

This document provides links to articles and videos related to the DevOps Leader course from the DevOps Institute. This information is provided to enhance your understanding of DevOps Leader-related concepts and terms and is not examinable. Of course, there is a wealth of other videos, blogs and case studies on the web.  
We welcome suggestions for additions.

## Videos Featured in the Course

Module	Title & Description	Link
5: Measure to Improve	'Convergence of Safety Culture and Lean' with Drs. Dekker, Cook and Spear (31:06)	<a href="https://youtu.be/CFMJ3V4VakA">https://youtu.be/CFMJ3V4VakA</a>
3: Becoming a DevOps Organization	'Greatness' with David Marquet (9:47)	<a href="https://youtu.be/OqmdLcyES_Q">https://youtu.be/OqmdLcyES_Q</a>
6: Target Operating Models and Organizational Designs	'Hierarchy and Network: Two Structures, One Organization' with Dr. John Kotter (4:51)	<a href="https://youtu.be/ZIGkUDhuUJc">https://youtu.be/ZIGkUDhuUJc</a>
6: Target Operating Models and Organizational Designs	'SAFe in 3 Minutes' with Tomas Eilsoe (3:27)	<a href="https://youtu.be/qquaQQVrcds">https://youtu.be/qquaQQVrcds</a>
1: DevOps and Transformational Leadership	'Techno-Economic Paradigm Shifts' with Carlota Perez (18:47)	<a href="https://youtu.be/dhNd3tVR1hl">https://youtu.be/dhNd3tVR1hl</a>
2: Unlearning Behaviors	'The Backwards Bicycle' with Destin Sandin (7:57)	<a href="https://youtu.be/MFzDaBzBILQ">https://youtu.be/MFzDaBzBILQ</a>
7: Articulating and Socializing Vision	'The PMO is Dead, Long Live the PMO' with Jonathan Smart & Morag McCall (33:33)	<a href="https://youtu.be/R-fol1vkPIM">https://youtu.be/R-fol1vkPIM</a>
8: Maintaining Energy and Momentum	'The Puzzle of Motivation' with Dan Pink (18:33)	<a href="https://www.ted.com/talks/dan_pink_on_motivation">https://www.ted.com/talks/dan_pink_on_motivation</a>
4: Measure to Learn	'Value Stream Mapping' with Gemba Academy and Karen Martin (17:55)	<a href="https://tkmg.com/videos/value-stream-mapping-with-gemba-academy/">https://tkmg.com/videos/value-stream-mapping-with-gemba-academy/</a>

## DevOps Reports

Report Name	Writers/Publishers	Link
2019 Upskilling: Enterprise DevOps Skills Report	DevOps Institute with Eveline Oehrlich	<a href="https://devopsinstitute.com/2019/03/04/devops-institute-announces-the-2019-upskilling-enterprise-devops-skills-report/">https://devopsinstitute.com/2019/03/04/devops-institute-announces-the-2019-upskilling-enterprise-devops-skills-report/</a>
The Accelerate State of DevOps Report	Dr. Nicole Forsgren, Gene Kim & Jez Humble in collaboration with Google Cloud Platform (GCP)	<a href="https://cloudplatformonline.com/2018-state-of-devops.html">https://cloudplatformonline.com/2018-state-of-devops.html</a>
The State of Agile Report	CollabNet and VersionOne	<a href="https://explore.versionone.com/state-of-agile/13th-annual-state-of-agile-report">https://explore.versionone.com/state-of-agile/13th-annual-state-of-agile-report</a>
The State of DevOps Report	Dr. Nicole Forsgren, Gene Kim & Jez Humble in collaboration with Puppet Labs	<a href="https://puppet.com/resources/white-paper">https://puppet.com/resources/white-paper</a>

## DevOps Articles

Article Title & Author	Relevant Module	Link
'4 Leadership Lessons Learned from Orchestra Conductors' by Morag Barrett	8: Maintaining Energy and Momentum	<a href="https://www.entrepreneur.com/article/246194">https://www.entrepreneur.com/article/246194</a>
'6 Emotional Leadership Styles'	1: DevOps and Transformational Leadership	<a href="https://intranet.ecu.edu.au/_data/assets/pdf_file/0006/755637/Six-Emotional-Leadership-Styles.pdf">https://intranet.ecu.edu.au/_data/assets/pdf_file/0006/755637/Six-Emotional-Leadership-Styles.pdf</a>
'6 Ways to Empower People to Be Their Best' by Laura Garnett	7: Articulating and Socializing Vision	<a href="https://www.inc.com/laura-garnett/6-ways-to-empower-people-to-be-their-best.html">https://www.inc.com/laura-garnett/6-ways-to-empower-people-to-be-their-best.html</a>
'7 Things to Know About Going "Beyond Budgeting"' by SolutionsIQ	7: Articulating and Socializing Vision	<a href="https://www.solutionsiq.com/resource/blog-post/7-things-to-know-about-going-beyond-budgeting/">https://www.solutionsiq.com/resource/blog-post/7-things-to-know-about-going-beyond-budgeting/</a>
'15 Soft Skills You Need To Succeed When Entering The Workforce' by Forbes Coaches Council	1: DevOps and Transformational Leadership	<a href="https://www.forbes.com/sites/forbescoachescouncil/2019/01/22/15-soft-skills-you-need-to-succeed-when-entering-the-workforce/#59a4141810ae">https://www.forbes.com/sites/forbescoachescouncil/2019/01/22/15-soft-skills-you-need-to-succeed-when-entering-the-workforce/#59a4141810ae</a>
'18 Cognitive Bias Examples Show Why Mental Mistakes Get Made' by Jeff Desjardins	2: Unlearning Behaviors	<a href="https://www.visualcapitalist.com/18-cognitive-bias-examples-mental-mistakes/">https://www.visualcapitalist.com/18-cognitive-bias-examples-mental-mistakes/</a>

