

Healthcare NPC Advisory Group (HCNPCAG)

4Q 2022 meeting

7 December 2022





We acknowledge the Traditional Custodians of the various lands on which we meet and work today and any First Nations' people that may be participating in this meeting.

Specifically, we acknowledge the people of the Kulin and Eora nations, where GS1 offices are located, and pay our respects to elders past, present and emerging.

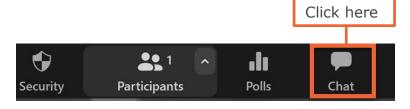
We recognise and celebrate the diversity of First Nations' people, and their ongoing cultures and connections to the lands and waters across Australia.

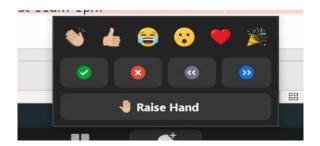


Your opinion matters

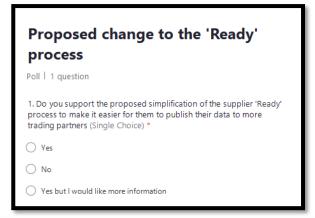


Click the bar at the bottom of your screen for the chat window or raise your hand to ask a question – all feedback is encouraged





We will be seeking votes on actions related to the 'Reimagining' improvements being proposed during the meeting via 'Polls'. Please make sure you enter your response when the polls pop up on screen





Trade Practices Compliance Notice





GS1 Australia Trade Practice Compliance Notice

Participants on GS1 Boards, committees, task forces, work groups, or other similar bodies, must always remember the purpose of the Board, committee, task force, or work group is to enhance the ability of all industry members to compete more efficiently and effectively to provide better value to the consumer or end user. GS1 activity almost always involves the cooperation of competitors; therefore great care must be taken to assure compliance with trade practices laws in Australia and in other jurisdictions

This means:

- Participation must be voluntary.
- There will no exchange of confidential information such as prices products.
- Meetings will have a pre-prepared agenda and recorded by minutes.
- All recommendations from any meeting are recommendations only. Individual companies remain free to make independent, competitive decisions.
- Any standards developed must be voluntary standards.
- If any participant believes the group is drifting toward impermissible discussion, the topic shall be tabled until the opinion of lawyer(s) with experience in trade practices law can be obtained.



Welcome, introductions and apologies



Note: todays meeting will be recorded for the purposes of preparing minutes



Healthcare NPC Advisory Group **Agenda**



Time	Subject	Who
2:00pm	Welcome, introductions and apologies.	Co-Chair/GS1
2:05pm	Review & Approve previous minutes from previous meeting	ALL
2:10pm	Review Action Items - Progress/Updates	Co-chair/ALL
2.20pm	Co-Chair - Update	Cath Koetz/All
2.25pm	Regular Updates – Stats, Data Quality, AMT, Recipient updates	Ramesh/TBC ADHA/ Recipients
2.40pm	NPC and AusUDID Sandpit – Pilot Update	Cath Koetz/TGA TBC/Participants
2.50pm	UNSPSC - Proposal re management of perpetual version changes	Ramesh Rayer/All
3.00pm	Proposal for Interim/Preliminary Load	Murray Robb/All
3.10pm	Proposal for Distributor Data Model	Justin Middleton/All
3.20pm	Proposal for used of NPC data within the Tendering Process	Justin Middleton/All
3.30pm	Proposal for Healthcare Item Data Lake (HIDL) & API's	Justin Middleton/Keith Lai/All
3:40pm	Review of remaining Reimagining Activities and high level plans	Cath Koetz/All
3:50pm	Any other business Confirmation of actions, next steps, next meeting	Co-Chair/GS1
4.00pm	Thanks, and meeting close	Co-Chair/GS1



Review of Actions Log





Actions Log (open items)



