July 6, 2015

# Financial Technology Partners LP FTP Securities LLC

**Transaction Profile:** 





for an enterprise value of \$890 million

Courtesy of:



The Only Investment Bank Focused Exclusively on Financial Technology

www.ftpartners.com



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#### **Table of Contents**

I.	Transaction Overview	3
II.	Company Overview: Xoom	6
III.	Company Overview: PayPal	. 20
IV.	Industry Trends	30
V.	Selected Money Transfer Transactions	. 38
VI.	Selected Public Comparables	45
VII.	Transaction Profiles	48
	A. PayPal Acquires Paydiant	
	B. PayPal Acquires Braintree	
VIII	Overview of FT Partners	58



I. Transaction Overview





#### **Transaction Overview**

PayPal's
purchase price
per share of \$25
for Xoom
represents a 21%
premium to
Xoom's July 1,
2015 closing
price and a 32%
premium to its
three month
volume-weighted
average price



On September 30, 2014 eBay announced plans to spin off PayPal – eBay and PayPal will officially be two separate entities trading on the NASDAQ under the tickers EBAY and PYPL on July 20, 2015



#### **Transaction Overview**

- On July 1, 2015, PayPal and Xoom announced a definitive agreement under which PayPal will acquire Xoom for an enterprise value of approximately \$890 mm
  - PayPal will pay \$25 per share for Xoom, representing a 32% premium over Xoom's three month volume-weighted average price
  - PayPal intends to fund the acquisition with cash on its balance sheet
- The transaction was unanimously approved by both Companies' Boards of Directors
- Due to one-time integration costs, the completion of the transaction is expected to be slightly dilutive to PayPal's non-GAAP EPS for FY2016
- The deal is expected to close in the fourth quarter of 2015; upon closing, Xoom will operate as a separate service within PayPal
- The closing is subject to customary conditions as well as the receipt of certain consent relating to Xoom's money transmitter licenses

#### **Xoom Key Transaction Values & Metrics**

Purchase Price per Share	\$25	
Transaction Market Value	\$1,054 mm	
Transaction Enterprise Value	\$890 mm	
Revenue (LTM 03/31/15)	\$168 mm	
Adjusted EBITDA (2) (LTM 03/31/15)	\$20 mm	
Net Income (LTM 03/31/15)	(\$27) mm	
Adjusted Net Income (3) (LTM 03/31/15)	\$4 mm	

#### **Transaction Rationale**

- The expected strategic benefits of the transaction include:
  - Broadens PayPal's consumer offering to its 68 million active US customers by cross-selling Xoom's services
  - Accelerates time-to-market: Xoom's proprietary and fast "funds-out" network enables PayPal to enter this growing marketplace with a leading technology solution with a strong presence in key international markets
  - Enables PayPal's expansion in markets that Xoom has a strong presence in such as Mexico, India, the Philippines, China and Brazil
  - Allows Xoom to expand its portfolio of sendmarkets by leveraging PayPal's wider international network
  - Delivers a strong technology platform

#### **Key Transaction Multiples**

	LTM 03/31/15	FY2015E <sup>(1)</sup>	FY 2016 <sup>(1)</sup>
EV / Revenue	5.3x	4.6x	3.8x
EV / EBITDA	44.5x	36.5x	26.4x
Adjusted Net Income Multiple	222.5x	54.7x	35.0x

Source: Company press releases, SEC filings, Capital IQ.

- Based on consensus estimates.
- (2) Adjusted EBITDA defined as earnings before interest, taxes, depreciation, amortization, stock-based compensation and BEC fraud loss.
- (3) Adjusted Net Income does not take into account a \$31 mm loss from fraudulent employee impersonation in 2014.



#### **Deal Commentary**



Dan Schulman President, PayPal "Expanding into international money transfer and remittances aligns with our strategic vision to democratize the movement and management of money. Acquiring Xoom allows PayPal to offer a broader range of services to our global customer base, increase customer engagement and enter an important and growing adjacent marketplace. Xoom's presence in 37 countries – in particular, Mexico, India, the Philippines, China and Brazil – will help us accelerate our expansion in these important markets."

"Becoming part of PayPal represents an exciting new chapter for Xoom, which will help accelerate our time-to-market in unserved geographies and expand the ways we can innovate for customers. Being part of a larger, global organization will help us deliver the best possible experience to our customers, while maximizing value for our shareholders."





"PayPal unveiled its plans to buy money-transfer company Xoom on Wednesday, keeping up PayPal's effort to touch just about every aspect of the digital payments world. The deal, with an enterprise value of \$890 million, will expand PayPal's global money-transfer services, likely giving PayPal's 165 million worldwide active consumers more options to send and receive money across international borders using Xoom's services on their smartphones and personal computers... Xoom should become yet another weapon in PayPal's growing arsenal, as PayPal works to keep up its position as a leading player in the increasingly competitive space of digital and mobile payments."

"The move will strengthen PayPal's international business, giving it access to Xoom's 1.3 million active U.S. customers that sent about \$7 billion in the 12 months ending on March 31 to people in 37 countries. PayPal, which has been looking to accelerate its global growth and has about 68 million active users, said that the move will help them particularly in emerging markets like India and China, which Schulman highlighted as key territories for the company at recent investor and media events."