'20 DevOps Practitioners and Thought Leaders to Follow on Twitter' by Karen Sowa	1: DevOps and Transformational Leadership	<a href="https://www.loggly.com/blog/20-devops-practitioners-and-thought-leaders-to-follow-on-twitter/">https://www.loggly.com/blog/20-devops-practitioners-and-thought-leaders-to-follow-on-twitter/</a>
'25 Must-Follow Enterprise DevOps Leaders on Twitter' by Mike Barton	1: DevOps and Transformational Leadership	<a href="https://techbeacon.com/devops/25-must-follow-enterprise-devops-leaders-twitter">https://techbeacon.com/devops/25-must-follow-enterprise-devops-leaders-twitter</a>
'A Comprehensive Comparison of Renowned Agile Scaling Models' by Kendis	6: Target Operating Models and Organizational Designs	<a href="https://kendis.io/scaling-agile/comparison-agile-scaling-models/">https://kendis.io/scaling-agile/comparison-agile-scaling-models/</a>
'A Culture of Trust' by Jayne Groll	8: Maintaining Energy and Momentum	<a href="https://devops.com/culture-trust/">https://devops.com/culture-trust/</a>
'A Kaizen Approach For DevOps: How to Help Teams Find and Fix Their Own Problems' by Jamie Mercer	3: Becoming a DevOps Organization	<a href="https://www.developer.com/mgmt/a-kaizen-approach-for-devops-how-to-help-teams-find-and-fix-their-own-problems.html">https://www.developer.com/mgmt/a-kaizen-approach-for-devops-how-to-help-teams-find-and-fix-their-own-problems.html</a>
'Agile Team Organisation: Squads, Chapters, Tribes and Guilds' by Ashley-Christian Hardy	6: Target Operating Models and Organizational Designs	<a href="https://medium.com/@achardypm/agile-team-organisation-squads-chapters-tribes-and-guilds-80932ace0fdc">https://medium.com/@achardypm/agile-team-organisation-squads-chapters-tribes-and-guilds-80932ace0fdc</a>
'An Introduction to Lean Canvas' by Steve Mullen	8: Maintaining Energy and Momentum	<a href="https://medium.com/@steve_mullen/an-introduction-to-lean-canvas-5c17c469d3e0">https://medium.com/@steve_mullen/an-introduction-to-lean-canvas-5c17c469d3e0</a>
'Are You a Change Leader?' by Jim Canterucci	7: Articulating and Socializing Vision	<a href="http://jimcanterucci.com/change-leader/">http://jimcanterucci.com/change-leader/</a>
'Beyond Budgeting as a Mindset and a Framework for Action' by Franz Rösli and Santhosh Kaduthanam	7: Articulating and Socializing Vision	<a href="https://bbri.org/wp-content/uploads/2018/06/R%C3%B6sli_Kaduthanam_Beyond-Budgeting-as-a-mindset-and-a-framework-for-action.pdf">https://bbri.org/wp-content/uploads/2018/06/R%C3%B6sli_Kaduthanam_Beyond-Budgeting-as-a-mindset-and-a-framework-for-action.pdf</a>
'Building a Winning DevOps Business Case' by John Jeremiah	8: Maintaining Energy and Momentum	<a href="https://techbeacon.com/devops/building-winning-devops-business-case">https://techbeacon.com/devops/building-winning-devops-business-case</a>
'Building Trust With 12 Principles' by Barbara Kimmel	8: Maintaining Energy and Momentum	<a href="https://www.tlnt.com/building-trust-with-the-12-principles/">https://www.tlnt.com/building-trust-with-the-12-principles/</a>
'Case Study : When emulating Scaling Agile at Spotify went awry at Refinery29' by Andy Park	6: Target Operating Models and Organizational Designs	<a href="https://medium.com/@andy.park/when-emulating-scaling-agile-at-spotify-goes-awry-d297dc006763">https://medium.com/@andy.park/when-emulating-scaling-agile-at-spotify-goes-awry-d297dc006763</a>
'Change: evolution or revolution?' by Change Factory	7: Articulating and Socializing Vision	<a href="https://www.changefactory.com.au/our-thinking/articles/change-evolution-or-revolution/">https://www.changefactory.com.au/our-thinking/articles/change-evolution-or-revolution/</a>

'Comparing DevOps to Traditional IT: Eight Key Differences' by Mustafa Kapadia	1: DevOps and Transformational Leadership	<a href="https://devops.com/comparing-devops-traditional-eight-key-differences/">https://devops.com/comparing-devops-traditional-eight-key-differences/</a>
'Comparing Scaling Agile Frameworks' by Matt Heusser	6: Target Operating Models and Organizational Designs	<a href="https://www.cio.com/article/2974436/comparing-scaling-agile-frameworks.html">https://www.cio.com/article/2974436/comparing-scaling-agile-frameworks.html</a>
'Confessions of a Scrum Mum – How the Short Term Heroics Don't Scale' by Mia Horri	8: Maintaining Energy and Momentum	<a href="https://zenexmachina.wordpress.com/2016/05/01/confessions-of-a-scrum-mum-how-the-short-term-heroics-dont-scale/">https://zenexmachina.wordpress.com/2016/05/01/confessions-of-a-scrum-mum-how-the-short-term-heroics-dont-scale/</a>
'Cultivating Psychological Safety' by Ben Linders	2: Unlearning Behaviors	<a href="https://www.infoq.com/news/2018/04/cultivating-psychological-safety">https://www.infoq.com/news/2018/04/cultivating-psychological-safety</a>
'Culture Evolution versus Transformation' by Frank Poschen	7: Articulating and Socializing Vision	<a href="https://www.linkedin.com/pulse/culture-evolution-its-transformation-frank-poschen/">https://www.linkedin.com/pulse/culture-evolution-its-transformation-frank-poschen/</a>
'Culture Using Wilber's 4Q Model' by Itamar Goldminz	7: Articulating and Socializing Vision	<a href="https://medium.com/org-hacking/culture-using-wilbers-4q-model-a9d885e0eb5">https://medium.com/org-hacking/culture-using-wilbers-4q-model-a9d885e0eb5</a>
'Cumulative Flow Diagram and WIP Limit' by Product Owner Blog	2: Unlearning Behaviors	<a href="https://productownerblog.wordpress.com/2016/03/15/cumulative-flow-diagram-and-wip-limit/">https://productownerblog.wordpress.com/2016/03/15/cumulative-flow-diagram-and-wip-limit/</a>
'Demystifying Conway's Law' by Sam Newman	6: Target Operating Models and Organizational Designs	<a href="https://www.thoughtworks.com/insights/blog/demystifying-conways-law">https://www.thoughtworks.com/insights/blog/demystifying-conways-law</a>
'DevOps 100: Top Leaders, Practitioners, Experts to Follow' by Mitch Pronschinske	1: DevOps and Transformational Leadership	<a href="https://techbeacon.com/devops/devops-100-top-leaders-practitioners-experts-follow">https://techbeacon.com/devops/devops-100-top-leaders-practitioners-experts-follow</a>
'DevOps and Value Stream Mapping: Why You Need Metrics' by Eric Robertson	5: Measure to Improve	<a href="https://techbeacon.com/devops/devops-value-stream-mapping-why-you-need-metrics">https://techbeacon.com/devops/devops-value-stream-mapping-why-you-need-metrics</a>
'DevOps - Cadence vs Velocity' by Professor P. Ross S. Wise	8: Maintaining Energy and Momentum	<a href="http://www.itsmprofessor.net/2015/10/devops-cadence-vs-velocity.html">http://www.itsmprofessor.net/2015/10/devops-cadence-vs-velocity.html</a>
'DevOps Dojos: Safe Places for Practice and Mentorship' by Thomas McGonagle	8: Maintaining Energy and Momentum	<a href="https://www.cloudbees.com/blog/devops-dojos-safe-places-practice-and-mentorship">https://www.cloudbees.com/blog/devops-dojos-safe-places-practice-and-mentorship</a>
'DevOps Experiment Guidelines for Leaders' by Rob England	8: Maintaining Energy and Momentum	<a href="https://www.slideshare.net/twohills/devops-experiment-guidelines-for-leaders">https://www.slideshare.net/twohills/devops-experiment-guidelines-for-leaders</a>

