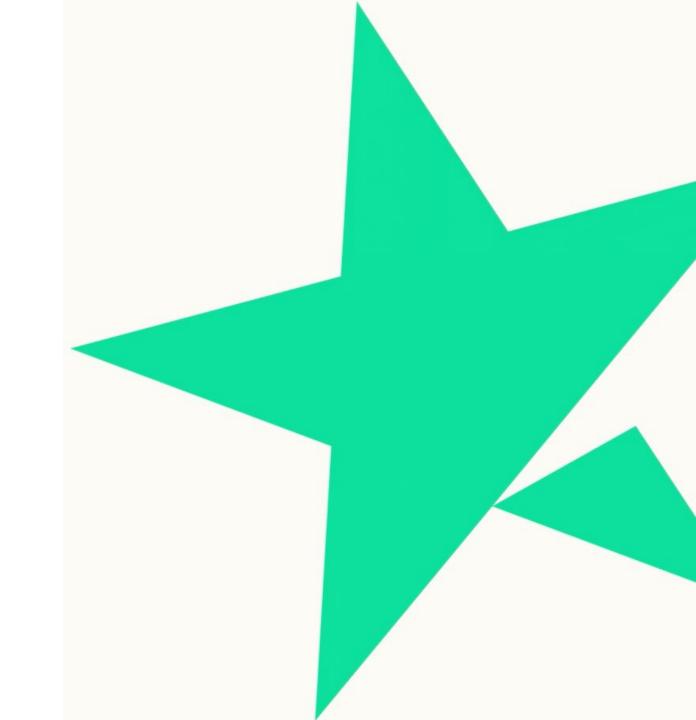


Trustpilot

Investor overview

January 2024



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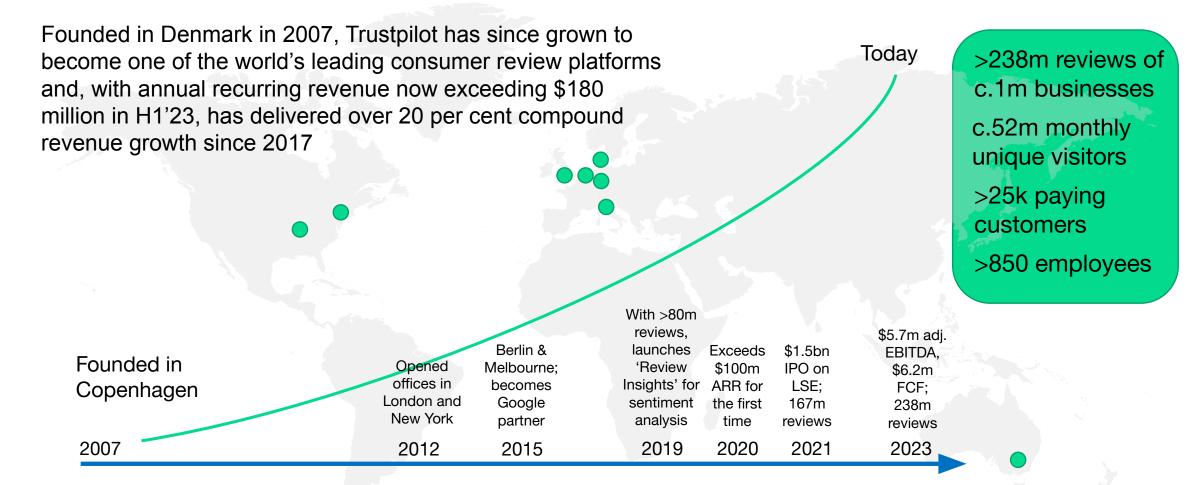
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Trustpilot – business overview



Trustpilot office locations: Copenhagen, London, New York, Denver, Amsterdam, Berlin, Milan, Melbourne



Trustpilot occupies a unique position in the internet economy

A public platform where consumers can leave reviews for businesses and businesses can respond to honest feedback. The platform is free to use and open to all businesses and consumers — yet independent of both — so every interaction on Trustpilot is transparent for all to see

- ☐ Our **Vision** is to be a universal symbol of trust
- Our **mission** is to be the most trusted and most used consumer review brand, globally
- Our **purpose** is to help people and businesses help each other because when they do, people benefit, businesses benefit, and tomorrow's society benefits too





Trustpilot B2B Value Proposition

Build trust, grow and improve your business.