**II.** Company Overview: Xoom





#### **Xoom: Company Overview**

	Xoom Overview
CEO:	John Kunze
Founded:	2001
Headquarters:	San Francisco, CA
Ticker:	XOOM
Employees:	295

- Xoom Corporation is a prominent digital money transfer provider that targets consumers who need to transfer money from the US to any of 33 countries
  - The Company serves people in the United States that need to make payments or reload mobile phones for their friends and family in another country
  - Primary countries served by Xoom include China, India, Mexico and the Philippines among others
- Xoom provides its platform through desktops, its mobile site and mobile app
- The Company has offices in San Francisco and Guatemala

#### **Product Features**



**Transparent Costs –** Low fees and locked-in exchange rates allow customers to know the amount each transaction will cost them before they execute them



**Text Updates** – Text message updates keep the user in the loop about each transfer, giving them peace of mind throughout the process



**Mobile Platform** – Mobile app and website allow users to send money at home or on the go quickly and easily



Pay Bills – Xoom now offers remote bill payment in Mexico and Central America for electricity, phone, gas and more



**Phone Reload –** Reload prepaid phones in moments from anywhere at anytime

# Europe, Oceania & North America Asia Latin America & Caribbean

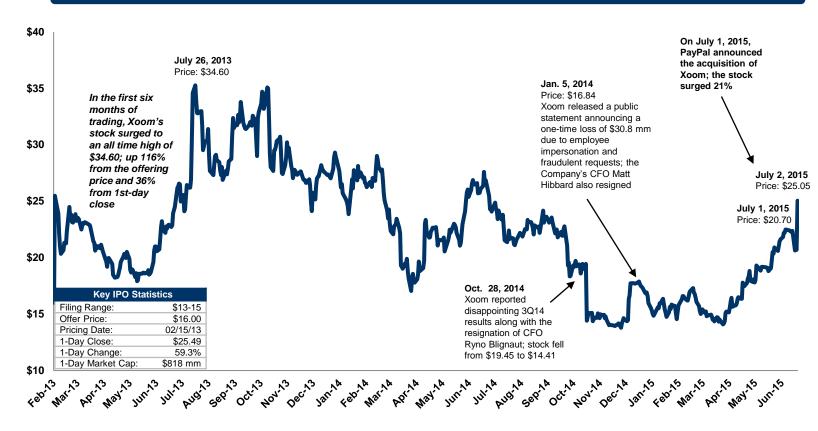
**Countries Served** 





**Xoom: Stock Price Performance Since IPO** 

#### Stock Price Performance Since IPO (NASDAQ: XOOM)



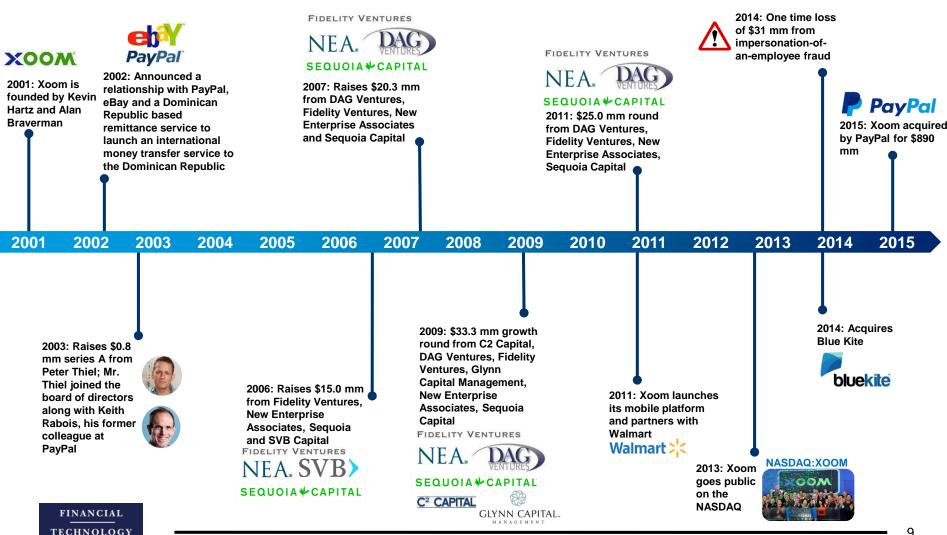




**PARTNERS** 

### PayPal PayPal Acquires Xoom for \$890 mm

**Xoom: Company Timeline** 





#### **Xoom: Management Team**

- management i	
<b>John Kunze</b> President, Chief Executive Officer	<ul> <li>Joined Xoom as a director in 2004; was named CEO of Xoom in 2006</li> <li>Prior to Xoom, John was President, CEO and Board Member at Plumtree Software, an enterprise software solutions provider</li> </ul>
Ryno Blignaut Chief Financial Officer and Chief Risk Officer	<ul> <li>Re-joined Xoom in January 2015 as Acting Chief Financial Officer and Chief Risk Officer</li> <li>Prior to joining Xoom, Ryno worked as a financial regulation consultant with RSM Robson Rhodes LLP, an accounting firm; he also served as Head of Finance for PayPal UK from 2002-2003</li> </ul>
<b>Julian King</b> SVP of Marketing and Corp Dev	<ul> <li>Leads the Company's marketing, advertising, public relations, business development and strategies</li> <li>Prior to joining Xoom, Julian was VP of Marketing and Products at Earthlink for the PeoplePC Online business</li> </ul>
Christopher Ferro VP and General Counsel	<ul> <li>Prior to joining Xoom in 2008, Christopher was Senior Counsel at PayPal Inc; he was the second lawyer hired at PayPal in 2001</li> <li>Practiced law at two firms in New York before working for PayPal and Xoom</li> </ul>
Frank Walter VP of Operations	<ul> <li>Vice President of Operations at Xoom since 2009, runs customer operations, network operations and contact centers</li> <li>Prior to joining Xoom, Frank held various operational leadership roles at AT&amp;T, Good Technology / Motorola and VCA Antech / Eklin Medical Systems</li> </ul>
Joseph Raymond VP of Product Development	<ul> <li>Named Vice President of Product Development in 2011, and is responsible for delivering relevant and usable online and mobile solutions</li> <li>Joseph was previously a Director of Retail Business at Cafepress.com and VP of User apps at Pay by Touch</li> </ul>



- Joined Xoom in 2006 and is Vice President of Development, responsible for software development and quality assurance
- Before joining Xoom, Ramsey worked for Inovis, where he worked on Catalogue, a large B2B product synchronization solution for retailers





#### **Xoom: Competitive Strengths**

### Compelling Value Proposition

- Xoom provides significant value to its customers through a unique combination of convenience, speed and cost-effective pricing of its services
- Business model innovations result in cost advantages that benefit customers in the form of cost-effective fees

#### Proprietary Risk Management System

- Xoom's proprietary risk management system serves as the backbone of its technology platform, balancing a low-friction customer experience with low transaction loss rates, which have been 35 basis points or lower as a percentage of gross sending volume on an annual basis since 2010
- The Company's risk management system has been developed from the ground up and refined over ten years through continuous innovation