'DevOps Handbook Series Part 2: Defining DevOps Teams' by Stefan Thorpe	6: Target Operating Models and Organizational Designs	<a href="https://caylent.com/devops-handbook-part-2-defining-devops-teams/">https://caylent.com/devops-handbook-part-2-defining-devops-teams/</a>
'DevOps in Regulated Environments' by Jim Bird	2: Unlearning Behaviors	<a href="https://www.sans.org/cyber-security-summit/archives/file/summit-archive-1507668170.pdf">https://www.sans.org/cyber-security-summit/archives/file/summit-archive-1507668170.pdf</a>
'DevOps Kaizen: Practical Steps to Start & Sustain a Transformation' by Damon Edwards	3: Becoming a DevOps Organization	<a href="https://www.slideshare.net/dev2ops/devops-kaizen-practical-steps-to-start-sustain-a-transformation">https://www.slideshare.net/dev2ops/devops-kaizen-practical-steps-to-start-sustain-a-transformation</a>
'DevOps Lessons: 4 Aspects of Healthy Experiments' by Gordon Haff	8: Maintaining Energy and Momentum	<a href="https://enterpriseproject.com/article/2018/12/devops-lessons-4-aspects-healthy-experiments">https://enterpriseproject.com/article/2018/12/devops-lessons-4-aspects-healthy-experiments</a>
'DevOps, the Agile Cadence and Modern Code Languages...an Opportunity for IT Optimization?' by Paul Peissner	8: Maintaining Energy and Momentum	<a href="https://resources.collab.net/blogs/devops-the-agile-cadence-and-modern-code-languages-an-opportunity-for-it-optimization">https://resources.collab.net/blogs/devops-the-agile-cadence-and-modern-code-languages-an-opportunity-for-it-optimization</a>
'Does Agile Work Outside Software?' by Allan Kelly	7: Articulating and Socializing Vision	<a href="https://www.agileconnection.com/article/does-agile-work-outside-software">https://www.agileconnection.com/article/does-agile-work-outside-software</a>
'Does Your Business Need Transformation Or Evolution?' by Graham Ruddick	7: Articulating and Socializing Vision	<a href="https://www.cmo.com/features/articles/2016/12/8/does-your-business-need-transformation-or-evolution.html#gs.cis20k">https://www.cmo.com/features/articles/2016/12/8/does-your-business-need-transformation-or-evolution.html#gs.cis20k</a>
'Dow Changes are Coming, as United Technologies and DowDuPont Head for Breakups' by Tomi Gilgore	8: Maintaining Energy and Momentum	<a href="https://www.marketwatch.com/story/dow-changes-are-coming-as-united-technologies-and-dowdupont-head-for-breakups-2018-11-27">https://www.marketwatch.com/story/dow-changes-are-coming-as-united-technologies-and-dowdupont-head-for-breakups-2018-11-27</a>
'Dr. Nicole Forsgren on the DORA & Google Collaboration on the New Accelerate State of DevOps Report' by Helen Beal	1: DevOps and Transformational Leadership	<a href="https://www.infoq.com/news/2018/04/DORA-Google-Cloud-New-Research">https://www.infoq.com/news/2018/04/DORA-Google-Cloud-New-Research</a>
'Everything you need to know about the Fourth Industrial Revolution' by Elizabeth Schulze	8: Maintaining Energy and Momentum	<a href="https://www.cnbc.com/2019/01/16/fourth-industrial-revolution-explained-davos-2019.html">https://www.cnbc.com/2019/01/16/fourth-industrial-revolution-explained-davos-2019.html</a>
'Evolution and Revolution as Organizations Grow' by Larry E Greiner	8: Maintaining Energy and Momentum	<a href="https://charlesmcelveen.com/wp-content/uploads/2018/06/Evolution-and-Revolution-as-Organizations-Grow.pdf">https://charlesmcelveen.com/wp-content/uploads/2018/06/Evolution-and-Revolution-as-Organizations-Grow.pdf</a>

'Evolutionary, Revolutionary or Blended Innovation: Which is Right for Your Organization?' by George Bradt	8: Maintaining Energy and Momentum	<a href="https://www.forbes.com/sites/georgebradt/2012/04/03/evolutionary-revolutionary-or-blended-innovation-which-is-right-for-your-organization">https://www.forbes.com/sites/georgebradt/2012/04/03/evolutionary-revolutionary-or-blended-innovation-which-is-right-for-your-organization</a>
'Evolution vs. Revolution: Do You Know the Difference?' by The Change Leader	8: Maintaining Energy and Momentum	<a href="https://thechangeleader.com/evolution-vs-revolution-do-you-know-the-difference/">https://thechangeleader.com/evolution-vs-revolution-do-you-know-the-difference/</a>
'Exploring Key Elements of Spotify's Agile Scaling Model' by Kendis Team	6: Target Operating Models and Organizational Designs	<a href="https://medium.com/@media_75624/exploring-key-elements-of-spotifys-agile-scaling-model-471d2a23d7ea">https://medium.com/@media_75624/exploring-key-elements-of-spotifys-agile-scaling-model-471d2a23d7ea</a>
'Fin Goulding Injects Agility into the Management of Everything' by Helen Beal	2: Unlearning Behaviors	<a href="https://www.infoq.com/news/2018/07/fin-goulding-injects-flow">https://www.infoq.com/news/2018/07/fin-goulding-injects-flow</a>
'Gene Kim on DevOps in the Enterprise: Architecture the Next Big Thing' by Mike Perrow	2: Unlearning Behaviors	<a href="https://techbeacon.com/devops/gene-kim-devops-enterprise-architecture-next-big-thing">https://techbeacon.com/devops/gene-kim-devops-enterprise-architecture-next-big-thing</a>
'Getting Flow into Your Product Development' by Ingemar Andreasson	2: Unlearning Behaviors	<a href="http://leanmagazine.net/issues/issue-6/getting-flow-into-your-product-development/">http://leanmagazine.net/issues/issue-6/getting-flow-into-your-product-development/</a>
'Goodhart's Law: When a Measure Becomes a Target, it Ceases to be a Good Measure' by Jono Hey	4: Measure to Learn	<a href="https://www.sketchplanations.com/post/167369765942/goodharts-law-when-a-measure-becomes-a-target">https://www.sketchplanations.com/post/167369765942/goodharts-law-when-a-measure-becomes-a-target</a>
'GRC: A Key Ingredient in DevOps' Secret Sauce' by Robert Hawk	2: Unlearning Behaviors	<a href="https://devops.com/grc-key-ingredient-devops-secret-sauce/">https://devops.com/grc-key-ingredient-devops-secret-sauce/</a>
'How to Fight Your Team's Fear of Failure' by Carla Rudder	8: Maintaining Energy and Momentum	<a href="https://enterpriseproject.com/article/2019/5/how-make-failure-ok">https://enterpriseproject.com/article/2019/5/how-make-failure-ok</a>
'How to Infuse Customer Feedback into Your DevOps' by Ofir Nachmani	3: Becoming a DevOps Organization	<a href="https://techbeacon.com/devops/how-infuse-customer-feedback-your-devops">https://techbeacon.com/devops/how-infuse-customer-feedback-your-devops</a>
'How To Integrate Operations Into The Daily Work Of Development' by Gene Kim	6: Target Operating Models and Organizational Designs	<a href="https://itrevolution.com/integrating-operations-into-development/">https://itrevolution.com/integrating-operations-into-development/</a>
'How To Tell A Good Story' by Kristi Hedges	7: Articulating and Socializing Vision	<a href="https://www.forbes.com/sites/work-in-progress/2013/12/11/how-to-tell-a-good-story/#2c569e3c584c">https://www.forbes.com/sites/work-in-progress/2013/12/11/how-to-tell-a-good-story/#2c569e3c584c</a>
'How to Tell a Great Story' by The Art of Charm	7: Articulating and Socializing Vision	<a href="https://theartofcharm.com/art-of-personal-development/how-to-tell-a-great-story/">https://theartofcharm.com/art-of-personal-development/how-to-tell-a-great-story/</a>

