

Sydney Airport Preliminary Draft Master Plan 2045

Online webinar

20 October 2025



Welcome and Acknowledgement of Country

Sydney Airport acknowledges the Traditional Custodians of country where we work - the people of the Dharug, Wiradjuri, Dharawal, Gundungarra and Yuin nations - and recognises their continuing connection to the land, waters and community. We pay our respect to them, their cultures, and to the Elders past, present and emerging.



Purpose

- Explain key aspects of the Preliminary Draft Master Plan 2045
- Outline how you can provide feedback
- Answer as many questions as we can

We are recording today's session, and a copy of the recording and presentation will be made available on the Sydney Airport website



Agenda

Presentation:

- Developing the Preliminary Draft Master Plan 2045
- Key aspects of the plan
- Opportunities to provide feedback

Question and answer session using the Q&A written function



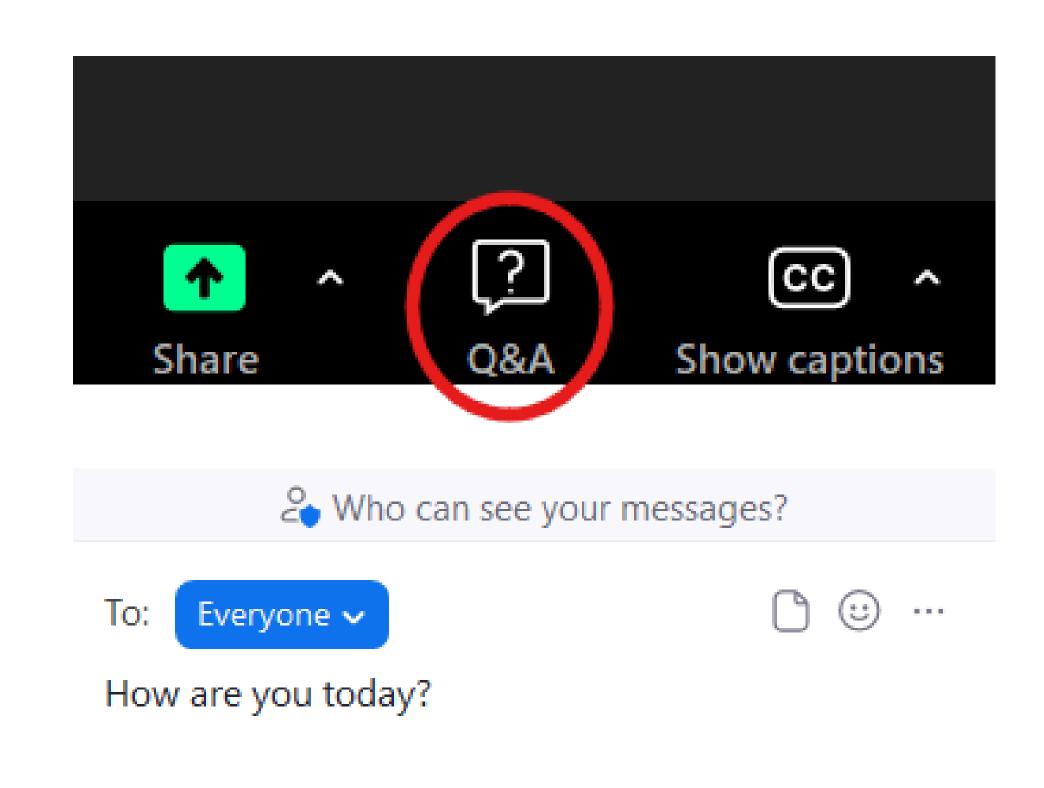
Panel

- Karen Tompkins Group Executive, Government Relations,
 Sustainability & Legal
- Ted Plummer Senior Adviser Government and Community Relations



How to ask a question

- Locate the Q&A icon on the Zoom toolbar at the bottom of the screen
- Click the icon to open the Q&A window
- Type your question in the text field provided
- Submit your question by clicking the 'Enter' button





Introduction

Sydney Airport's long-term master plan has been released for public consultation

2024 Key Statistics 2045

41.4m



72.6m

Passengers

311,600



385,000

RPT Aircraft Movements

0.6m



1.4m

\$39.8b



\$70.6b

Economic Activity

76,400



105,600

Direct and indirect Airport FTEs



We have outlined our plans for airfield, aviation facility, terminal and infrastructure improvements. We aim to deliver.