#### Online Origination Affords Valuable Customer Insight

- Xoom's customers initiate money transfers online or through mobile devices and usually connect their bank accounts
- This creates a body of digital, transaction-related data that enables the Company to gather deep insight into repeat customer behavior, including expected funding methods, transfer frequency and disbursement preferences

#### **Marketing Expertise**

 Xoom's marketing campaigns include advertising on television stations and websites frequented by immigrant communities and ongoing incentive trial campaigns where the Company provides rewards to customers for trying the service

## Established Global Disbursement Capabilities

- Xoom has a global disbursement network with major banks and leading retailers; enables the Company to more effectively acquire new customers through co-branded marketing campaigns in the United States
- As number of customers and recipients on platform increases, Xoom provides greater value to disbursement partners, which in turn allows the Company to further expand and develop its disbursement network, bringing in more customers





### xoom

#### **Xoom: Growth Strategy**

<b>Attract and Retain</b>				
Customers in the				
<b>Markets the Company</b>				
<b>Currently Serves</b>				

**Optimize Marketing** Investment

- Xoom marketing initiatives include offline and online media campaigns customized to the countries and demographics the Company serves
- Examples include advertising on television stations popular with, as well as websites frequented by, immigrant communities, as well as ongoing incentive trial campaigns where the Company provides rewards to new customers
- **Enhance Services** and Overall Customer Experience
- Xoom is committed to enhancing its services and developing new capabilities to improve customer experience and build loyalty
- For example, in December 2011, the Company optimized its "2-Click Quick Send" feature that allows repeat customers to submit transfers in one minute; approximately 80% of transactions submitted by repeat customers use this feature

#### **Expand** and **Enhance Mobile Capabilities**

- Xoom launched its mobile strategy in November 2011
- During the guarter ended March 31, 2015, 60% of the Company's transactions were sent via mobile devices
- The Company will continue to optimize its services for mobile devices to capitalize on the growing trend in mobile transfers

#### **Establish New** Partnerships and **Improve Current Partnerships**

**Expand Marketing Partnerships** 

- Xoom will continue to establish new marketing partnerships to improve awareness of its money transfer services with potential customers
- In November 2011, the Company announced a partnership with Walmart.com, however, after 2.5 years decided to wind down the co-branded site because of immaterial results

#### **Expand and Improve** Disbursement Network

- By increasing the number of partners and improving the quality of service from existing partners, Xoom believes it can increase relevance of the service and improve the value proposition
- In April 2012, added Elektra, a leading retailer that provides a large cash pick-up network in Mexico, as a new disbursement partner; this materially increased the number of new customers sending to Mexico

#### **Expand into New International Markets**

**New Origination** Markets

- Xoom is continuing to explore potential new originating countries such as Canada, the United Kingdom and other developed countries throughout Western Europe
- Attractive origination markets are those with mature regulatory and compliance systems, high median income levels and significant immigrant populations that could benefit from the Company's services

#### **New Recipient** Markets

■ Xoom is exploring market entry opportunities in regions with significant incoming money transfer volumes, such as Eastern Europe, North Africa, South Korea and Vietnam



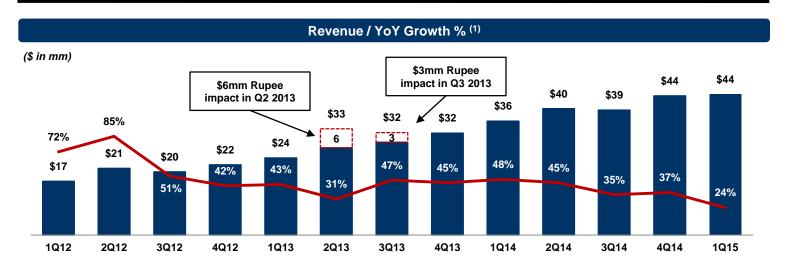


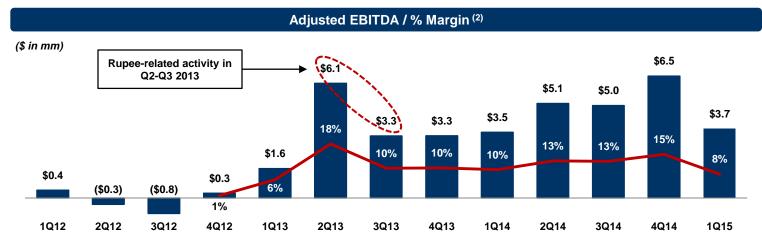
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**Xoom: Selected Business / Financial Metrics** 

India represents Xoom's largest receiving country so the Company has significant exposure to large moves in the Indian Rupee

The Company specifically called out the impact from the Rupee in 2Q13 and 3Q13





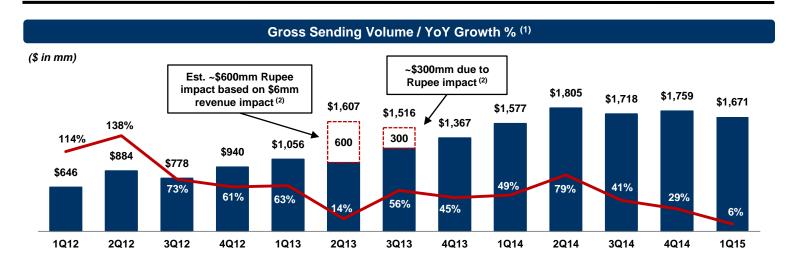


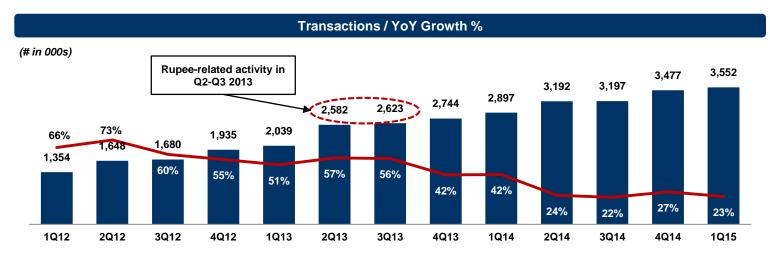
YoY growth percentage adjusted to remove affect of Rupee.