Reach more customers, earn their trust and keep them loyal for life with the platform trusted by millions.

Build Trust

Strengthen your reputation by collecting and responding to relevant, trustworthy reviews with a platform used by millions of global consumers.

Grow

Expand your reach and acquire new customers cost-effectively with stars and review content proven to increase conversions throughout your buyer journey.

Improve

Turn feedback into growth with performance analytics and deep insights that help you better serve your customers, so you can continue to grow and drive loyalty.



The customer journey

I need to start earning trust

Begin collecting and responding to reviews with the platform used by millions of global consumers

I need to accelerate reach and reputation

Upgrade for more review invitations and access tools to help manage and amplify review content

I need to drive cost-efficient growth

Get complete access to showcasing tools proven to increase conversion.

See detailed insights into your reviews — and your competitors.

I need custom solutions that scale with my growing business

Scale your growth with multi-domain support, high volumes of invitations, customization options, and advanced insights

I need a sophisticated customer insights solution for my Enterprise

- SSO
- Premium support
- Generative Al
- Machine learning
- Enhanced security
- Full API access

Improve

Grow

Build Trust

Build trust, grow and improve your business.

Reach more customers, earn their trust and keep them loyal for life with the platform trusted by millions.



We monetise our platform via a freemium SaaS model

Standard Growth Scale **Enterprise** For growing businesses looking to For scaling businesses who want to For established businesses with a need For smaller businesses ready to expand maximize their performance with a high their brand reach and online presence convert more customers with review for custom, advanced features in a volume of reviews bespoke package content Pricing upon request From From From per domain per domain per domain per month per month per month Businesses choose the appropriate plan Enhance Connect Invite Convert and any add-on modules that align with their goals Product Location Value-based pricing reflects the number Insights Support of domains and estimated site traffic reviews reviews

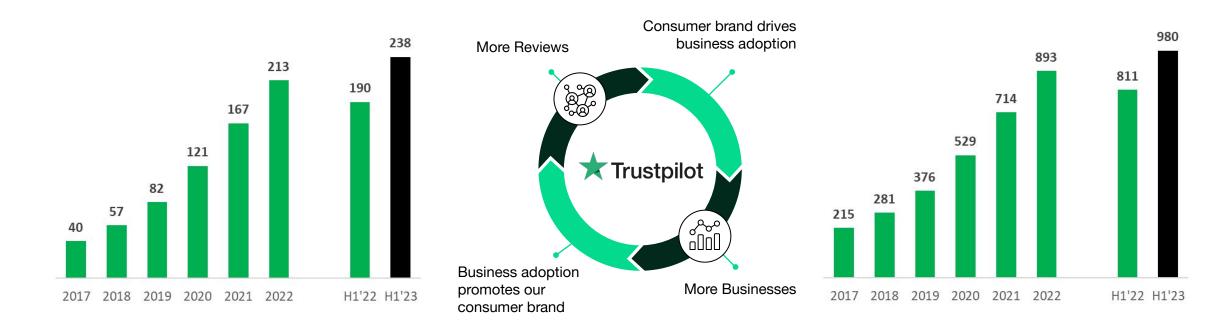
We are highly differentiated from competition



Our strong organic growth is underpinned by network effects

Trustpilot cumulative reviews (1) (m)

Total reviewed domains⁽²⁾ (000s)



c.15K new domains added to Trustpilot each month in H1'23

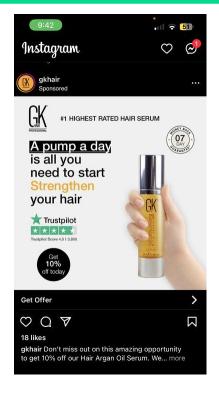
Source: Company data

⁽¹⁾ All submitted reviews (inclusive of reviews subsequently removed or deleted)