	Action Items	Owner	Deadline	Status
4.1	GS1 seeks the suggestions from the group regarding suggestions on what else GS1 or this group can do to help drive the Data Quality improvement within NPC.	GS1/ALL	Recurring	Ongoing and linked to broader improvement discussions.
5.3	Explore options to show a catalogue has had a full review as part of the DQI reporting (Is this an Industry wide 'Ready' status?) (refer Dataset review feedback)		·	To be reviewed as part of review of DQI reports
5.4	Explore how to signify where a catalogue has been reviewed by another recipient (Is this an Industry 'Live' status?) (refer Dataset review feedback)	Ramesh Rayer – GS1	Open	To be reviewed as part of review of DQI reports
5.5	Investigate the possibility of an 'Interim load' of data (refer Dataset review feedback)	Murray Robb - GS1	Propose closing	Sub group created and new action added 9.4
7.1	AMT-CTPP Action plan to be developed including: Creation of an AMT-CTPP – GTIN Value proposition paper, outlining	TBC ADHA/AEHRC	Propose closing	(This action is an amalgamation of 3.2, 6.3, 6.4)
	data linkage initiative and benefits to industry Practical Demonstration of how the AMT-CTPP and GTIN Linkage works in practice incl overview plus data flows etc			Changes to team at AHDA and the move of the NCTS to AEHRC/CSIRO – GS1 would recommend a new action is created
7.3	Allowing for the new dataset to stabilize and be implemented, complete a review/assessments of what data is actually being used and HCNPCAG to then decide whether any attributes can be removed from the sector requirements.	GS1 NPC team with Recipients	September 2022	Item added based on discussion in Sept 2021 to ensure that what is being requested is of value.
8.1	New Attribute for 'Volume' raised by Ian Boyle from Queensland Health. NPC team to investigate options for automatically calculating Volume by using data already provided or option for additional attribute (if not able to the calculated).	Ramesh Rayer GS1	Open	Awaiting feedback on details of requirement
8.2	Detailed actions from 'Reimagining NPC for Healthcare' to be reported at each meeting via project summary update and reporting on specific items. Individual owners of deliverables will report where needed on progress.	Cath Koetz/Mark Blitenthall GS1	Open	Refer to updates provided
8.3	Review of UNSPSC to ensure a. version 19 is still appropriate; b. look at how GS1 could provide more tools to support suppliers in mapping codes; and c. ensure clear communication regarding how recipients use/wish to use UNSPSC classification to support their processes (supply chain surety, catalogue groupings etc)	Ramesh Rayer GS1	Open	Sub-working group has been formed to discuss. Proposal from meeting provided in pre-reads and topic included for discussion in agenda August 3 rd meeting



Actions Log (open items)



	Action Items	Owner	Deadline	Status
9.1	Nominations for Co-Chair are open following resignation of Elizabeth Donohoo at the ADHA. Contact Cath Koetz for further information or to share nomination	Cath Koetz/All	Open	Co-Chair position remains open.
9.2	AusUDID Pilot – Suppliers who are interested in participating in the pilot to have data flow from NPC to the Aus UDI database (TGA) should contact Cath Koetz	Cath Koetz/All	Proposed closure	Direct contact and EDM used to generate interest. Enough pilot particpants have been sourced. Item can be closed
9.3	Distributor Model Sub Group – formed to review and develop proposal for any changes to the data model to better support the sponsor versus distributor ownership of data	Murray Robb	Open	Updates in December 2022 meeting
9.4	Interim Load Sub Group – formed to review and develop proposal for any changes to the data model to enable a potential interim and full product record	Murray Robb	Open	Updates in December 2022 meeting
9.5	API Interest Group – formed to discuss the application of API as part of enabling greater access to NPC data and therefore improved/wider use.	Keith Lai/Justin Middleton	Open	Updates in December 2022 meeting
9.6	Tendering Process Sub Group – formed to review and develop proposal for how to get greater utilization of data from the NPC within the tendering process. Addressing the need to recreate data in different formats, adding more value to the NPC data for suppliers and removing the inconsistency of data where the tendering data is totally different to product master data in the NPC.	ı	Open	Updates in December 2022 meeting
9.7	Supplier forum to be set up to allow for discussion of issues specific to Suppliers providing data within the NPC. Agreed to be set up once the Data lake is launched	Cath Koetz/Nigel Fuller	Open	Planned for 2023
9.8	Clearer communication on recipient use of data. Exploration to be undertaken to share more information around how recipients are using the NPC data (overall and specific attributes) in order to help ensure understanding within the	Cath Koetz/Nigel Fuller	Open	Initial discussions with some recipients, will continue in 2023
100	supplier community. The Glo	bal Language of Busines	8	© GS1 Australia 2022 1

