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CORPORATE INFORMATION

BOARD OF DIRECTORS

CHAIRMAN Sagib Zia MEMBERS Khalid Ahmed Farid

Sved Danish Hussain Shah

Sunnia Anwer Sumika Farooqui Sved Jawaid Igbal Sheikh Adil Hussain

AUDIT COMMITTEE

CHAIRMAN Syed Jawaid Igbal **MEMBERS** Sunnia Anwer Sagib Zia

HEAD OF INTERNAL AUDIT &

SECRETARY TO THE AUDIT COMMITTEE Adnan Mudassar

HUMAN RESOURCE & REMUNERATION COMMITTEE

CHAIRMAN Sheikh Adil Hussain **MFMBFRS** Sumika Farooqui

Sagib Zia

Khalid Ahmed Farid CHIEF EXECUTIVE OFFICER

Saad Un Nabi Khan **CHIEF FINANCIAL OFFICER**

COMPANY SECRETARY Moosa Haroon

AUDITORS Deloitte Yousuf Adil, Chartered Accountants

LEGAL ADVISORS Surridge & Beecheno

BANKERS Citibank, N.A.

Standard Chartered Bank

SHARE REGISTRAR FAMCO Associates (Pvt) Ltd.

Management Consultants.

8-F, Next to Hotel Faran, Nursery, Block-6, P.E.C.H.S. Shahra-e-Faisal, Karachi

Tel: + (92 21) 34380101-2

REGISTERED OFFICE 11th Floor, The Harbour Front, Dolmen City,

HC-3. Block-4. Abdul Sattar Edhi Avenue.

Clifton, Karachi - 75600, Pakistan,

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Web: www.gillettepakistan.com







DIRECTORS REPORT

For the Nine Months Period Ended March 31, 2019

On behalf of the Board of Directors of Gillette Pakistan Limited ('the Company'), we are pleased to present the un-audited financial statements of the Company for the nine months period ended March 31, 2019. The summary of the financial results are as follows:

		For the Nine Mo	or the Nine Month Period Ended March March		
		31, 2019	31, 2018		
Sales - net	PKR in '000	1,389,790	1,403,733		
Gross profit	PKR in '000	406,841	207,567		
GP	%	29.27	14.79		
Profit / (loss) before tax	PKR in '000	131,898	(149,752)		
Profit / (loss) before tax	%	9.5	-10.7		
Profit / (loss) after tax	PKR in '000	71,538	(234,485)		
Profit / (loss) after tax	%	5.1	-16.7		
Earnings / (loss) per share	PKR	3.73	(12.21)		

This fiscal year is off to a challenging start wherein macro-economic factors, such as increase in applicable duties and devaluation of local currency, were not favourable. These factors contribute major part in profitability of any import-based trading company. This is also evident from the fact that the country's imports showed a decline by 2.3% in first half of FY 18/19 vs same period of last FY. The pricing taken by the management at the end of last FY to cover these macro-economic hurts has slowed down the rising sales trend. We have taken major steps to curtail the pricing effect from our sales. The results of these initiatives have started to materialize as we are seeing rising sales momentum after a tough first quarter of this fiscal year.

Despite the strong headwinds, we managed to achieve profit before tax of 9.5% vs -10.7% year ago. This is mainly due to the efforts placed by the management in negotiating our supply prices as well as shared services' cost to ensure that our costs remain competitive. The management has also placed special emphasis in reducing overall marketing spend pool without impacting the business growth. The Company is also working to minimize overall operational cost with an aim to maximize shareholder's return. The Company will continue to focus on investing in consumer centric touch points. However, the management has its set of challenges ahead of them in the form of increase in import duties as well as currency devaluation which has lost significant value during past 18 months.

On behalf of the Board of Directors, we would like to express appreciation to our Shareholders for their absolute confidence, our valued Customers for their un-paralleled reliance in Company's illustrious product line and the Regulators and other stakeholders for their understanding and support. We would accordingly, put on thanks to the Board of Directors for their contribution, the management and employees for their persistent and untiring commitment, arduous work and co-operation throughout the year.