⁽²⁾ All reviewed domains (inclusive of domains subsequently removed from Trustpilot consumer site)

Our customers amplify our brand across all channels

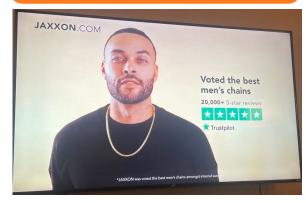
Online



Offline



TV, radio, podcasts



9bn

monthly TrustBox impressions (1)

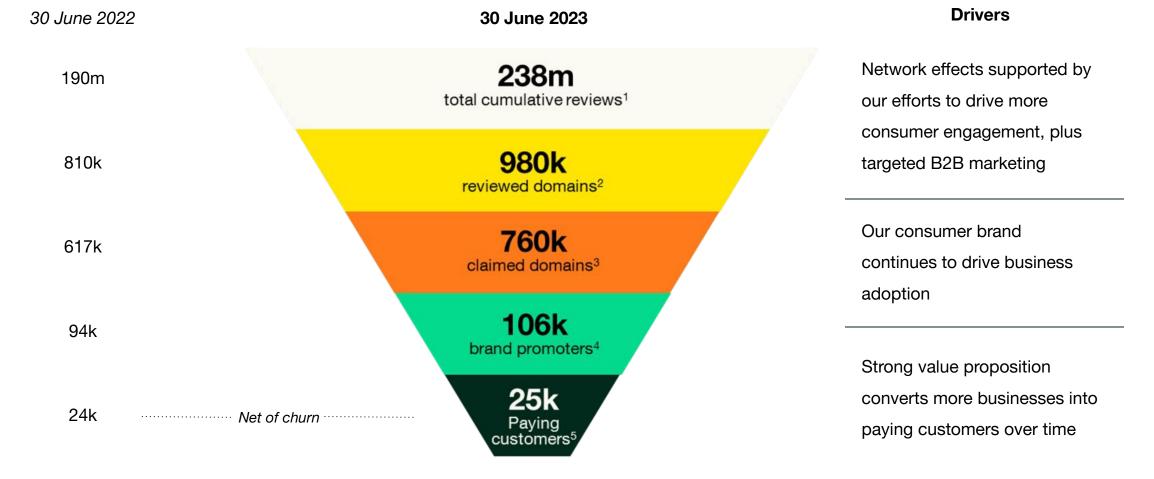
61m

monthly review invitations sent in H1'23 (2)

- 1. Monthly TrustBox impressions in H1'23. TrustBox Impressions is the number of customer webpage loads with an embedded TrustBox, but the consumer may not necessarily see the TrustBox
- 2. Review invitations in H1'23, Product feature that allows Trustpilot customers to invite their customers to leave a review on their Trustpilot company page



We have significant scale and momentum



Notes:

⁽¹⁾ All submitted reviews including reviews subsequently removed or deleted

⁽²⁾ All reviewed domains (inclusive of domains subsequently removed from Trustpilot consumer site)

⁽⁹⁾ Number of domains who have claimed their profile on Trustpilot and can access features like inviting customers to write reviews, replying to reviews, and being notified whenever someone writes a review

⁽⁴⁾ Monthly Active Domains, i.e. the number of domains that have claimed their profile on Trustpilot and have received an invited review or were the subject of a TrustBox impression during the month

⁽⁵⁾ Number of customers with a paid subscription for services on Trustpilot's platform

Our strategy to drive consumer & business adoption is working

Total cumulative reviews

238m

YoY +48m (+25%)

Review Invitations

61m

average per month

YoY +8m (+16%)

Reviewed domains

980k

YoY +170k (+21%)

TrustBox Impressions

9_{bn}

average per month

YoY +1bn (+15%)

Active domains

106k

average per month

YoY +12k (+13%)

Unique users

52m

average per month

YoY +11m (26%)



^{*} All percentage growth rates shown here represent H1'23 over H1'22 comparison.

