



Appointment of Proxyholder

I/We hereby appoint Raymond Mikulich, Chairman, or failing him James V. Hannon, Chief Executive Officer, OR

Print the name of the person you are appointing if this person is someone other than the individuals listed above

as proxy of the undersigned, to attend, act and vote in respect of all common shares registered in the name of the undersigned at the Annual General Meeting of the Shareholders of ALTUS GROUP LIMITED (“**Altus**” or the “**Company**”) to be held virtually at 10:00 a.m. (Toronto time) on Wednesday, May 7, 2025, via live webcast (the “Meeting”) at <https://meetings.lumiconnect.com/400-226-840-492>; Meeting ID: 400-226-840-492; Password: altus2025 (case sensitive), and at any and all postponements or adjournments thereof in the same manner, to the same extent and with the same powers as if the undersigned were personally present at the Meeting, with full power of substitution. Without limiting the general powers and authority hereby conferred on the proxy form, the shares represented by this proxy are specifically directed to be voted or withheld from being voted as follows:

1. Election of Directors

FOR **WITHHOLD**

- | | | |
|--------------------------|--------------------------|--------------------------|
| a) Wai-Fong Au | <input type="checkbox"/> | <input type="checkbox"/> |
| b) Will Brennan | <input type="checkbox"/> | <input type="checkbox"/> |
| c) Angela L. Brown | <input type="checkbox"/> | <input type="checkbox"/> |
| d) Colin J. Dyer | <input type="checkbox"/> | <input type="checkbox"/> |
| e) Michael J. Gordon | <input type="checkbox"/> | <input type="checkbox"/> |
| f) James V. Hannon | <input type="checkbox"/> | <input type="checkbox"/> |
| g) Anthony W. Long | <input type="checkbox"/> | <input type="checkbox"/> |
| h) Raymond Mikulich | <input type="checkbox"/> | <input type="checkbox"/> |
| i) Carolyn M. Schuetz | <input type="checkbox"/> | <input type="checkbox"/> |
| j) Thomas W. Warsop, III | <input type="checkbox"/> | <input type="checkbox"/> |
| k) Janet P. Woodruff | <input type="checkbox"/> | <input type="checkbox"/> |

2. Appointment of Ernst & Young LLP as the Company’s auditors and to authorize the Board of Directors to fix the auditor’s remuneration.

FOR **AGAINST**

3. to consider an advisory resolution on the Company’s approach to executive compensation.

Under Canadian Securities Law, you are entitled to receive certain investor documents. If you wish to receive such material, please tick the applicable boxes below. You may also go to the TSX Trust website <https://services.tsxtrust.com/InvestorServices/Financial-Statements> and input code 0352a.

- I would like to receive quarterly financial statements and related MD&A
 I would like to receive annual financial statements and related MD&A

I/We authorize you to act in accordance with my/our instructions set out above. I/We hereby revoke any proxy previously given with respect to the Meeting. **If no voting instructions are indicated above, this Proxy will be voted FOR by Management’s appointees or, if you appoint another proxyholder, as that other proxyholder sees fit. On any amendments or variations proposed or any new business properly submitted before the Meeting, I/we authorize you to vote as you see fit.**

Signature(s) of Shareholder

Date

Please sign exactly as your name(s) appears on your share certificate or statement. Please see reverse for instructions. All proxies must be received by **May 5, 2025 at 10:00 am (Toronto time)**.



Proxy Form – Annual General Meeting of Shareholders of ALTUS GROUP LIMITED to be held on Wednesday, May 7, 2025 (the “Meeting”)

Notes to Proxy

1. This proxy must be signed by a shareholder or his or her attorney, duly authorized in writing. If you are an individual, please sign exactly as your shares are registered. If the shareholder is a corporation, a duly authorized officer or attorney of the corporation must sign this proxy, and if the corporation has a corporate seal, its corporate seal should be affixed.

2. If the shares are registered in the name of an executor, administrator or trustee, please sign exactly as the shares are registered. If the shares are registered in the name of a deceased or other shareholder, the name must be printed in the space provided. This proxy must be signed by the legal representative with his or her name printed below his or her signature, and evidence of authority to sign on behalf of the deceased or other shareholder must be attached to this proxy.

3. Some shareholders may own shares as both a registered shareholder and as a beneficial shareholder, in which case, you may receive more than one Proxy and will need to vote separately as a registered shareholder and as a beneficial shareholder. Beneficial shareholders may receive either a form of proxy already signed by the intermediary or a voting instruction form to allow them to direct the voting of shares they beneficially own. Beneficial shareholders should follow instructions for voting as sent to them by their intermediaries.

4. If a share is held by two or more persons, any one of them present or represented by proxy at the Meeting may, in the absence of the other or others, vote at the Meeting. However, if more than one of them are present or represented by proxy, they must vote together in respect of that share.

All shareholders should refer to the Management Information Circular for further information regarding completion and use of this proxy and other information pertaining to the Meeting.

This proxy is solicited by or on behalf of management of Altus Group Limited.

HOW TO VOTE

INTERNET

- Go to www.meeting-vote.com
- Cast your vote online
- Read Meeting documents before voting

TELEPHONE

Use any touch-tone phone, call toll free **1-888-489-5760**, an agent will help you vote online.

To vote by telephone or Internet you will need your control number. If you vote by telephone or Internet, do not return this proxy.

MAIL, FAX or EMAIL

- Complete and return your signed proxy in the envelope provided.

TSX Trust Company
P.O. Box 721
Agincourt, ON M1S 0A1

- Alternatively, you may fax your proxy to **1-416-595-9593** or scan and email to proxylvote@tmx.com

An undated proxy is deemed to be dated on the day it is received by TSX Trust Company.

All proxies must be received by May 5, 2025 at 10:00 a.m. (Toronto time).