'Kolb's Learning Styles' by BusinessBalls	8: Maintaining Energy and Momentum	<a href="https://www.businessballs.com/self-awareness/kolbs-learning-styles/">https://www.businessballs.com/self-awareness/kolbs-learning-styles/</a>
'Kolb's Learning Styles and Experiential Learning Cycle' by Saul McLeod	8: Maintaining Energy and Momentum	<a href="https://www.simplypsychology.org/learning-kolb.html">https://www.simplypsychology.org/learning-kolb.html</a>
'Leading Through Shared Goals' by Roman Pichler	8: Maintaining Energy and Momentum	<a href="https://www.romanpichler.com/blog/leading-through-shared-goals/">https://www.romanpichler.com/blog/leading-through-shared-goals/</a>
'Leadership Principles' by Amazon	1: DevOps and Transformational Leadership	<a href="https://www.amazon.jobs/en-gb/principles">https://www.amazon.jobs/en-gb/principles</a>
'Leverage John Kotter's 'Dual Operating System' To Accelerate Change In Large Organizations' by George Bradt	8: Maintaining Energy and Momentum	<a href="https://www.forbes.com/sites/georgebradt/2014/05/14/leverage-john-kotters-dual-operating-system-to-accelerate-change-in-large-organizations/#23de30adaef8">https://www.forbes.com/sites/georgebradt/2014/05/14/leverage-john-kotters-dual-operating-system-to-accelerate-change-in-large-organizations/#23de30adaef8</a>
'Little's Law (Explained with Tacos)'	2: Unlearning Behaviors	<a href="https://toggl.com/littles-law/">https://toggl.com/littles-law/</a>
'Making Sense of MVP (Minimum Viable Product) – and Why I Prefer Earliest Testable/Usable/Lovable' by Henrik Kniberg	3: Becoming a DevOps Organization	<a href="https://blog.crisp.se/2016/01/25/henrikkniberg/making-sense-of-mvp">https://blog.crisp.se/2016/01/25/henrikkniberg/making-sense-of-mvp</a>
'Mental Models: The Best Way to Make Intelligent Decisions (109 Models Explained)' by Farnam Street	2: Unlearning Behaviors	<a href="https://fs.blog/mental-models/">https://fs.blog/mental-models/</a>
'Moving from Blame to Accountability' by Marilyn Paul	8: Maintaining Energy and Momentum	<a href="https://thesystemsthinker.com/moving-from-blame-to-accountability/">https://thesystemsthinker.com/moving-from-blame-to-accountability/</a>
'Organizational Climate Definition: Everything You Need to Know' by Pierre Veyrat	8: Maintaining Energy and Momentum	<a href="https://www.heflo.com/blog/hr/organizational-climate-definition/">https://www.heflo.com/blog/hr/organizational-climate-definition/</a>
'Organizational Culture is Like an Iceberg' by Torben Rick	8: Maintaining Energy and Momentum	<a href="https://www.torbenrick.eu/blog/culture/organizational-culture-is-like-an-iceberg/">https://www.torbenrick.eu/blog/culture/organizational-culture-is-like-an-iceberg/</a>
'Peer-to-peer rewards: 'Why I tip my colleagues at work'' by Felicity Hannah	7: Articulating and Socializing Vision	<a href="https://www.bbc.co.uk/news/business-48139518">https://www.bbc.co.uk/news/business-48139518</a>



'Peter Drucker On Marketing' By Jack Trout	1: DevOps and Transformational Leadership	<a href="https://www.forbes.com/2006/06/30/jack-trout-on-marketing-cx_it_0703drucker.html#14358038555c">https://www.forbes.com/2006/06/30/jack-trout-on-marketing-cx_it_0703drucker.html#14358038555c</a>
'Peter Senge's 11 Laws of Systems Thinking' by Kishau Rogers	8: Maintaining Energy and Momentum	<a href="https://medium.com/bigthinkingio/peter-senges-11-laws-of-systems-thinking-cdd7334188b2">https://medium.com/bigthinkingio/peter-senges-11-laws-of-systems-thinking-cdd7334188b2</a>
'Psychological Safety: The Key to High-Performing Teams' by the Officevibe Content Team	2: Unlearning Behaviors	<a href="https://www.officevibe.com/blog/build-psychological-safety">https://www.officevibe.com/blog/build-psychological-safety</a>
'Reinventing Management, Part 1: What Color Is Your Organization?' by Rod Collins	6: Target Operating Models and Organizational Designs	<a href="https://www.huffpost.com/entry/reinventing-management-part-1-b_9387286">https://www.huffpost.com/entry/reinventing-management-part-1-b_9387286</a>
'Scaling Agile: When to Build a Scrum of Scrums' by Jennifer Riggins	6: Target Operating Models and Organizational Designs	<a href="https://thenewstack.io/scaling-agile-build-scrum-scrums/">https://thenewstack.io/scaling-agile-build-scrum-scrums/</a>
'StoStaKee' by Paul Swartout	8: Maintaining Energy and Momentum	<a href="https://www.oreilly.com/library/view/continuous-delivery-and/9781784399313/apcs02.html">https://www.oreilly.com/library/view/continuous-delivery-and/9781784399313/apcs02.html</a>
'Strategic Leaders Need Strategic Tools' by Ralph Jacobson and Stephen Gill	1: DevOps and Transformational Leadership	<a href="https://www.td.org/insights/strategic-leaders-need-strategic-tools">https://www.td.org/insights/strategic-leaders-need-strategic-tools</a>
'Stupid Question 218: What are T-shaped, Pi-shaped and Comb-shaped skills, and which one should I aim for?' by Iris Classon	2: Unlearning Behaviors	<a href="http://irisclasson.com/2013/07/08/stupid-question-218-what-are-t-shaped-pi-shaped-and-comb-shaped-skills-and-which-one-should-i-aim-for/">http://irisclasson.com/2013/07/08/stupid-question-218-what-are-t-shaped-pi-shaped-and-comb-shaped-skills-and-which-one-should-i-aim-for/</a>
'Sustaining DevOps Benefits in a Regulatory Environment' by IT Security Guru	2: Unlearning Behaviors	<a href="https://www.itsecurityguru.org/2016/08/09/sustaining-devops-benefits-in-a-regulatory-environment/">https://www.itsecurityguru.org/2016/08/09/sustaining-devops-benefits-in-a-regulatory-environment/</a>
'Systems Thinking: What, Why, When, Where and How?' by Michael Goodman	2: Unlearning Behaviors	<a href="https://thesystemsthinker.com/systems-thinking-what-why-when-where-and-how/">https://thesystemsthinker.com/systems-thinking-what-why-when-where-and-how/</a>
'Ten Keys To Launching An Agile Transformation In A Large Firm' by Steve Denning	7: Articulating and Socializing Vision	<a href="https://www.forbes.com/sites/stevedenning/2018/02/26/ten-steps-to-launch-your-agile-transformation/#46818cb727a2">https://www.forbes.com/sites/stevedenning/2018/02/26/ten-steps-to-launch-your-agile-transformation/#46818cb727a2</a>
'Test Driven Development: What it is, and What it is Not' by Andrea Koutifaris	5: Measure to Improve	<a href="https://medium.freecodecamp.org/test-driven-development-what-it-is-and-what-it-is-not-41fa6bca02a2">https://medium.freecodecamp.org/test-driven-development-what-it-is-and-what-it-is-not-41fa6bca02a2</a>