We operate in multiple international markets, with significant opportunities for growth in Europe and North America

UK

Europe & RoW

North America

BOOKINGS

\$38m

+15%

ARR

\$72m

+15%

REVENUE

\$33m

+17%

BOOKINGS

\$39m

+21%

ARR

\$70m

+24%

REVENUE

\$33m

+24%

BOOKINGS

\$21m

+11%

ARR

\$38m

+11%

REVENUE

\$18m

+9%

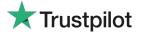
^{*} As at 30 June 2023. All percentage growth rates shown here represent a YoY comparison and are shown at constant currency

Our global addressable market is estimated at >\$50bn and growing

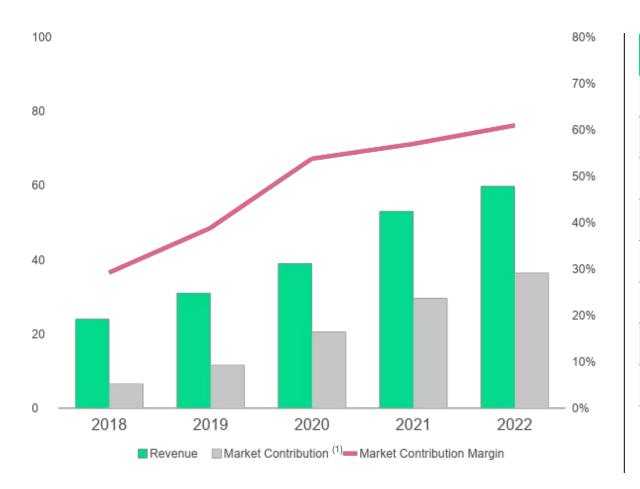


Note: Total Addressable Serviceable Market (SAM) refers to the total long-term addressable market opportunity available to Trustpilot within core geographies, industries and products assuming 100% penetration of addressable businesses and 56% conversion to paid customers

- Includes US and Canada
- 2. Includes UK, Jersey, Guernsey and Isle of Man



We are already highly profitable in the UK and the Group will deliver sustainable growth and software margins over the long-term

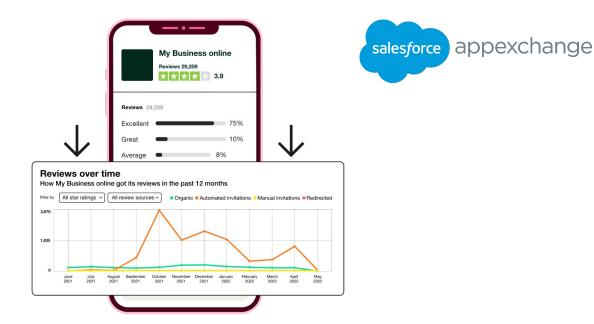


(\$m)					
	2018	2019	2020	2021	2022
Bookings	28	36	45	61	66
CC YoY Growth		33%	23%	27%	20%
Revenue	24	31	39	53	60
COS	5	5	6	9	9
Sales & Marketing	12	14	12	14	14
Market Contribution	7	12	21	30	36
Market Contribution %	29%	39%	54%	57%	61%

^{*} Market contribution is defined as Revenue minus Cost of Sales and Sales & Marketing

Driving new business and retention through innovation

- Adding and enhancing the features and functions within our products and platform
 - Single Sign-On for Enterprise
 - Iterable integration
 - Enhanced relevance sorting
 - New partner integration with Isendu
 - Trustscore forecasting
 - Enhanced Abusive Reporting Model
 - Apple login and sentiment breakdown by topic for iOS App
 - SalesForce integration launched in Q3





High retention is supported by innovation, upsell and pricing

2020	2021	2022	LTM H1-22	LTM H1-23	
83%	85%	86%	86%	85%	Gross dollar retention rate ⁽¹⁾
8%	14%	14%	14%	14%	+ Net expansion ⁽²⁾
91%	99%	100%	100%	99%	← Net dollar retention rate ⁽³⁾