Update Co-Chair

Filling the vacancy for Healthcare NPC Advisory Group Co-Chair





Regular Updates

- NPC statistics detailed update on # of users and product records
- Data Quality Improvement progress
- AMT CTPP/GTIN project update
- Updates from Recipients on their programs





GDSN Statistics – 30th November 2022



68,406 GLN/entities involved

incl manufacturers/suppliers, recipients (health organisations, GPO, distributors etc..), government agencies etc..

* Increase by **1,502** (2.24%) since Jun 2022

44 Active GDSN Datapools working in healthcare

Australia's NPC is 3rd largest globally

* No Change

253 Countries (Target Markets)

* No change

5,199,742 Product Records

4,324,031 MedTech +3.8%

- 85,294 Pharma +1.8%

- 790,417 Other +5.2%

* 4% increase on July 2022 numbers



NPC HC Statistics – AU (November 2022) ()



660 Publishers/Suppliers

* Decrease by 3 since July 2022

5 Certified Product Providers

* no change since July 2022

24 Recipients

- 8 state health departments
- 4 private hospital groups
- 11 distributors
- ADHA

* no change since July 2022

468,622 Product Records

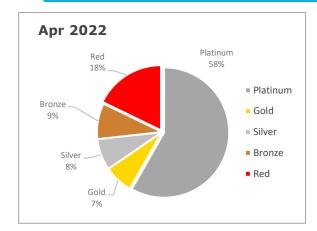
- 435,884 MedTech
- 32,738 Pharma & Other

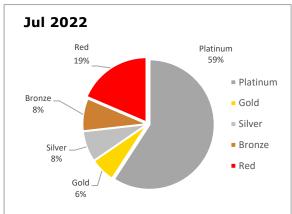
* 2.31% decrease on July 2022 numbers

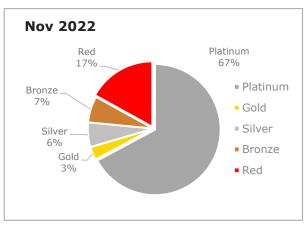


Healthcare Data Quality Program









	Red	Bronze	Silver	Gold	Platinum
Nov 2022	78 - 17%	30 - 7%	28 - 6%	15 - 3%	309 - 67%
July 2022	86 - 19%	38 - 8%	36 - 8%	29 - 6%	274 – 59%
April 2022	82 - 18%	41 – 9%	36 – 8%	33 – 7%	268 - 58%

	Top DQ Errors
1	Missing v19.0501 UNSPSC code
2	Missing Manufacturer Name
3	Trade Item Description contains commas
4	Invalid Prostheses Rebate Code



Addressing the Top Data Quality errors



	Top DQ Errors	Count	Suppliers
1	Missing v19.0501 UNSPSC code	25036	77
2	Missing Manufacturer Name	15259	41
3	Trade Item Description contains commas	7656	40
4	Invalid Prostheses Rebate Code	6901	16
5	Depth contains 9999, 99999, 999999	3795	21
6	Width contains 9999, 99999, 999999	3766	21
7	Height contains 9999, 99999, 999999	3742	21
8	Missing Manufacturer Internal Reference	2635	38
9	Trade Item Description = Additional Trade Item Description	2451	16
10	Brand missing from beginning of Trade Item Description	2236	30

- Responsiveness still an issue. DQ team working with account managers to help progress.
- Data Maintenace for DQ is in place. That is, DQ team help rectify data validation errors on behalf of suppliers for a small fee.
- All rule counts and most supplier counts continue to drop. UNSPSC rule has dropped 2400 since August.
- Continued focus on quick wins and suppliers who may drop down from a Platinum status.
- Focus on 'Red' suppliers over the past month. Most of these are large suppliers with obsolete items being end dated. Some of these suppliers have requested further training.



