



RUSS & DAUGHTERS

October 18, 2023

To Whom It May Concern,

We are reaching out to express our endorsement for the project proposed by Related Companies and Wynn Resorts. Our names are Niki Russ Federman and Josh Tupper, and we are the stewards of Russ & Daughters, the world-famous New York City food institution.

The Russ & Daughters story began over a century ago with a modest dream on the Lower East Side. The journey from that humble start to our presence at Hudson Yards has been nothing short of remarkable. Seeing our business thrive at Hudson Yards has not only been a validation of our family's dream and dedication, but also of New York City's incredible ability to evolve and flourish.

Being a part of Hudson Yards was, for us, a testament to the triumph of persistence, vision, and the enduring spirit of this city. We have celebrated every milestone alongside New York and have seen the city reinvent itself while staying true to its essence. And now, 109 years since our inception, we are filled with anticipation for the future of NYC and our place in it.

The proposition by Related Companies and Wynn Resorts to introduce a resort and the overall Hudson Yards West plan at Hudson Yards resonates with the transformative spirit we've witnessed in this previously underutilized area of the city. Due to the investment into this neighborhood, Hudson Yards has transformed into a dynamic and diverse destination. Given our experience with Related Companies, we believe that this collaboration with Wynn New York City will usher in a development that will positively impact the local community, welcome tourists from all over the world and create an economic engine that will enable our great city to thrive for years to come.

As stewards of a longstanding New York tradition, we are eager to see what the next chapter holds for our city and are thrilled at the prospect of being a part of it.

Warmly,

Niki Russ Federman

Josh Tupper