Bookings by cohort and year (\$m)



Notes:



⁽¹⁾ Determined by taking retention bookings / contracts up for renewal, refers to US\$ amount rather than customer count and excludes up-and cross-selling (expansion) of existing customers

⁽²⁾ Calculated as net dollar retention rate – gross dollar retention rate

⁽³⁾ Determined by taking retention bookings / contracts up for renewal, refers to US\$ amount rather than customer count and includes up-and cross-selling (expansion) of existing customers

In H1'23 profitability was ahead of expectations

Revenue

+18%

\$85m (H1'22: \$73m) **ARR**

+17%

\$180m (H1'22: \$149m) **Bookings**

+16%

\$99m (H1'22: \$87m)

Adj. EBITDA

\$6m (H1'22: \$(9)m) Free cash flow

\$6m (H1'22: \$(13)m) **Net Cash**

\$83m (FY'22: \$74m)



^{*} All percentage growth rates shown here are at constant currency and represent a H1'23 over H1'22 comparison.

Capital allocation

Organic investment

- Scale efficiently
- Consumer and business engagement
- Content integrity
- Innovation to drive retention and upsell
- People and culture

M&A

- Accelerate product strategy
- Enter new or strengthen specific markets
- Rigorous returns criteria

Shareholder returns

 We are committed to returning excess capital, not required for other priorities, to shareholders



Trustpilot will maintain a strong balance sheet

Current trading and outlook

Current trading

- Strong first half performance
 - Profitability earlier than forecast
 - Trends on new business and retention bookings improved in Q2
 - This positive trend has continued into Q3

FY23 outlook

- Maintain mid-teens constant currency revenue growth
- With further operating leverage in H2, we expect adj. EBITDA (before capitalising commissions) will exceed the current range of market expectations
- Board remains confident in the business delivering sustainable growth and operating leverage over the long-term, and in the significant and growing long-term market opportunity

We have good visibility over recurring revenue, delivering profitable growth, and a strengthening balance sheet



Resilient revenue growth

\$180m ARR⁽¹⁾



Underpinned by Network effects



Ahead on profitability

\$6m adj. EBITDA

99%

Net Dollar Retention Rate⁽²⁾

>80%

Fully Loaded Gross Margin⁽³⁾⁽⁴⁾



Strong balance sheet

\$83m net Cash



Clear capital allocation policy

- 1. As of June 30, 2023.
- LTM as of June 30, 2023.
- 3. "Fully loaded" gross margin defined as revenue less cost of sales, where cost of sales equals the sum of network costs, retention costs, and support costs.
- As of June 30, 2023.

Appendix

Cost Reconciliation (non-IFRS)

FY-21

\$m	Reported	D&A	SBC	Other Operating Income	Transaction costs	Restructuring Costs	Non-IFRS
Sales & Marketing	(46.2)	_	_	-	_	-	(46.2)
Tech & Content	(33.8)	2.7	_	0.6	_	_	(30.5)
General & Administrative	(51.6)	5.6	10.0	_	9.8	_	(26.2)
Other Operating Income	0.6	_	_	(0.6)	_	_	_

FY-22

\$m	Reported	D&A	SBC	Other Operating Income	Transaction costs	Restructuring Costs	Non-IFRS
Sales & Marketing	(58.5)	_	_	0.0	_	_	(58.5)
Tech & Content	(41.1)	2.6	_	0.7	_	_	(37.8)
General & Administrative	(39.2)	4.7	4.2	0.1	_	_	(30.2)
Other Operating Income	0.8	_	_	(0.8)	_	_	_

^{*} Non-IFRS figures exclude depreciation & amortisation, non-recurring transaction costs, and share-based compensation.