AMT-CTPP Update – September 2022



- 5,371 NPC records have a valid AMT-CTPP code
 - **13.6%** decrease July to September
- 31 NPC records contain a deprecated code (replacement available)
- 203 NPC records contain an invalid AMT-CTPP code
- 3,789 NPC records have been identified as probable AMT-CTPP applicable records - not populated
 - * single digit increase since April (approximately ½ belong to two distributors)



Regular Updates

Updates from Recipients on their NPC programs & engagement activities

The Global Language of Business

- Uniting Care Health Peter Wilson
- Queensland Health Paul Davies/Matthew Senz





NPC and AusUDID Sandpit

Brief update





UNSPSC – Proposal re management of perpetual version changes

HCNPCAG Action Item 8.3



Decision required by HCNPCAG



UNSPSC Working group update



- Discussion of moving to a single new version (originally 24, now 25)
 were dismissed as too impactful.
- The core requirement is to ensure that all products have codes to reflect them accurately – & therefore enable UNSPSC to be used for categorisation, catalogue groupings and spend analytics as intended.
- Enabling the 'latest' codes to be supported was seen as most critical given the changing nature of healthcare
- Whatever process is put in place needed to be seamless for implementation
- As many health providers are in the process of implementing UNSPSC more extensively having a robust process in place now is important



Sub-Group recommendations



- Implement version 25 for use in addition to version 19
- Products added moving forward to use the latest version/codes
- No need to change from version 19 where the codes exist in the new versions
- A review to be carried out by GS1/NPC team each time a new version is released to assess and communicate the impact/changes.
- New versions to be implemented and a perpetual change to the current codes to be in place to allow for innovation of products and maturing of the sector.
- GS1/NPC team to put in place a process to manage any deprecated codes to ensure only the latest codes are in NPC.
- GS1/NPC team to work with recipients to ensure effective use of latest codes on an ongoing basis
- GS1/NPC team to support improved accuracy of suppliers codes



Focus on Code versus Version



Same code regardless of the version

▼ 42292900 - Suture and surgical tissue closure instruments and related products

42292901 - Surgical cerclage instruments

42292903 - Surgical needle holders

42292904 - Surgical suture or wire passers or related products

42292907 - Skin stretching systems

42292908 - Surgical purstring devices

42292909 - Suture adjusters

42292910 - Suture hooks

42292911 - Suture clips

42292912 - Suture guides

42292913 - Surgical cerclage instrument accessories

V19

42292900 - Suture and surgical tissue closure instruments and related products

42292901 - Surgical cerclage instruments

42292903 - Surgical needle holders

42292904 - Surgical suture or wire passers or related products

42292907 - Skin stretching systems

42292908 - Surgical purstring devices

42292909 - Suture adjusters

42292910 - Suture hooks

42292911 - Suture clips

42292912 - Suture guides

42292913 - Surgical cerclage instrument accessories

42292914 - Suture can covers

42292915 - Orthopedic soft tissue graft preparation suture applicator constr...

▼ 42292900 - Suture and surgical tissue closure instruments and related products

42292901 - Surgical cerclage instruments

42292903 - Surgical needle holders

42292904 - Surgical suture or wire passers or related products

42292907 - Skin stretching systems

42292908 - Surgical purstring devices

42292909 - Suture adjusters

42292910 - Suture hooks

42292911 - Suture clips

42292912 - Suture guides

42292913 - Surgical cerclage instrument accessories

42292914 - Suture can covers

42292915 - Orthopedic soft tissue graft preparation suture applicator constr.







