



Co-Designing the Employee Experience

Steven Chaparro





*"We shape our buildings,
thereafter they shape us."*

WINSTON CHURCHILL



I help creative companies
transform their workplace
culture through co-creative
design.



The world is changing.



The **workplace** is changing.





*"What got you here won't get
you there."*

MARSHALL GOLDSMITH



The **workplace expectations**
are changing.



Imagine a CEO/founder who goes from being an **architect of culture** to a **facilitator of culture**.



As an **architect**, a CEO/founder
designs the company's **culture**
for the employees.



As a **facilitator**, a CEO/founder
co-designs the company's
culture *with* the employees.



What if employees found
alignment between their
personal and professional lives
at work?



Co-Designing the Employee Experience

$$\mathbf{EX} = \mathbf{HR} + \mathbf{HCD} + \mathbf{XD}$$





*"Customer experiences...are
essentially emotions reactions
to moments..."*

BRIAN SOLIS



Welcome to the
Experience Economy



Welcome to the Transformation Economy





*"Employee experience
encapsulates **what people
encounter, observe or feel**
over the course of their
employee journey at an
organization."*

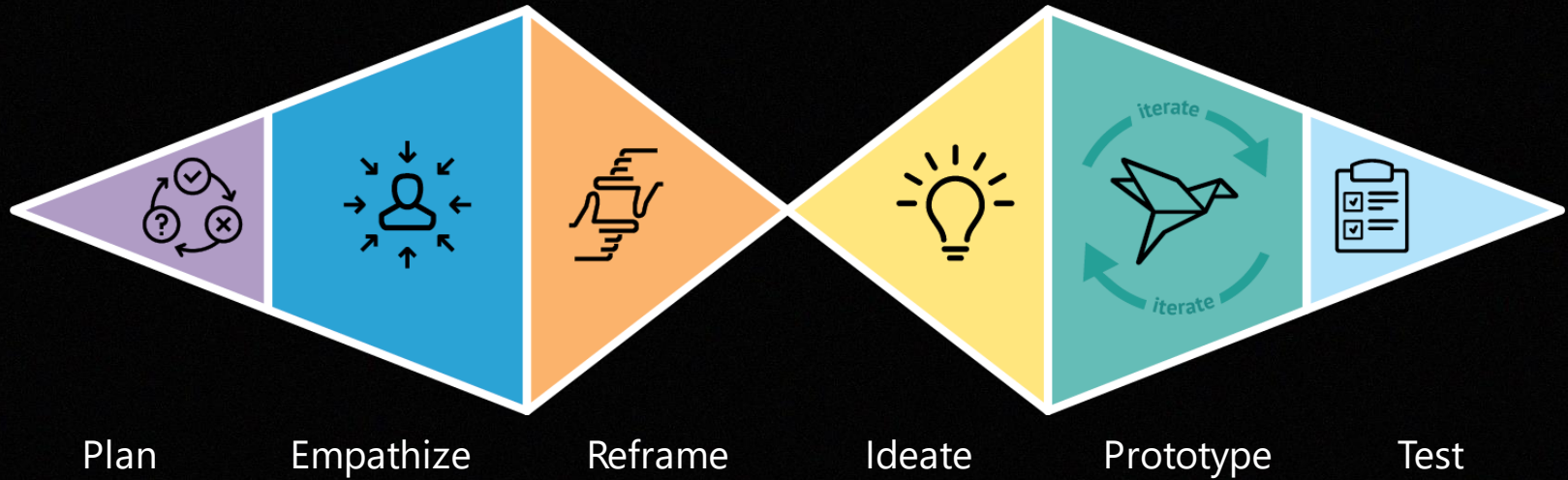
ROBERT BLOOM



Design Thinking is an **iterative methodology** for solving complex problems.