'The 4CS Map: A Brain-Based Instructional Design and Delivery Model' by Sharon Bowman	2: Unlearning Behaviors	<a href="https://bowperson.com/2016/02/the-4cs-map-a-brain-based-instructional-design-and-delivery-model/">https://bowperson.com/2016/02/the-4cs-map-a-brain-based-instructional-design-and-delivery-model/</a>
'The Attention Economy Is a Malthusian Trap' by Derek Thompson	8: Maintaining Energy and Momentum	<a href="https://www.theatlantic.com/ideas/archive/2019/01/is-the-age-of-tech-over/580504/">https://www.theatlantic.com/ideas/archive/2019/01/is-the-age-of-tech-over/580504/</a>
'The Business Case for a High-Trust Culture' by Great Place to Work	8: Maintaining Energy and Momentum	<a href="https://s3.amazonaws.com/media.greatplacetowork.com/pdfs/Business+Case+for+a+High-Trust+Culture_081816.pdf">https://s3.amazonaws.com/media.greatplacetowork.com/pdfs/Business+Case+for+a+High-Trust+Culture_081816.pdf</a>
'The Case for Automating Leadership' by Johan Aurik	8: Maintaining Energy and Momentum	<a href="https://www.weforum.org/agenda/2018/01/the-case-for-automating-leadership/">https://www.weforum.org/agenda/2018/01/the-case-for-automating-leadership/</a>
'The Cognitive Neuroscience of Empathy: You're a DevOps Natural' by Dave Mangot	2: Unlearning Behaviors	<a href="https://www.slideshare.net/dmangot/the-cognitive-neuroscience-of-empathy-youre-a-devops-natural">https://www.slideshare.net/dmangot/the-cognitive-neuroscience-of-empathy-youre-a-devops-natural</a>
'The Conductor and the Orchestra' by Karen Hughes	8: Maintaining Energy and Momentum	<a href="https://nytimesineducation.com/special/the-conductor-and-the-orchestra/">https://nytimesineducation.com/special/the-conductor-and-the-orchestra/</a>
'The Critical Missing Piece of DevOps... And How to Find It' by Mark Schwartz	6: Target Operating Models and Organizational Designs	<a href="https://medium.com/aws-enterprise-collection/the-critical-missing-piece-of-devops-and-how-to-find-it-522e0f6cc78e">https://medium.com/aws-enterprise-collection/the-critical-missing-piece-of-devops-and-how-to-find-it-522e0f6cc78e</a>
'The DevOps Mindset' by Savita Pahuja	2: Unlearning Behaviors	<a href="https://www.infoq.com/news/2015/04/devops-mindset">https://www.infoq.com/news/2015/04/devops-mindset</a>
'The DevOps Target Operating Model' by Helen Beal	6: Target Operating Models and Organizational Designs	<a href="https://www.slideshare.net/DevOpsastic/the-devops-target-operating-model">https://www.slideshare.net/DevOpsastic/the-devops-target-operating-model</a>
'The Difference Between Organizational Culture and Climate and Why it Matters' by David Wilkinson	8: Maintaining Energy and Momentum	<a href="https://www.oxford-review.com/blog-research-difference-culture-climate/">https://www.oxford-review.com/blog-research-difference-culture-climate/</a>
'The Four Quadrants: Wilber's Quadrants Explained' by Integral Leadership	7: Articulating and Socializing Vision	<a href="https://www.integralleadership.com/the-four-quadrants.php">https://www.integralleadership.com/the-four-quadrants.php</a>
'The Fourth Industrial Revolution' by Klaus Schwab	8: Maintaining Energy and Momentum	<a href="https://www.weforum.org/about/the-fourth-industrial-revolution-by-klaus-schwab">https://www.weforum.org/about/the-fourth-industrial-revolution-by-klaus-schwab</a>
'The Great "DevOps Engineer" Title Debate' by Anders Wallgren	1: DevOps and Transformational Leadership	<a href="https://enterpriseproject.com/article/2018/11/what-s-job-title-which-we-call-devops-engineer">https://enterpriseproject.com/article/2018/11/what-s-job-title-which-we-call-devops-engineer</a>