Adjusted EBITDA reconciliation

Full Year Results

(\$m)	FY22	FY21
Operating Loss	(16.0)	(24.2)
Depreciation and amortisation	7.4	8.2
EBITDA	(8.6)	(15.9)
Non-recurring transaction costs	0.0	9.8
Share-based payments	4.2	10.0
Adjusted EBITDA	(4.4)	3.9

Half Year Results

(\$m)	H1-21 Unaudited	H2-21	H1-22	H2-22
Operating Loss	(15.4)	(8.7)	(10.4)	(5.6)
Depreciation and amortisation	3.9	4.4	3.8	3.6
EBITDA	(11.6)	(4.3)	(6.6)	(2.0)
Non-recurring transaction costs	9.8	0.0	0.0	0.0
Share-based payments	5.5	4.5	1.2	3.1
Adjusted EBITDA	3.8	0.1	(5.4)	1.0

IFRS Income Statement

(\$m)	FY22	FY21	(+/-) % actual	(+/-) % constant currency
Revenue	148.9	131.4	13 %	23 %
Cost of sales	(26.9)	(24.7)	9 %	19 %
Gross profit	122.0	106.8	14 %	24 %
Sales and marketing	(58.5)	(46.1)	27 %	37 %
Technology and content	(41.1)	(33.8)	22 %	35 %
General and administrative	(39.2)	(51.6)	(24) %	(16) %
Other operating income	0.8	0.6	40 %	57 %
Operating loss	(16.0)	(24.2)	(34) %	(23) %
Financial income/(expense)	0.9	(2.5)	NM	NM
Loss before tax	(15.0)	(26.6)	(43) %	(35) %
Income tax credit	0.4	0.7	(44) %	(28) %
Loss for the year	(14.6)	(25.9)	(43) %	(36) %

IFRS Balance Sheet

	_	_	_
А	S	а	t

Non current assets 36.8 22.8 Trade receivables 8.3 6.2 Cash and cash equivalents 73.5 93.2 Other current assets 6.3 6.9 Total assets 124.8 129.0 Trade and other payables 20.9 27.7 Contract liabilities 32.2 27.6 Other liabilities 25.8 14.2 Total equity 45.8 59.5			
Trade receivables 8.3 6.2 Cash and cash equivalents 73.5 93.2 Other current assets 6.3 6.9 Total assets 124.8 129.0 Trade and other payables 20.9 27.7 Contract liabilities 32.2 27.6 Other liabilities 25.8 14.2 Total equity 45.8 59.5	(\$m)	December 31 2022	December 31 2021
Cash and cash equivalents 73.5 93.2 Other current assets 6.3 6.9 Total assets 124.8 129.0 Trade and other payables 20.9 27.7 Contract liabilities 32.2 27.6 Other liabilities 25.8 14.2 Total equity 45.8 59.5	Non current assets	36.8	22.8
Other current assets 6.3 6.9 Total assets 124.8 129.0 Trade and other payables 20.9 27.7 Contract liabilities 32.2 27.6 Other liabilities 25.8 14.2 Total equity 45.8 59.5	Trade receivables	8.3	6.2
Total assets 124.8 129.0 Trade and other payables 20.9 27.7 Contract liabilities 32.2 27.6 Other liabilities 25.8 14.2 Total equity 45.8 59.5	Cash and cash equivalents	73.5	93.2
Trade and other payables 20.9 27.7 Contract liabilities 32.2 27.6 Other liabilities 25.8 14.2 Total equity 45.8 59.5	Other current assets	6.3	6.9
Contract liabilities 32.2 27.6 Other liabilities 25.8 14.2 Total equity 45.8 59.5	Total assets	124.8	129.0
Contract liabilities 32.2 27.6 Other liabilities 25.8 14.2 Total equity 45.8 59.5			
Other liabilities 25.8 14.2 Total equity 45.8 59.5	Trade and other payables	20.9	27.7
Total equity 45.8 59.5	Contract liabilities	32.2	27.6
	Other liabilities	25.8	14.2
Total equity and liabilities 124.8 129.0	Total equity	45.8	59.5
	Total equity and liabilities	124.8	129.0