Adjusted EBITDA defined as earnings before interest, taxes, depreciation, amortization, stock-based compensation and BEC fraud loss.



#### **Xoom: Selected Business / Financial Metrics (cont.)**







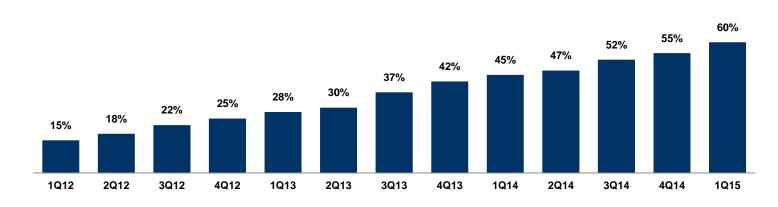
YoY growth percentage adjusted to remove affect of Rupee.



**Xoom: Selected Business / Financial Metrics (cont.)** 



#### **Mobile (% of Transactions)**

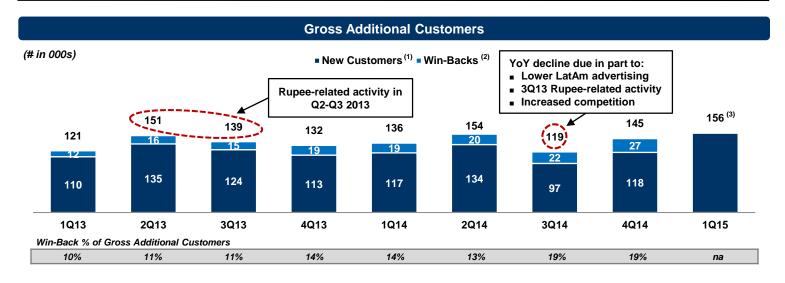




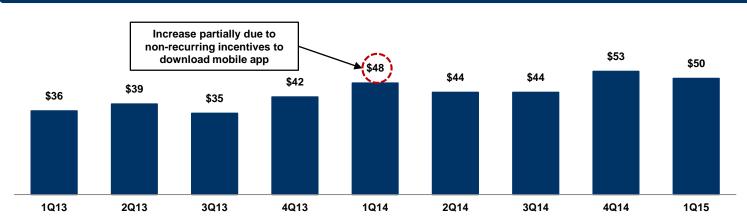


**Xoom: Selected Business / Financial Metrics (cont.)** 

Xoom's management considers Gross Additional Customers a key driver of business growth and revenue







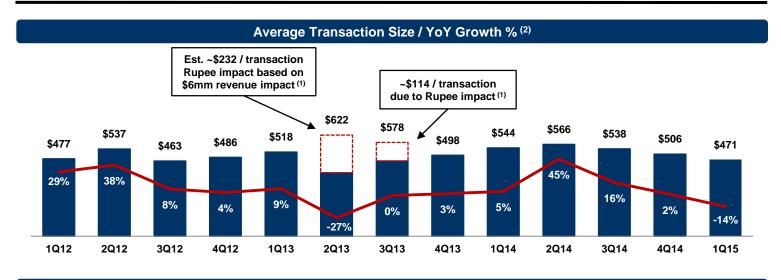


Source: SEC filings and earnings press release.

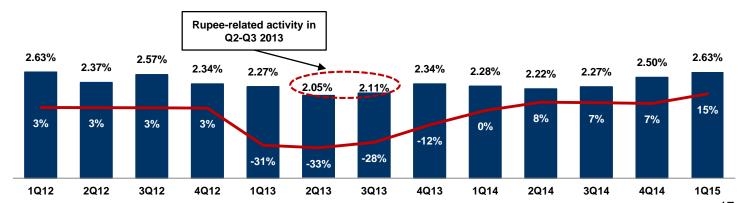
- (1) Reflects new customers added who have transacted at least once during a given period.
- (2) Previously inactive customers who transacted at least once and then returned to transact for the first time in more than twelve months.
- (3) Starting in 1Q15, Xoom no longer provides metrics for new / win-back customers; the Company only releases gross additional customers in aggregate.



**Xoom: Selected Business / Financial Metrics (cont.)** 









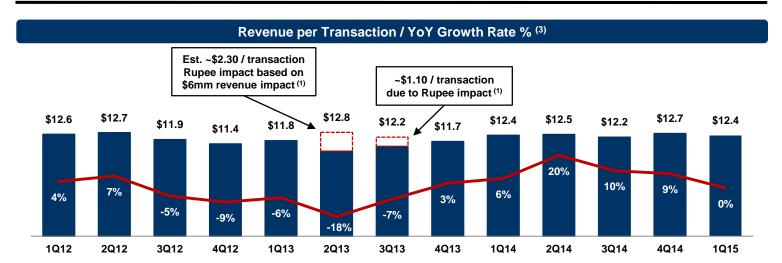
Source: SEC filings and earnings press release.

YoY growth percentage adjusted to remove affect of Rupee.

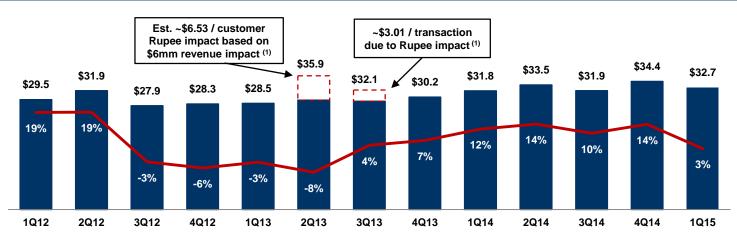
<sup>(1)</sup> Based on management commentary on 3Q14 earnings call that \$3 mm revenue impact in 3Q13 corresponded to \$300mm GSV impact.



**Xoom: Selected Business / Financial Metrics (cont.)** 









Source: SEC filings and earnings press release.

<sup>(1)</sup> Based on management commentary on 3Q14 earnings call that \$3 mm revenue impact in 3Q13 corresponded to \$300mm GSV impact.