'The Six Styles of Leadership' by Davide 'Folletto' Casali	1: DevOps and Transformational Leadership	<a href="https://intenseminimalism.com/2015/the-six-styles-of-leadership/">https://intenseminimalism.com/2015/the-six-styles-of-leadership/</a>
'The Need to Change Our Mental Models - A Core Idea Behind DevOps for the Modern Enterprise' by Mirco Hering	2: Unlearning Behaviors	<a href="https://notafactoryanymore.com/2018/09/19/the-need-to-change-our-mental-models-a-core-idea-behind-devops-for-the-modern-enterprise/">https://notafactoryanymore.com/2018/09/19/the-need-to-change-our-mental-models-a-core-idea-behind-devops-for-the-modern-enterprise/</a>
'The Second Toyota Paradox: How Delaying Decisions Can Make Better Cars Faster' by Allen Ward, Jeffrey K. Liker, John J. Cristiano and Durward K. Sobek II	6: Target Operating Models and Organizational Designs	<a href="https://sloanreview.mit.edu/article/the-second-toyota-paradox-how-delaying-decisions-can-make-better-cars-faster/">https://sloanreview.mit.edu/article/the-second-toyota-paradox-how-delaying-decisions-can-make-better-cars-faster/</a>
'The Secret to DevOps Success' by Katie Costella	6: Target Operating Models and Organizational Designs	<a href="https://www.gartner.com/smarterwithgartner/the-secret-to-devops-success/">https://www.gartner.com/smarterwithgartner/the-secret-to-devops-success/</a>
'The Systems Orientation: From Curiosity to Courage' by David Peter Stroh	8: Maintaining Energy and Momentum	<a href="https://thesystemsthinker.com/the-systems-orientation-from-curiosity-to-courage/">https://thesystemsthinker.com/the-systems-orientation-from-curiosity-to-courage/</a>
'The Three Ways: The Principles Underpinning DevOps' by Gene Kim	5: Measure to Improve	<a href="https://itrevolution.com/the-three-ways-principles-underpinning-devops/">https://itrevolution.com/the-three-ways-principles-underpinning-devops/</a>
'The Top 10 Thought Leaders in DevOps' by Twain Taylor	1: DevOps and Transformational Leadership	<a href="https://sweetcode.io/top-10-thought-leaders-devops/">https://sweetcode.io/top-10-thought-leaders-devops/</a>
The Value Unleashed by DevOps by BCG	6: Target Operating Models and Organizational Designs	<a href="https://www.bcg.com/en-gb/digital-bcg/agile/devops/benefits.aspx">https://www.bcg.com/en-gb/digital-bcg/agile/devops/benefits.aspx</a>
'Transformational Leadership'	1: DevOps and Transformational Leadership	<a href="http://www.langston.edu/sites/default/files/basic-content-files/TransformationalLeadership.pdf">http://www.langston.edu/sites/default/files/basic-content-files/TransformationalLeadership.pdf</a>
'Transformational Leadership And DevOps' by Dr. Steve Mayner	1: DevOps and Transformational Leadership	<a href="https://itrevolution.com/transformational-leadership-and-devops/">https://itrevolution.com/transformational-leadership-and-devops/</a>
'Understanding The Work In Our Value Stream And Improving Flow' by Gene Kim	2: Unlearning Behaviors	<a href="https://itrevolution.com/improve-flow-devops-value-stream/">https://itrevolution.com/improve-flow-devops-value-stream/</a>
'Unlearning Business Innovation' by Barry O'Reilly	1: DevOps and Transformational Leadership	<a href="https://barryoreilly.com/unlearning-business-innovation/">https://barryoreilly.com/unlearning-business-innovation/</a>

'Untangling the Threads of True Service Leadership' by Philippa Hale and Jean Gamester	2: Unlearning Behaviors	<a href="http://theitsmreview.com/2015/05/untangling-threads-true-service-leadership/">http://theitsmreview.com/2015/05/untangling-threads-true-service-leadership/</a>
'What Are Mental Models?'	2: Unlearning Behaviors	<a href="https://mentalmodels.princeton.edu/about/what-are-mental-models/">https://mentalmodels.princeton.edu/about/what-are-mental-models/</a>
'What is an Effective Performance Management System? (Explained)' by ClearReview	7: Articulating and Socializing Vision	<a href="https://www.clearreview.com/resources/guides/what-is-effective-performance-management/">https://www.clearreview.com/resources/guides/what-is-effective-performance-management/</a>
'What is DevOps' by AWS	1: DevOps and Transformational Leadership	<a href="https://aws.amazon.com/devops/what-is-devops/">https://aws.amazon.com/devops/what-is-devops/</a>
'What is Organizational Design' by Dr Roger K. Allen	6: Target Operating Models and Organizational Designs	<a href="http://www.centerod.com/2012/02/what-is-organizational-design/">http://www.centerod.com/2012/02/what-is-organizational-design/</a>
'What is the Role of a DevOps Coach?' by Liat Palace	8: Maintaining Energy and Momentum	<a href="http://agilopedia.blogspot.com/2017/09/what-is-role-of-devops-coach-part-14.html">http://agilopedia.blogspot.com/2017/09/what-is-role-of-devops-coach-part-14.html</a>
'What's the Difference Between Target Operating Model and Organizational Design?' by OrgVue	6: Target Operating Models and Organizational Designs	<a href="https://www.orgvue.com/resources/articles/target-operating-model-and-organizational-design/">https://www.orgvue.com/resources/articles/target-operating-model-and-organizational-design/</a>
'When Agile Meets Regulatory Compliance' by Norbert Gittfried	2: Unlearning Behaviors	<a href="https://www.bcg.com/en-gb/publications/2017/financial-institutions-technology-digital-when-agile-meets-regulatory-compliance.aspx">https://www.bcg.com/en-gb/publications/2017/financial-institutions-technology-digital-when-agile-meets-regulatory-compliance.aspx</a>
'Why Does DevOps Require A New Operating Model?' by Mustafa Kapadia	6: Target Operating Models and Organizational Designs	<a href="https://devops.com/why-should-cios-redesign-their-organizations/">https://devops.com/why-should-cios-redesign-their-organizations/</a>
'Your Goals Could Be Holding Your DevOps Teams Back' by Dan Goldberg	8: Maintaining Energy and Momentum	<a href="https://www.xmatters.com/devops/blog-your-goals-could-be-holding-your-devops-teams-back/">https://www.xmatters.com/devops/blog-your-goals-could-be-holding-your-devops-teams-back/</a>

## WebSites

Title	Link
Agile Alliance	<a href="https://www.agilealliance.org/glossary">https://www.agilealliance.org/glossary</a>
Beyond Budgeting	<a href="https://bbri.org/">https://bbri.org/</a>
Brainfacts	<a href="http://www.brainfacts.org/3D-Brain">http://www.brainfacts.org/3D-Brain</a>
Buckminster Fuller Institute	<a href="https://www.bfi.org/">https://www.bfi.org/</a>
Changing Minds	<a href="http://www.changingminds.org">http://www.changingminds.org</a>
DevOps Games	<a href="https://devopsgames.com/">https://devopsgames.com/</a>
DevOps Topologies	<a href="https://web.devopstopologies.com/">https://web.devopstopologies.com/</a>
Fin Goulding: Flow	<a href="https://goulding.io/">https://goulding.io/</a>
Fun Retrospectives	<a href="http://www.funretrospectives.com/">http://www.funretrospectives.com/</a>
Future Me	<a href="https://www.futureme.org/">https://www.futureme.org/</a>
Karpman Drama Triangle	<a href="https://www.karpmandramatriangle.com/">https://www.karpmandramatriangle.com/</a>
Lean Change Canvases	<a href="https://leanchange.org/resources/canvases/">https://leanchange.org/resources/canvases/</a>
LeanStack	<a href="https://leanstack.com/leancanvas">https://leanstack.com/leancanvas</a>
Liberating Structures	<a href="http://www.liberatingstructures.com">http://www.liberatingstructures.com</a>
Mel Conway	<a href="http://www.melconway.com/Home/Conways_Law.html">http://www.melconway.com/Home/Conways_Law.html</a>
Mindset	<a href="https://mindsetonline.com/whatisit/about/">https://mindsetonline.com/whatisit/about/</a>
Mindset Works	<a href="https://www.mindsetworks.com/science/">https://www.mindsetworks.com/science/</a>
Scaled Agile Framework	<a href="https://www.scaledagileframework.com/devops/">https://www.scaledagileframework.com/devops/</a>
The Agents of Transformation	<a href="https://theagentsoftransformation.com/">https://theagentsoftransformation.com/</a>
The Empowerment Dynamic	<a href="https://powerofted.com/">https://powerofted.com/</a>
The Target Dojo	<a href="https://dojo.target.com/">https://dojo.target.com/</a>
World Cafe	<a href="http://www.theworldcafe.com/">http://www.theworldcafe.com/</a>