An enhanced passenger experience across the entire precinct



The continual improvement of operations and efficiency



Sustainable growth to meet increasing demands



The flexibility to adapt to change as required



Introduction

Master Plan timeline

August 2024 - August 2025

Preparation of Preliminary Draft Master Plan (PDMP)

16 September 2025 – 12 December 2025

Public Exhibition of PDMP for public and stakeholder consultation

January 2026 - February 2026

Preparation of Draft Master Plan.

Incorporation of comments and feedback from consultation.

March 2026

Submission to the Minister for consideration



Master Plan 2045

Vision

The Master Plan sets out our 20-year strategy to deliver our vision to be our nation's premier global gateway, connecting the world to Australia.

Statutory requirements

- The *Airports Act 1996* requires airports to prepare and regularly update an Airport Master Plan. The draft 2045 master plan must be submitted to the Minister no later than 31 March 2026.
- No change to existing curfew, aircraft movement limit of 80 per hour, noise sharing arrangements or regional airline access



Master Plan 2045

Contents

The Master Plan establishes a strategic framework for the delivery of key infrastructure required to facilitate forecast growth to 2045.

This includes the following plans:

- Airfield Development
- Terminal Development
- Ground Transport
- Utilities Development
- Commercial Development
- Airport Environment Strategy



Aviation Activity Forecasts

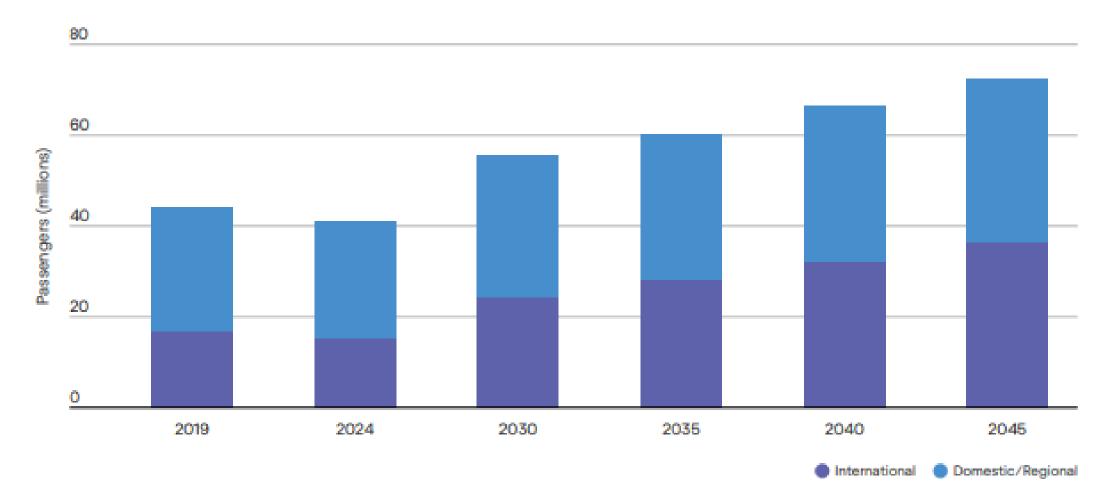
International movements and passenger forecasts expected to growth more rapidly than domestic