Focus on Code versus Version



New Code added in V25 because of an identified gap in the codes

Class level

42142700 - Urological treatment products and supplies

42142727 - External incontinence stimulators

42142728 - Urological strainers

42142729 - Nephrostomy set accessories

42142730 - Urinary drainage tube accessories

42142731 - Stone remover set accessories

42142732 - Male external urinary catheter accessories

42142733 - Ureteral catheter or catheter set

42142734 - Urological evacuators

42142735 - Ureteral catheter accessories

42142736 - Urological surgical catheters

▶ 42142800 - Vascular and compression therapy equipment and supplies

42142727 - External incontinence stimulators

42142728 - Urological strainers

42142729 - Nephrostomy set accessories

42142730 - Urinary drainage tube accessories

42142731 - Stone remover set accessories

42142732 - Male external urinary catheter accessories

42142733 - Ureteral catheter or catheter set

42142734 - Urological evacuators

42142735 - Ureteral catheter accessories

42142736 - Urological surgical catheters

42142737 - Urological balloon catheter

▶ 42142800 - Vascular and compression therapy equipment and supplies



Ask to Advisory Group



 Do you support the recommendations of the Sub group to create a process where the focus is on ensuring we are using the current UNSPSC codes instead of a specific version? Putting in place processes to ensure support for all stakeholders.







Proposal for Interim/Preliminary Load

Reimagining for NPC in Healthcare deliverable - 2.2



Sub-group update



Sub-group Update



- Latest sub working group meeting was held on the 18th Nov.
- Meeting summary:
 - Reconfirm introduction of attribute '**Preliminary Item Status Code**' with codes 'PRELIMINARY' and 'FINAL' Agreed.
 - Reconfirm that 'Start Availability Date' will be used as the trigger to error product records that are still marked as 'PRELIMINARY' when the 'Start Availability Date' entry is reached or becomes historic Agreed.
 - Agreed that a new business validation rule to be introduced to ensure that for a new product, the 'Start Availability Date' will be within X number of days.



Sub-group Update



- (Recap for HCNPCAG) interested supplier and recipient were surveyed to understand which attributes they believed should be marked as 'optional' for an Interim/Preliminary Load product.
- GS1 informed the sub-group that detailed responses were received from eight healthcare publishers and six healthcare recipients
 - The combined publisher and recipient survey results covered a wide range of attributes
 - A set of 'Interim Load' attributes were recommended to the sub-group by GS1 based on the following,
 - Publisher & Recipient survey results
 - Discussions and feedback from subgroup members
 - Desire to commence with a manageable set of attributes (potential for future expansion)



Recommended 'Interim Load' Attributes

Attributes to be marked as **Optional** when attribute 'Preliminary Item Status Code' equals '**Preliminary**'

Weights & Dimensions		Medicines	Medical Devices	Other
Product Dimensions	Product Width + UOM			
	Product Depth + UOM	М	М	М
	Product Height + UOM			
Weights	Product Net Weight + UOM	PS	PS	PS
	Product Gross Weight + UOM	М	PS	М
Regulatory				
ARTG	Additional Trade Item Identification Type Code = "ARTG_ID"	P0	PS	PS
	Additional Trade Item Identification Type Code > Value	PS		
Funding / Reimbursement				
Prothesis Rebate Code (PRC)	Prostheses Rebate Code	N	PS	N
PBS or RPBS	Additional Trade Item Classification System Code = "52"	PS	N	N
	Additional Trade Item Classification Code Value	P5		
Pharmaceutical Benefits Scheme (PBS)	PBS Formulary Allocation Code			
	PBS Item Code		N	N
	PBS Manufacturer Code	DC		
	PBS Pack Size	PS		
	PBS Schedule Code			
	PBS Start Date			
Classifications & Nomenclatures				
AMT CTPP	AMT Containered Trade Product Pack Code	PS	N	N



Sub-group Recommendations



- Sub-group rejected the small set of 'Interim Load' attributes, instead recommending that with the exception of key attributes, the remaining attributes to be all regarded as 'optional' when the 'Preliminary Item Status Code' equals 'PRFI IMINARY'
- GS1 tasked with reviewing all attributes to determine which attributes must remain mandatory – product identification, message structure etc.