IFRS Cash Flow

(\$m)	FY22	FY21
Loss for the period	(14.6)	(25.9)
Adjustments to operating cash flows	11.9	16.4
Changes in net working capital	0.9	6.0
Interests received	0.0	0.0
Interests paid	(1.5)	(2.4)
Income taxes paid	0.7	0.4
Net cash flow from operating activities	(2.7)	(5.4)
Purchase of property, plant and equipment	(3.7)	(0.4)
Payments for intangible asset development	(3.7)	(3.8)
Net cash flow from investing activities	(7.4)	(4.2)
Principal elements of lease payments	(3.2)	(4.5)
Repayment of borrowings	_	(13.0)
Proceeds from share issue	1.3	73.9
Net cash flow from financing activities	(1.9)	56.4
Net cash flow for the period	(12.0)	46.7
Cash and cash equivalents, beginning of the period	93.2	50.4
Effects of exchange rate changes on cash and cash equivalents	(7.7)	(4.0)
Cash and cash equivalents at end of the period	73.5	93.2



FX translation

€/£ (2%)
(2%)
(- / - /
7%
€/£
(5%)
7%

Note:



⁽¹⁾ Period average rates shown here represent the average reported rates of all months in the period.

Financial glossary

ACV Annual Contract Value

Adj. EBITDA EBITDA (earnings before interest, tax, depreciation, amortisation) adjusted to exclude share-based compensation, including associated cash settled social security costs, non-recurring transaction costs such as those related to IPO preparation and restructuring costs, which relate to one-time costs associated with a material organisational change such as severance payments.

ARR Annual recurring revenue. ARR represents the annual value of subscription contracts measured on the final day of a reporting period, and is calculated as Monthly Recurring Revenue multiplied by 12

Bookings The annual contract value of contracts signed in a given period. Nearly all are 12 months in duration but in the rare case a contract exceeds 12 months the value reported is only the 12 month equivalent

CAC Customer Acquisition Cost. Includes Sales and Marketing costs in a given period

CAC per customer Sales and Marketing Costs divided by number of new customers

Cost of sales Includes network operating costs and the costs incurred to onboard, support, retain and upsell customers

Lifetime Value ((Average New Customer ACV * Gross Margin) / Gross Value Churn). Excludes upsell and cross-sell.

LTM Gross Dollar Retention Rate Determined by taking retention bookings divided by contracts up for renewal. Refers to US\$ amount rather than customer count and excludes up-and cross-selling (expansion) of existing customers

LTM Net Dollar Retention Rate Annual contract value of all subscription renewals in the last twelve months divided by the annual contract value of subscriptions expiring in the last twelve months. LTM Net dollar retention includes the total value of subscriptions with existing Subscribing Customers, and includes any expansion of contract value with existing Subscribing Customers through upsell, cross-sell, price expansion or winback. Twelve months of data is used as nearly all subscriptions are twelve months in duration, ensuring the appropriate alignment of renewal activities.

LTV/CAC Lifetime Value ((Average New Customer ACV * Gross Margin) / Gross Value Churn) / Customer Acquisition Costs (Sales and Marketing Costs / # new customers). Excludes upsell and cross-sell.

Net expansion Calculated as net dollar retention rate minus gross dollar retention rate

Revenue Recognised revenue, software subscriptions are amortised over the term of the contract



Operational glossary

Active domains Number of domains that have claimed their profile on Trustpilot and have received an invited review or were the subject of a TrustBox impression during the month

Claimed domains Number of domains who have claimed their profile on Trustpilot and can access features like inviting customers to write reviews, replying to reviews, and being notified whenever someone writes a review

Domains with reviews All reviewed domains (inclusive of domains subsequently removed from Trustpilot consumer site)

Google search results / impressions Number of times that a link to a Trustpilot page has been returned in response to a Google search, on any page of the search results

Reviewed domains All reviewed domains (inclusive of domains subsequently removed from Trustpilot consumer site)

Review invitations Product feature that allows Trustpilot customers to invite their customers to leave a review on their Trustpilot company page

TrustBox impressions The number of customer webpage loads with an embedded TrustBox, but the consumer does not necessarily see the TrustBox

Unprompted reviews Consumers reviewing a business without being invited or prompted to do so