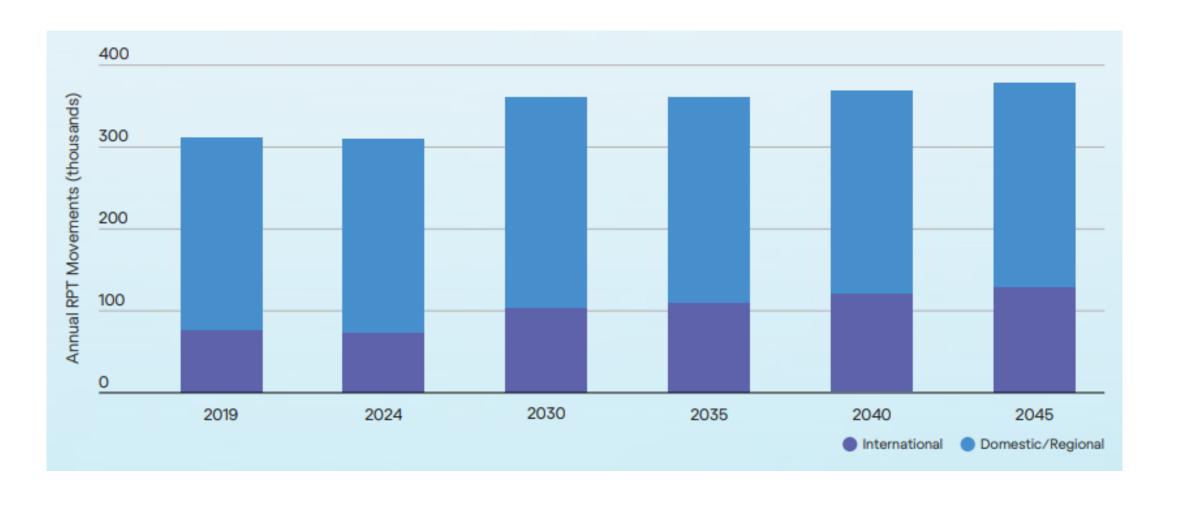
Historical and forecast growth in passengers (2019 to 2045)

Historical and forecast growth in flights (2019 to 2045)

	2024 pax (m)	Percentage of total %	2045 pax (m)	Percentage of total %	CAGR %
International	16.3	39.4	36.4	50.1	3.9
Domestic and Regional	25.1	60.6	36.2	49.9	1.8
Total	41.4	100	72,600,000	100	2.7

	2024	Percentage of total %	2045	Percentage of total %	Percentage of CAGR %
International	74,930	24.9	130,130	32.5	2.7
Domestic and Regional	212,245	70.4	254,870	63.8	1.7
Freight	12,235	4.1	10,848	2.7	(0.6)
GA/CA/other	1,909	0.6	4,156	1.0	3.8
Total	301,319	100.0	400,004	100.0	1.4







2045 T1 Terminal Development Plan

Key T1 Precinct development opportunities

A. Southern Terminal Expansion

 Additional aviation support (baggage, terminal, and bussing) and commercial facilities

B. Pier B South Extension

Expansion to accommodate additional aircraft capacity

C. South West Sector Activation

 Activation of existing layover bays to allow arrival and departure of passenger aircraft

D. City View Expansion

Expansion to accommodate additional seating, retail, food and beverage.
 Potential bussing and airline lounge

E. Northern Terminal Expansion

Expansion for additional aviation support (baggage, terminal, bussing)

Anticipated developments are subject to development and coordination with airlines.