On behalf of the Board.

KHALID AHMED FARID

Chief Executive Officer

SYED DANISH HUSSAIN SHAH Director

April 23, 2019 Karachi





ڈائز یکٹرز رپورٹ

برائے نوماہ کی مدے مختتمہ 31 مارچ 2019

جیلیٹ پاکستان کمپیٹڈ (" دی کمپنی") کے بورڈ آف ڈائر کیٹرز (دی بورڈ) کی جانب ہے ہم کمپنی کے غیرآ ڈٹ شدہ مالیاتی گوشوارے برائے نوماہ کی مدھ مختتمہ 31 مارچ 2019 پٹیش کرتے جو سے بھریت بین سالیاتی بتاریکی کا خلاصہ درج ذمل ہے:

033260000000000000000000000000000000000	٠	For the Nine Month Period Ended		
		March 31, 2019	March 31, 2018	
سيلز _خالص	PKR in '000	1,389,790	1,403,733	
مجموى منافع	PKR in '000	406,841	207,567	
مجموعي منفافع كى شرح	%	29.27	14.79	
نفع/(نقصان)قبل اذکیس	PKR in '000	131,898	(149,752)	
نفع/(نقصان)قبل ازٹیکس کی شرح	%	9.5	-10.7	
نفع/(نقصان)بعداز نيكس	PKR in '000	71,538	(234,485)	
نفع/(نقصان) بعداز ٹیکس کی شرح	%	5.1	-16.7	
ای پی ایس	PKR	3.73	(12.21)	

یہ مالی سال چیلنجز سے شروع ہوا جس میں میکروا کنا مک سے موال جیسے لاگوڈیوٹیز میں اضافہ اور مکلی کرنی کی قدر میں کی کاروبار کیلئے باکٹل موافق ٹییں بنتے ۔ان موالل نے درآ مدات پر پٹنی کا روبار

کرنے والی ہر کینی کی منفعت کو متا ہے ہاں کا ایک شبوت یہ بھی ہے کہ مالی سال 18/19 کی پہلی ششاہی میں ملک کی درآ مدات میں گزشتہ سال کی ای مدت کی منفعت کے متا ہے میں

2.3% کی آئی ۔ میکروا کنا مک کے ان مالی نقصانات کا از الدکرنے کیلئے انظامیہ نے گزشتہ مالی سال کے آخر میں قیمتوں میں ردّو بدل کیا جس سے بیکز میں اضافہ کے بڑھتے ہوئے ربھان میں کی دیکھنے میں آئی۔ یہ ان اقدامات کے نتائج آئا شروع ہوگئے ہیں اور اس مالی کے کہنے میں ان قدامات کے نتائج آئا شروع ہوگئے ہیں اور اس مالی کی پہلی مشکل سے ماری کے بدیدیوٹری رفتار میں اضافہ ہوریا ہے۔
سال کی پہلی مشکل سے ماری کے بعد بیکزی رفتار میں اضافہ ہوریا ہے۔

بورڈ آفڈائر کیٹٹرز کی جانب ہے ہم اپنے شیئر ہولڈرز کے بھر پوراعتاد ،اپنے صارفین کی کپنی کی معروف پروڈ کٹ لائن پرکمل اطمینان اور ریگو لیٹرز اور دیگر اسٹیک ہولڈرز کے اوراک اوراتعاون پر بے حد شکر گزار ہیں۔ ہم اپنے بورڈ آفڈ ائز کیٹمرز کی رہنمائی ،انظامیہ اور ملاز بین کی پورے سال کے دوران میں اختک محنت ، بھر پورگن ، بہتر بن کار روگ اورتعاون کے بھی ممنون ہیں۔

> س**یددانش حسین شاه** ڈائر یکٹر

منجانب بوردْ آف دُّائرَ يَكْمُرْز **خالدا حمر فريد** چيف ايَّزيكيُّوا فيسر 2019 يل 2019 كراچى







