inevitably be an impact on the UCI's revenues which

at this stage is impossible to estimate with any certainty.

The UCI Management Committee continues to take necessary measures to cut costs, plan contingencies and protect the organisation.

The current events are likely to have an impact on the UCI's business throughout the Olympic cycle.

The UCI Management Committee remains confident that the strength of the UCI's balance sheet, coupled with the measures taken, will allow the organisation to weather the current storm and continue its activities through the next Olympic cycle to 2024.

The following page does not form part of the audited Financial statements.



The UCI WorldTour is not an independent legal entity, but an activity of the UCI which is managed by a committee, the Professional Cycling Council (PCC), representing the UCI, organisers, teams and riders and regulated by the UCI Management Committee.

Operations of the UCI WorldTour are managed by UCI staff.

The team and organiser revenues are denominated in Euros and are subject to currency fluctuation.

As well as the amounts shown here as revenues, UCI WorldTeams and organisers contribute to the CADF to fund the fight against doping.

All costs and income shown here are included in the UCI's accounts. The financial flows specific to the UCI WorldTour are detailed on this page.

| CHF'000 | 2020 | 2019 |
|---------------------------------|--------|--------|
| REVENUES | | |
| Team fees | 1 805 | 1 779 |
| Organiser fees | 1 136 | 1 799 |
| Other revenues | 287 | 186 |
| Total Revenues | 3 228 | 3 764 |
| DIRECT COSTS | | |
| Team assessment & audit | -519 | -506 |
| Commissaires & officials | -202 | -348 |
| Technical & race safety | -211 | -549 |
| Meetings, seminars, work groups | -73 | -275 |
| Event evaluation | -38 | -48 |
| Contributions to stakeholders | -300 | -300 |
| Marketing & communication | -7 | -79 |
| Other direct costs | -55 | -122 |
| Total Direct Costs | -1 405 | -2 227 |
| GROSS MARGIN | 1 823 | 1 537 |
| OPERATING EXPENSES | | |
| Dedicated UCI personnel | -844 | -900 |
| UCI shared resources | -790 | -790 |
| Total Operating Expenses | -1 634 | -1 690 |
| OPERATING PROFIT/(LOSS) | 189 | -153 |
| Use of Reserve Fund | | 110 |
| RESULT TO ALLOCATE | 189 | -43 |
| Financial expenses | -6 | -7 |
| NET RESULT | 183 | -50 |

The UCI WorldTour reserve fund, shown under Restricted Funds in the UCI balance sheet and described in *note 17* to the UCI Consolidated Financial Statements, is reconciled above.

The Fund is held in Euros and is presented opposite in Euros.

| | 2020 | 2019 |
|------------------------------------|-------|-------|
| RESERVE FUND IN THOUSANDS OF EUROS | | |
| Fund balance at 1 January | 1 753 | 2 030 |
| Net change in the year | -931 | -277 |
| FUND BALANCE AT 31 DECEMBER | 822 | 1 753 |
| REPRESENTED BY | | |
| Cash at bank at 31 December | 676 | 2 050 |
| Creditors at 31 December | 146 | -297 |
| | 822 | 1 753 |
| AMOUNTS IN CHF'000 | 890 | 1 906 |

AUDITORS' REPORT ON THE STATUTORY FINANCIAL STATEMENTS

mazars

Mazars SA World Trade Center Avenue Gratta-Paille 2 CH-1018 Lausanne

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Report of the Statutory Auditor to the

Congress of Union Cycliste Internationale, Aigle

Report of the Statutory Auditor on the Financial Statements

As statutory auditor, we have audited the financial statements of Union Cycliste Internationale, which comprise the balance sheet, the income statement and notes, pages 136 to 138, for the year ended 31 December 2020.

Management Committee's Responsibility

The Management Committee is responsible for the preparation of these financial statements in accordance with the requirements of Swiss law and the company's articles of incorporation. This responsibility includes designing, implementing and maintaining an internal control system relevant to the preparation of financial statements that are free from material misstatement, whether due to fraud or error. The Management Committee is further responsible for selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Swiss law and Swiss Auditing Standards. Those standards require that we plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers the internal control system relevant to the entity's preparation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control system. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinior

In our opinion, the financial statements for the year ended 31 December 2020 comply with Swiss law and the company's articles of incorporation.

Other matters

The financial statements for the year ended 31 December 2019 were audited by another auditor whose report, dated 11 June 2020, expressed an unqualified opinion on those financial statements.

Report on Other Legal Requirements

We confirm that we meet the legal requirements on licensing according to the Auditor Oversight Act (AOA) and independence (article 728 Code of Obligations (CO) and article 11 AOA) and that there are no circumstances incompatible with our independence.

In accordance with article 728a para. 1 item 3 CO and Swiss Auditing Standard 890, we confirm that an internal control system exists, which has been designed for the preparation of financial statements according to the instructions of the Management Committee.

We recommend that the financial statements submitted to you be approved.

Michael Ackermann Licensed Audit Expert (Auditor in Charge) Fiona Rochat
Licensed Audit Expert

Lausanne, 2 June 2021



I. BALANCE SHEET

| CHF'000 | 31 dec 2020 | 31 dec 2019 |
|---|--|---|
| ASSETS | | |
| CURRENT ASSETS | | |
| Cash & cash equivalents | 16 155 | 11 548 |
| Receivables from services | 7 090 | 7 083 |
| Receivables from related parties | 3 | - |
| Other short-Term receivables | 936 | 979 |
| Inventory | 31 | 107 |
| Prepayments & deferred expenses | 4 020 | 6 028 |
| Total Current Assets | 28 235 | 25 745 |
| NON-CURRENT ASSETS | | |
| Investments & financial assets | 31 016 | 30 298 |
| Tangible fixed assets | 7 337 | 7 885 |
| Intangible fixed assets | 1 285 | 1 826 |
| Long-term deferred expenses | 166 | - |
| Total Non-Current Assets | 39 804 | 40 009 |
| RESTRICTED ASSETS | | |
| UCI WorldTour reserve funds | 890 | 1 906 |
| Cash guarantees held | 1 181 | 1 635 |
| Transition Fund - Anti-doping activities | 2 135 | - |
| Total Restricted Assets | 4 206 | 3 541 |
| | | |
| TOTAL ASSETS | 72 245 | 69 295 |
| TOTAL ASSETS LIABILITIES | 72 245 | 69 295 |
| | 72 245 | 69 295 |
| LIABILITIES | 72 245 -4 830 | 69 295 |
| LIABILITIES CURRENT LIABILITIES | | -4 508 |
| CURRENT LIABILITIES Short-term loan | -4 830 | |
| CURRENT LIABILITIES Short-term loan Accounts payable | -4 830 | -4 508 |
| CURRENT LIABILITIES Short-term loan Accounts payable Payables from related parties | -4 830 -2 666 - | -4 508 -528 |
| CURRENT LIABILITIES Short-term loan Accounts payable Payables from related parties Other payables | -4 830 -2 666 - -634 | -4 508 -528 -884 |
| CURRENT LIABILITIES Short-term loan Accounts payable Payables from related parties Other payables Provisions | -4 830 -2 666 - -634 | -4 508 -528 -884 |
| CURRENT LIABILITIES Short-term loan Accounts payable Payables from related parties Other payables Provisions Short-term accrued liabilities | -4 830 -2 666 - -634 -150 | -4 508 -528 -884 -150 |
| CURRENT LIABILITIES Short-term loan Accounts payable Payables from related parties Other payables Provisions Short-term accrued liabilities • Deferred revenues | -4 830 -2 666 - - 634 -150 | -4 508 -528 -884 -150 |
| CURRENT LIABILITIES Short-term loan Accounts payable Payables from related parties Other payables Provisions Short-term accrued liabilities • Deferred revenues • Accrued Liabilities | -4 830 -2 666 - - 634 -150 -14 538 -4 449 | -4 508 -528 -884 -150 -15 809 -4 368 |
| CURRENT LIABILITIES Short-term loan Accounts payable Payables from related parties Other payables Provisions Short-term accrued liabilities • Deferred revenues • Accrued Liabilities Total Current Liabilities | -4 830 -2 666 - - 634 -150 -14 538 -4 449 | -4 508 -528 -884 -150 -15 809 -4 368 |
| CURRENT LIABILITIES Short-term loan Accounts payable Payables from related parties Other payables Provisions Short-term accrued liabilities • Deferred revenues • Accrued Liabilities Total Current Liabilities NON-CURRENT LIABILITIES | -4 830 -2 666 - -634 -150 -14 538 -4 449 | -15 809 -4 368 -26 247 |
| CURRENT LIABILITIES Short-term loan Accounts payable Payables from related parties Other payables Provisions Short-term accrued liabilities • Deferred revenues • Accrued Liabilities Total Current Liabilities NON-CURRENT LIABILITIES Long-term deferred revenues | -4 830 -2 666 - -634 -150 -14 538 -4 449 -27 267 | -15 809 -4 368 -26 247 |
| CURRENT LIABILITIES Short-term loan Accounts payable Payables from related parties Other payables Provisions Short-term accrued liabilities • Deferred revenues • Accrued Liabilities Total Current Liabilities NON-CURRENT LIABILITIES Long-term deferred revenues Total Non-Current Liabilities | -4 830 -2 666 - -634 -150 -14 538 -4 449 -27 267 | -15 809 -4 368 -26 247 |
| CURRENT LIABILITIES Short-term loan Accounts payable Payables from related parties Other payables Provisions Short-term accrued liabilities • Deferred revenues • Accrued Liabilities Total Current Liabilities NON-CURRENT LIABILITIES Long-term deferred revenues Total Non-Current Liabilities FUND CAPITAL - RESTRICTED FUNDS | -4 830 -2 666634 -150 -14 538 -4 449 -27 267 -13 378 | -12 063 |
| CURRENT LIABILITIES Short-term loan Accounts payable Payables from related parties Other payables Provisions Short-term accrued liabilities • Deferred revenues • Accrued Liabilities Total Current Liabilities NON-CURRENT LIABILITIES Long-term deferred revenues Total Non-Current Liabilities FUND CAPITAL - RESTRICTED FUNDS Total Fund Capital | -4 830 -2 666634 -150 -14 538 -4 449 -27 267 -13 378 | -12 063 |

