

Supplementary Financial Information

Q2 2025

For the quarter ended June 30, 2025

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SELECTED FINANCIAL INFORMATION														
US\$ Millions, except Percentages and per Share Amount	Q2/25	Q1/25	Q4/24	Q3/24	Q2/24	Q1/24	Q4/23	Q3/23	Q2/23	2024	2023	YTD25	YTD24	YTD23
Reported Results														
Servicing Income, net	151	152	161	147	140	147	130	131	126	596	503	304	287	242
Net Financing Revenue	127	112	103	116	122	107	102	105	106	449	411	239	230	204
Syndication Revenue, net	12	12	6	17	12	8	13	13	8	43	46	23	20	19
Net Revenue	290	276	271	280	275	262	245	249	241	1088	959	566	537	465
Operating Expenses	139	135	141	139	132	132	134	117	115	545	482	274	264	230
Operating Income	152	141	130	140	143	130	111	131	125	543	477	292	273	235
Operating Margin	52.2%	51.0%	47.9%	50.2%	52.1%	49.5%	45.3%	52.9%	52.1%	49.9%	49.8%	51.6%	50.8%	50.5%
Total Expenses	147	139	149	146	139	139	142	124	122	574	510	286	279	244
Income Before Income Taxes	143	136	121	134	135	123	103	125	119	514	449	280	258	221
Net Income	112	102	92	99	103	94	82	96	89	387	346	215	197	168
Earnings per Share (EPS) - Diluted	\$0.28	\$0.25	\$0.23	\$0.24	\$0.25	\$0.23	\$0.19	\$0.23	\$0.21	\$0.95	\$0.82	\$0.53	\$0.48	\$0.39
Earnings per Share (EPS) - Diluted (\$CAD)	\$0.39	\$0.36	\$0.32	\$0.33	\$0.34	\$0.31	\$0.26	\$0.31	\$0.29	\$1.30	\$1.11	\$0.75	\$0.65	\$0.54
Adjusted Results¹														
Servicing Income, net	151	152	161	147	140	147	130	131	126	596	503	304	287	242
Net Financing Revenue	127	112	103	116	122	107	102	105	106	449	411	239	230	204
Syndication Revenue, net	12	12	6	17	12	8	13	13	8	43	46	23	20	19
Adjusted Net Revenue	290	276	271	280	275	262	245	249	241	1,088	959	566	537	465
Salaries, Wages and Benefits	74	75	76	73	74	74	66	69	68	298	267	149	148	131
General and Administrative Expenses	38	34	35	30	33	30	30	26	27	129	111	72	64	54
Depreciation and Amortization	16	16	16	15	14	14	14	13	12	59	51	32	29	24
Adjusted Operating Expenses²	128	125	128	118	122	119	110	108	108	486	429	253	241	210
Adjusted Operating Income (AOI)	162	151	143	161	153	144	135	141	133	601	530	313	296	255
Adjusted Operating Margin ³	55.8%	54.7%	52.9%	57.7%	55.7%	54.7%	55.0%	56.5%	55.1%	55.3%	55.3%	55.3%	55.2%	54.8%
Adjusted Net Income	121	113	108	120	115	108	100	107	100	451	401	234	224	194
Adjusted EPS [Diluted]	\$0.30	\$0.28	\$0.27	\$0.29	\$0.28	\$0.26	\$0.24	\$0.26	\$0.24	\$1.10	\$0.96	\$0.58	\$0.55	\$0.46
Adjusted EPS [Diluted] (\$CAD)	\$0.42	\$0.40	\$0.37	\$0.40	\$0.39	\$0.35	\$0.33	\$0.34	\$0.32	\$1.51	\$1.29	\$0.82	\$0.74	\$0.62
Other Highlights														
Originations	1,894	1,509	1,498	1,716	1,976	1,542	1,490	1,557	1,889	6,732	6,340	3,403	3,518	3,293
Vehicles Under Management (VUM) ¹⁴ - End of Period	1,512	1,514	1,517	1,497	1,499	1,490	1,485	1,501	1,500	1,517	1,485	1,512	1,499	1,500
Adjusted Free Cash Flow per Share¹ - [Diluted]	\$0.40	\$0.36	\$0.30	\$0.36	\$0.37	\$0.33	\$0.28	\$0.31	\$0.33	\$1.35	\$1.19	\$0.76	\$0.70	\$0.60
Adjusted Free Cash Flow per Share ¹ - [Diluted] (\$CAD)	\$0.56	\$0.52	\$0.41	\$0.49	\$0.50	\$0.45	\$0.38	\$0.42	\$0.45	\$1.85	\$1.61	\$1.07	\$0.95	\$0.81
Weighted Average Common Shares Outstanding - Basic	401.7	403.5	404.6	403.6	390.0	389.2	389.1	389.5	390.4	396.9	390.3	402.6	389.6	391.3
Weighted Average Common Shares Outstanding - Diluted	401.9	403.7	404.7	403.8	403.6	404.1	404.1	404.5	405.5	404.2	405.2	402.8	403.8	406.4
Avg. Common Equity	2,776	2,731	2,769	2,781	2,783	2,748	2,714	2,733	2,646	2,770	2,665	2,754	2,765	2,606
Adjusted Return on Equity (ROE) - [Diluted]	17.5%	16.7%	15.4%	16.9%	16.3%	15.4%	13.9%	14.9%	14.5%	16.0%	14.4%	17.1%	15.9%	13.8%

