

The State of Trade:

The Year Ahead in Supply Chains: **Forewarned is Forearmed.**



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The Year Ahead in Supply Chains: **Forewarned is Forearmed**

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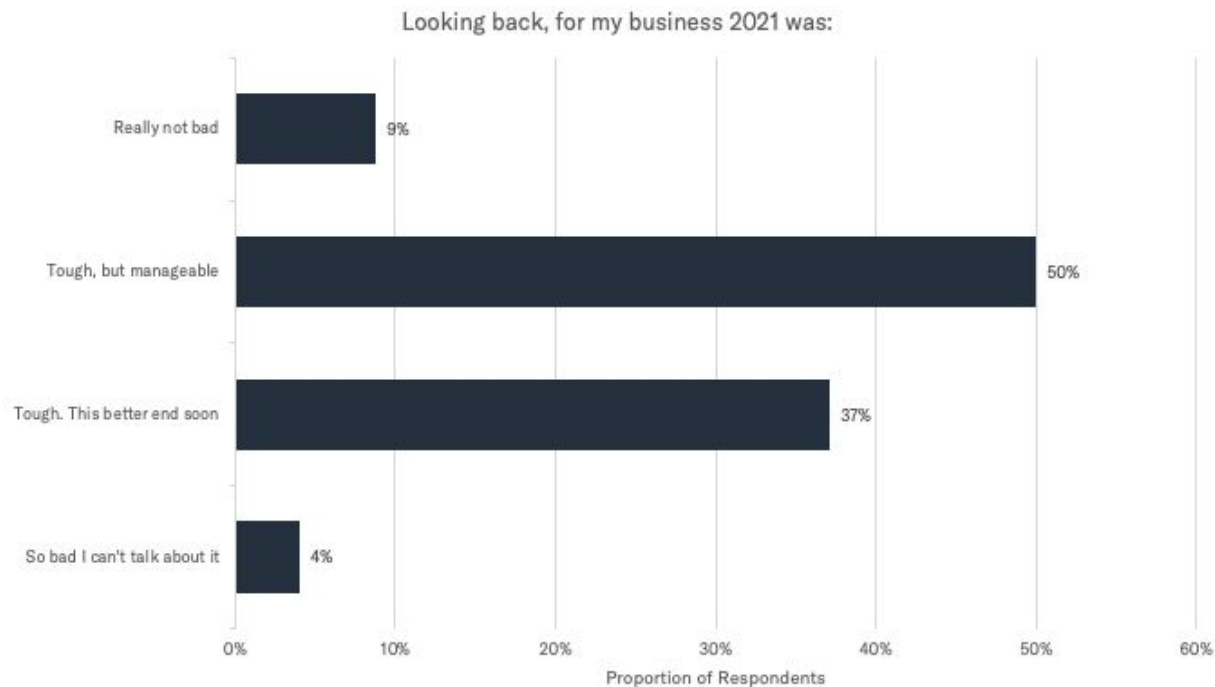