Tasks & Timelines

Task	When	Notes
GS1 to review all attributes to determine which attributes $\underline{\text{cannot}}$ be made optional for an 'Interim Load' product	Jan 2023	Commenced
Present revised set of 'Interim Load' attributes to subgroup	Q1 2023	
Present 'Interim Load' subgroup recommendations to the HCNPCAG	Next Available	
Submit development requests to NPC service provider - NPC Publisher, Validation Rules	May 23 Prod Release - Mar 23 submission	Functionality to 'disable' a range of business validation rules for 'Interim Load' records
Detail requirements & support M2M recipients	Post HCNPCAG approval	GS1 to provide support, including sample data & test environment
GS1 to inform NPC middleware providers (CPPs), requirements $\&$ timelines	Post HCNPCAG approval	GS1 to provide support, including test environment
GS1 to enhance NPC Validator	Post HCNPCAG approval	
GS1 to enhance Data Quality (DQ) Reports	Post HCNPCAG approval	Ensure Interim Load records are not incorrectly flagged as 'in error'
GS1 to enhance DQ Reports to highlight Interim Load products with historic 'Start Availability' dates	Post HCNPCAG approval	Addition to existing reports







Proposal for Distributor Data Model

Reimagining for NPC in Healthcare deliverable - 2.3



Decision required by HCNPCAG



Sub Working Group update



- Sub working group meeting held on the 1st Dec.
- Key Recommendation:

Product Sponsor/Brand Owners:

Publish all item master data record to the Healthcare Item Data Lake

- Distributors:

- Publish 'thin' item data record directly to data recipients.
- 'Thin' item data record to contain minimal data only, the 'distributor only' attribute selected. Note, no healthcare specific data.
- Pricing to be populated.

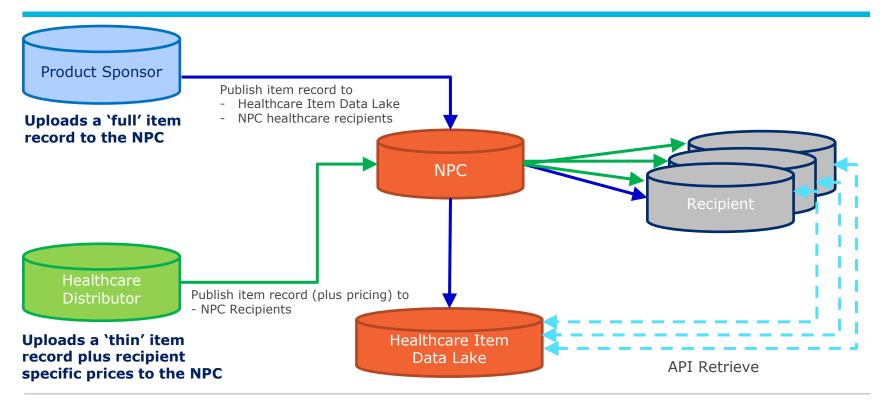
Recipients:

- Receive 'thin' item data record via traditional pub/sub process.
- Retrieve item master data record via API from the Healthcare Item Data Lake.



Proposed: Distributor Model







Advantages



- Product Sponsor/ Brand Owner of a product is legally responsible to maintain complete
 and accurate data. Publishing it directly to Healthcare Item Data Lake eliminates the
 potential for recipients to receive incorrect or non-current data (from distributors) –
 Accurate and timely product data from Product Sponsor
- Distributors will no longer be reliant on the product sponsor to ensure that they have complete, accurate and current product master data to provide to NPC Recipients. Distributors will only be responsible for publishing and maintaining the data that the Distributor controls / can validate **Significant reduction in NPC admin tasks**.
- Recipients knowing the item master data for the distributor only record is published to the Healthcare Item Data Lake by the product sponsor directly, they can be confident that the data is accurate – Single source of truth.