II. INCOME STATEMENT

| CHF'000 | 2020 | 2019 |
|---------------------------------|---------|---------|
| Media rights & distribution | 7 174 | 8 987 |
| Commercial rights | 4 855 | 8 615 |
| Hosting fees | 7 054 | 10 594 |
| Registration fees | 6 396 | 8 437 |
| Olympic movement | - | 165 |
| Facilities revenue | -2 | 213 |
| Fines & penalties | 228 | 523 |
| Other revenues | 2 703 | 1 200 |
| Revenues | 28 408 | 38 734 |
| Logistics & event organisation | -3 461 | -6 544 |
| Media & commercial rights costs | -347 | -1 505 |
| TV Production | -3 958 | -5 669 |
| Cost of goods & materials | -494 | -1 097 |
| Travel, meetings & related | -1 354 | -4 236 |
| Funding & grants | -5 760 | -8 553 |
| Fees, studies | -3 515 | -4 997 |
| Other direct costs | -21 | 20 |
| Direct costs | -18 910 | -32 581 |
| GROSS MARGIN | 9 498 | 6 153 |
| Cost of personnel | -7 491 | -9 434 |
| Other operating expenses | -2 745 | -2 793 |
| Depreciation | -1 029 | -1 023 |
| Operating expenses | -11 265 | -13 250 |
| OPERATING RESULT | -1767 | -7 097 |
| Financial revenues | 1 332 | 3 676 |
| Financial expenses | -627 | -525 |
| Financial result | 705 | 3 151 |
| ORDINARY RESULT | -1 062 | -3 946 |
| Change in fund capital | 53 | 302 |
| NET RESULT BEFORE ALLOCATION | -1 009 | -3 644 |

III. NOTES

1. ACCOUNTING PRINCIPLES

The Financial Statements have been prepared in accordance with the Swiss Code of Obligations (CO), applying where necessary specific UCI regulations. Specific accounting policies are detailed below.

The financial statements are presented in thousands of Swiss Francs (CHF) as a result of which some rounding differences may appear in the accounts. They have been prepared on an accruals basis under the historic cost convention except financial assets reported at their market value.

2. COMPANY INFORMATION

The Union Cycliste Internationale (UCI) is registered under the number CHE-107.741.983 at the Commercial Registry of the Canton of Vaud. The UCI is an Association under Swiss law with its registered office at Allée Ferdi Kübler 12, 1860 Aigle, Vaud, Switzerland.

On average, the UCI has fewer than 250 full-time employees.

3. INVESTMENTS IN AFFILIATES

(Registered office for all entities: Allée Ferdi Kübler 12, 1860 Aigle, VD)

| Name | Legal status | Registered number | % holding | % voting rights |
|----------------------------|-----------------|-------------------|-----------|-----------------|
| Centre Mondial du Cyclisme | Foundation | CHE-101.181.873 | n/a | 74%* |
| CMC Exploitation SA | Limited Company | CHE-102.185.276 | 8,3% | 2.6%** |

*Foundation Board minimum representative rights.

4. FINANCE LEASE OBLIGATIONS

There are no finance lease obligations at 31 December 2020 or 31 December 2019.

5. PENSION SCHEME DEBTS

There is no amount due at 31 December 2020 in respect of pension contributions (2019 : CHF 658).

6. GUARANTEES GIVEN

Other than rental deposits recorded in the balance sheet, no guarantees had been given at 31 December 2020 (2019: None).

7. ASSETS PLEDGED

Current account assets and investments with one of the banks, totaling CHF 17M, are pledged to cover a bank credit facility of CHF 3.0M. The facility was not used in 2020 or 2019.

8. CONDITIONAL LIABILITIES

No conditional liabilities existed at 31 December 2020 (2019: None).

9. OTHER INFORMATION

In 2020, the UCI received reduced working hours contributions in accordance with the COVID-19 ordinance for unemployment insurance dated 20 March 2020 and subsequently amended.

The contributions received were offset with the cost of personnel and reached an amount of 1 025 KCHF.

10. POST BALANCE SHEET EVENTS

As a result of the continued impact of the global pandemic resulting from the COVID-19 pandemic, the UCI's activities continued to be significantly curtailed in the first four months of 2021 and the UCI World Cycling Centre closed to the public.

The Tokyo 2020 Oympic Games will take place in July and August of 2021 and most of the UCI's major events are maintained for the time-being. There will inevitably be an impact on the UCI's revenues which at this stage is impossible to estimate with any certainty.

The UCI Management Committee continues to take necessary measures to cut costs, plan contingencies and protect the organisation.

The current events are likely to have an impact on the UCI's business throughout the Olympic cycle.

The UCI Management Committee remains confident that the strength of the UCI's balance sheet, coupled with the measures taken, will allow the organisation to weather the current storm and continue its activities through the next Olympic cycle to 2024.



^{**} UCI holds 100% of share and voting rights via its control of CMC Foundation



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AFGHANISTAN ALBANIA **ALGERIA ANDORRA ANGOLA ANGUILLA** ANTIGUA AND BARBUDA ARGENTINA ARMENIA ARUBA AUSTRALIA **AUSTRIA AZERBAIJAN BAHAMAS** BAHRAIN **BANGLADESH BARBADOS BELARUS** BELGIUM BELIZE BENIN BERMUDA **BOLIVARIAN REPUBLIC** OF VENEZUELA BOLIVIA **BOSNIA AND** HERZEGOVINA **BOTSWANA** BRAZIL **BRITISH VIRGIN ISLANDS BRUNEI DARUSSALAM** BULGARIA **BURKINA FASO** BURUNDI **CAMBODIA** CAMEROON CANADA CAPE VERDE **CAYMAN ISLANDS** CENTRAL AFRICAN REPUBLIC CHAD CHILE **CHINESE TAIPEI** COLOMBIA COMOROS CONGO **COOK ISLANDS COSTA RICA IVORY COAST** CROATIA CUBA **CURACAO CYPRUS** CZECH REPUBLIC

DEMOCRATIC PEOPLE'S REPUBLIC OF KOREA DEMOCRATIC REPUBLIC OF THE CONGO DENMARK DJIBOUTI **DOMINICA** DOMINICAN REPUBLIC ECUADOR EGYPT **EL SALVADOR ERITREA ESTONIA ETHIOPIA** FIJI FINLAND FORMER YUGOSLAV REPUBLIC OF MACEDONIA FRANCE GABON **GAMBIA** GEORGIA GERMANY GHANA GREAT BRITAIN **GREECE GRENADA** GUAM **GUATEMALA** GUINEA **GUINEA-BISSAU** GUYANA HAITI **HONDURAS** HONG KONG, CHINA HUNGARY ICELAND INDIA **INDONESIA** IRAQ **IRELAND** ISLAMIC REPUBLIC OF IRAN ISRAEL ITALY JAMAICA JAPAN **JORDAN** KAZAKHSTAN KENYA KOSOVO KUWAIT KYRGYZSTAN LAO PEOPLE'S

DEMOCRATIC REPUBLIC

LATVIA **LEBANON LESOTHO** LIBERIA LIBYA LIECHTENSTEIN LITHUANIA LUXEMBOURG MACAO, CHINA MADAGASCAR MALAWI MALAYSIA MALDIVES MALI MALTA MAURITANIA **MAURITIUS MEXICO** MONACO MONGOLIA MONTENEGRO MOROCCO MOZAMBIQUE MYANMAR NAMIBIA NEPAL NETHERLANDS **NEW ZEALAND NICARAGUA** NIGER **NIGERIA** NORWAY OMAN **PAKISTAN** PANAMA **PARAGUAY** PEOPLE'S REPUBLIC OF CHINA PERU **PHILIPPINES** POLAND **PORTUGAL PUERTO RICO** QATAR REPUBLIC OF KOREA REPUBLIC OF MOLDOVA ROMANIA RUSSIAN FEDERATION RWANDA SAINT KITTS AND NEVIS SAINT LUCIA SAINT VINCENT AND THE **GRENADINES** SAMOA SAN MARINO

SAO TOME AND PRINCIPE SAUDI ARABIA SENEGAL SERBIA **SEYCHELLES** SIERRA LEONE **SINGAPORE** SINT MAARTEN SLOVAKIA **SLOVENIA** SOMALIA SOUTH AFRICA SPAIN SRI LANKA SUDAN SURINAME SWAZILAND SWEDEN SWITZERLAND SYRIAN ARAB REPUBLIC **TAJIKISTAN** THAILAND DEMOCRATIC REPUBLIC OF TIMOR-LESTE TOGO TRINIDAD AND TOBAGO **TUNISIA** TURKEY TURKMENISTAN UGANDA UKRAINE UNITED ARAB EMIRATES UNITED REPUBLIC OF **TANZANIA UNITED STATES OF AMERICA** URUGUAY UZBEKISTAN VANUATU VIETNAM VIRGIN ISLANDS YEMEN ZAMBIA ZIMBABWE

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MANAGEMENT COMMITTEE

(Composition at 31 December 2020, in alphabetical order)

PRESIDENT



Mr David LAPPARTIENT (FRA)

VICE-PRESIDENTS



AZZAM (EGY) President of the Confédération Africaine de Cyclisme (CAC)



Mr Renato DI ROCCO (ITA)



Mr José Manuel PELAEZ (CUB)

President of the Confederacion Panamericana de Ciclismo (COPACI)

MEMBERS



AL SHAFAR (UAE) President of the Asian Cycling Confederation (ACC)

Mr Osama A. A.



