

HFL Board & Committee Fees from 12 April 2021**(Approved 30 03 21 by HFL Group Board)****Effective from 12 04 21****Fees are set in accordance with independent benchmarking advice**

ROLE	BAND	NUMBER
Group Chair, Vice Chair, Subsidiary Chair and Committee Chairs	£10,000-£20,000	5
Independent Non-Executive Director (with no portfolio)	£0,00-£9,999	1
Council Officers and Members are not paid for acting as an HFL Company Director	n/a	No fee
HFL Executive Directors do not receive an additional fee for acting as an HFL Company Director	n/a	No fee