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Source: Flexport

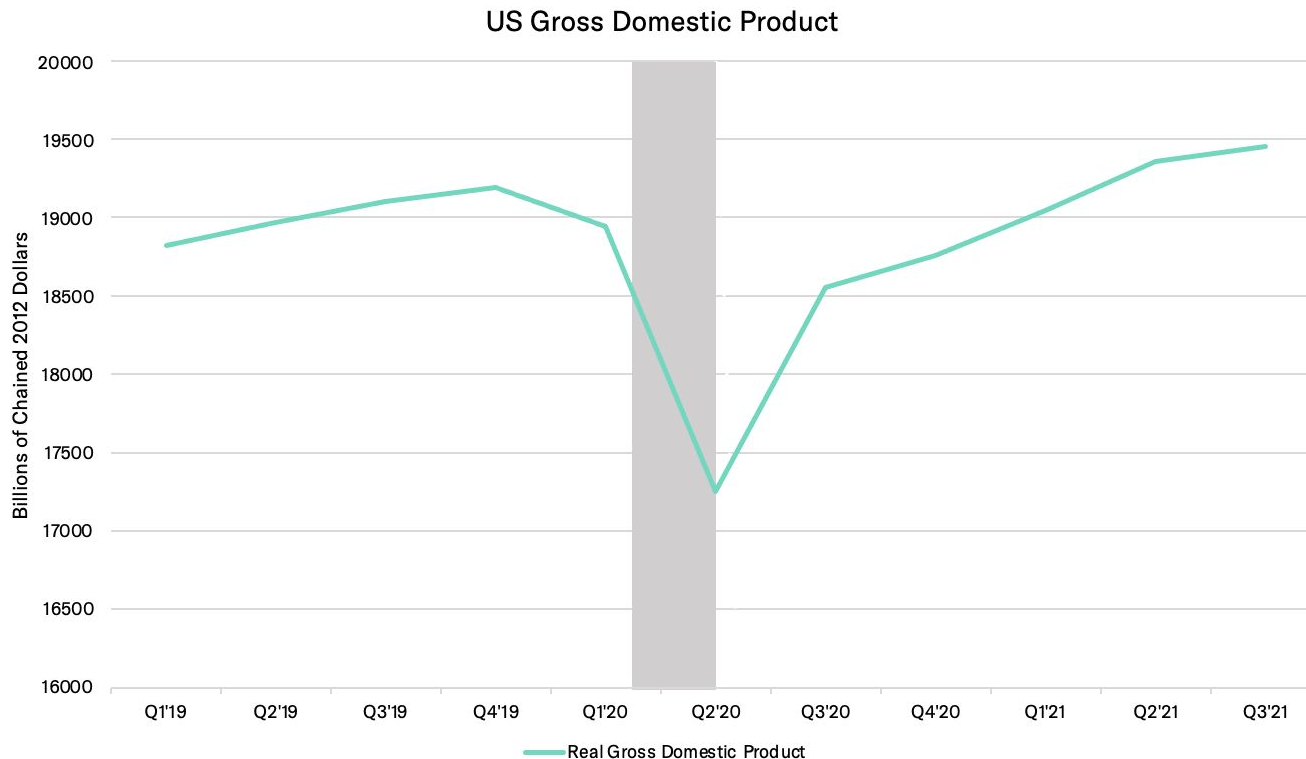


Section One

Looking Back at 2021.