BEN EL MAHI (MAR) CATTANEO (SUI) President of the Union Européenne de Cyclisme (UEC)



Mr Rocco Mr Amarjit Singh G. DARSHAN S. (MAS)



Ms Tracey GAUDRY (AUS) President of the Oceanian Cycling Confederation (OCC)



Mr Harald T. HANSEN (NOR)



Mr Toni KIRSCH (GER)



Mr Artur LOPES (POR)



Mr José Luis LOPEZ C. (ESP)



MAKAROV (RUS)



Mr Tony MITCHELL (NZL)



Ms Katerina NASH (CZE)



Mr Bob STAPLETON (USA)



Mr Tom VAN DAMME (BEL)

GENERAL ORGANISATION

Congress

President

Management Committee

Executive Committee

Director General

Administrative Services

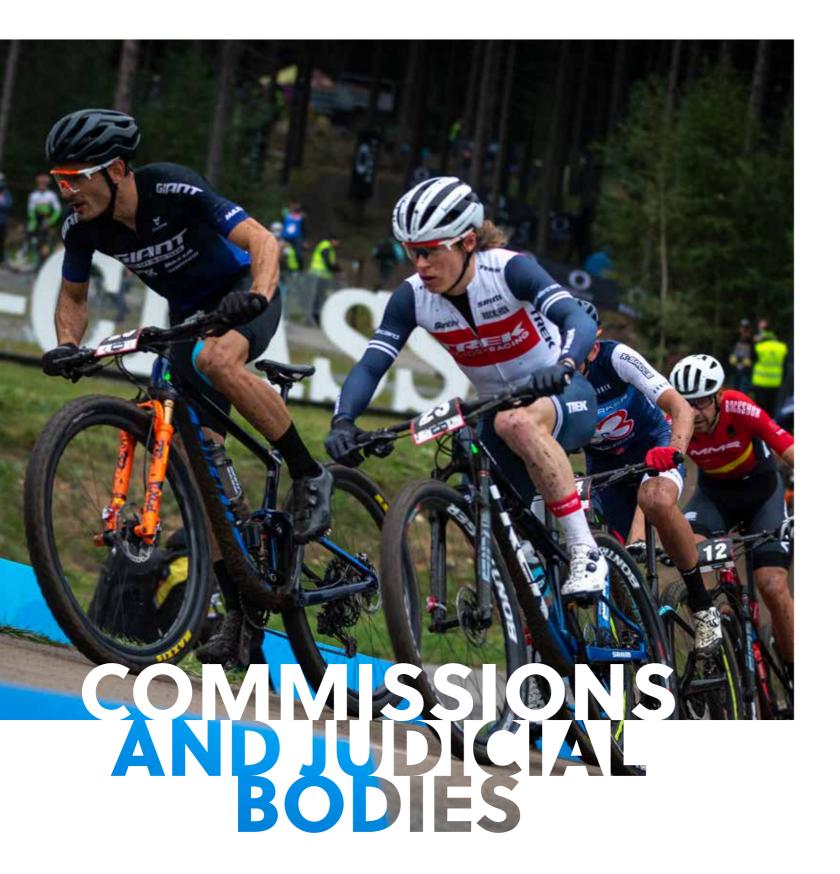
Commissions

Independent Unit

Cycling Anti-Doping Foundation (CADF)

(Status at 31 December 2020)





COMMISSIONS

PROFESSIONAL CYCLING COUNCIL

President

Mr Tom VAN DAMME (BEL)

Members appointed by the Management Committee

Mr Renato Di Rocco (ITA) Mr Viatcheslav Ekimov (RUS) Ms Agata Lang (POL) Mr José Luis Lopez Cerron (ESP) Mr Bob Stapleton (USA)

Riders' representative, member of the Athletes' Commission Mr Bernhard Eisel (AUT)

AIGCP representatives

Mr Javier Barrio (CAN/ESP) Mr Iwan Spekenbrink (NED) Mr Richard Plugge (NED) - Alternate

AIOCC representatives

Mr Richard Chassot (SUI)
Mr Christian Prudhomme (FRA)
M. Charly Mottet (FRA) - Alternate

CPA representative

Mr Gianni Bugno (ITA) Mr Pascal Chanteur (FRA) - Alternate

Invited member

Mr Roger Legeay (FRA)

ROAD COMMISSION

President

Mr Tom VAN DAMME (BEL)

Members appointed

by the Management Committee

Mr Agustin Moreno Aristizabal (COL) Mr Dmitriy Fofonov (KAZ)

Ms Rochelle Gilmore (AUS)

Mr Alexander Gusyatnikov (RUS)

Mr Umberto Langellotti (MON)

Mr Delmino Pereira (POR)

Mr Sean Petty (USA)

Development teams' representative

Mr Pierre-Yves Chatelon (FRA)

Organisers' representative, member of the AIOCC Mr Ed Buchette (LUX)

UCI Professional Continental Teams representative, designated by the AIGCP

Mr Alfonso Galilea Zurbano (ESP)

Riders' representative, member of the UCI Athletes' Commission

Ms Marianne Vos (NED)

TRACK COMMISSION

President

Mr Renato DI ROCCO (ITA)

Members appointed by the Management Committee

Mr Gabriel Curuchet (ARG) Mr Amarjit Singh Gill (MAS) Mr Toni Kirsch (GER) Mr Tony Mitchell (NZL) Mr William Newman (RSA) Mr Jos Smets (BEL)

Riders' representative, member of the UCI Athletes' Commission

Ms Kristina Vogel (GER)

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MOUNTAIN BIKE COMMISSION

President

Mr Thierry MARÉCHAL (BEL)

Members appointed by the Management Committee

Mr Raul Ferré (AND)

Mr Mannie Heymans (NAM)

Mr Eric Jacoté (FRA)

Mr Thomas Peter (SUI)

Mr Malcolm Thomas (NZL)

Ms Elena Valentini (ITA)

Mr Vatché Zadourian (LBN)

Organisers' representative

Mr Patrice Drouin (CAN)

Riders' representatives, members of the UCI Athletes' Commission

Mountain bike cross-country: Ms Maja Wloszczowska

(POL)

Mountain bike downhill: Mr Greg Minnaar (RSA)

BMX COMMISSION

President

Mr Artur LOPES (POR)

Members appointed by the Management Committee

Mr B. A. Anderson (USA) Mr Wade Bootes (AUS)

Ms Jolanda Polkamp (NED)

Mr Jose Luis Vasconcellos (BRA)

Ms Sarah Walker (NZL)

Riders' representative, member of the UCI Athletes' Commission

Mr Liam Phillips (GBR)

BMX FREESTYLE COMMISSION

President

Mr Artur LOPES (POR)

Members appointed by the Management

Committee

Mr Serge Froissart (FRA)

Mr Greg Illingworth (RSA)

Mr Ryan Nyquist (USA)

Riders' representative.

member of the UCI Athletes' Commission

Ms Nina Buitrago (USA)

PARA-CYCLING COMMISSION

President

Mr Mohammed BEN EL MAHI (MAR)

Members appointed by the Management Committee

Ms Marianna Davis (USA)

Mr Alejandro Martín García (ESP)

Mr Eduard Carol Novak (ROM)

Mr Roberto Rancilio (ITA)

Mr Edilson Alves Rocha-Tubiba (BRA)

Riders' representative,

member of the UCI Athletes' Commission Mr Colin Lynch (IRL)

CYCLO-CROSS COMMISSION

President

Mr Harald Tiedemann HANSEN (NOR)

Members appointed by the Management Committee

Ms Eva Lechner (ITA)

Mr Sven Vanthourenhout (BEL)

Mr Beat Wabel (SUI) Mr Brook Watts (USA)

Riders' representative, member of the UCI Athletes'

Commission

Ms Katerina Nash (CZE)

TRIALS COMMISSION

President

Mr Peter FISCH (SUI)

Members appointed by the Management

Committee

Mr Kenny Belaey (BEL)

Ms Karin Moor (SUI)

Riders' representative,

member of the UCI Athletes' Commission

Ms Tatiana Janickova (SVK)

INDOOR CYCLING COMMISSION

President

Mr Toni KIRSCH (GER)

Members appointed by the Management Committee

Ms Claudia Bee (GER)

Mr Hanspeter Flachsmann (SUI)

Mr Yoshiyuki Taenaka (JPN)

Mr Peter Vandeberg (NED)

Riders' representative,

member of the UCI Athletes' Commission

Mr Patrick Schnetzer (AUT)

MASS PARTICIPATION EVENTS / **ADVOCACY COMMISSION**

President

Mr Tony MITCHELL (NZL)

Members appointed by the Management Committee

Ms Pia Allerslev (DEN)

Mr Tim Blumenthal (USA)

M. Chris Boardman (GBR)

Mr Patrick François (FRA)

Mr Edgardo Hernández Chagoya (MEX)

Mr Peter Koch (GER)

Mr Raja Sapta Oktohari (INA)

ANTI-DOPING COMMISSION

President

Mr Artur LOPES (POR)

Members appointed by the Management Committee

Mr Mohamed Wagdy Azzam (EGY)

Ms Anne Gripper (AUS)

Mr Chris Jarvis (GBR)

Ms Marjolaine Viret (SUI)

WOMEN'S COMMISSION

President

Ms Tracey GAUDRY (AUS)

Members appointed by the Management Committee

Ms Sarah Clark (GBR)

Ms Svetlana Denisenko (RUS)

Ms Leeanne Grantham (AUS)

Mr Harald Tiedemann Hansen (NOR)

Ms Daniela Isetti (ITA)

Ms Noha Soliman (EGY)

EQUIPMENT AND FIGHT AGAINST TECHNOLOGICAL FRAUD COMMISSION

President

Mr Bob STAPLETON (USA)

Members

Mr Gilles Delion (FRA)

Mr Harald Tiedemann Hansen (NOR)

Mr Dragomir Kouzov (BUL)

Mr Philippe Mariën (BEL)

Mr Robbert de Kock (SUI) – Cycling industry

representative

M. Pascal Chanteur (FRA) – Riders' representative

M. Rolf Aldag (GER) – Teams' representative

MEDICAL COMMISSION

President

Mr Artur LOPES (POR)

Members appointed by the Management

Committee

Mr Matthias Baumann (GER)

Mr Alessandro Biffi (ITA) Ms Katharina Grimm (GER)

REMUNERATION COMMISSION

President

Mr Artur LOPES (POR)

Members

Mr David Lappartient (FRA) *

Mr Renato Di Rocco (ITA) * replaced by Dr Mohamed Wagih Azzam when it is

a question of the President's remuneration.

