

2. Prioritize What Matters Most

1. Know When to Say Yes (and No)

3. Practice Exceptional Communication

Know When to Say Yes (and No)



Workers who say their workplace asks employees to think of innovative ways to do accomplish their work



58%

Workers who say that they're so swamped with day-to-day tasks that they don't have time to think beyond their daily to-do list





Please give me a few days to find where that could fit. Can I get back to you?

My days are full right now, but can I get back to you after I take a closer look?





In order to do that, I'll have to drop X or delay Y—should we look at this later?

Is it REASONABLE now?

Is it POSSIBLE now?

Is it **ESSENTIAL** now?

Prioritize What Matters Most





Eisenhower Matrix

IMPORTANT

Decide when you will do it

URGENT and IMPORTANT

Do it immediately

NOT IMPORTANT/URGENT

Do it later

URGENT

Delegate to somebody else



R-A-G Method

High **Quick Wins Major Projects**

Fill Ins

Impact

Low

Effort



Thankless Tasks

High

Practice Exceptional Communication

Executives who feel HR is able to demonstrate its value to the business.

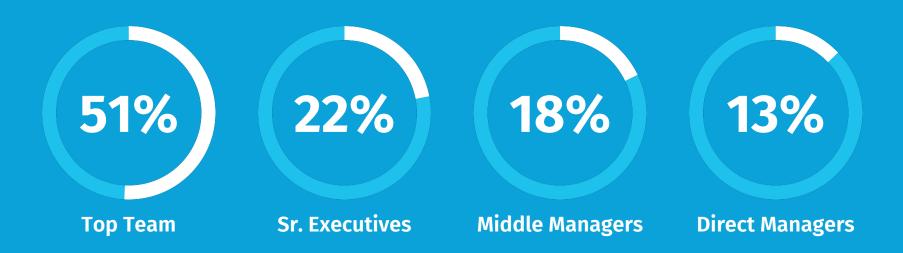
- KPMG International, 2016





Communication Gaps

Percentage of leaders who can list their organization's top three priorities:



Conflicting priorities are the most common cause of conflict within departments or teams.



56%

Lack of communication is the most common cause of conflict within departments or teams,







People who don't have a clear idea what their colleagues are working on.





Communication Outcomes

Poor Excellent

Confusion

Frustration

Dissatisfaction

Undervalued

Conflict

Wasted time

Lost opportunities

Toxicity

Poor performance

Clarity

Understanding

Satisfaction

Highly valued

Peace

Speed

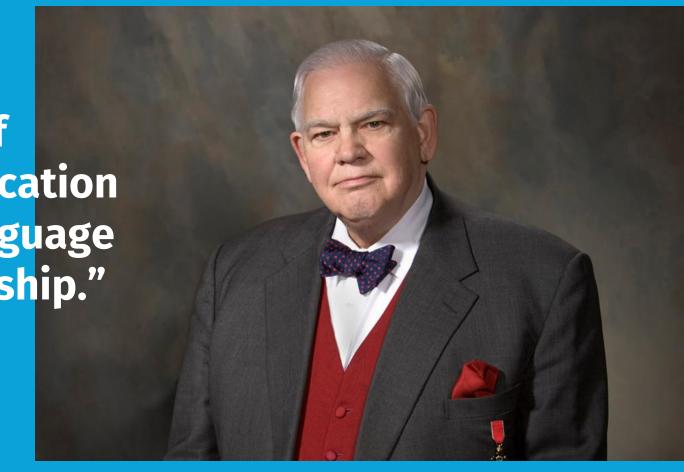
Gain opportunities

Healthy

Exceptional performance

"The art of communication is the language of leadership."

-James Humes



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"We don't think ourselves into a new way of acting, we act ourselves into a new way of thinking."

-Larry Bossidy and Ram Charan, Execution