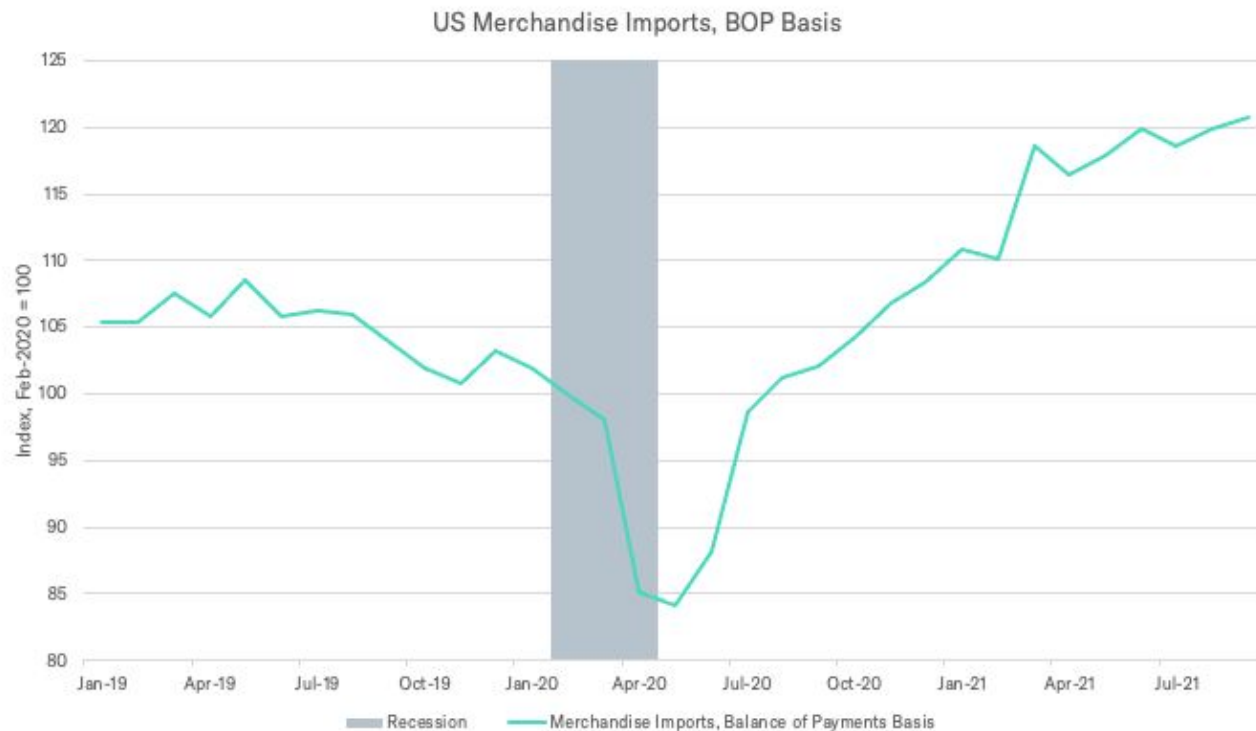
US Gross Domestic Product



Source: US Bureau of Economic Affairs



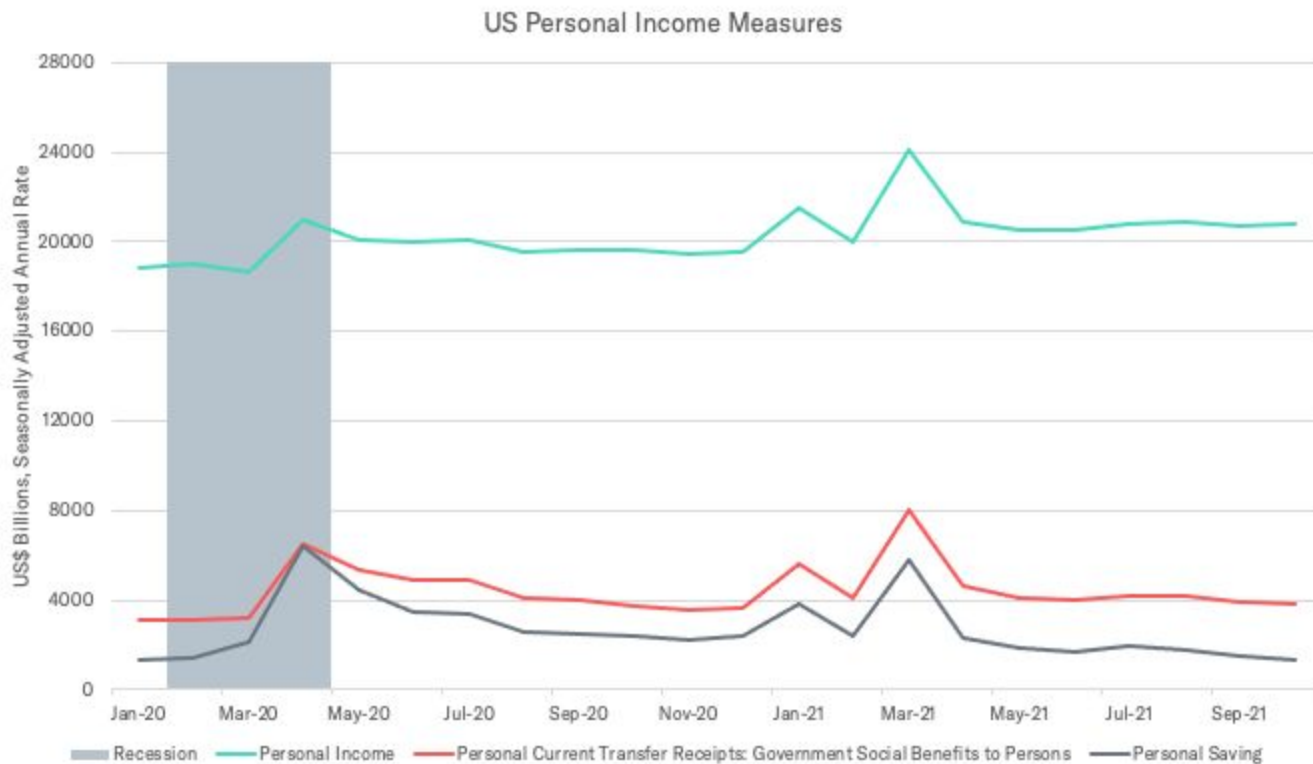