Condensed Interim Statement of Financial Position

As At March 31, 2019

Note

March 31, 2019 June 30, 2018

(Unaudited)

282.736

176,474

200,000

192,000

387,888

579,888

11,535

1,085,949

5,089

2018 (Audited)

616

382.081

168.062

200,000

192.000

340,350

532,350

10.725

846.582

5,988

---- (Rupees in '000) ----

ASSETS

Long-term deposits

616

Current assets

Stock-in-trade Trade debts

Advances, deposits and prepayments Trade deposits

Interest receivable on bank deposits

Other receivables Other financial assets Sales tax refundable

Taxation - net Cash and bank balances

16,159 8,597 545 176 166.856 203.941 389,550 13,672 44,632 29,823 31,397 4,429 1,092 1,085,333 845,966 1.085.949 846.582

TOTAL ASSETS

EQUITY

Share capital and reserves

Authorized

20,000,000 ordinary shares of Rs.10/- each

Issued, subscribed and paid-up capital Unappropriated profit

TOTAL EQUITY

LIABILITIES

Non-current liabilities

Deferred liability - gratuity scheme

Current liabilities

Trade and other payables Unclaimed dividend Short term running finance

7

490,334 4,192 - 144,774 494,526 303,507

TOTAL EQUITY AND LIABILITIES

CONTINGENCIES AND COMMITMENTS

8

The annexed notes 1 to 12 form an integral part of this condensed interim financial information.

KHALID AHMED FARID

Chief Executive Officer

SAAD UN NABI KHAN Chief Financial Officer SYED DANISH HUSSAIN SHAH Director







Condensed Interim Profit and Loss Account - (Unaudited) For the Quarter and Nine Months Period Ended March 31, 2019

	For the nine months period ended		For the Quarter ended	
	March 31, 2019	March 31, 2018	March 31, 2019	March 31, 2018
		(Rupees in	'000)	
Sales - net	1,389,790	1,403,733	524,957	519,137
Cost of goods sold	(982,949)	(1,196,166)	(366,856)	(465,344)
Gross profit	406,841	207,567	158,101	53,793
Selling, marketing and distribution expenses	(257,444)	(251,404)	(91,372)	(54,117)
Administrative expenses	(24,270)	(22,629)	(8,735)	(8,041)
Other operating expenses	(3,629)	(78,706)	4,038	(17,386)
Finance cost	(7,454)	(6,043)	(48)	(3,074)
	(292,797)	(358,782)	(96,117)	(82,618)
Other income	17,854	1,463	11,425	98
Profit / (loss) before tax	131,898	(149,752)	73,409	(28,727)
Income tax expense	(60,360)	(84,733)	(19,814)	(31,380)
Profit / (loss) after tax	71,538	(234,485)	53,595	(60,107)
	(Rupees)			
Earnings / (loss) per share - basic and diluted	3.73	(12.21)	2.79	(3.13)

The annexed notes 1 to 12 form an integral part of this condensed interim financial information.







Condensed Interim Statement of Comprehensive Income - (Unaudited) For the Quarter and Nine Months Period Ended March 31, 2019

	For the nine months period ended		For the Quarter ended	
	March 31, March 31, 2019 2018		March 31, 2019	March 31, 2018
	(Rupees in '000)			
Profit / (loss) after tax	71,538	(234,485)	53,595	(60,107)
Other comprehensive income for the period	-	-	-	-
Total comprehensive income for the period	71,538	(234,485)	53,595	(60,107)

The annexed notes 1 to 12 form an integral part of this condensed interim financial information.