COMMISSAIRES COMMISSION

President

Ms Catherine GASTOU (FRA)

Members

Mr Pedro Frias Armenteros (CUB) Ms Rosella Bonfanti (ITA)

Mr Greg Griffiths (AUS)

Mr Tatsuo Hayashi (JPN)

Mr Chuck Hodge (USA)

ATHLETES' COMMISSION*

President

Ms Katerina NASH (CZE)

Members

Cyclo-cross**
Mr Steve Chainel (FRA)

Track

Mr Kenny De Ketele (BEL) Ms Kristina Vogel (GER)

BMX Racing

Mr Liam Phillips (GBR)
Ms Laura Smulders (NED)

Para-cycling

Mr Colin Lynch (IRL) Ms Sarah Storey (GBR)

Mountain Bike

Mr Lukas Flückiger (SUI) - cross-country Ms Maja Wloszczowska (POL) - cross-country

Mountain Bike

Mr Greg Minnaar (RSA) - downhill Ms Myriam Nicole (FRA) - downhill

Road

Mr Bernhard Eisel (AUT) Ms Marianne Vos (NED)

Trials

Mr Kenny Belaey (BEL) Ms Tatiana Janickova (SVK)

BMX Freestyle Mr Ryan Nyquist (USA)

Ms Nina Buitrago (USA)

Indoor Cycling

Mr Patrick Schnetzer (AUT) - Cycle-ball Ms Flavia Zuber (SUI) - Artistic cycling

- * All members were elected by their fellow athletes during the 2017 UCI World Championships for their respective disciplines.
- ** The cyclo-cross representative Katerina Nash is the Athletes' Commission President.

AUDIT AND FINANCE COMMITTEE

President

Mr Rocco CATTANEO (SUI)

Members

Mr Harald Tiedemann Hansen (NOR) Mr Artur Lopes (POR) Mr Tony Mitchell (NZL)

SOLIDARITY AND EMERGING CYCLING COUNTRIES COMMISSION

President

Dr Mohamed Wagih AZZAM (EGY)

Members appointed by the Management Committee

Mr Jamal Mesleh Al-Fawaeir (JOR) Mr Sabah bin Abdullah Al-Kareidis (KSA)

Mr Trevor Bailey (VIN)

Mr Joe Bajada (MLT) Mr Camille Dahm (LUX)

Mr Dae Hoon Lee (KOR)

Ms Victoria Lesnikova (RUS)

Mr Eric Tydingco (GUM)

CYCLING ECONOMY AND MARKETING COMMISSION

Presiden

Mr Bob STAPLETON (USA)

Members appointed by the Management Committee

Mr Gilles Da Costa (FRA)

Mr Harald Tiedemann Hansen (NOR)

Ms Julie Harrington (GBR)

Ms Kristin Klein (USA)

Mr Tony Mitchell (NZL) Mr Gianluca Santilli (ITA)

Mr Tom Van Damme (BEL)

JUDICIAL BODIES

DISCIPLINARY COMMISSION - ARBITRAL BOARD

Presidents

Mr Jean-Pierre MORAND (SUI)
Disciplinary Commission

Mr Mohammed BEN EL MAHI (MAR) Arbitral Board

Members

Mr Yao Allah-Kouame (CIV)

Mr Victor Berezov (RUS)

Mr Sébastien Bernard (FRA)

Mr Josep-D. Bochaca (ESP)

Ms Linda Evans (AUS)

Ms Maria-Laura Guardamagna (ITA)

Mr Tiran Gunawardena (AUS)

Mr Yann Hafner (SUI)

Mr Tatsuo Hayashi (JPN)

Mr Volker Hesse (AUT)

Mr Roland Hofer (SUI)

Mr M'barek Janaoui (MAR)

Prof. Claudia Lemarchand (FRA)

Mr Marc Lemay (CAN)

Mr Philippe Mariën (BEL)

Mr Rudolf Massak (AUT)

Mr Paul Mauriac (FRA)

Mr Lucien Maurin (FRA)
Mr Jean-Pierre Morand (SUI)*

ivir Jean-Pierre iviorand (50

Mr Julien Mordacq (FRA)

Mr Gabriel Nigon (SUI)

Mr Gabriel Nigon (SUI)
Mr Thilo Pachmann (SUI)

Ms Kendrah Potts (GBR)

Mr Patrice Roy (FRA)

Mr Mohamed Sahnoon (GHA)

Mr Alexis Schoeb (SUI)

Mr Rocco Taminelli (SUI)

Mr Micael Totaro (SUI)

Ms Carina Van Cauter (BEL)

Mr Wim Van Herreweghe (BEL)

* Member of Arbitral Board only

LICENCE COMMISSION

President

Mr Pierre ZAPPELLI (SUI)

Members

Ms Lamia Allouli (MAR) Mr Paolo Franz (SUI) Mr Hans Höhener (SUI) Mr André Hürter (SUI)

ETHICS COMMISSION

President

Mr Bernard FOUCHER (FRA)

Members

Mr Marc Cavaliero (ITA/SUI) Ms Vered Deshe (ISR)

Ms Eliane Hostettmann (SUI) Mr Richard Leggat (NZL)

ANTIDOPING TRIBUNAL

Members

Mr Jordi López Batet (ESP) Prof. Ulrich Haas (GER) Ms Helle Qvortrup Bachmann (DEN)

Ms Emily Wisnosky (USA) Mr Julien Zylberstein (FRA)

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ROAD CYCLING

UCI ROAD WORLD CHAMPIONSHIPS

Imola - Emilia-Romagna (ITA) -24-27.09.2020

RESULTS

Men Elite individual road race

- 1 Julian ALAPHILIPPE (FRA)
- 2 Wout VAN AERT (BEL)
- 3 Marc HIRSCHI (SUI)

Men Elite individual time trial

- 1 Filippo GANNA (ITA) 2 Wout VAN AERT (BEL)
- 3 Stefan KÜNG (SUI)

Women Elite individual road race

- 1 Anna VAN DER BREGGEN
- 2 Annemiek VAN VLEUTEN (NED)
- 3 Elisa LONGO BORGHINI (ITA)

Women Elite individual time trial

- 1 Anna VAN DER BREGGEN (NED)
- 2 Marlen REUSSER (SUI)
- 3 Ellen VAN DIJK (NED)

RANKING

Nations

- 1 The Netherlands
- 2 Switzerland
- 3 Italy

UCI WORLDTOUR

RESULTS

Santos Tour Down Under (AUS)

- 1 Richie PORTE (AUS)
- 2 Diego ULISSI (ITA)
- 3 Simon GESCHKE (GER)

Cadel Evans Great Ocean Road Race (AUS)

- 1 Dries DEVENYNS (BEL)
- 2 Pavel SIVAKOV (RUS) 3 Daryl IMPEY (RSA)

UAE Tour (UAE)

- 1 Adam YATES (GBR)
- 2 Tadej POGAČAR (SLO)
- 3 Alexey LUTSENKO (KAZ)

Omloop Het Nieuwsblad Elite (RFI)

- 1 Jasper STUYVEN (BEL)
- 2 Yves LAMPAERT (BEL)
- 3 Søren K. ANDERSEN (DEN)

Paris-Nice (FRA)

- 1 Maximilian SCHACHMANN (GER)
- 2 Tiesj BENOOT (BEL)
- 3 Sergio A. HIGUITA G. (COL)

Strade Bianche (ITA)

- 1 Wout VAN AERT (BEL)
- 2 Davide FORMOLO (ITA)
- 3 Maximilian SCHACHMANN

Tour de Pologne (POL)

- 1 Remco EVENEPOEL (BEL) 2 Jakob FUGLSANG (DEN)
- 3 Simon Philip YATES (GBR) 2 Tim DECLERCQ (BEL) 3 Tim MERLIER (BEL)

Milano-Sanremo (ITA)

- 1 Wout VAN AERT (BEL) 2 Julian ALAPHILIPPE (FRA)
- 3 Michael J. MATTHEWS (AUS)

Critérium du Dauphiné (FRA)

- 1 Daniel F. MARTINEZ P. (COL)
- 2 Thibaut PINOT (FRA)

3 Guillaume MARTIN (FRA)

- Il Lombardia (ITA) 1 Jakob FUGLSANG (DEN)
- 2 George BENNETT (NZL)
- 3 Aleksandr VLASOV (RUS)

Bretagne Classic - Ouest-France

- (FRA) 1 Michael J. MATTHEWS (AUS)
- 2 Luka MEZGEC (SLO)
- 3 Florian SENECHAL (FRA)

Tour de France (FRA)

- 1 Tadej POGAČAR (SLO)
- 2 Primož ROGLIČ (SLO) 3 Richie PORTE (AUS)

Tirreno-Adriatico (ITA)

- 1 Simon Philip YATES (GBR)
- 2 Geraint THOMAS (GBR)
- 3 Rafal MAJKA (POL)

Binck Bank Tour

- 1 Mathieu VAN DER POEL
- 2 Søren K. ANDERSEN (DEN) 3 Stefan KÜNG (SUI)

La Flèche Wallonne (BEL)

- 1 Marc HIRSCHI (SUI)
- 2 Benoît COSNEFROY (FRA) 3 Michael WOODS (CAN)

Giro d'Italia (ITA)

- 1 Tao G. HART (GBR)
- 2 Jai HINDLEY (AUS)
- 3 Wilco KELDERMAN (NED)

Liège-Bastogne-Liège (BEL)

- 1 Primož ROGLIČ (SLO)
- 2 Marc HIRSCHI (SUI)
- 3 Tadej POGAČAR (SLO)

Gent-Wevelgem in Flanders Fields (BEL)

- 1 Mads PEDERSEN (DEN)
- 2 Florian SENECHAL (FRA) 3 Matteo TRENTIN (ITA)

Ronde van Vlaanderen / Tour des Flandres (BEL)

- 1 Mathieu VAN DER POEL (NED)
- 2 Wout VAN AERT (BEL)
- 3 Alexander KRISTOFF (NOR)

La Vuelta Ciclista a España (ESP)

1 Primož ROGLIČ (SLO)

UCI WOMEN'S

Cadel Evans Great Ocean Road

Race - Elite Women's Race (AUS)