US Merchandise Imports



Source: US Census Bureau, Bureau of Economic Affairs

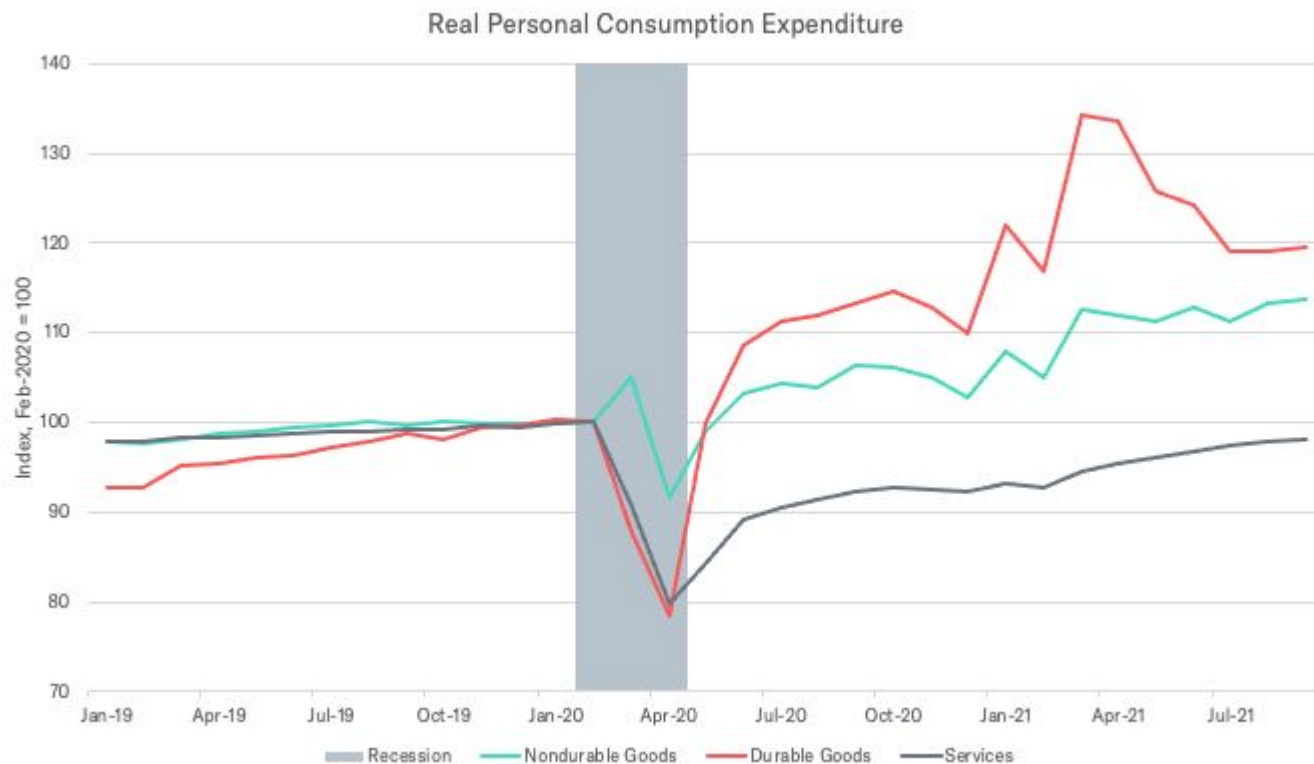


US Personal Income