Condensed Interim Cash Flow Statement - (Unaudited) For the Nine Months Period Ended March 31, 2019

	Note	March 31, 2019	March 31, 2018
		(Rupees	in '000)
Profit / (loss) before taxation		131,898	(149,752
CASH FLOWS FROM OPERATING ACTIVITIES			
Adjustments for non-cash charges and other items:			
Stock-in-trade written down to net realizable value		3,632	2,57
Provision for slow moving stock-in-trade		93	6,81
Stock written off		4,512	3,39
Interest income		(15,758)	(1,463
Provision for post retirement benefits		(1,168)	1,54
Finance Cost		7,454	5,80
		(1,235)	18,66
WORKING CAPITAL CHANGES			
(Increase) / decrease in current assets:			
Stock-in-trade		91,108	54,98
Trade debts		(8,412)	(27,963
Loans and advances		899	1.58
Trade deposits		(7,562)	(1,237
Other receivables		12,198	227,47
Other Financial assets		,	(5,000
Sales tax refundable		30,960	(9,482
		119,191	240,36
Increase / (decrease) in current liabilities:			
Trade and other payables		335,670	(432,817
Net cash generated from / (used in) operations		585,524	(323,538
Received from retirement benefit funds / Gratuity paid		26,876	(140
Finance cost paid		(7,454)	(2,806
Income taxes paid		(61,934)	(79,271
Net cash generated from / (used in) operating activities		543,012	(405,755
CASH FLOWS FROM INVESTING ACTIVITIES		45.000	4.50
Interest income received		15,389	1,52
Net cash generated from investing activities		15,389	1,52
CASH FLOWS FROM FINANCING ACTIVITIES		(00.740)	
Dividend paid		(20,740)	
Net cash used in financing activities		(20,740)	
Net increase / (decrease) in cash and cash equivalents		537,661	(404,233
Cash and cash equivalents at the beginning of the period	_	(143,682)	108,40
Cash and cash equivalents at the end of the period	9	393,979	(295,833

The annexed notes 1 to 12 form an integral part of this condensed interim financial information.

KHALID AHMED FARID Chief Executive Officer

SAAD UN NABI KHAN Chief Financial Officer

SYED DANISH HUSSAIN SHAH Director







Condensed Interim Statement of Changes in Equity - (Unaudited)

For the Nine Months Period Ended March 31, 2019			
	Issued, sub- scribed and paid-up capital	Unappropriated profit	Total
	(Rupees in '000)	
Balance as at July 01, 2017	192,000	329,946	521,946
Loss after taxation for the nine months			
period ended March 31, 2018	-	(234,485)	(234,485)
Other comprehensive income for the nine months period ended March 31, 2018	-	-	-
Total comprehensive income for the nine months period ended March 31, 2018	-	(234,485)	(234,485)
Balance as at March 31, 2018	192,000	95,461	287,461
Balance as at July 01, 2018	192,000	340,350	532,350
Profit after taxation for the nine months period ended March 31, 2019	-	71,538	71,538
Other comprehensive income for the nine months period ended March 31, 2019	_	_	-
Total comprehensive income for the nine months period ended March 31, 2019	-	71,538	71,538
Transactions with owners:			
Interim dividend @ Rs. 1.25 per share (announced in December 2018)	-	(24,000)	(24,000)
Balance as at March 31, 2019	192,000	387,888	579,888

The annexed notes 1 to 12 form an integral part of this condensed interim financial information.

KHALID AHMED FARID
Chief Executive Officer

SAAD UN NABI KHAN Chief Financial Officer SYED DANISH HUSSAIN SHAH Director





For the Nine Months Period Ended March 31, 2019

1. STATUS AND NATURE OF BUSINESS

1.1 Gillette Pakistan Limited ("the Company") was incorporated on December 09, 1986 as a public limited company under the repealed Companies Ordinance, 1984 (now the Companies, Act, 2017) and is a subsidiary of The Series Acquisition B.V. Netherlands (which is a wholly owned subsidiary of The P&G Company, USA). The registered office of the Company is situated at 11th Floor, Harbour Front, Dolmen City, HC-3, Block 4, Abdul Sattar Edhi Avenue, Clifton, Karachi-75600, Pakistan and the Company is listed on the Pakistan Stock Exchange Limited. The principal activities of the Company include marketing and selling of blades and razors, personal care products and beauty care appliances.