2045 T2/T3 Terminal Development Plan

Key T2/T3 (Eastern Expansion Programme) Precinct development

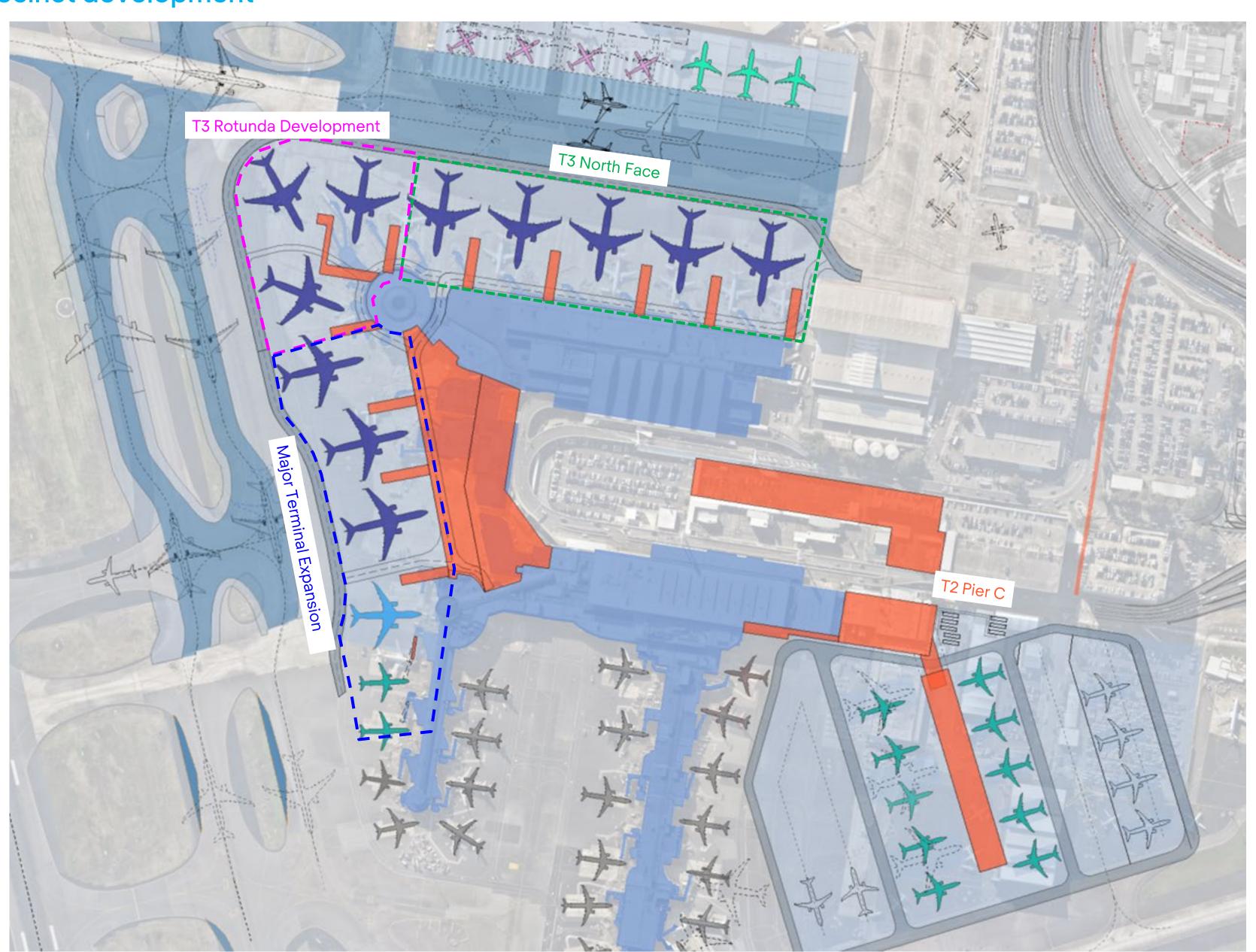
Major Terminal Expansion, Rotunda & T3 North Face

- 12x Code-E aircraft parking stands
- 12x Code-C contact
- ~20x non-contact
- Expansion and link between T2/T3, accommodating INT/DOM, gate lounges, passenger processing, retail, food and beverage, bussing, and airline lounges

T2 Pier C

- 10x Narrow Body Stands, positioned for future Contact
- Provision for 3x Code-E aircraft, positioned for future contact
- 3x narrow body remote stands





Airport Environment Strategy

- Key focus areas include:
 - Pollution management: improving air and water quality, managing noise, and reducing contamination risks
 - Flora, fauna and heritage: protecting and preserving flora, fauna and cultural heritage, including First Nations heritage
 - Sustainability: cutting emissions, conserving resources, and reducing waste
- Master Plan 2045 will include 30 targeted action plans to drive environmental improvements