2 Arlenis SIERRA CANADILLA

3 Amanda SPRATT (AUS)

1 Annemiek VAN VLEUTEN

2 Margarita Victo GARCIA

CAÑELLAS (ESP)

3 Leah THOMAS (USA)

Agglomération Trophée WNT

2 Elizabeth BANKS (GBR)

3 Chiara CONSONNI (ITA)

La Course by Le Tour de France

1 Elizabeth DEIGNAN (GBR)

3 Demi VOLLERING (NED)

1 Anna VAN DER BREGGEN

2 Katarzyna NIEWIADOMA

3 Elisa LONGO BORGHINI

1 Anna VAN DER BREGGEN

2 Cecilie Uttrup LUDWIG (DEN)

La Flèche Wallonne Féminine

2 Marianne VOS (NED)

Giro d'Italia Internazionale

Femminile (ITA)

(NED)

(POL)

(NED)

(BEL)

Elizabeth DEIGNAN (GBR)

GP de Plouay - Lorient

1 Liane LIPPERT (GER)

WORLDTOUR

RESULTS

(CUB)

(NED)

Strade Bianche (ITA)

- 2 Richard Antonio CARAPAZ
- MONTENEGRO (ECU) BLAAK (NED) 3 Hugh John CARTHY (GBR) 2 Amy PIETERS (NED)

3 Lotte KOPECKY (BEL) AG Driedaagse Brugge-De Panne (BEL)

- AG Driedaagse Brugge-De 1 Yves LAMPAERT (BEL) Panne (BEL)
 - 1 Lorena WIEBES (NED)

2 Lisa BRENNAUER (GER) 3 Lotte KOPECKY (BEL)

Ronde van Vlaanderen / Tour

1 Chantal VAN DEN BROEK-

des Flandres (BEL)

Ceratizit Madrid Challenge by La Vuelta (ESP)

- 1 Lisa BRENNAUER (GER)
- 2 Elisa LONGO BORGHINI
- 3 Lorena WIEBES (NED)

RANKINGS

- 1 Elizabeth DEIGNAN (GBR)
- 2 Elisa LONGO BORGHINI
- 3 Lisa BRENNAUER (GER)

Young rider

- 1 Liane LIPPERT (GER)
- 2 Mikayla HARVEY (NZL) 3 Lorena WIEBES (NED)

- 1 TREK SEGAFREDO
- 2 BOELS DOLMANS
- CYCLINGTEAM 3 TEAM SUNWER

UCI UNDER 23 NATIONS' CUP

RESULTS

Orlen Nations Grand Prix (POL)

- 1 Olav KOOIJ (NED)
- 2 Mick VAN DIJKE (NED) 3 Daan HOOLE (NED)

RANKING

- 1 The Netherlands
- 2 Switzerland 3 Norway

3 Demi VOLLERING (NED)

Liège-Bastogne-Liège Femmes (BEL)

1 Elizabeth DEIGNAN (GBR) 2 Grace BROWN (AUS)

3 Ellen VAN DIJK (NED)

Gent-Wevelgem In Flanders Fields (BEL)

- 1 Jolien DHOORE (BEL)
 - 2 Lotte KOPECKY (BEL)
- 3 Lisa BRENNAUER (GER)

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UCI MEN JUNIOR NATIONS' CUP

RESULTS

Visegrad 4 Juniors (HUN)

- 1 Tobias ANDRESEN (DEN)
- 2 Luca DREBLER (GER)
- 3 Gustav WANG (DEN)

RANKING

- 1 Denmark
- 2 Germany
- 3 Czech Republic

UCI WOMEN JUNIOR NATIONS' CUP

RESULTS

Bizkaikoloreak (ESP)

- 1 Ines CANTERA CARRASCO
- 2 Idoia ERASO LASA (ESP)
- 3 Marina GARAU ROCA (ÉSP)

RANKING

- 1 Spain
- 2 France 3 Italy

UCI CONTINENTAL CIRCUITS

UCI AFRICA TOUR

Individual ranking

- 1 Daryl IMPEY (RSA) 2 Biniam GIRMAY (ERI)
- 3 Natnael TESFAZION (ERI)

Teams ranking

- 1 PROTOUCH 2 SKOL ADRIEN CYCLING
- **ACADEMY**

3 BENEDICTION IGNITE

- National ranking 1 South Africa
- 2 Eritrea
- 3 Namibia

UCI AMERICA TOUR

Individual ranking

- 1 Richard Antonio CARAPAZ MONTENEGRO (ECU)
- 2 Daniel Felipe MARTINEZ POVEDA (COL)
- 3 Miguel Angel LOPEZ MORENO (COL)

Teams ranking

- 1 TEAM MEDELLIN 2 RALLY CYCLING
- 3 CANEL'S PRO CYCLING

National ranking

- 1 Colombia
- 2 Ecuador
- 3 United States of America

UCI ASIA TOUR

Individual ranking

- 1 Alexey LUTSENKO (KAZ) 2 Yevgeniy FEDOROV (KAZ)
- 3 Hideto NAKANE (JPN)

Teams ranking

- 1 TEAM SAPURA CYCLING 2 TERENGGANU INC. TSG
- CYCLING TEAM 3 VINO - ASTANA MOTORS
- National ranking 1 Kazakhstan
- 2 Thailand
- 3 Japan

UCI EUROPE TOUR

Individual ranking

- 1 Primož ROGĽIČ (SLO) 2 Tadei POGAČAR (SLO)
- 3 Wout VAN AERT (BEL)

Teams ranking

- 1 ALPECIN FENIX
- 2 TEAM ARKEA SAMSIC
- 3 CIRCUS WANTY GOBERT

National ranking

- 1 France
- 2 Slovenia

3 Belgium

UCI OCEANIA TOUR

Individual ranking

- 1 Richie PORTE (AUS)
- 2 Jai HINDLEY (AUS)
- 3 George BENNETT (NZL)

Teams ranking

- 1 ST GEORGE CONTINENTAL
- CYCLING TEAM 2 TEAM BRIDGELANE
- 3 BLACK SPOKE PRO CYCLING ACADEMY

National ranking

1 Australia 2 New Zealand

LIC #Berlin2020 BD #Berlin2020 UCI y COLTRA E CO E transland E outer D sector =UCI TISSOT ⊕ ucl.org @ uclorg UCI_Track UCI_Track וטט 🚹 9 00 TISSOT tv.uci.org uci_cycling B uci_cycling

TRACK CYCLING

UCI TRACK CYCLING WORLD CHAMPIONSHIPS PRESENTED BY TISSOT

Berlin (GER) - 26.02-01.03.2020

MEN

Individual pursuit

- 1 Filippo GANNA (ITA)
- 2 Ashton LAMBIE (USA)
- 3 Corentin ERMENAULT (FRA)

- 1 Harrie LAVREYSEN (NED)
- 2 Yuta WAKIMOTO (JPN) 3 Mohammed A. AWANG
- (MAS)

Madison

- 1 Denmark
- 2 New Zealand
- 3 Germany

- 1 Benjamin THOMAS (FRA)
- 2 Jan Willem VAN SCHIP (NED)
- 3 Matthew WALLS (GBR)

Points race

- 1 Corbin STRONG (NZL)
- 2 Sebastian MORA V. (ESP)
- 3 Roy EEFTING (NED)

Scratch

- 1 Yauheni KARALIOK (BLR)
- 2 Simone CONSONNI (ITA) 3 Sebastian MORA V. (ESP)

- Individual sprint 1 Harrie LAVREYSEN (NED)
- 2 Jeffrey HOOGLAND (NED) 3 Mohd A. AWANG (MAS)

Team pursuit

- 1 Denmark
- 2 New Zealand 3 Italy

- Team sprint 1 The Netherlands
- 2 Great Britain 3 Australia
- Kilometre time trial

1 Sam LIGTLEE (NED)

- 2 Quentin LAFARGUE (FRA)
- 3 Michael D'ALMEIDA (FRA)

WOMEN

Individual pursuit

- 1 Chloe DYGERT (USA)
- 2 Lisa BRENNAUER (GER) 3 Franziska BRAUßE (GER)

- 1 Emma HINZE (GER) 3 Stephanie MORTON (AUS)
- 2 Hyejin LEE (KOR)
- 1 The Netherlands 2 France
- 3 Italy

Madison

- 1 Yumi KAJIHARA (JPN)
- 2 Letizia PATERNOSTER (ITA)
- 3 Daria PIKULIK (POL)

1 Elinor BARKER (GBR)

- 2 Jennifer VALENTE (USA)
- 3 Anita Y. STENBERG (NOR)

- 1 Kirsten WILD (NED)
- 2 Jennifer VALENTE (USA)
- 3 Maria MARTINS (POR)

Individual sprint

- 1 Emma HINZE (GER)
- 2 Anastasiia VOINOVA (RUS) 3 Wai Sze LEE (HKG)

Team pursuit

- 1 United States of America 2 Great Britain
- 3 Germany
- Team sprint
- Germany
- 2 Australia

- 1 Lea S. FRIEDRICH (GER)
- 2 Jessica SALAZAR V. (MEX)
- 3 Miriam VECE (ITA)

TISSOT UCI TRACK CYCLING WORLD CUP

RESULTS

MINSK (BLR)

MEN

- 1 Harrie LAVREYSEN (NED)
- 2 Denis DMITRIEV (RUS) 3 Koyu MATSUI (JPN)

- Madison 1 Denmark
- 2 France 3 Spain

1 Matthew WALLS (GBR) 2 Elia VIVIANI (ITA)

- 3 Rui OLIVEIRA (POR) Points race
- 1 Mark STEWART (GBR) 2 Sebastian MORA VEDRI
- 3 Andreas GRAF (AUT)

- 1 Yauheni KARALIOK (BLR) 2 Sebastian MORA V. (ESP)
- 3 Eric YOUNG (USA)

Individual Pursuit

1 Denmark

2 France

Team sprint

WOMEN

Madison

1 The Netherlands

1 Emma HIN7E (GER)

3 Hyejin LEE (KOR)

1 The Netherlands

2 Great Britain

3 France

Points race

Scratch

2 Maria Giulia

Individual sprint

Team pursuit

3 Italy

Team sprint

(RUS)

GLASGOW (GBR)