¹ Adjusted results are non-GAAP or supplemental financial measures, which do not have any standard meaning prescribed by GAAP under IFRS and are therefore unlikely to be comparable to similar measures presented by other issuers. For further information, please see the “IFRS to Non-GAAP Reconciliations” section in the Company’s Management Discussion & Analysis, as at and for the three-months ended June 30, 2025. The Company uses “Adjusted Results” because it believes that they provide useful information to investors regarding its performance and results of operations.

² Adjusted operating expenses are calculated as operating expenses less one-time strategic initiatives costs, share-based compensation and amortization of convertible debenture discount.

³ Calculated as operating income divided by net revenue.

⁴ Commencing Q4 2024, VUM includes units associated with Autofleet.

BALANCE SHEET									
US\$ Millions, as at Period End	Q2/25	Q1/25	Q4/24	Q3/24	Q2/24	Q1/24	Q4/23	Q3/23	Q2/23
ASSETS									
Cash	144	498	129	65	83	696	96	74	56
Restricted Funds	327	283	280	272	268	336	254	335	324
Finance Receivables	8,446	7,692	7,570	7,607	7,770	7,473	7,220	7,082	6,998
Equipment under Operating Leases	2,645	2,428	2,435	2,537	2,589	2,685	2,646	2,437	2,383
Accounts Receivable and Other Assets	248	185	202	178	215	198	203	180	172
Derivative Financial Instruments	71	97	98	71	55	62	85	83	93
Property, Equipment and Leasehold Improvements, net	105	109	113	115	111	114	103	102	96
Intangible Assets, net	626	629	642	625	628	631	638	632	634
Deferred Tax Assets	216	201	201	211	200	184	227	220	246
Goodwill	1,034	1,031	1,030	956	955	956	958	956	958
Total Assets	13,862	13,153	12,701	12,639	12,875	13,336	12,431	12,101	11,959
LIABILITIES AND SHAREHOLDERS' EQUITY									
LIABILITIES									
Accounts Payable and Accrued Liabilities	1,362	1,228	1,338	1,154	1,091	1,099	1,208	1,213	1,133
Derivative Financial Instruments	141	34	22	67	16	42	28	37	45
Borrowings	9,442	9,046	8,464	8,472	8,711	9,022	8,018	7,683	7,587
Convertible Debenture	—	—	—	—	—	126	128	124	126
Deferred Tax Liabilities	142	123	103	171	148	103	105	111	111
Total Liabilities	11,086	10,432	9,926	9,864	9,966	10,391	9,487	9,169	9,003
SHAREHOLDERS' EQUITY	2,775	2,721	2,774	2,775	2,908	2,945	2,944	2,933	2,957
Total Liabilities and Shareholder's Equity	13,862	13,153	12,701	12,639	12,875	13,336	12,431	12,101	11,959
Other Highlights									
Client Pass Through ¹	7,653	7,027	7,036	7,800	7,974	7,322	6,659	6,605	5,988
Net Working Capital Supporting Services & Syndication Business	1,644	1,882	1,295	547	636	1,738	1,406	1,133	1,669
Total Debt	9,297	8,909	8,331	8,347	8,610	9,060	8,064	7,738	7,657
Client Pass Through Debt as a Percentage of Total Debt	82.3%	78.9%	84.5%	93.4%	92.6%	80.8%	82.6%	85.4%	78.2%
Total Net Debt	8,826	8,128	7,922	8,010	8,259	8,029	7,713	7,329	7,277
Debt-to-Capital ²	76.1%	74.9%	74.1%	74.3%	74.0%	73.2%	72.4%	71.4%	71.1%
Credit Losses as a Percentage of Finance Receivables	0.10%	0.09%	0.08%	0.08%	0.07%	0.08%	0.08%	0.10%	0.11%

¹Total debt tied to funding safe, client mission-critical assets with a track record of historically credit losses in the range of 1-2 basis points annually.