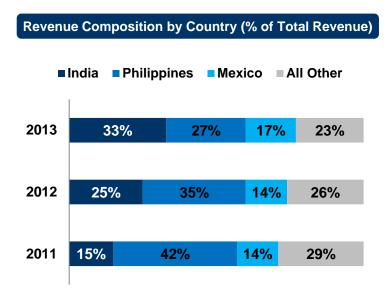
<sup>(2)</sup> Reflects customers who have sent at least one transaction during the last twelve month trailing period.

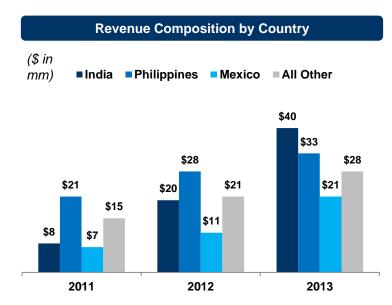
<sup>(3)</sup> YoY Growth percentage adjusted to remove affect of Rupee.



**Xoom: Revenue Concentration** 

- Over the past 4 years, Xoom's revenue composition has become more concentrated in three countries: India, Philippines and Mexico
- During 2014, India accounted for 34% of revenue, up from 33% in 2013, 25% in 2012 and 15% in 2011
- During 2014, Xoom's top three countries (India, Mexico and the Philippines) in aggregate accounted for 78% of revenue, up from 77% in 2013, 74% in 2012 and 71% in 2011







III. Company Overview: PayPal





**PayPal: Company Overview** 

#### Overview





On September 30, 2014 eBay announced plans to spin off PayPal – eBay and PayPal will officially be two separate entities trading on the NASDAQ under the tickers EBAY and PYPL on July 20, 2015 President:

**Headquarters:** 

Founded:

- PayPal enables individuals and businesses to securely, easily and quickly send and receive payments online and through a broad range of mobile devices
- The technology platform is designed to help businesses of all sizes manage their cash flow, invoice clients and pay bills, and to reduce the need for merchants to receive and store sensitive customer financial information
- PayPal does not charge merchants setup fees and offers a standard service with no recurring monthly fees; online processing does not require merchants to purchase specialized hardware

Dan Schulman

San Jose, CA

1998

- The Company has over 160 mm active registered accounts, enabling consumers and businesses to accept and make payments in more than 100 different currencies
  - PayPal processes about 11.5 mm payment transactions daily, representing \$624 mm in payments every single day
- PayPal reported revenue of \$7.9 bn in 2014, growing 19% from the previous year, with \$419 mm in net income

#### **Strong Foundation**

\$235 bn Total payment volume in 2014

203 Markets served by PayPal

4 Billion Payment transactions processed

**162 Million** Active customer accounts

#### **Growth Momentum**

★ 26% Total payment volume Y-o-Y growth

**22%** Payment transaction Y-o-Y growth

19 Million Customers accounts gained in 2014

+10 New markets added in 2014





#### **PayPal: Management Team**

Daniel H. Schulman

President / Chief Executive Officer



- Mr. Schulman has served as the President and CEO-Designee of Paypal since joining the Company in September 2014
- Previously, Mr. Schulman served as Group President, Enterprise Group of American Express and President, Prepaid Group of Sprint Nextel

Jonathan Auerbach

SVP, Chief Strategy and Growth Officer



- Prior to PayPal Mr. Auerbach was the CEO of Group Digital Life at Singapore Telecommunications where he led the Company's global portfolio of digital business as well as its venture fund
- Mr. Auerbach was previously a management consultant with McKinsey & Company for 26 years

**Tomer Barel** 

SVP, Chief Risk Office



- Tomer Barel has served as the Chief Risk Officer of PayPal since November 2013
- After joining PayPal in 2009 Mr. Barel has held several positions including General Manager for PayPal Israel, Senior Director of Advanced Risk Sciences and VP of Risk Management

James J. Barrese

Chief Technology Officer / SVP, Payment Services



- Mr. Barrese has served as the SVP and CTO at PayPal since October 2013
- Since beginning his employment with eBay in 2001, Mr. Barrese has held several roles in the technology organization; in 2011 Mr. Barrese moved over to PayPal first as VP of Global Product Development and then as CTO beginning in 2012

Patrick L.A. Dupuis

SVP / Interim Chief Financial Officer



- Mr. Dupuis joined PayPal in November 2010 as its Chief Financial Officer
- Mr. Dupuis brings over 20 years of experience overseeing financial strategy at leading companies in a broad range of industries





### PayPal: Selected Acquisitions

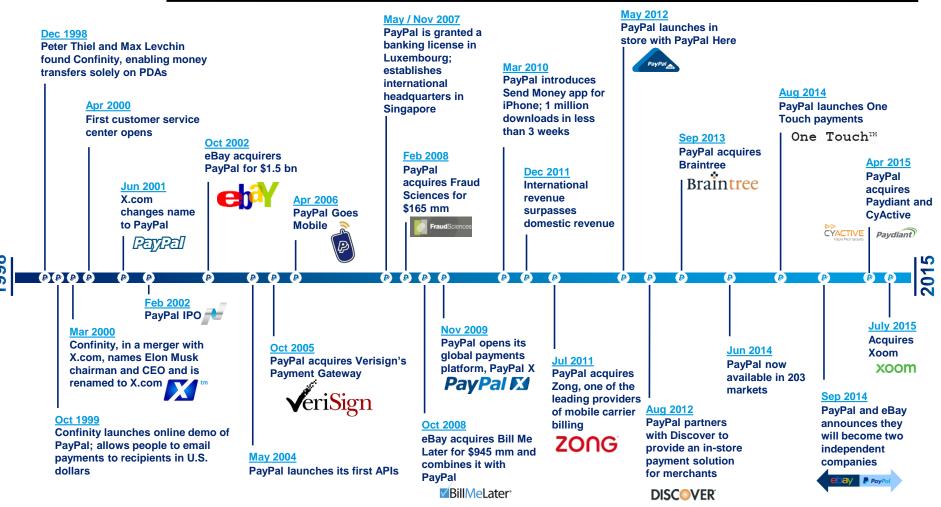
Date	Target	Value (\$ in mm)	Commentary
03/10/15	CYACTIVE	\$60	PayPal acquired Israeli cyber-security startup, CyActive Security, for \$60 mm
03/02/15	Paydiant	280	Acquired mobile wallet operator Paydiant for \$280 mm
12/17/13	Stack Mob Powering Mobile Applications	na	Acquired Stackmob, a provider of back-end technology stack for mobile applications
11/26/13	Braintree	800	Under parent company, eBay, PayPal acquired Braintree for \$800 mm
07/17/12	[card.io]	na	Acquired Card.io, a developer of technology for using mobile phone cameras to scan credit cards and capture relevant information
07/07/11	ZONG	240	Acquired Zong for \$240 mm to integrate mobile carrier billing globally
04/28/11	<u>Á</u>	na	PayPal acquired Fig Card, a startup that makes a USB stick merchants can use to accept payments from smartphones
11/07/08	<b>☑</b> BillMeLater®	945	Acquired Bill Me Later for approximately \$820 mm in cash and \$125 mm worth of outstanding options
02/08/08	FraudSciences	154	PayPal acquired Fraud Sciences for \$169 mm
10/10/05	<b>√</b> eriSign	370	PayPal acquired VeriSign's Payment Gateway Business for \$370 mm