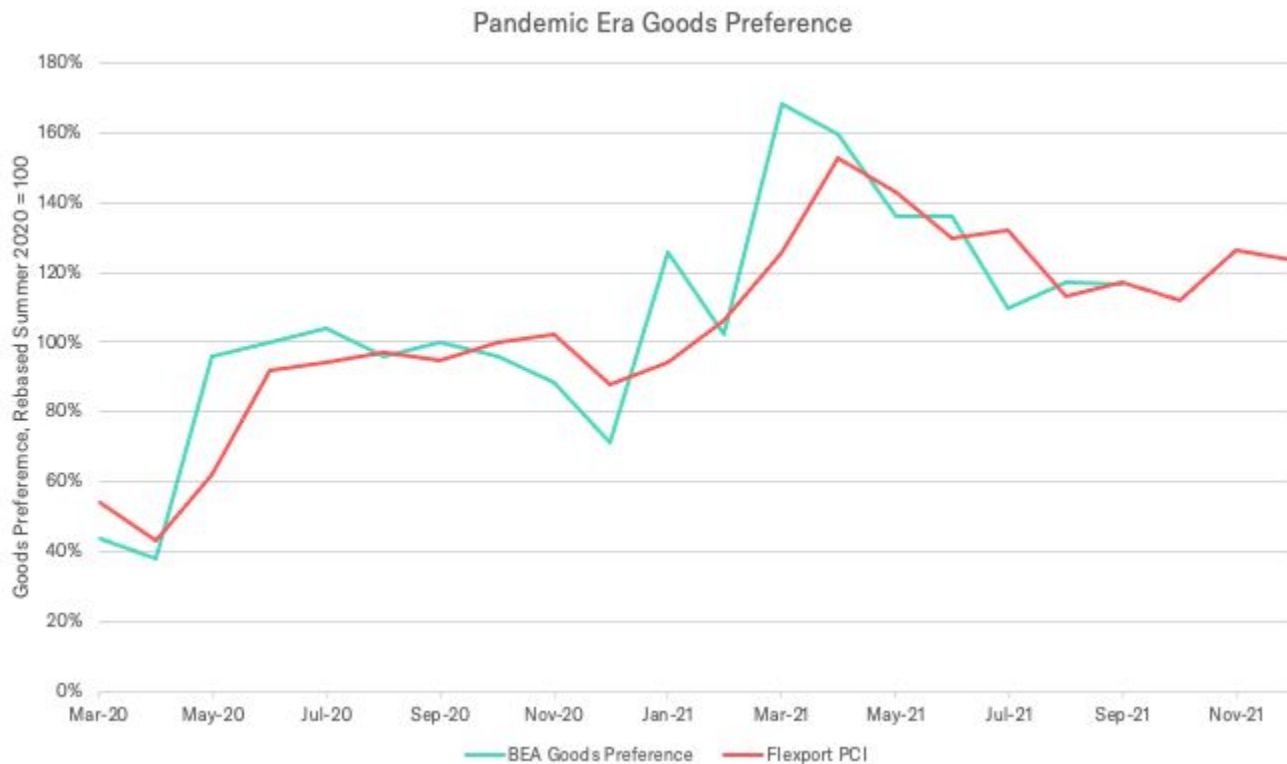
Source: US Bureau of Economic Affairs

US Personal Consumption Expenditures



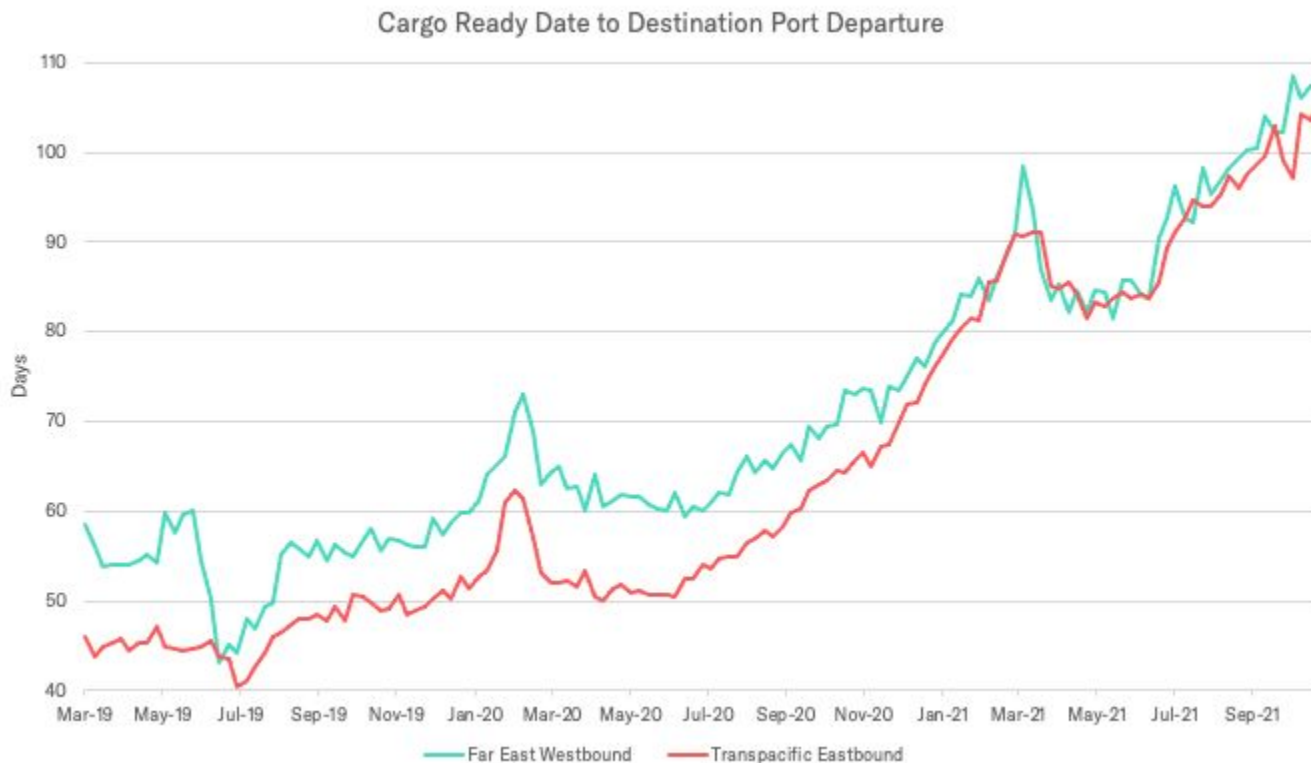
Source: US Bureau of Economic Affairs

Flexport's Post-Covid Indicator



Source: Flexport Research

The Ocean Timeliness Index (OTI)