2. BASIS OF PREPARATION

- 2.1 These condensed interim financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan for interim financial reporting. The accounting and reporting standards as applicable in Pakistan for interim financial reporting comprises of:
 - International Accounting Standard (IAS) 34, Interim Financial Reporting, issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017; and
 - Provisions of and directives issued under the Companies Act, 2017.

Where the provisions of and directives issued under the Companies Act, 2017 differ with the requirements of IAS 34, the provisions of and directives issued under the Companies Act, 2017 have been followed.

These condensed interim financial statements do not include all the notes required for the full financial statements and therefore should be read in conjunction with the annual financial statements of the Company for the year ended June 30, 2018.

2.2 The comparative statement of financial position presented has been extracted from annual financial statements for the year ended June 30, 2018, whereas comparative condensed interim profit and loss account and statement of comprehensive income, condensed interim statement of cash flows and condensed interim statement of changes in equity are stated from the unaudited condensed interim financial statements for the quarter and nine months period ended March 31, 2018.

3. SIGNIFICANT ACCOUNTING POLICIES

- 3.1 The accounting policies and methods of computation adopted in the preparation of this condensed interim financial statements are the same as those applied in the preparation of the annual audited financial statements of the Company for the year ended June 30, 2018.
- 3.2 There are certain standards, interpretations and amendments to approved accounting standards which have been published and are mandatory for the Company's accounting period beginning on or after July 01, 2018. None of these amendments are expected to have a significant effect on this condensed interim financial statements of the Company except for IFRS 15: Revenue from Contract with Customers, which will replace IAS 18: Revenue.

IFRS 15 - Revenue from contracts with customers is applicable on or after July 01, 2018. Currently, management is in process of determining impact of IFRS 15 which will be finalised and incorporated in annual audited financial statements of the Company for the year ended June 30, 2019.







For the Nine Months Period Ended March 31, 2019

- 3.3 The Securities and Exchange Commission of Pakistan (SECP), through SRO 1007(I)/2017, dated October 4, 2017, had notified IFRS 9 "Financial Instruments", replacing the International Accounting Standard (IAS) 39 "Financial Instruments: Recognition and Measurement" with effect from reporting periods starting July 1, 2018. However, subsequently, the SECP modified the effective date of IFRS 9 through SRO 229 (I)/2019, dated February 15, 2019, as reporting period/year ending on or after June 30, 2019. Currently, management is in process of determining impact of IFRS 9.
- 3.4 The Company does not hold any financial instruments, which can be categorized using fair value hierarchy as per the requirements of IFRS 13 "Fair Value Measurement". However, fair values of other financial assets and liabilities approximate their carrying values.

4. BASIS OF MEASUREMENT

4.1 Accounting Convention

This condensed interim financial information has been prepared under the historical cost convention, except staff retirement benefits which have been carried at present values as determined under the International Accounting Standards (IAS) 19 (revised) 'Employee Benefits'.

4.2 Functional and Presentation currency

This condensed interim unconsolidated financial information is presented in Pakistani Rupees, which is the Company's functional and presentation currency.

4.3 Significant Accounting Estimates and Judgements

The preparation of this condensed interim financial information in conformity with approved accounting standards as applicable in Pakistan requires management to make estimates, assumptions and use of judgments that affects the application of policies and reported amounts of assets and liabilities and income and expenses. Estimates, assumptions and judgments are continually evaluated and are based on historical experience and other factors, including reasonable expectations of future events. Revision to accounting estimates are recognized prospectively commencing from the period of revision.

In preparing this condensed interim financial information, the significant judgments made by the management in applying the Company's accounting policies and the key source of estimation and uncertainty were the same as those applied to the financial statements of the Company for the year ended June 30, 2018.

5. FINANCIAL RISK MANAGEMENT

The Company's financial risk management objectives and policies are consistent with those disclosed in the annual audited financial statements of the Company for the year ended June 30, 2018.