### xoom

#### PayPal: Selected Events in PayPal History







**PayPal: Core Product** 

At a time when the payments industry was ripe for disruption, PayPal rose to prominence by digitizing cash and transforming the way consumers pay online merchants

#### **Product**

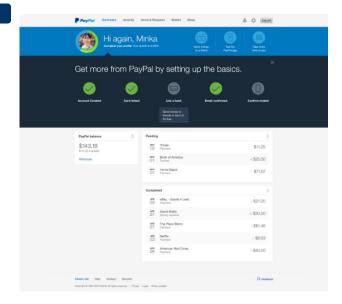
PayPal is currently the most widely used digital wallet in the world with over 165 million active user accounts and acceptance at 74% of the largest U.S. internet retailers

- PayPal's core product, the online account, allows users to transfer funds to individuals and facilitate transactions with online merchants
- Customers' digital wallets are linked to a bank account, enabling users to add and withdraw funds on demand

PayPal is now the preferred online payment option across all age groups – used five times more than Visa Checkout (1)



PayPal is now available on a variety of platforms



Mass Adoption of Mobile Devices

Consumers have the power of a bank branch on a mobile app – PayPal processed over 1 billion mobile transactions in 2014

**Digitization of Cash** 

PayPal allows merchants to accept and consumers to pay in the currencies that are convenient to them

Emergence of Alternative Lending Methods

In the last 18 months, PayPal has provided \$500 mm in SMB loans in the U.S.

Fragmentation of Payment Types, Technology & Channels

The consumer payments vertical is fragmented – PayPal's technology and services are agnostic

**Rise of Fraud & Cyber Security** 

Customers have the ability to make payments in confidentiality in a secure manner; PayPal also established a global Security Center in 2015





#### **PayPal: Products and Services**

In addition to the core mobile wallet account, PayPal also offers a wide variety of software and hardware-based products for consumers and small businesses

#### **Express Checkout**



- Allows customers to easily make a purchase with less clicks and less data input required - this means that they are more likely to complete the purchase
- Enables merchants to use the payment express lane to complement their existing payment solution
- Recent trials by several major retailer showed that the express checkout led to a 6% increase in sales

#### **PayPal Media Network**



- Offers targeted advertisements to consumers through the online, offline and mobile channels
- Offers behavioral, demographic, location and contextual targeting capabilities



#### **Mobile Express Checkout**



- Mobile payment solution leverages an existing PayPal API to allow merchants to seamlessly integrate the mobile checkout into their current system
- PayPal's mobile app enables users to wirelessly transfer money from their account to a PayPal merchant
- Testing shows a mobile conversion lift of 35% over other payment types

#### PayPal Here - POS



- Mobile payment solution is available on iOS devices and Android
- Merchants can download the PayPal Here app, then plug in the device into their smartphone or tablet to start accepting payments
- Enables merchants to accept any form of payment and charges 2.7% per US swipe transaction

#### **PayPal Credit**



- Through Bill Me Later, the Company offers a credit solution for merchants to provide payment flexibility and promotional financing to their customers - leading to an increased number of sales and higher transaction values
- Service is available at more than 1,000 online stores
- Bill Me Later customers spend approximately 25% more than the average US online shopper (1)

#### **Beacon - POS**



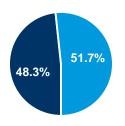
- USB-enabled dongle that is compatible with most leading POS systems and allows merchants to receive payments from customers with the PayPal mobile app
- PayPal is expected to release Beacon by early 2015



#### **PayPal: Financial Overview**

PayPal's consistent revenue and total payment volume growth is due in large part to its success in establishing its products and services outside of the U.S.

#### 2014 Net Revenues

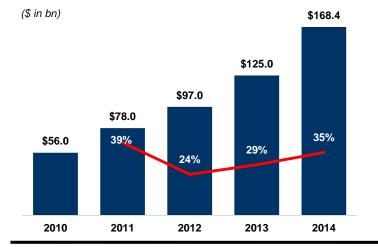


International









#### **Total Payment Volume / % Growth**





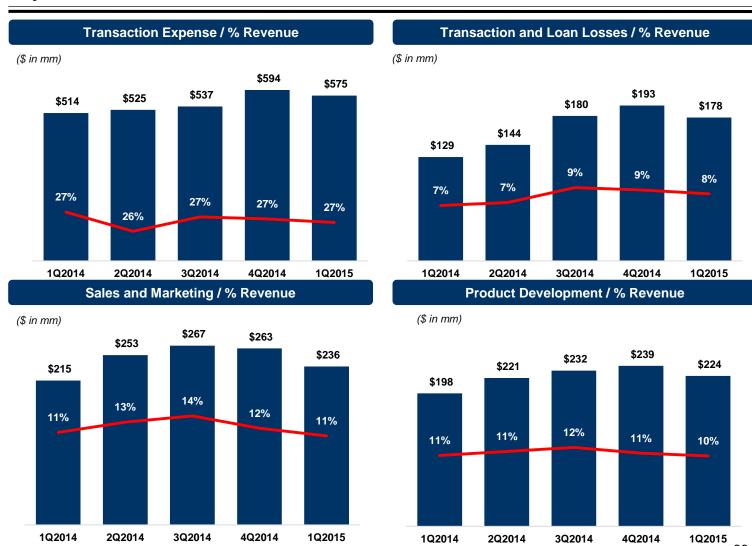


Source: SEC Filings, Company press releases.