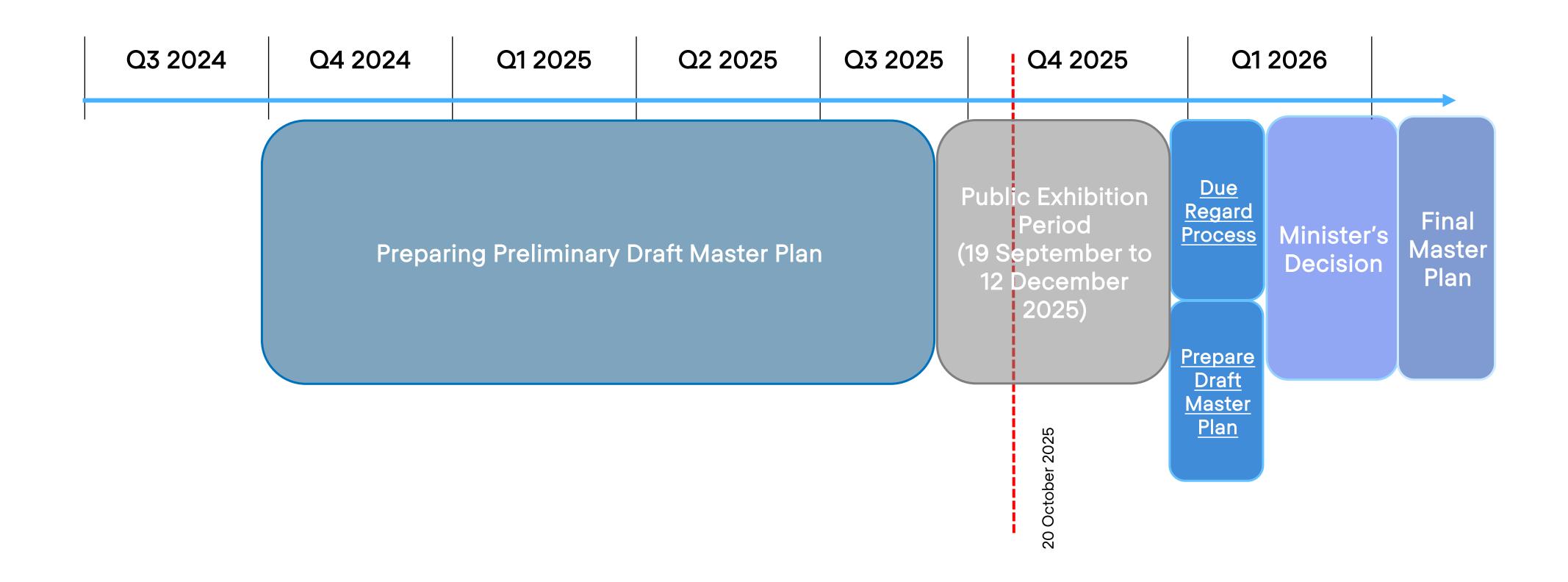


Airport Environment Strategy

- We are committed to net zero emissions by 2030 for our own operations. Steps include:
 - 100% renewable electricity from 2025
 - Energy efficiency upgrades, such as replacing our runway and car park lighting with power-saving light bulbs
 - Transition to electric vehicles and buses
- We're also supporting industry-wide changes like the increased use of Sustainable Aviation Fuel and more fuel-efficient aircraft.



Master Plan 2045 – Programme





Common questions/statements to date

- It's important to ensure aircraft noise is fairly shared in areas around Sydney Airport
- Why are flights, passengers and freight at Sydney Airport forecast to increase even after Western Sydney Airport opens?
- More needs to be done to increase travel to and from Sydney Airport by public and active transport
- What is Sydney Airport doing to reduce its carbon footprint?



Opportunities to provide feedback

Your feedback will help shape the future of Sydney Airport as we prepare our Master Plan 2045.

How we are letting people know

- We have sent copies of the community newsletter to 410,000 homes across Sydney.
- Advertisements in State, local and in language newspapers
- Email notification to stakeholder database
- Dedicated webpage with all details www.masterplan2045.com.au
- 12 Community information sessions being held between 11 October - 9 November 2025. Details on our website.

Share your feedback

- Email us: masterplan2045@syd.com.au
- Post:
 - MasterPlan 2045 submission
 - Sydney Airport Corporation Limited
 - Locked Bag 5000
 - Sydney International Airport NSW 2020
- Call us 1800 312 809
- www.masterplan2045.com.au/haveyour-say/
- Submissions are open until Friday 12 December 2025.



Facilitated Q&A

- Please add any questions using the Q&A function we will try to get through as many as possible.
- Questions we don't get to will be answered through an update to the MasterPlan2045 website



Reminder on opportunities to provide feedback

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Thank you.