2 Russia

MEN

2 Germany

2 Mathilde GROS (FRA)

1 Jennifer VALENTE (USA)

1 Jennifer VALENTE (USA)

CONFALONIERI (ITA)

1 Kirsten WII D (NFD)

1 Wai Sze LEE (HKG)

3 Emma HINZE (GER)

2 Martina FIDANZA (ITA)

3 Jennifer VALENTE (USA)

2 Anastasiia VOINOVA (RUS)

1 United States of America

1 GAZPROM-RUSVELO

3 TEAM ERDGAS.2012 (GER)

1 Sébastien VIGIER (FRA)

2 Maximilian LEVY (GER)

3 Denis DMITRIEV (RUS)

3 Tatsiana SHARAKOVA (BLR)

3 Laura KENNY (GBR)

2 Letizia PATERNOSTER (ITA)

3 BEAT CYCLING CLUB (NED)

2 Great Britain

- 1 Filippo GANNA (ITA)
- 2 John ARCHIBALD (GBR)

3 Matthijs BÜCHLI (NED)

3 Ashton LAMBIE (USA)

- Individual sprint
- 1 Harrie LAVREYSEN (NED) 1 Benjamin THOMAS (FRA) 2 Jeffrey HOOGLAND (NED) 2 Mark STEWART (GBR)

- 1 Felix ENGLISH (IRL)

3 Francesco LAMON (ITA)

2 Sebastian MORA V. (ESP)

3 Maximilian BEYER (GER)

Madison

1 France

3 Australia

2 Great Britain

- **Individual sprint** 1 Harrie LAVREYSEN (NED)
- 2 Jeffrey HOOGLAND (NED)

3 Tomohiro FUKAYA (JPN)

- Team pursuit 1 Denmark
- 3 France

2 Great Britain 3 France

- 1 Katy MARCHANT (GBR)

- Madison
- 1 Australia

3 The Netherlands

- 1 Kirsten WILD (NED) 2 Olga ZABELINSKAYA (UZB) 3 Annette EDMONDSON

- Scratch
- (POL)

2 Anastasia CHULKOVA (RUS)

3 Diana KLIMOVA (RUS)

- Individual sprint
- 1 Wai Sze LEE (HKG) 2 Emma HINZE (GER)

Team pursuit

2 Germany 3 Italy

- Team sprint 1 Russia

3 TEAM ERDGAS.2012 (GER)

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2019 Results & Standings | 157

- 2 Italy
- 1 The Netherlands

WOMEN

- 2 Emma HINZE (GER) 3 Mathilde GROS (FRA)

2 Great Britain

(AUS)

- 1 Karolina KARASIEWICZ

- 3 Stephanie MORTON (AUS)
- 1 Great Britain

2 China

HONG KONG (CHN)

MEN

- 1 Callum SAUNDERS (NZL)
- 2 Jason KENNY (GBR)
- 3 Matthijs BÜCHLI (NED)

Madison

- 1 Germany
- 2 New Zealand
- 3 Great Britain

- 1 Campbell STEWART (NZL) 2 Roger KLUGE (GER)
- 3 Théry SCHIR (SUI)

Scratch

- 1 Roy EEFTING (NED)
- 2 Christos VOLIKAKIS (GRE)
- 3 Corbin STRONG (NZL)

Individual Sprint

- 1 Harrie LAVREYSEN (NED)
- 2 Jeffrey HOOGLAND (NED) 3 Tomohiro FUKAYA (JPN)

Team Pursuit

- 1 Germany
- 2 New Zealand 3 Switzerland

Team Sprint

- 1 The Netherlands 2 Germany
- 3 France

WOMEN

- 1 Hyejin LEE (KOR)
- 2 Liubov BASOVA (UKR) 3 Yuka KOBAYASHI (JPN)
- Madison

1 Denmark 2 New Zealand

- 3 Italy

- 1 Yumi KAJIHARA (JPN) 2 Maria MARTINS (POR)
- 3 Jolien D'HOORE (BEL)
- Scratch

- 1 Anita Y. STENBERG (NOR) 2 Verena EBERHARDT (AUT)
- 3 Maria MARTINS (POR)

Individual Sprint

- 1 Wai Sze LEE (HKG)
- 2 Emma HINZE (GER) 3 Kelsey MITCHELL (CAN)

Team Pursuit

- 1 New Zealand
- 2 Belgium
- 3 Korea

Team Sprint

- 1 Germany
- 2 China
- 3 CHINA NATIONAL TRACK STARS (CHN)

CAMBRIDGE (NZL)

MEN

- 1 Mohammed A. AWANG (MAS)
- 2 Shane Alan PERKINS (RUS) 3 Matthew GLAETZER (AUS)

- 1 New Zealand
- 2 Australia
- 3 Italy
- 1 Campbell STEWART (NZL)
- 2 Cameron MEYER (AUS) 3 Artyom ZAKHAROV (KAZ)

- 1 Roman GLADYSH (UKR)
- 2 Roy EEFTING (NED)
- 3 Christos VOLIKAKIS (GRE)

Individual sprint

- 1 Mateusz RUDYK (POL) 2 Tomohiro FUKAYA (JPN)
- 3 Yudai NITTA (JPN)

Team pursuit

- 1 Switzerland 2 Australia
- 3 New Zealand

Team sprint

- 1 Japan
- 2 Poland

3 New Zealand

WOMEN

- 1 Hyejin LEE (KOR) 2 Lauriane GENEST (CAN)
- 3 Stephanie MORTON (AUS)

Madison

1 Australia

- 2 Poland
- 3 New Zealand

Omnium

- 1 Yumi KAJIHARA (JPN)
- Jennifer VALENTE (USA)
- 3 Allison BEVERIDGE (CAN)

- 1 Holly EDMONDSTON (NZL)
- 2 Olga ZABELINSKAYA (UZB) 3 Lydia GURLEY (IRL)

Individual sprint

- 1 Anastasiia VOINOVA (RUS)
- 2 Kelsey MITCHELL (CAN)
- 3 Stephanie MORTON (AUS)

Team pursuit

- 1 New 7ealand 2 Australia
- 3 Canada
- Team sprint 1 New Zealand
- 2 Poland 3 GAZPROM - RUSVELO (RUS)

BRISBANE (AUS)

MEN

- 1 Kevin S. QUINTERO C. (COL) 2 Matthew GLAETZER (AUS)
- 3 Tomáš BÁBEK (CZE)

Madison

1 Australia 2 New Zealand

- 3 France
- 1 Aaron GATE (NZL)
- Roger KLUGE (GER) 3 Eiya HASHIMOTO (JPN)

Individual sprint

- 1 Mateusz RUDYK (POL)
- Sam WEBSTER (NZL) 3 Matthew GLAETZER (AUS)

Team pursuit

- 1 Australia
- 2 New Zealand 3 Switzerland

Team sprint

- 1 Japan
- 2 Poland 3 New Zealand

WOMEN

- 1 Martha BAYONA PINEDA (COL)
- 2 Stephanie MORTON (AUS) 3 Nicky DEGRENDELE (BEL)

- Madison 1 Australia
- 2 France
- 3 United States of America

- 1 Jennifer VALENTE (USA)
- 2 Allison BEVERIDGE (CAN)

3 Holly EDMONDSTON (NZL)

- Individual sprint
- 1 Wai Sze LEE (HKG) 2 Stephanie MORTON (AUS)

3 Anastasiia VOINOVA (RUS)

- 1 Australia

2 New Zealand 3 Canada

Team sprint 1 Poland 2 Russia

3 Australia

MILTON (CAN)

MEN

- 1 Joachim EILERS (GER)
- 2 Kevin S. QUINTERO C. (COL)

3 Rafal SARNECKI (POL)

- 1 The Netherlands 2 Great Britain

3 France

- 1 Jan Willem VAN SCHIP (NED)
- 2 Daniel STANISZEWSKI (POL) 3 Gavin HOOVER (USA)

Individual sprint

- 1 Mateusz RUDYK (POL)
- 2 Quentin CALEYRON (FRA) 3 Rayan HELAL (FRA)

Team pursuit

- 1 France
- 2 Italy 3 Canada
- **Team sprint** 1 France
- 2 Poland 3 China

WOMEN

- 2 Helena CASAS ROIGE (ESP) 3 Madalyn GODBY (USA)
- Madison 1 Great Britain
- 2 Belgium

1 Laurine VAN RIESSEN (NED)

3 United States of America

- 1 Jennifer VALENTE (USA)
- 2 Letizia PATERNOSTER (ITA)

3 Emily KAY (IRL) Individual sprint

- 1 Laurine VAN RIESSEN (NED) 2 Kelsey MITCHELL (CAN) 3 Madalyn GODBY (USA)
- **Team pursuit** 1 United States of America

2 France 3 Canada

- **Team Sprint** 1 Canada
- 2 Poland 3 Lithuania

RANKINGS

MEN

3 Kevin Santiago QUINTERO CHAVARRO (COL)

- Madison
- 1 Italy
- 2 France 3 Switzerland

Omnium 2 Roger KLUGE (GER)

1 Christos VOLIKAKIS (GRE)

3 Ignacio PRADO J. (MEX)

- Points race 1 Mark STEWART (GBR)
- 2 Sebastian MORA V. (ESP) 3 Andreas GRAF (AUT)

Scratch

- 1 Christos VOLIKAKIS (GRE)
- 2 Yauheni KARALIOK (BLR) 3 Sebastian MORA V. (ESP)

Individual sprint

- 1 Mateusz RUDYK (POL)
- 2 Harrie LAVREYSEN (NED) 3 Jeffrey HOOGLAND (NED)

- 3 Russia

1 Poland

- 2 Russia
- Individual Pursuit

- 3 France
- 1 Filippo GANNA (ITA)

WOMEN

3 Martha BAYONA P. (COL)

3 Anita Y. STENBERG (NOR)

1 Jennifer VALENTE (USA)

2 Maria G. CONFALONIERI (ITA)

3 Tatsiana SHARAKOVA (BLR)

Madison 1 Italy

3 China

Points race

- 2 Ireland

1 Jennifer VALENTE (USA) 2 Maria MARTINS (POR)

- Team sprint
- 2 China

Scratch

- 1 Anastasia CHULKOVA (CAT)
- 2 Martina FIDANZA (ITA)