Decrease in net income in 2014 was attributable to an increase in income tax expenses of \$713 mm resulting from the recognition of deferred tax liabilities relating to undistributed foreign earnings of subsidiaries.



**PayPal: Financial Overview** 

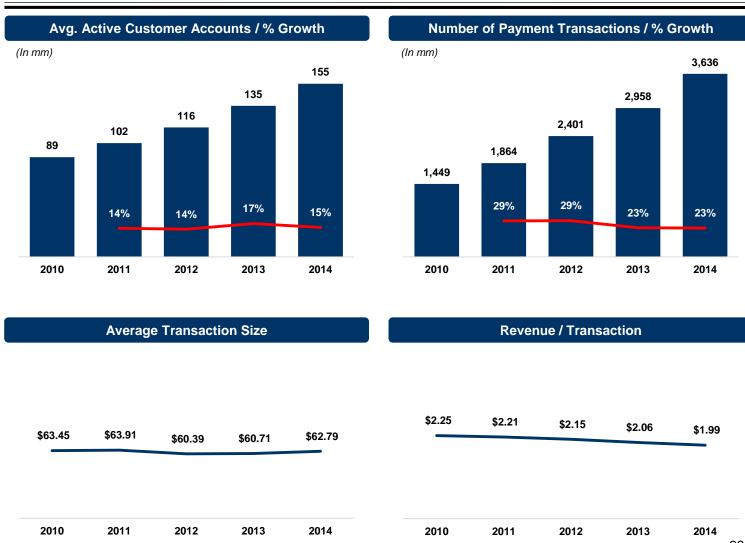


FINANCIAL
TECHNOLOGY
PARTNERS

Source: SEC filings, Company press releases.



**PayPal: Financial Overview** 



### **IV. Industry Trends**





**Industry Trends: Evolution of "Consumer Remittance Providers"** 

The Consumer Remittance industry is facing competition from new entrants ...

... which is leading established players to enhance their consumer offerings and to look outside of traditional consumer remittances for new growth opportunities

#### **Key Points**

- The Consumer Remittance industry has grown over the past 100+ years by providing consumers with a better offering than what has been available through banks; after initially catering to domestic transfers, the industry entered a new growth phase by focusing on international transfers, primarily by migrant workers sending money home
- After a multi-decade buildup, the Consumer Remittance industry is relatively mature, consolidated and concentrated among Western Union, MoneyGram, and to a lesser extent Ria (owned by Euronet), Sigue and Intermex / others
- The Consumer Remittance industry is now under threat by a number of new entrants that are leading with lower pricing and online / mobilebased models, but established players are striking back by building out their own online / mobile capabilities and additionally looking to diversify into the International Payment Specialists segment
- Following the success of the <u>Xoom IPO</u>, a number of early stage companies have received financing in the space; investment activity in the sector is expected to continue as other firms attempt to leverage technology to compete with established, traditional players

#### **Selected Players**















#### **Recent Notable Transactions**

REMITLY

Date	Amount	Company	Investor
06/15/15	\$20	Azimo	Frog Capital
02/18/15	100	WorldRemit	Technology Crossover Ventures; Accel Partners
01/25/15	58	TransferWise	IA Ventures; Andreessen Horowitz; Seedcamp; Valar Ventures; Index Ventures
06/09/14	25	TransferWise	Led by Valar Ventures; Richard Branson
03/12/14	40	WorldRemit	Accel Partners
03/11/14	10	Azimo	Led by Greycroft Partners
02/15/13	101	Xoom	IPO





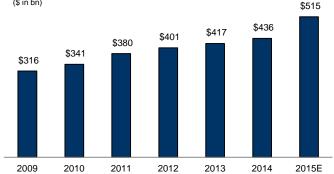
#### **Market Demand Drivers for "Consumer Remittance Providers"**

The Consumer Remittance industry is relatively mature, but volumes are still growing in the mid-to-high single digits, driven by ongoing immigration trends

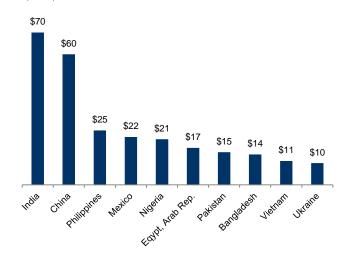
### Global immigration remains the key growth driver for Consumer Remittances

- Volumes driven by unbanked / under-banked workers seeking better income opportunities outside of their home countries
- According to the World Bank, remittance flows to developing countries are expected to grow at an average of 8.8% annually from 2013-2015 to \$515 bn in 2015
- The U.S. is the top sending country for remittances while India is the top receiving country
- Immigration reform in the U.S. could be a longer-term growth catalyst for the industry as migrants gain access to better income opportunities and money moves away from informal money transfer channels
- Western Union is the clear leader in the Consumer Remittance segment with 1.5x the agents and 3.7x the revenues of its next largest competitor, MoneyGram

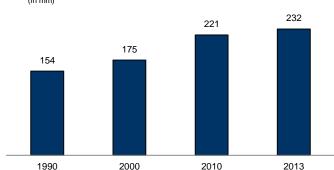
Remittance Flows to Developing Countries (1) (\$ in bn)



#### Top 10 Recipients of Migrant Remittances, 2013 (1) (\$\sin bn)



#### Number of International Migrants Worldwide (2) (in mm)





Source: FT Partners proprietary database, Capital IQ.

World Bank.

(2) United Nations Department of Economic and Social Affairs/Population Division.