Ask to Advisory Group



 Do you support the proposed approach for a new Healthcare Distributor Model?

The Global Language of Business







Proposal for used of NPC data within the Tendering Process

Reimagining for NPC in Healthcare deliverable - 4.1



Decision required by HCNPCAG



Sub Working Group update

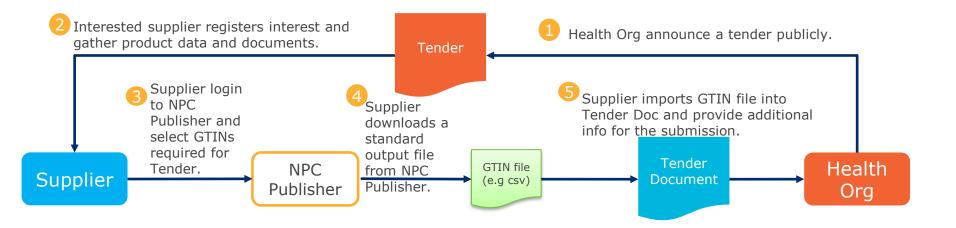


- Last Sub working group meeting held on the 21st Nov.
- Primary message that the solution needed to be Supplier focused A simple and not complex method to retrieve data from the NPC for tendering purposes.
- Varying levels of maturity re technology and different approaches for types of sourcing events were noted.
- Key Recommendations:
 - Develop download functionality in the existing Publisher UI platform for suppliers to retreive a GTIN file.
 - The GTIN file will be a standardised file (e.g. CSV) containing tender only attributes that is common across all health organisation's tendering spreadsheet.
 - The GTIN file can be imported into health organisation's tendering spreadsheet to auto populate tender only attribute fields.
 - Important note: dynamic access will also be possible using the Data Lake API's



Proposed: High level concept design







Proposed concept: Advantages



- By default, all suppliers already have a NPC Publisher catalogue set up.
- Straight forward admin process to give NPC Publisher login access to users that need to work on the tender.
- Minimum support is required.
- Process is easy where suppliers simply need to:
 - Search for the range of GTINs.
 - Click download.
 - NPC Publisher downloads single worksheet containing tender only attributes.
 - Import GTIN file into Tender document (prerequisite is Tender document need to support import capability).
 - If import capability is not possible, then simply copy and paste the data into the Tender document may be sufficient.



Ask to Advisory Group



 Do you agree with the recommendation of the sub-group to develop a download functionality in the NPC Publisher UI to retrieve tender only data for the purpose of the tendering process?







Proposal for Healthcare Item Data Lake (HIDL) & API's

Reimagining for NPC in Healthcare deliverable - 5.4



Decision required by HCNPCAG

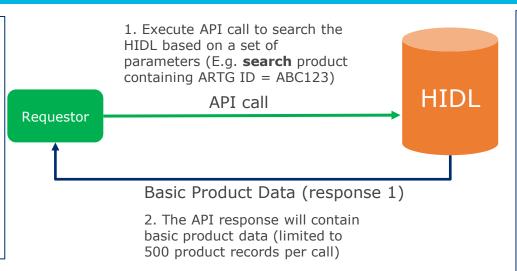


API Search



1. API Search Parameters the Requestor can execute in a search:

GTIN
Supplier assigned ID
AMT CTPP
ARTG ID
IP GLN + Name
UNSPSCv19 code
PRC
Last Updated Date
Keyword (Brand, Functional
name, Active ingredient)
Offset (used for looping)
Limit (number of records)



2. Basic Product Data to return in the API response:

Unique id (per record)
IP GLN + Name
GTIN
Brand Name
Functional Name
Supplier assigned ID
UNSPSC code
Trade Item Country of Origin
Trade Item Desc
Weights & Dimensions
AMTCTPP
Active Ingredients
ARTG ID
PRC

Note:

- Requestor can combine search parameters to further refine product records returned in the API response (e.g. GET GTINs with IP GLN = 9312345502417 & contains ARTG ID.
- A Requestor can use an Offset parameter in the API call to loop additional product records that exceeded the 500 record limit returned in the initial API response. Note each loop is still be restricted to 500 records per API call.