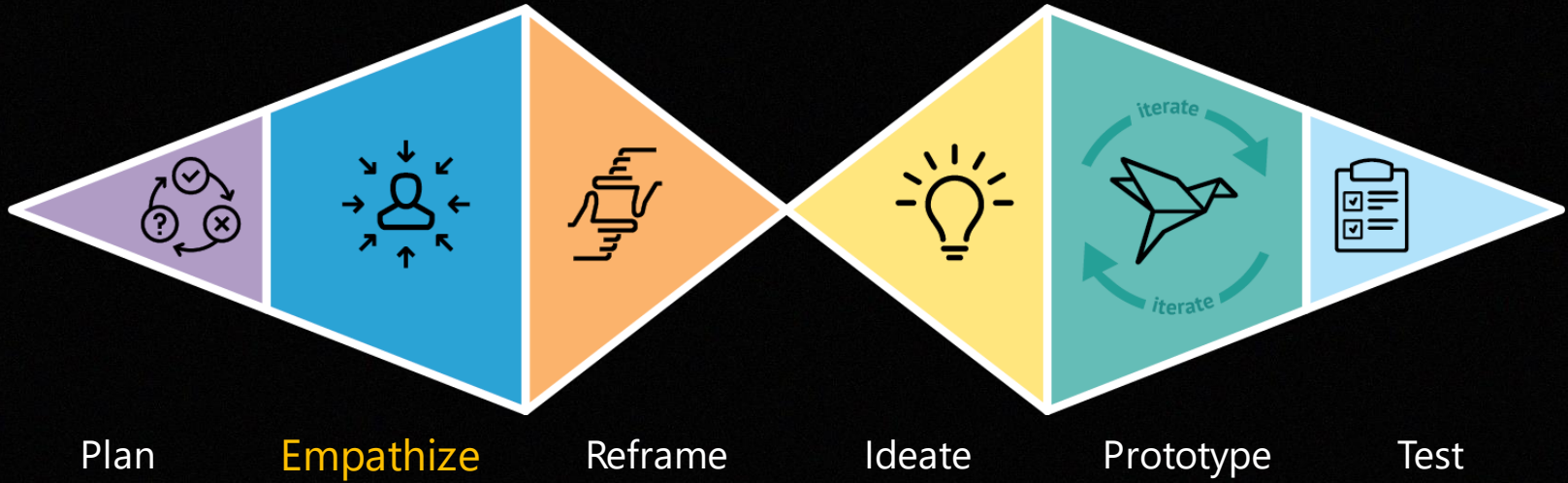


Design Thinking Process






Design Thinking Process



Employee Persona Development

PERSONA CARD 

THEMATIC AREA:


| | |
|--|---|
| NAME Use a realistic name for your persona. | PICTURE Draw a picture, cut from a magazine or print from a webpage and paste here. |
| DESCRIPTION What type of persona is this? | |
| QUOTE Provide thoughts or words from the persona that capture the essence of who they are. | |
| WHO IS IT? Describe the personal profile, age, location, job title, and other characteristics of the persona. | |
| MOTIVATIONS What motivates the persona? What are their (latent) needs and desires? What is their point of view? | GOALS What is the persona trying to accomplish? |
| BEHAVIORS What do they do? Tell stories about their behavior as it relates to their role. Describe how they communicate. What messages do they respond to? What are big frustrators? | |

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- **QUOTE** - Provide some words or thoughts from the persona that capture the sense of who they are.



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Employee Journey Mapping

| Persona | | Context | | | | | | | | | | | | | | | | | |
|---|--|---|--|---|--|---|--|-----------------------|--|-----------------------|--|-----------------------|--|-----------------------|--|-----------------------|--|-----------------------|--|
| Name <small>Use a name that is not your own name.</small> | |  | | | | | | | | | | | | | | | | | |
| Description <small>Describe the persona in 2-3 sentences.</small> | | Sketch  | | | | | | | | | | | | | | | | | |
| Context <small>Where is the persona working? What is their role?</small> | |  | | | | | | | | | | | | | | | | | |
| Aspirations and objectives <small>What are the persona's goals and aspirations? What do they want to achieve?</small> | | Emotional status  | | <small>How do you feel about your work? What are your emotions?</small> | | <small>How do you feel about your work? What are your emotions?</small> | | | | | | | | | | | | | |
| Attitude and behaviour <small>How do you feel about your work? What are your emotions?</small> | | Customer's job  | | | | | | | | | | | | | | | | | |
| Goals <small>What are the persona's goals and aspirations? What do they want to achieve?</small> | | Journey Stages  | | <small>Page 1</small> | | <small>Page 2</small> | | <small>Page 3</small> | | <small>Page 4</small> | | <small>Page 5</small> | | <small>Page 6</small> | | <small>Page 7</small> | | <small>Page 8</small> | |
| Journey challenge <small>What are the persona's goals and aspirations? What do they want to achieve?</small> | | Touchpoints  | | | | | | | | | | | | | | | | | |
| Journey goal <small>What are the persona's goals and aspirations? What do they want to achieve?</small> | | Which departments are active?  | | | | | | | | | | | | | | | | | |
| | | Opportunity areas  | | | | | | | | | | | | | | | | | |

- Steps
- Emotional Status
- Touchpoints
- Persona Goals
- Barriers
- Organizational Initiatives
- Insights & Opportunities



One last story...







Thank you.

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