²Our debt-to-capital ratio serves as the primary measure for assessing the Company's leverage.

REVENUE BY GEOGRAPHY (%)																
	Q2/25	Q1/25	Q4/24	Q3/24	Q2/24	Q1/24	Q4/23	Q3/23	Q2/23		2024	2023		YTD25	YTD24	YTD23
US & Canada																
Service Revenue	64%	67%	64%	63%	64%	75%	63%	62%	64%		67%	63%		65%	70%	64%
Net Financing Revenue	31%	28%	29%	29%	29%	20%	30%	31%	31%		27%	30%		29%	25%	31%
Syndication Revenue	6%	6%	8%	8%	7%	5%	7%	7%	5%		7%	6%		6%	6%	6%
Australia & New Zealand																
Service Revenue	24%	25%	23%	23%	28%	27%	26%	25%	26%		25%	25%		24%	27%	25%
Net Financing Revenue	76%	75%	77%	77%	72%	73%	74%	75%	74%		75%	75%		76%	73%	75%
Syndication Revenue	—%	—%	—%	—%	—%	—%	—%	—%	—%		—%	—%		—%	—%	—%
Mexico																
Service Revenue	21%	24%	29%	26%	29%	23%	10%	26%	12%		27%	16%		23%	26%	14%
Net Financing Revenue	79%	76%	71%	74%	71%	77%	90%	74%	88%		73%	84%		77%	74%	86%
Syndication Revenue	—%	—%	—%	—%	—%	—%	—%	—%	—%		—%	—%		—%	—%	—%

GAIN ON SALE OF EQUIPMENT UNDER OPERATING LEASES BY GEOGRAPHY																
US\$ Millions	Q2/25	Q1/25	Q4/24	Q3/24	Q2/24	Q1/24	Q4/23	Q3/23	Q2/23		2024	2023		YTD25	YTD24	YTD23
Gain on Sale of Equipment under Operating Leases	32	26	21	27	25	27	22	24	25		99	99		58	52	53
Australia & New Zealand	17	15	14	18	14	15	13	15	14		61	62		32	29	34
Mexico	14	10	7	8	10	11	8	8	8		35	31		24	21	14
US & Canada	2	1	0	1	1	1	1	1	3		3	6		3	2	5

NET FINANCING REVENUE EXCLUDING GOS																
US\$ Millions	Q2/25	Q1/25	Q4/24	Q3/24	Q2/24	Q1/24	Q4/23	Q3/23	Q2/23		2024	2023		YTD25	YTD24	YTD23
Net Financing Revenue (excluding GOS)	95	86	82	89	97	80	80	81	81		350	312		181	178	151
Net Financing Revenue Yield (excluding GOS)	4.77%	4.58%	4.17%	4.41%	4.81%	4.12%	4.23%	4.41%	4.75%		4.38%	4.45%		4.67%	4.47%	4.60%
Average Net Earning Assets	7,988	7,618	7,848	8,060	8,186	7,825	7,494	7,301	6,801		7,980	7,009		7,803	8,006	6,620

SERVICE REVENUE BY NATURE														
	Q2/25	Q1/25	Q4/24	Q3/24	Q2/24	Q1/24	Q4/23	Q3/23	Q2/23	20242023		YTD25YTD24YTD23		
US & Canada														
Usage Based Service Revenue	76%	76%	77%	77%	76%	76%	77%	75%	75%	77%	77%	76%	76%	75%
Recurring Service Revenue	24%	24%	23%	23%	24%	24%	23%	25%	25%	23%	23%	24%	24%	25%
Australia & New Zealand														
Usage Based Service Revenue	30%	33%	29%	25%	30%	35%	25%	25%	25%	29%	25%	31%	32%	24%
Recurring Service Revenue	70%	67%	71%	75%	70%	65%	75%	75%	75%	71%	75%	69%	68%	76%
Mexico														
Usage Based Service Revenue	38%	53%	58%	50%	54%	70%	17%	18%	17%	58%	17%	45%	63%	17%
Recurring Service Revenue	62%	47%	42%	50%	46%	30%	83%	82%	83%	42%	83%	55%	37%	83%