API Full payload



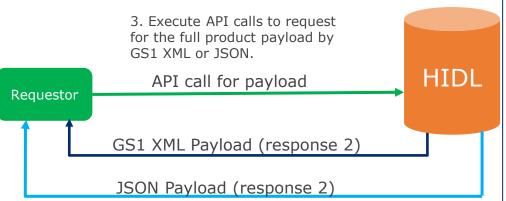
3. API calls the Requestor can execute:

GS1 XML

GET payload by Unique id GET payload by IP GLN & GTIN

JSON

GET payload by Unique id GET payload by IP GLN & GTIN



SON Payload (response 2)

4. Depending on the API call, the
Data Lake returns either a GS1

XML or JSON file for the payload.

4. HIDL returns full payload in:

a. GS1 XML

- **b. JSON -** file structure follows GS1 XML CIN structure
- c. FHIR standard (future development based on initial uptake of the HIDL)

Note:

- Each API call returns one full product payload record.
- The addition of including GET payload by IP GLN and GTIN enable the Requestor to pull the full product payload without executing API search if the GTIN is already known.

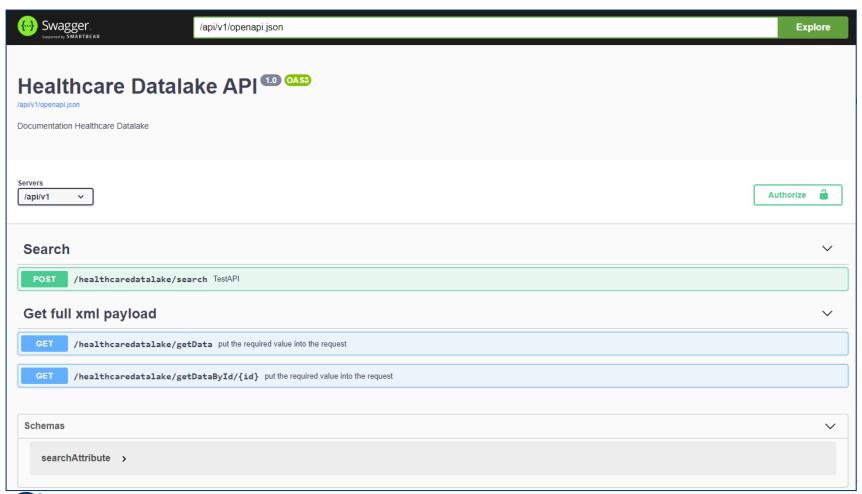


Timelines



- The HIDL database completed
- Beta environment setup (for testing/pilot purposes) completed
- API Search completed
 - Response 1 (JSON) completed
- API Full Payload in progress
 - Response 2 (GS1 XML) completed
 - Response 2 (JSON) to begin (Jan 2023)
- Authentication due for completion: Dec
- Security Assessment scheduled 24-27 Jan 2023







Ask to Advisory Group



 Do you support the proposed approach in creating a 'Healthcare Item Data Lake' and initial 'API' capability?







Review of remaining Reimagining Activities and high level plans









Any other business/topics





Confirmation of actions and next steps





2023 meeting dates - Proposed

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1Q 2023 - Wed 15/02/2023, 2-4pm
2Q 2023 - Wed 14/05/2023, 2-4pm
3Q 2023 - Wed 20/09/2023, 2-4pm
4Q 2023 - Wed 29/11/2023, 2-4pm
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Thank you again for your support once again in 2022!

Have a safe, healthy and happy festive season!



Meeting close