6. STOCK-IN-TRADE

Stock-in-trade includes goods costing Rs. 8.223 million (June 30, 2018: Rs. 8.493 million) written down by Rs. 3.623 million (June 30, 2018: Rs. 3.943 million) to net realizable value amounting to Rs. 4.600 million (June 30, 2018: Rs.4.586 million).

7. SHORT TERM RUNNING FINANCE

During last year ended June 30, 2018 the Company entered into an arrangement of short term running finance facility of Rs. 600 million with Citi Bank. It carried interest at the rate of one month KIBOR+1% per annum. This facility was secured against the stand by letter of credit issued by Citi Bank London to Citi Bank Pakistan on behalf of P&G Global. During the period ended March 31, 2019 the loan has been repaid.





For the Nine Months Period Ended March 31, 2019

March 31, June 30, 2019 2018 (Unaudited) (Audited) ----- Rupees in '000 ------

Opening as at July 01 Proceeds during the period / year Loan repaid during the period / year Closing balance 144,774 836,147 (980,921)

2,448,503 (2,303,729) 144,774

8. CONTINGENCIES AND COMMITMENTS

8.1 Contingencies

The status of the contingencies which were reported in note 14.1 to the annual audited financial statements of the Company for the year ended June 30, 2018 have not changed materially in the current period.

March 31, June 30, 2019 2018 (Unaudited) (Audited) ---- Rupees in '000 -----

8.2 Commitments

Rental due under operating lease arrangements in respect of vehicles: Not later than one year Later than one year but not later than five years

1,030	1,638
1,255	1,212
2,284	2,850

9. CASH AND CASH EQUIVALENTS

Cash and bank balances Other financial assets Short term running finance

4,429	1,092
389,550 -	(144,774)
393,979	(143,682)

10. TRANSACTIONS WITH RELATED PARTIES

The related parties comprise the parent company (The Series Acquisition B.V., Netherlands), the ultimate parent company (The Procter and Gamble Company USA), related group companies, companies in which directors are interested, staff retirement benefit plans, directors, key management personnel and close member of the family of all the aforementioned related parties. The Company carries out transactions with various related parties at agreed terms. Significant transactions with related parties are as follows:







For the Nine Months Period Ended March 31, 2019

Name	Relationship with the Company	Nature of transaction	March 31, 2019 (Unaudited)	ne Months period March 31, 2018 (Unaudited) es in '000
Procter and Gamble International Operations	Associate due to common parent Company	Purchases of finished goods	723,234	882,727
Procter and Gamble Pakistan (Private) Limited	Associate due to common parent Company	Expense reimbursed to Expense reimbursed from	57,345 15,695	75,246 20,906
Procter and Gamble International Operations SA ROHQ	Associate due to common parent Company	Services received	4,185	2,007
Gillette Pakistan Provident Fund	Retirement benefit plan	Contribution to provident fund	1,524	1,143
Gillette Pakistan Pension Fund	Retirement benefit plan	Income recognized	(2,703)	(2,226)
Key Management Personnel	-	Short term compensation	19,396	25,439

10.1 Amounts (due to) / due from related parties as at period end are shown as under:

Name	Relationship with	March 31, 2019	June 30, 2018
	the Company	(Unaudited)	(Audited)
		Rupees in '000	
Procter and Gamble	Associate due to		
International Operations SA	common parent	(255,297)	84,259
Procter and Gamble	Associate due to		
Pakistan (Private) Limited	common parent	<u>3,845</u>	(14,206)
Procter and Gamble	Associate due to		
International	common parent		
Operations SA ROHQ		<u>(6,272)</u>	(4,354)
Gillette Pakistan	Retirement		
Pension Fund	benefits plan	<u>11,154</u>	36,041

11. DATE OF AUTHORIZATION FOR ISSUE

This condensed interim financial information was authorized for issue by the Board of Directors of the Company on April 23, 2019.

12. GENERAL

Figures have been rounded off to the nearest thousand rupee.

KHALID AHMED FARID
Chief Executive Officer

SAAD UN NABI KHAN Chief Financial Officer SYED DANISH HUSSAIN SHAH Director