## DevOps & Engineering Blogs

Blog	Link
AirBNB Engineering & Data Science	<a href="https://medium.com/airbnb-engineering">https://medium.com/airbnb-engineering</a>
Backstage Blog (SoundCloud)	<a href="https://developers.soundcloud.com/blog/">https://developers.soundcloud.com/blog/</a>
BlackRock Blog	<a href="http://rockthecode.io/">http://rockthecode.io/</a>
code.flickr.com	<a href="http://code.flickr.net/">http://code.flickr.net/</a>
DEFRA Digital	<a href="https://defradigital.blog.gov.uk/">https://defradigital.blog.gov.uk/</a>
Deliveroo Engineering Team	<a href="https://deliveroo.engineering/">https://deliveroo.engineering/</a>
Dropbox Tech Blog	<a href="https://blogs.dropbox.com/tech/">https://blogs.dropbox.com/tech/</a>
eBay Tech Blog	<a href="https://www.ebayinc.com/stories/blogs/tech/">https://www.ebayinc.com/stories/blogs/tech/</a>
Etsy - Code as Craft	<a href="https://codeascraft.com/">https://codeascraft.com/</a>
Eventbrite Engineering	<a href="https://www.eventbrite.com/engineering/">https://www.eventbrite.com/engineering/</a>
Facebook Engineering	<a href="https://www.facebook.com/Engineering">https://www.facebook.com/Engineering</a>
Github Engineering	<a href="https://githubengineering.com/">https://githubengineering.com/</a>
Google Developers	<a href="https://developers.googleblog.com/">https://developers.googleblog.com/</a>
Heroku Engineering	<a href="https://blog.heroku.com/engineering">https://blog.heroku.com/engineering</a>
HubSpot Engineering	<a href="https://product.hubspot.com/blog/topic/engineering">https://product.hubspot.com/blog/topic/engineering</a>
Instagram Engineering	<a href="http://instagram-engineering.tumblr.com/">http://instagram-engineering.tumblr.com/</a>
Kickstarter Engineering	<a href="https://kickstarter.engineering/">https://kickstarter.engineering/</a>
LinkedIn Engineering	<a href="https://engineering.linkedin.com/blog">https://engineering.linkedin.com/blog</a>
Monzo Technology	<a href="https://monzo.com/blog/technology/">https://monzo.com/blog/technology/</a>
Moonpig Engineering	<a href="https://engineering.moonpig.com/">https://engineering.moonpig.com/</a>
Netflix TechBlog	<a href="https://medium.com/netflix-techblog">https://medium.com/netflix-techblog</a>
PayPal Engineering	<a href="https://www.paypal-engineering.com/">https://www.paypal-engineering.com/</a>
Pinterest Engineering	<a href="https://medium.com/@Pinterest_Engineering">https://medium.com/@Pinterest_Engineering</a>
Revolut Engineering	<a href="https://blog.revolut.com/tag/engineering/">https://blog.revolut.com/tag/engineering/</a>
Salesforce Engineering	<a href="https://engineering.salesforce.com/">https://engineering.salesforce.com/</a>

Slack Engineering	<a href="https://slack.engineering/">https://slack.engineering/</a>
Target Tech	<a href="http://target.github.io/devops/the-dojo">http://target.github.io/devops/the-dojo</a>
Ticketmaster Technology	<a href="https://tech.ticketmaster.com/category/devops/">https://tech.ticketmaster.com/category/devops/</a>
Trainline Engineering	<a href="https://engineering.thetrainline.com/">https://engineering.thetrainline.com/</a>
Uber Engineering	<a href="https://eng.uber.com/">https://eng.uber.com/</a>
Vimeo Engineering	<a href="https://medium.com/vimeo-engineering-blog">https://medium.com/vimeo-engineering-blog</a>
Zapier Engineering	<a href="https://zapier.com/engineering/">https://zapier.com/engineering/</a>

## Additional Videos of Interest

Relevant Module	Title	Link
2: Unlearning Behaviors	'Building a Psychologically Safe Workplace' with Amy Edmondson (11:26)	<a href="https://youtu.be/LhoLuui9gX8">https://youtu.be/LhoLuui9gX8</a>
8: Maintaining Energy and Momentum	'David Rock on the SCARF Model' with David Rock (2:46)	<a href="https://youtu.be/5Wu33SdjeCs">https://youtu.be/5Wu33SdjeCs</a>
2: Unlearning Behaviors	'Develop Situational Intelligence' with Anna Bateson (0:44)	<a href="https://youtu.be/e5ehUeBjA5w">https://youtu.be/e5ehUeBjA5w</a>
2: Unlearning Behaviors	'Engaging Stakeholders' with Anna Bateson (1:03)	<a href="https://youtu.be/wOOdVpezl8M">https://youtu.be/wOOdVpezl8M</a>
2: Unlearning Behaviors	'Neuroscience: The Secret to Becoming a Better Agile Coach' with Philly Lander (40:53)	<a href="https://www.infoq.com/presentations/neuroscience-agile-coach">https://www.infoq.com/presentations/neuroscience-agile-coach</a>
4: Measure to Learn	'Path to Production: Value Stream Mapping in a DevOps World' with Ben Kamysz and Jamie O'Meara (24:34)	<a href="https://www.infoq.com/presentations/devops-value-stream-mapping">https://www.infoq.com/presentations/devops-value-stream-mapping</a>
7: Articulating and Socializing Vision	'The Magical Science of Storytelling' with David JP Phillips (16:44)	<a href="https://youtu.be/Nj-hdQMa3uA">https://youtu.be/Nj-hdQMa3uA</a>
2: Unlearning Behaviors	'What Exactly Is IT4IT™? Here's the Full Story' with Richard Moore (3:17)	<a href="http://blog.goodelearning.com/subject-areas/it4it/what-exactly-is-it4it-heres-the-full-story/">http://blog.goodelearning.com/subject-areas/it4it/what-exactly-is-it4it-heres-the-full-story/</a>

8: Maintaining Energy and Momentum	'Your Brain at Work' (Animated) by Productivity Game (8:43)	<a href="https://youtu.be/MwUbljdTYmA">https://youtu.be/MwUbljdTYmA</a>
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## DevOps Books