Source: Flexport Research

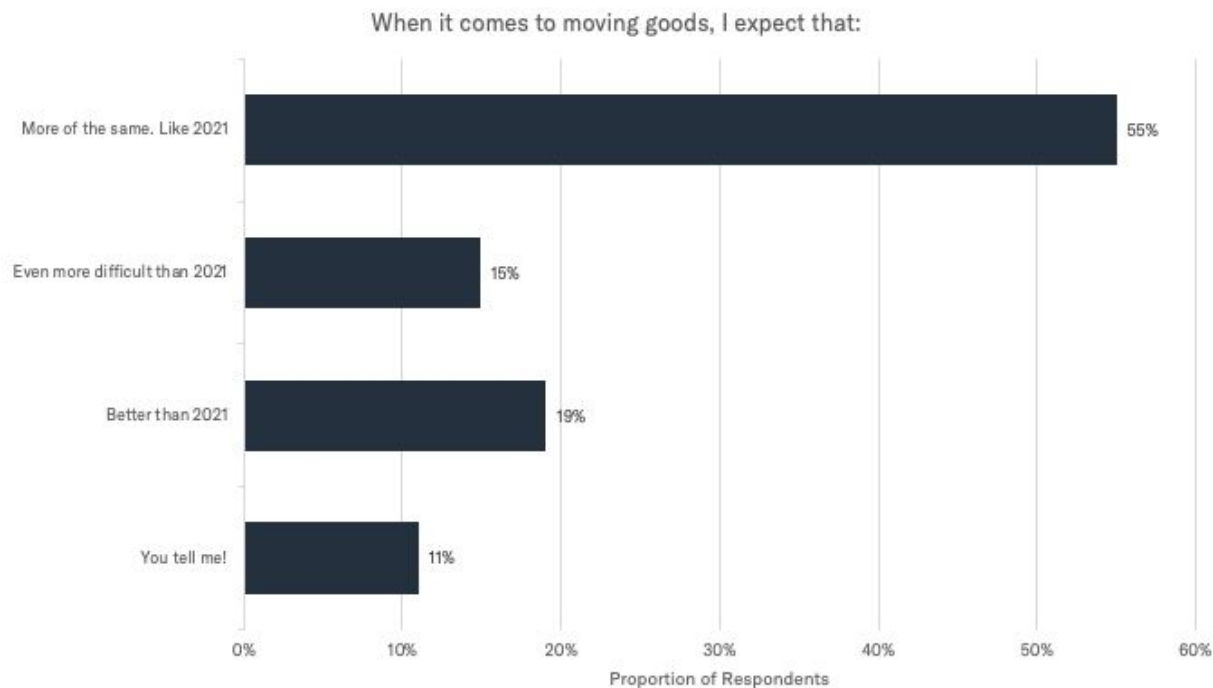


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Source: Flexport



Section Two

Scenario 1: **Steady As She Goes.**



Section Three

Scenario 2: It Can Get Worse.