SHIFT TOWARD CAPITAL LIGHT REVENUE														
	Q2/25	Q1/25	Q4/24	Q3/24	Q2/24	Q1/24	Q4/23	Q3/23	Q2/23	20242023		YTD25YTD24YTD23		
Revenue														
Syndication Revenue	12	12	6	17	12	8	13	13	8	43	46	23	20	19
Service Revenue	151	152	162	147	140	147	130	131	126	596	503	304	287	242
Total Capital Light Revenue	163	164	168	164	152	155	143	144	135	638	548	327	307	261
Total Capital Light Revenue as a Percentage of Total Net Revenue	56%	60%	62%	58%	55%	59%	58%	58%	56%	59%	57%	58%	57%	56%
Syndication Volume	537	574	1,035	1,004	955	473	705	758	514	3,468	2,484	1,111	1,428	1,023

ORIGINATIONS															
US\$ Millions	Q2/25	Q1/25	Q4/24	Q3/24	Q2/24	Q1/24	Q4/23	Q3/23	Q2/23	2024		2023	YTD25		
Originations (excluding Armada)	1,894	1,509	1,498	1,716	1,976	1,542	1,490	1,557	1,889	6,732	6,340		3,403	3,518	3,293
US & Canada	1,512	1,195	1,061	1,363	1,600	1,183	1,081	1,175	1,522	5,206	4,850		2,707	2,783	2,594
Australia & New Zealand	97	99	134	133	123	100	116	134	111	490	462		196	223	212
Mexico	285	215	303	220	253	259	292	248	255	1,035	1,028		500	512	487

VUM															
US\$ Thousands	Q2/25	Q1/25	Q4/24	Q3/24	Q2/24	Q1/24	Q4/23	Q3/23	Q2/23	2024		2023	YTD25		
VUM ¹	1,512	1,514	1,517	1,497	1,499	1,490	1,485	1,501	1,500	1,517	1,485		1,512	1,499	1,500
Service Only	861	861	860	838	840	834	826	842	846	860	826		861	840	846
Serviced & Financed	618	617	619	620	620	615	620	621	616	619	620		618	620	616
Financed Only	33	37	38	39	39	40	39	38	38	38	39		33	39	38
eVUM ²	107	101	95	89	71	64	45	37	33	95	45		107	71	33

¹ Every “VUM” is one unique vehicle (a) receiving or subscribed to one or more Element services, and/or (b) financed by Element, whether or not subsequently syndicated. Commencing Q4 2024 includes Autofleet. We released approximately 206,200 VUM between Q2 2023 and Q1 2024 in relation to our move to end the provision of certain white-label services to competitors. These VUM are not adjusted out of these figures.

² Included in total VUM count, noted above.
eVUM consists of battery electric vehicles (BEVs), plug-in hybrid electric vehicles (PHEVs), hybrid electric vehicles (HEVs) and hydrogen vehicles

ASSET UNDER MANAGEMENT															
US\$ Billions	Q2/25	Q1/25	Q4/24	Q3/24	Q2/24	Q1/24	Q4/23	Q3/23	Q2/23	2024		2023	YTD25		
Asset Under Management	15	14	14	14	14	13	13	13	13	14	13		15	14	13
Syndicated Assets	5	5	5	5	5	4	5	5	5	5	5		5	5	5
Interim Funded Assets	2	1	1	1	1	1	1	1	1	1	1		2	1	1
Net Earning Assets (NEAs)	8	8	7	8	8	8	8	7	7	7	8		8	8	7
NEA & QoQ Changes	8	8	7	8	8	8	8	7	7	7	8		8	8	7
Activations	2	2	2	2	2	1	2	2	2	7	6		4	3	3
Syndication	(1)	(1)	(1)	(1)	(1)	—	(1)	(1)	(1)	(3)	(2)		(2)	(1)	(1)
Amortizations	(1)	(1)	—	(1)	—	(1)	—	—	—	(2)	(2)		(2)	(1)	(1)
Dispositions	—	—	—	(1)	—	—	—	—	—	(1)	(1)		—	—	—
FX	—	—	—	—	—	—	—	—	—	—	—		—	—	—