Individual sprint

- 1 Wai Sze LEE (HKG)
- 2 Kelsey MITCHELL (PTM) 3 Olena STARIKOVA (UKR)

1 Germany

- 1 Poland

- 1 Jai ANGSUTHASAWIT (THA)
- 2 Denis DMITRIEV (RUS)

Team pursuit

- 1 Italy 2 Switzerland
- Team sprint

2 John ARCHIBALD (GBR) 3 Ashton LAMBIE (USA)

3 Jennifer VALENTE (USA) 1 Liubov BASOVA (UKR) 2 Hyejin LEE (KOR)

- Team pursuit

2 United States of America 3 France

- 3 Russia

MOUNTAIN BIKE

UCI MOUNTAIN BIKE WORLD CHAMPIONSHIPS PRESENTED BY MERCEDES-BENZ

Leogang (AUT) - 05-11.10 2020

CROSS-COUNTRY OLYMPIC

Men Flite

- 1 Jordan SARROU (FRA)
- 2 Mathias FLUECKIGER (SUI) 3 Titouan CAROD (FRA)

Men Under 23

- 1 Thomas PIDCOCK (GBR)
- 2 Christopher BLEVINS (USA) 3 Joel ROTH (SUI)

Men Junior

- 1 Lennart-Jan KRAYER (GER)
- 2 Janis BAUMANN (SUI)
- 3 Luca MARTIN (FRA)

Women Elite

- 1 Pauline FERRAND PREVOT (FRA)
- 2 Eva LECHNER (ITA)
- 3 Rebecca Ellen MCCONNELL (AUS)

Women Under 23

- 1 Loana LECOMTE (FRA)
- 2 Kata Blanka VAS (HUN)
- 3 Ceylin del Carmen ALVARADO (NED)

Women Junior

- 1 Mona MITTERWALLNER (AUT)
- 2 Luisa DAUBERMANN (GER) 3 Aneta NOVOTNÁ (CZE)

Team relay

- 1 France
- 2 Italy
- 3 Switzerland

DOWNHILL

- 1 Oisin O'CALLAGHAN (IRL)
- 3 James ELLIOTT (GBR)

- 2 Myriam NICOLE (FRA)
- 3 Monika HRASTNIK (SLO)

- 1 Lauryne CHAPPAZ (FRA)
- 2 Sophie GUTÖHRLE (AUT)

3 Léona PIERRINI (FRA)

E-MOUNTAIN BIKE

- 1 Thomas PIDCOCK (GBR) 2 Jérôme GILLOUX (FRA)
- 3 Simon ANDREASSEN (DEN)

- 1 Mélanie PUGIN (FRA)
- 2 Kathrin STIRNEMANN (SUI)

UCI MOUNTAIN BIKE

MARATHON WORLD

Sakarya (TUR) - 24-25.10.2020

CHAMPIONSHIPS

3 Nathalie SCHNEITTER (SUI)

- 2 Ceylin del Carmen

- 1 Hector Leonardo PAEZ LEON (COL)
- 2 Tiago FERREIRA (POR)
- 3 Martin STOŠEK (CZE)

- 1 Ramona FORCHINI (SUI) 2 Maja WLOSZCZOWSKA
- (POL)
- 3 Ariane LÜTHI (SUI)

UCI MOUNTAIN BIKE ELIMINATOR WORLD CHAMPIONSHIPS

Leuven (BEL) - 25.10.2020

- 1 Titouan PERRIN GANIER (FRA)
- 2 Simon GEGENHEIMER (GER)
- 3 Anton OLSTAM (SWE)

- 1 Isaure MEDDE (FRA)
- 2 Gaia TORMENA (ITA)

MERCEDES-BENZ

WORLD CUP

RESULTS

UCI MOUNTAIN BIKE

3 Fem VAN EMPEL (NED)

1 Reece WILSON (GBR)

- 2 David TRUMMER (AUT)
- 3 Rémi THIRION (FRA)

- 2 Dan SLACK (GBR)

NOVE MESTO NA MORAVE 1 Camille BALANCHE (SUI) (CZE) - ROUND 1

CROSS-COUNTRY OLYMPIC

- 1 Simon ANDREASSEN (DEN)
- 2 Maxime MAROTTE (FRA)
- 3 Milan VADER (NED)

Men Under 23

- 1 Thomas PIDCOCK (GBR)
- 2 Alexandre BALMER (SUI)

3 Vital ALBIN (SUI)

- 1 Loana LECOMTE (FRA) 2 Anne TERPSTRA (NED)
- 3 Pauline FERRAND PREVOT (FRA)

Women Under 23

- 1 Giorgia MARCHET (ITA)
- ALVARADO (NED)
- 3 Haley BATTEN (USA)

CROSS-COUNTRY SHORT TRACK

- 1 Jose Gerardo ULLOA
- AREVALO (MEX)
- 2 Victor KORETZKY (FRA) 3 Maxime MAROTTE (FRA)

- 1 Evie RICHARDS (GBR) 2 Pauline FERRAND-PREVOT
- (FRA) 3 Loana LECOMTE (FRA)

NOVE MESTO NA MORAVE (CZE) - ROUND 2

CROSS-COUNTRY OLYMPIC

Men Elite

- 1 Henrique AVANCINI (BRA) 2 Milan VADER (NED)
- 3 Nino SCHURTER (SUI)

Men Under 23

- 1 Thomas PIDCOCK (GBR)
- 2 Christopher BLEVINS (USA) 3 Vital ALBIN (SUI)

Women Flite

- 1 Pauline FERRAND-PREVOT (FRA)
- 2 Anne TERPSTRA (NED)

3 Loana LECOMTE (FRA)

Women Under 23

- 1 Cevlin del Carmen
- ALVARADO (NED)

2 Marika TOVO (ITA) 3 Hélène CLAUZEL (FRA)

CROSS-COUNTRY

SHORT TRACK

- 1 Henrique AVANCINI (BRA)
- 2 Thomas LITSCHER (SUI) 3 Maximilian BRANDL (GER)

- 1 Evie RICHARDS (GBR)
- 2 Pauline FERRAND-PREVOT (FRA)
- 3 Laura STIGGER (AUT)

MARIBOR (SLO) - ROUND 1

DOWNHILL

- Men Elite 1 Loris VERGIER (FRA)
- 2 Rémi THIRION (FRA) 3 Thibaut DAPRELA (FRA)

- 1 Oisin O CALLAGHAN (IRL)
- 2 Dan SLACK (GBR)
- 3 Nuno REIS (POR)

1 Marine CABIROU (FRA)

2 Myriam NICOLE (FRA)

3 Tracey HANNAH (AUS)

- Women Junior 1 Léona PIERRINI (FRA)
- 2 Siel VAN DER VELDEN (BEL)

3 Anastasia THIELE (GER)

MARIBOR (SLO) - ROUND 2

DOWNHILL

- 1 Loris VERGIER (FRA) 2 Loïc BRUNI (FRA) 3 Matt WALKER (GBR)

1 Oisin O'CALLAGHAN (IRL)

2 Nuno REIS (POR) 3 Dante SILVA (USA)

- 1 Nina HOFFMANN (GER) Marine CABIROU (FRA)

3 Eleonora FARINA (ITA)

- - 1 Léona PIERRINI (FRA)

2 Siel VAN DER VELDEN (BEL) 3 Ella ERICKSON (USA)

LOUSA (POR) - ROUND 1

DOWNHILL

- 1 Greg MINNAAR (RSA) 2 Matt WALKER (GBR)

3 Loïc BRUNI (FRA)

- Men Junior 1 Ethan CRAIK (GBR)
- 2 Pau MENOYO BUSQUETS
- 3 Christopher GRICE (USA)

Women Elite

(ESP)

- 1 Myriam NICOLE (FRA) 2 Marine CABIROU (FRA) 3 Tahnée SEAGRAVE (GBR)
- 1 Léona PIERRINI (FRA)
 - 2 Lauryne CHAPPAZ (FRA) 3 Aina GONZALEZ GRIMAU

LOUSA (POR) - ROUND 2

DOWNHILL

- 1 Loïc BRUNI (FRA)
- 2 Greg MINNAAR (RSA)
- 3 Matt WALKER (GBR)
- Men Junior
- 1 Dante SILVA (USA) 2 Gonçalo BANDEIRA (POR) 3 Ethan CRAIK (GBR)

Women Elite 1 Marine CABIROU (FRA)

2 Nina HOFFMANN (GER) 3 Tahnee SEAGRAVE (GBR)

- **Women Junior** 1 Lauryne CHAPPAZ (FRA)
- 2 Aina GONZALEZ GRIMAU 3 Siel VAN DER VELDEN (BEL)

RANKINGS

- **DOWNHILL**
- 1 Matt WALKER (GBR)
- 2 Loïc BRUNI (FRA) 3 Greg MINNAAR (RSA)

Men Junior

- 1 Ethan CRAIK (GBR) 2 Oisin O CALLAGHAN (IRL) 3 Nuno REIS (POR)
- Women Elite 1 Marine CABIROU (FRA) 2 Myriam NICOLE (FRA)

3 Nina HOFFMANN (GÉR)

- Women Junior
- 1 Léona PIERRINI (FRA) 2 Siel VAN DER VELDEN (BEL)

3 Lauryne CHAPPAZ (FRA)

UCI MOUNTAIN BIKE ELIMINATOR WORLD CUP POWERED BY

RESULTS

KUWEIT

WAREGEM (BEL)

(GER)

- 1 Jeroen VAN ECK (NED)
- 2 Hugo BRIATTA (FRA)

1 Gaia TORMENA (ITA)

3 Didi DE VRIES (NED)

1 Jeroen VAN ECK (NED)

2 Lorenzo SERRES (FRA)

3 Simon GEGENHEIMER

1 Gaia TORMENA (ITA)

2 Marion FROMBERGER

3 Sara GAY MORENO (ESP)

BARCELONA (ESP)

(GER)