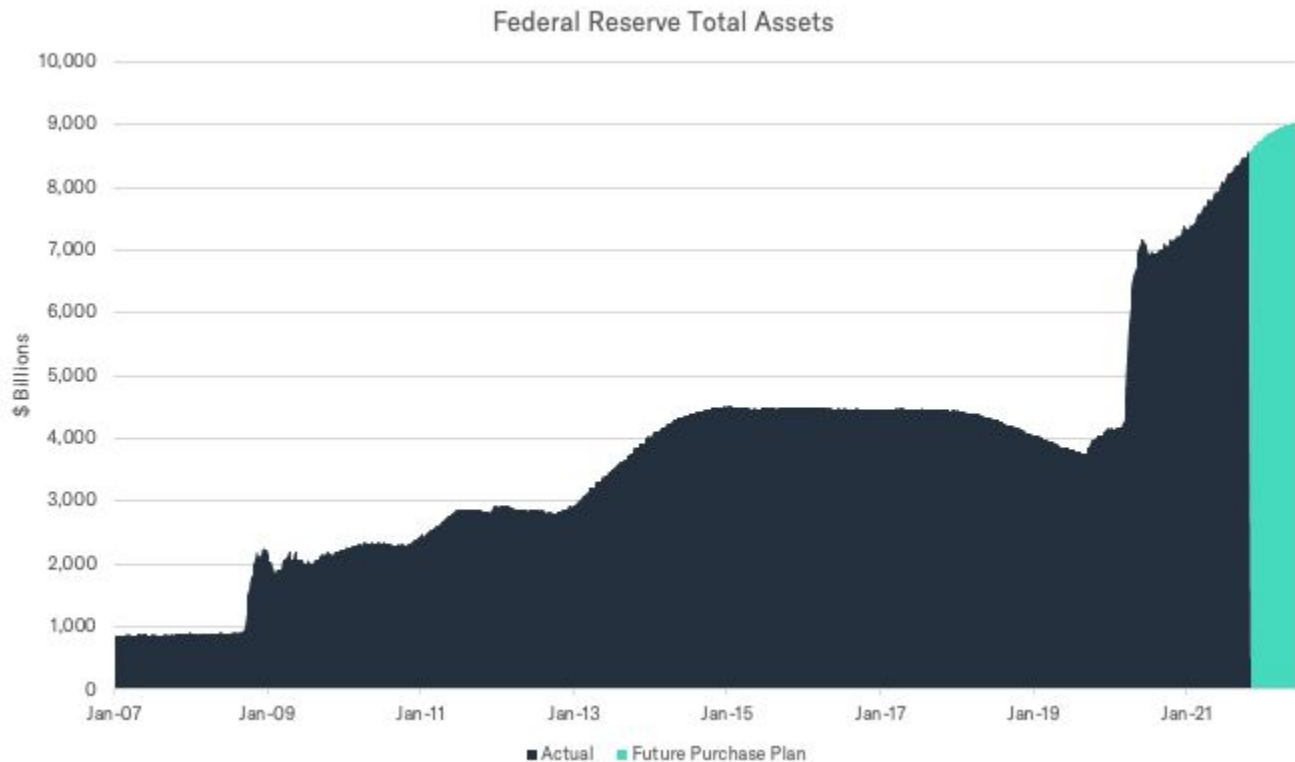


Section Four

Scenario 3: **A Supply Chain Reprieve.**



The Federal Reserve's Policy Looms Large



Source: US Federal Reserve

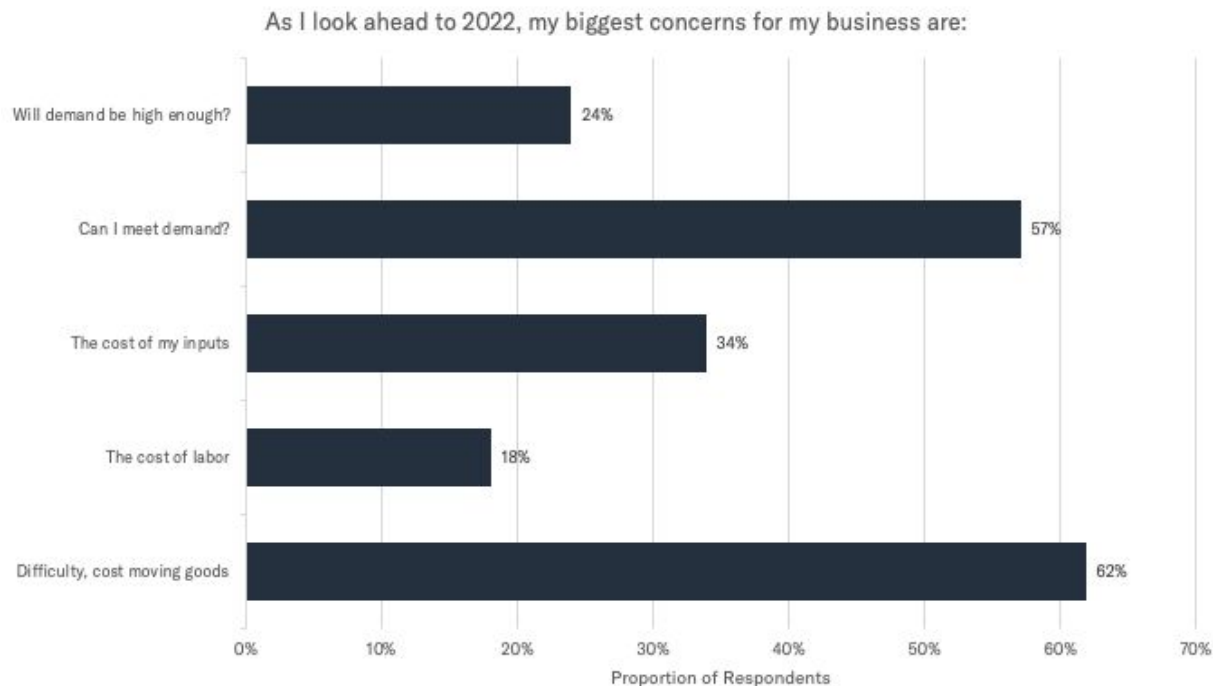


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Source: Flexport



Section Five

What is a Business to Do?



Q&A