END-OF-PERIOD NET EARNING ASSETS BY GEOGRAPHY															
US\$ Billions	Q2/25	Q1/25	Q4/24	Q3/24	Q2/24	Q1/24	Q4/23	Q3/23	Q2/23	2024		2023	YTD25		
Net Earning Assets	8	8	7	8	8	8	8	7	7	7	8		8	8	7
US & Canada	5	4	4	5	5	5	4	4	4	4	4		5	5	4
Australia & New Zealand	1	1	1	1	1	1	1	1	1	1	1		1	1	1
Mexico	2	2	2	2	2	2	2	2	2	2	2		2	2	2

RETURN OF CAPITAL														
US \$ Millions	Q2/25	Q1/25	Q4/24	Q3/24	Q2/24	Q1/24	Q4/23	Q3/23	Q2/23	20242023		YTD25YTD24YTD23		
Common Dividends (Settled)	37	37	35	35	34	35	28	29	29	139	116	74	69	58
Preferred Share Redemptions	0	0	0	95	91	0	86	0	0	186	86	0	91	0
Share Repurchases	23	40	3	0	4	4	2	11	26	11	54	64	7	41
Total Return of Capital	61	77	39	130	129	38	116	41	55	336	256	138	167	99

COMMON DIVIDEND PER SHARE (\$CAD)														
Common Dividends	Q2/25	Q1/25	Q4/24	Q3/24	Q2/24	Q1/24	Q4/23	Q3/23	Q2/23	20242023		YTD25YTD24YTD23		
Common Dividends per Share (in \$CAD)	\$0.13	\$0.13	\$0.13	\$0.12	\$0.12	\$0.12	\$0.12	\$0.10	\$0.10	\$0.49	\$0.42	\$0.26	\$0.24	\$0.20
Annualized Common Dividend per Share as a % of LTM FCF per Share	26.3%	26.8%	28.0%	27.0%	26.2%	27.4%	28.7%	25.6%	26.2%	27.2%	27.1%	26.6%	26.8%	27.1%

SHARE REPURCHASES UNDER NCIB														
\$ Millions (except per Share Amounts)	Q2/25	Q1/25	Q4/24	Q3/24	Q2/24	Q1/24	Q4/23	Q3/23	Q2/23	20242023		YTD25YTD24YTD23		
Shares Repurchased	0.95	2.18	0.18	0.00	0.17	0.28	0.00	0.75	1.96	0.63	3.80	3.13	0.46	5.02
Weighted Avg. Repurchased Share Price – \$CAD	\$29.94	\$28.55	\$28.51	\$0.00	\$21.91	\$21.97	\$19.56	\$20.08	\$18.07	\$23.77	\$18.56	\$28.97	\$21.95	\$18.14
Cost of Repurchases – \$CAD	28.47	62.17	5.00	0.00	3.81	6.18	0.00	15.03	35.40	14.99	73.46	90.65	9.99	55.43
Shares Issued in the Period on Exercise of Options	0.01	—	—	—	0.27	0.04	0.10	0.26	0.09	0.31	0.63	0.01	0.31	0.26
Shares Issued in the Period on Exercise of Convertible Debentures	—	—	—	—	14.6	—	—	—	—	14.6	—	—	14.6	—
Shares Issued and Outstanding at Period End	401.4	402.4	404.5	403.6	403.6	388.9	389.1	389.2	389.7	404.5	389.1	401.4	403.6	389.7

SHAREHOLDER INFORMATION														
Share Price (\$CAD)	Q2/25	Q1/25	Q4/24	Q3/24	Q2/24	Q1/24	Q4/23	Q3/23	Q2/23	20242023		YTD25YTD24YTD23		
Closing Share Price	\$34.11	\$28.61	\$29.06	\$28.76	\$24.89	\$21.93	\$21.56	\$19.49	\$20.18	\$29.06	\$21.56	\$34.11	\$24.89	\$20.18
High	\$34.30	\$29.63	\$30.49	\$28.89	\$25.35	\$23.46	\$22.45	\$21.96	\$21.16	\$30.49	\$22.45	\$34.30	\$25.35	\$21.16
Low	\$25.00	\$25.00	\$26.51	\$24.53	\$21.20	\$18.80	\$18.50	\$19.00	\$16.99	\$18.80	\$16.99	\$25.00	\$18.80	\$16.99

