

**Proxy and voting instructions form**

for the annual general meeting of shareholders (the **General Meeting**) of Universal Music Group N.V. (the **Company**) to be held on Wednesday, May 13, 2026, at 2:00 p.m. CEST at Felix Meritis, Keizersgracht 324, 1016 EZ Amsterdam, the Netherlands.

The undersigned:

Name	
Address	
Postal code and city	
Country	
Number of shares <sup>1</sup> (the <b>Shares</b> )	

hereinafter referred to as the **Shareholder**, hereby grants a power of attorney to:

- the following third party:

Name	
Address	
Postal code and city	
Country	

**OR**

- Mr. D.J. Smit, civil law notary at Freshfields LLP in Amsterdam (with the right of substitution to his substitute, (deputy) civil law notary)

to represent it at the annual General Meeting and to address the General Meeting and exercise the voting rights attached to the Shares in the manner set out below under 'Voting instructions' on its behalf. If no specific voting instructions are given to the attorney in respect of one or more of the voting items on the agenda, the attorney shall exercise his/her discretion as to whether and how to exercise the voting rights attached to the Shares.

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<sup>1</sup> Please include the number of Shares held on the record date, i.e., Wednesday, April 15, 2026, after the processing of all entries and deletions on that date, with which the Shareholder wishes to be represented and vote at the annual General Meeting.



UNIVERSAL MUSIC GROUP

### Voting instructions

Agenda item (voting items only)		For	Against	Abstain
3.	Advisory vote on the 2025 remuneration report	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4.	Adoption of the 2025 financial statements	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
5.b	Adoption of the dividend proposal	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
6.a.	Discharge of the Executive Directors	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
6.b.	Discharge of the Non-Executive Directors	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
7.	Reappointment of Vincent Vallejo as Executive Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
8.a.	Reappointment of Nicole Avant as Non-Executive Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
8.b.	Reappointment of Margaret Frerejean-Taittinger as Non-Executive Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
8.c.	Reappointment of Mandy Ginsberg as Non-Executive Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
8.d.	Reappointment of Cathia Lawson-Hall as Non-Executive Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
8.e.	Reappointment of James Mitchell as Non-Executive Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
8.f.	Reappointment of Eric Sprunk as Non-Executive Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
9.a.	Authorization of the Board as the competent body to repurchase Shares	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
9.b.	Cancellation of Shares	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
10.	Reappointment of the external auditor to issue an independent auditor's opinion on the 2026 and 2027 financial statements	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>



Signature: \_\_\_\_\_  
Place: \_\_\_\_\_  
Date: \_\_\_\_\_

This proxy and voting instructions form must be received by the Corporate Broking team of ABN AMRO Bank N.V. via email at [ava@nl.abnamro.com](mailto:ava@nl.abnamro.com) by no later than on Wednesday, May 6, 2026, at 5:30 p.m. CEST and must be accompanied by the registration confirmation, as referred to in the Notice convening the annual General Meeting under 'Registration procedure'.

For further information, please visit the Company's website at <https://investors.universalmusic.com/> or contact Investor Relations via email at [investorrelations@umusic.com](mailto:investorrelations@umusic.com).

This power of attorney is governed by the laws of the Netherlands.