2 Coline CLAUZURE (FRA)

3 Simon GEGENHEIMER

GoPro

- 2 Alba WUNDERLIN (SUI)
- 3 Joris RYF (SUI)
- 1 Nathalie SCHNEITTER (SUI)

1 Jérôme GILLOUX (FRA)

2 Francescu CAMOIN (FRA)

UCI E-MOUNTAIN BIKE

WORLD CUP

RESULTS

MONACO

3 Mélanie PUGIN (FRA)



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V-Class

BMX RACING

UCI BMX SUPERCROSS WORLD CUP

RESULTS

SHEPPARTON (AUS)

ROUND 1

- 1 Niek KIMMANN (NED)
- 2 Anthony DEAN (AUS)
- 3 Izaac KENNEDY (AUS)

- 1 Alise WILLOUGHBY (USA)
- 2 Saya SAKAKIBARA (AUS) 3 Mariana PAJON (COL)

3 David GRAF (SUI)

ROUND 2

1 Alise WILLOUGHBY (USA)

1 Connor FIELDS (USA)

YEPES (COL)

2 Carlos Alberto RAMIREZ

2 Felicia STANCIL (USA) 3 Manon VALENTINO (FRA)

BATHURST (AUS) RANKINGS

ROUND 3

1 Connor FIELDS (USA)

3 Corben SHARRAH (USA)

2 Kye WHYTE (GBR)

- 1 Connor FIELDS (USA)
- 2 Anthony DEAN (AUS)
- 3 Carlos Alberto RAMIREZ YEPES (COL)

- 1 Alise WILLOUGHBY (USA)
- 2 Saya SAKAKIBARA (AUS)
- 3 Manon VALENTINO (FRA)

THOGA Supercross

CYCLO-CROSS

UCI CYCLO-CROSS WORLD CHAMPIONSHIPS

Dübendorf (SUI) - 01-02.02.2020

Men Elite

- 1 Mathieu VAN DER POEL (NFD)
- 2 Thomas PIDCOCK (GBR)
- 3 Toon AERTS (BEL)

Men Under 23

- 1 Ryan KAMP (NED)
- 2 Kevin KUHN (SUI)

Men Junior

- 1 Thibau NYS (BEL)
- 2 Lennert BELMANS (BEL)

- 1 Ceylin del Carmen
- 3 Lucinda BRAND (NED)

Women Under 23

- 2 Kata Blanka VAS (HUN)
- 3 Anna KAY (GBR)

Women Junior

- 1 Shirin VAN ANROOIJ (NED)
- 2 Puck PIETERSE (NED)
- 3 Madigan MUNRO (USA)

CROSS WORLD CUP

IOWA CITY (USA)

- 1 Eli ISERBYT (BEL)

- 3 Clara HONSINGER (USA)

WATERLOO (USA)

Men Elite

- 2 Toon AERTS (BEL)
- VANTHOURENHOUT (BEL)
- 2 Jolanda NEFF (SUI)
- 3 Evie RICHARDS (GBR)

Men Elite

- 2 Toon AERTS (BEL)
- 3 Michael
- VANTHOURENHOUT (BEL)

- 3 Mees HENDRIKX (NED)

- 3 Emiel VERSTRYNGE (BEL)

Women Flite

- ALVARADO (NED)
- 2 Annemarie WORST (NED)

- 1 Marion NORBERT
- RIBEROLLE (FRA)

TELENET UCI CYCLO-

RESULTS

- 2 Toon AERTS (BEL)
- 3 Daan SOETE (BEL)

Women Elite

- 1 Maghalie ROCHETTE (CAN)
- 2 Katerina NASH (CZE)

- 1 Eli ISERBYT (BEL)
- 3 Michael

Women Flite

1 Katerina NASH (CZE)

BERNE (SUI)

- 1 Eli ISERBYT (BEL)

Men Under 23

- 1 Kevin KUHN (SUI) 2 Ryan KAMP (NED)
- 3 Loris ROUILLER (SUI)

Men Junior

- 1 Thibau NYS (BEL) 2 Jente MICHELS (BEL)
- 3 Emiel VERSTRYNGE (BEL)

Women Flite

- 1 Annemarie WORST (NED)
- 2 Ceylin del Carmen ALVARADO (NED)
- 3 Anna KAY (GBR)

TABOR (CZE)

- 1 Mathieu VAN DER POEL (NED)
- 2 Eli ISERBYT (BEL) 3 Lars VAN DER HAAR (NED)

Men Under 23

- 1 Thomas MEIN (GBR) 2 Kevin KUHN (SUI)
- 3 Antoine BENOIST (FRA)

- 1 Thibau NYS (BEL)
- 2 Davide DE PRETTO (ITA) 3 Jan ZATLOUKAL (CZE)

- Women Elite
- 1 Annemarie WORST (NED)
- 2 Ceylin del Carmen ALVARADO (NED) 3 Yara KASTELIJN (NED)

- 1 Mathieu VAN DER POEL
- (NED)
- 2 Laurens SWEECK (BEL) 3 Toon AERTS (BEL)

- 1 Niels VANDEPUTTE (BEL)
- 2 Jelle CAMPS (BEL)

- 2 Ward HUYBS (BEL) 3 Lennert BELMANS (BEL)
- Women Elite
- 3 Yara KASTELIJN (NED)

NAMUR (BEL)

Men Elite

- 1 Mathieu VAN DER POEL (NED)
- 2 Toon AERTS (BEL)

3 Eli ISERBYT (BEL) Men Under 23

- Men Under 23
- 1 Ryan KAMP (NED)

HOOGERHEIDE PROVINCIE

NOORD-BRABANT (NED)

1 Mathieu VAN DER POEL

- Men Junior
- 1 Dario LILLO (SUI)
- 2 Lennert BELMANS (BEL) 3 Thibau NYS (BEL)

- 1 Toon AERTS (BEL)
- VANTHOURENHOUT (BEL)
- Men Under 23 1 Kevin KUHN (SUI)

3 Antoine BENOIST (FRA)

3 Lennert BELMANS (BEL)

- 1 Annemarie WORST (NED)
- ALVARADO (NED) 3 Katerina NASH (CZE)

KOKSIJDE (BEL)

- Men Under 23

3 Ryan KAMP (NED)

- Men Junior
- 1 Thibau NYS (BEL)
- 1 Cevlin del Carmen
- ALVARADO (NED) 2 Lucinda BRAND (NED)

1 Kevin KUHN (SUI)

1 Thibau NYS (BEL)

2 Dario LILLO (SUI)

Women Flite

(NED)

Men Under 23

2 Ryan KAMP (NED)

3 Jakob DORIGONI (ITA)

3 Rémi LELANDAIS (FRA)

1 Lucinda BRAND (NED)

2 Ceylin del Carmen

ALVARADO (NED)

3 Annemarie WORST (NED)

HEUSDEN-ZOLDER (BEL)

1 Mathieu VAN DER POEL

2 Laurens SWEECK (BEL)

2 Antoine BENOIST (FRA)

2 Lennert BELMANS (BEL)

3 Lennert BELMANS (BEL)

1 Lucinda BRAND (NED)

2 Ceylin del Carmen

NOMMAY-PAYS DE **MONTBÉLIARD (FRA)**

1 Eli ISERBYT (BEL)

2 Toon AERTS (BEL)

1 Ryan KAMP (NED)

2 Kevin KUHN (SUI)

1 Thibau NYS (BEL)

2 Ceylin del Carmen

ALVARADO (NED)

3 Thomas MEIN (GBR)

2 Rémi LELANDAIS (FRA)

3 Emiel VERSTRYNGE (BEL)

1 Annemarie WORST (NED)

3 Katherine COMPTON (USA)

3 Laurens SWEECK (BEL)

Men Elite

Men Under 23

Men Junior

Women Elite

ALVARADO (NED)

3 Annemarie WORST (NED)

3 Loris ROUILLER (SUI)

1 Kevin KUHN (SUI)

1 Thibau NYS (BEL)

3 Quinten HERMANS (BEL)

- (NED) 3 Corne VAN KESSEL (NED) 2 Toon AERTS (BEL)

- 2 Antoine BENOIST (FRA) 3 Niels VANDEPUTTE (BEL)

- 1 Lucinda BRAND (NED) 2 Annemarie WORST (NED) 3 Sanne CANT (BEL)

RANKINGS

- 2 Eli ISERBYT (BEL) 3 Michael

2 Ryan KAMP (NED)

- Men Junior 1 Thibau NYS (BEL)

2 Dario LILLO (SUI)

- Women Elite
- 2 Cevlin del Carmen

PARA-CYCLING

UCI PARA-CYCLING TRACK WORLD **CHAMPIONSHIPS**

Milton (CAN) - 30.01-02.02.2020

All the results of the UCI Para-cycling Track World Championships are available on www.uci.org.

INDOOR CYCLING

UCI ARTISTIC CYCLING WORLD CUP

KOBLACH (AUT)

- Single Men
- 1 Lukas KOHL (GER)
- 2 Marcel JÜNGLING (GER) 3 Lukas BURRI (SUI)
- Single Wome 1 Maren HAASE (GER)
- 2 Milena SLUPINA (GÉR) 3 Lorena SCHNEIDER (AUT)

164 2019 Results & Standings

Pairs Women

- 1 Sophie-Marie WÖHRLE (GER) Caroline WURTH (GER)
- 2 Rosa KOPF (AUT) Svenja BACHMANN (AUT) 3 Jacqueline RIST (AUT)
- Ida-lena HOFHERR (AUT)

- Pairs Open
 1 Serafin SCHEFOLD (GER) Max HANSELMANN (GER)
- 2 Patrick TISCH (GER) Nina STAPF (GER)
- 3 Lukas BURRI (SUI) Fahienne HAMMERSCHMIDT (SUI)

- 1 Julia DÖRNE (GER) Anna-Lena VOLLBRECHT (GER)
- Ramona RESSEL (GER) Annamaria MILO (GER) 2 Sabrina BORN (GER) Nora ERBENICH (GER) Hannah ROHRWICK (GER)

Annika FURCH (GER)

3 Vanessa HOTZ (SUI) Stefanie MOOS (SUI) Saskia GROB (SUI) Elena FISCHER (SUI)

UCI WORLD CYCLING PARTNER



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