Title	Author	Link
Beyond The Phoenix Project	Gene Kim and John Willis	<a href="https://itrevolution.com/book/beyond-phoenix-project/">https://itrevolution.com/book/beyond-phoenix-project/</a>
DevOps for the Modern Enterprise	Mirco Hering	<a href="https://notafactoryanymore.com/devops-for-the-modern-enterprise/">https://notafactoryanymore.com/devops-for-the-modern-enterprise/</a>
Flow	Fin Goulding and Haydn Shaughnessy	<a href="https://goulding.io/2017/03/05/flow-the-book/">https://goulding.io/2017/03/05/flow-the-book/</a>
Reinventing Organizations	Frederic Laloux	<a href="https://www.reinventingorganizations.com/">https://www.reinventingorganizations.com/</a>
The DevOps Handbook	Gene Kim, Patrick Debois, Jez Humble and John Willis	<a href="https://www.oreilly.com/library/view/the-devops-handbook/9781457191381/DOHB-ch_20.xhtml">https://www.oreilly.com/library/view/the-devops-handbook/9781457191381/DOHB-ch_20.xhtml</a>
Unlearn	Barry O'Reilly	<a href="https://barryoreilly.com/books/">https://barryoreilly.com/books/</a>
Value Stream Mapping	Karen Martin and Mike Osterling	<a href="https://tkmg.com/books/value-stream-mapping/">https://tkmg.com/books/value-stream-mapping/</a>
Your Brain at Work	David Rock	<a href="https://www.amazon.com/Your-Brain-Work-Strategies-Distraction/dp/0061771295">https://www.amazon.com/Your-Brain-Work-Strategies-Distraction/dp/0061771295</a>

## Case Stories Featured in the Course

Company	Module	Link
Allianz	5: Measure to Improve	<ul style="list-style-type: none"> <li><a href="https://www.zdnet.com/article/how-devops-is-helping-allianz-insurance-uk-to-become-smarter-and-quicker/">https://www.zdnet.com/article/how-devops-is-helping-allianz-insurance-uk-to-become-smarter-and-quicker/</a></li> <li><a href="https://www.infoq.com/news/2017/06/does17-keynotes-day-one">https://www.infoq.com/news/2017/06/does17-keynotes-day-one</a></li> <li><a href="https://youtu.be/3-gx3KLllo">https://youtu.be/3-gx3KLllo</a></li> <li><a href="https://www.computerweekly.com/opinion/The-challenge-of-our-era-digital-transformation-at-Allianz">https://www.computerweekly.com/opinion/The-challenge-of-our-era-digital-transformation-at-Allianz</a></li> </ul>



		<ul style="list-style-type: none"> <li><a href="https://www.computerweekly.com/news/450420242/Insurance-giant-Allianz-opens-up-about-how-DevOps-success-is-fueling-its-move-to-cloud">https://www.computerweekly.com/news/450420242/Insurance-giant-Allianz-opens-up-about-how-DevOps-success-is-fueling-its-move-to-cloud</a></li> </ul>
Barclays	7: Articulating and Socializing Vision	<ul style="list-style-type: none"> <li><a href="https://www.infoq.com/news/2017/06/does17-keynote-s-day-one">https://www.infoq.com/news/2017/06/does17-keynote-s-day-one</a></li> <li><a href="https://youtu.be/-Rq-fuiKNCU">https://youtu.be/-Rq-fuiKNCU</a></li> <li><a href="https://youtu.be/R-fol1vkPIM">https://youtu.be/R-fol1vkPIM</a></li> <li><a href="https://techbeacon.com/devops/how-barclays-balances-speed-vs-control-devops">https://techbeacon.com/devops/how-barclays-balances-speed-vs-control-devops</a></li> <li><a href="https://www.infoq.com/news/2018/07/barclays-business-lean-portfolio">https://www.infoq.com/news/2018/07/barclays-business-lean-portfolio</a></li> </ul>
BMO Financial Group	8: Maintaining Energy and Momentum	<ul style="list-style-type: none"> <li><a href="https://www.cio.co.uk/it-applications/bmos-smart-core-fuelling-innovation-3684295/">https://www.cio.co.uk/it-applications/bmos-smart-core-fuelling-innovation-3684295/</a></li> </ul>
British Army	2: Unlearning Behaviors	<ul style="list-style-type: none"> <li><a href="https://www.computerweekly.com/news/450421266/British-Army-draws-on-infrastructure-refresh-and-automation-to-power-DevOps-drive">https://www.computerweekly.com/news/450421266/British-Army-draws-on-infrastructure-refresh-and-automation-to-power-DevOps-drive</a></li> <li><a href="https://www.ansible.com/ansible-to-enable-devops-british-army">https://www.ansible.com/ansible-to-enable-devops-british-army</a></li> <li><a href="https://www.redhat.com/en/about/press-releases/british-army-migrates-cloud-infrastructure-red-hat-solutions">https://www.redhat.com/en/about/press-releases/british-army-migrates-cloud-infrastructure-red-hat-solutions</a></li> </ul>
BTPN Bank	3: Becoming a DevOps Organization	<ul style="list-style-type: none"> <li><a href="https://asianbankingandfinance.net/banking-technology/more-news/btpn-powers-its-mobile-banking-platform-and-mobile-app">https://asianbankingandfinance.net/banking-technology/more-news/btpn-powers-its-mobile-banking-platform-and-mobile-app</a></li> <li><a href="https://www.networksasiasia.net/article/btpn-accelerates-digital-banking-transformation-software-ag.1520509228">https://www.networksasiasia.net/article/btpn-accelerates-digital-banking-transformation-software-ag.1520509228</a></li> <li><a href="https://www.infoq.com/news/2017/06/startup-within-bank">https://www.infoq.com/news/2017/06/startup-within-bank</a></li> </ul>
Kaiser Permanente	6: Target Operating Models and Organizational Designs	<ul style="list-style-type: none"> <li><a href="https://searchitoperations.techtarget.com/news/450430133/DevOps-transformation-in-large-companies-calls-for-IT-staff-remix">https://searchitoperations.techtarget.com/news/450430133/DevOps-transformation-in-large-companies-calls-for-IT-staff-remix</a></li> <li><a href="https://youtu.be/6-0srDYy42M">https://youtu.be/6-0srDYy42M</a></li> <li><a href="https://www.informationweek.com/devops/project-management/devops-turns-kaiser-permanente-from-cranky-to-capable/d/d-id/1330443">https://www.informationweek.com/devops/project-management/devops-turns-kaiser-permanente-from-cranky-to-capable/d/d-id/1330443</a></li> </ul>
Royal Bank of Scotland	1: DevOps and Transformational Leadership	<ul style="list-style-type: none"> <li><a href="https://youtu.be/PHjfvjlmc58">https://youtu.be/PHjfvjlmc58</a></li> </ul>
Westpac	4: Measure to Learn	<ul style="list-style-type: none"> <li><a href="https://www.forbes.com/sites/jasonbloomberg/2017/05/25/devops-drives-no-cost-digital-transformation-at-westpac-new-zealand/#359d75ff370a">https://www.forbes.com/sites/jasonbloomberg/2017/05/25/devops-drives-no-cost-digital-transformation-at-westpac-new-zealand/#359d75ff370a</a></li> </ul>