GROWING ADJUSTED FREE CASH FLOW PER SHARE AND RETURNING CAPITAL TO SHAREHOLDER														
US\$ Millions (except per Share Amounts)	Q2/25	Q1/25	Q4/24	Q3/24	Q2/24	Q1/24	Q4/23	Q3/23	Q2/23	2024	2023	YTD25	YTD24	YTD23
Adjusted Operating Income (AOI)	162	151	143	161	153	144	135	141	133	601	530	313	296	255
Adjust for Non-Cash Items in AOI:														
Depreciation and Amortization	16	16	16	15	15	14	14	13	12	60	51	32	29	24
Amortization of Deferred Lease Costs	5	5	6	8	5	6	7	7	6	24	26	10	11	12
Amortization of Debt Issue Costs	5	6	6	5	5	5	5	4	3	21	15	10	10	6
Provision for Credit Losses	1	1	1	1	—	—	(1)	—	—	2	(2)	2	—	—
X. Amortization of Deferred Revenue														
Adjust for Cash Items not Included in AOI:														
Y. Cash Revenue Received in the Period, Recognition of which is Deferred														
Z. Lease Costs Incurred in the Period, Recognition of which is Deferred														
X. + Y. + Z. =	5	(2)	(10)	(8)	(4)	(3)	(3)	(1)	7	(25)	—	3	(7)	4
Cash from Operations	194	176	161	182	174	166	156	163	162	682	621	371	339	302
Subtract Required Cash Expenses:														
Sustaining Capital Investments	(10)	(5)	(19)	(12)	(9)	(13)	(19)	(17)	(15)	(54)	(62)	(15)	(22)	(26)
Preferred Share Dividends	—	—	—	(1)	(3)	(3)	(4)	(4)	(5)	(7)	(18)	—	(6)	(9)
Cash Taxes	(22)	(26)	(22)	(23)	(13)	(16)	(18)	(16)	(8)	(74)	(57)	(49)	(29)	(23)
Adjusted Free Cash Flow	162	145	120	145	148	134	114	126	134	547	484	307	282	244
Weighted Avg. # of Common Shares Outstanding - [Diluted]	401.9	403.5	404.6	403.6	390.0	389.2	389.1	389.5	390.4	404.2	405.2	402.8	403.8	406.4
Adjusted Free Cash Flow per Common Share Outstanding - [Diluted]	0.40	0.36	0.30	0.36	0.38	0.33	0.28	0.31	0.33	1.35	1.19	0.76	0.70	0.60
Australia Cash Tax Payments			(47)							(47)				
Growth Capital	(3)	(2)	(4)	(6)	(8)	(6)	(5)	(4)	(3)	(23)	(14)	(5)	(14)	6
Free Cash Flow Available after All Capital Investments	159	143	69	139	140	128	109	122	131	477	470	302	268	250

STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY											
US \$ Thousands	Q2/25	Q1/25	Q4/24	Q3/24	Q2/24	Q1/24	Q4/23	Q3/23	Q2/23	2024	2023
Beginning Balance	2,721	2,774	2,775	2,908	2,945	2,944	2,933	2,957	2,848	2,944	2,718
Comprehensive Income for the Period	112	25	18	(2)	(31)	42	137	18	195	27	527
Dividends											
Preferred Shares	—	—	—	(1)	(3)	(3)	(4)	(4)	(4)	(7)	(18)
Common Shares	(38)	(36)	(37)	(36)	(35)	(34)	(35)	(29)	(29)	(142)	(121)
Redemption of Preferred Shares	—	—	—	(95)	(91)	—	(86)	—	—	(186)	(86)
Conversion of Convertible Debentures	—	—	—	—	125	—	—	—	—	125	—
Issuance of Shares, net of Share Issue Costs	—	—	—	—	—	—	—	—	—	—	—
Options Exercised	—	—	1	—	2	—	1	2	(27)	2	(22)
Matured Convertible Debentures	—	—	—	—	—	—	—	—	—	—	—
Autofleet Acquisition	—	—	21	—	—	—	—	—	—	21	—
Compensation – Escrowed Shares	1	1	2	—	—	—	—	—	—	2	—
Vesting of Escrowed Shares	—	—	—	—	—	—	—	—	—	—	—
Shares Repurchased for Cancellation	(20)	(43)	(4)	—	(3)	(5)	(2)	(11)	(26)	(11)	(54)
Ending Balance	2,775	2,721	2,774	2,775	2,908	2,945	2,944	2,933	2,957	2,774	2,944