**Industry Trends: Emergence of "International Payment Specialists"** 

#### **Key Points**

- A relatively new segment of International Payment Specialists has emerged, which provides businesses and affluent consumers with cross-border payment and foreign exchange services on a bank account-tobank account basis
- International Payment Specialists are disrupting the offerings of traditional banks by leveraging technology to provide a more cost-effective and enhanced customer experience; bank offerings lack transparency and online functionality while charging high fees
- Technology is accelerating growth in this space by increasing the ability to not only service customers online, but also acquire customers directly at a fraction of the cost using sophisticated SEO / SMO techniques
- In contrast to Traditional Consumer Remittance
   Providers, this segment is more fragmented and offers
   better growth and margin characteristics
- The highly successful OzForex Sale / IPO by FT Partners in 2013 was a pivotal event in increasing strategic and investor awareness regarding the attractiveness of International Payment Specialists
- Increasing number of PE-backed participants and large strategic players expected to accelerate transaction activity

#### Selected Players













**Holding** 







#### **Recent Notable Transactions**

Date	Amount	Company	Investor/Acquirer
06/23/15	\$18	The Currency Cloud	Anthemis, Atlas Venture, Notion Capital, Rakuten, Sapphire Ventures, XAnge Private Equity
01/13/15	•		Accel, Bain, Devonshire, QED, Spark
08/29/14	8/29/14 352 Mor		Bridgepoint
04/15/14	10	The Currency Cloud	Anthemis, Atlas, Notion Capital, X'ange
03/10/14	242	HiFX	Euronet
12/27/13	6	peerTransfer	Devonshire Investors & Others
11/11/13	na	World First	FTV Capital
09/23/13	480	OzForex	IPO 22





### **Market Demand Drivers for "International Payment Specialists"**

Confluence of increased movement of financial services online, more mobile consumers, heightened global trade, increasingly volatile currency movements and geopolitical risks are driving demand for International Payment

**Specialists** 

#### Consumers

- Increased global mobility of consumers is expanding their cross-border payment needs
- Consumers are seeking alternatives to traditional bank channels, which tend to be expensive, inefficient and lacking in online capabilities

#### MasterCard Cross-Border Volume Fees (1) \$3.1 (\$ in bn) \$1.9 \$1.5 \$1.5 \$1.2 \$0.9 2007 2011 2006 2008 2009 2010 2012 2013

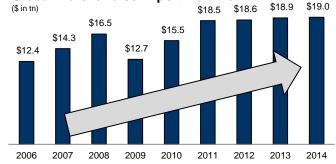
#### **Use Cases:**

- International real estate purchases and mortgage payments
- Paying overseas tuition fees and / or student living expenses
- International investing
- Use of white-label solutions for cross-sell to traditional Consumer Remittance customers

#### **Businesses**

- Businesses are increasingly procuring goods and services overseas, thus expanding their foreign currency and cross-border payment needs
- Businesses are seeking more focused alternatives including online platforms, better customer service and more competitive pricing

#### **Global Merchandise Import Volume**



#### **Use Cases:**

- Recurring or one-time payments related to exporting / importing
- International payroll, commission payments
- Hedging
- Integration into ERP systems / white-label solutions for other consumer applications





**Industry Trends: Comparing and Contrasting Global Money Transfer Markets** 

International Payment Specialists are substantially different than Consumer Remittance Providers

### Consumer Remittance Providers (primarily C2C)







### International Payment Specialists (B2B / C2B)







#### **Distribution**

- Agent-based distribution model
- Agents take a cut of the transaction on both the sending and receiving side
- Typically direct distribution; some partnerships and white labeling of technology platforms

#### Medium of Payment

- · Typically cash-based
- · Provider must settle with each agent
- · Credit risk exposure to agents

- Limited / no cash physically involved
- Money moves from bank account to bank account
- · Relatively lower credit risk

# Customer and Transaction Profile

- · Unbanked / under-banked consumer customer base
- Low average transaction size, ~\$300
- · Relatively high customer acquisition costs

- · Affluent consumer and business customers
- Relatively high average transaction size, \$10k \$20k
- Relatively low customer acquisition costs

#### **Technology**

- Traditionally limited leveraging of technology to attract new business
- · Traditional offline customer acquisition
- Outdated execution platforms; moving online / mobile

- Leveraging technology to attract and retain customers
- More efficient online execution platforms
- White-labeling and integration with accounts payables, invoicing, and ERP systems

### Financial Profile

- Mid to high single digit expected volume growth
- Commoditized industry
- · Continual decline in pricing
- · Margins under pressure
- · Under threat from new entrants

- Strong double digit growth
- Less commoditized = better margins
- · More fragmented
- Opportunity for economies of scale through consolidation





#### **Industry Trends: Comparison of Incumbent / Challenger Models**

	Incumbent	Challenger	Incumbent	Challenger
	Banks	International Payment Specialists	Established Consumer Remittance Providers	Emerging Consumer Remittance Providers
Sample Companies	Bankof America. HSBC WBARCLAYS	Currencies OZF REX World First	WESTERN Money Gram. (a) Right Money Gram.	XOOM azimo=
Segments Targeted	• C2C, C2B, B2C, B2B	• B2B, C2B, B2C	Primarily C2C	• C2C, C2B
Distribution	Direct and indirect     Branches / correspondent banks	<ul> <li>Direct and indirect through partnerships, white labeling</li> <li>Phone, online, mobile</li> </ul>	Direct, primarily through agents including retail, banks and post offices	<ul><li>Direct for sending, use banks on receiving side</li><li>Online / mobile</li></ul>
Medium of Payment	Account-to-account	Account-to-account	Typically cash-to-cash	Account-to-account     Account-to-cash
Transaction Size	Small, Medium and Large	Medium to Large, \$10k - \$20k	• Small, ~\$300	• Small,~\$300 - \$500
Sample Use Cases	Various consumer and business transfers	<ul> <li>Overseas mortgages</li> <li>International investing</li> <li>Exporting / importing</li> <li>International payroll</li> <li>Hedging</li> </ul>	Migrant worker remittances     Emergency money	<ul><li>Migrant worker remittances</li><li>Emergency money</li></ul>
Strengths	Trusted brands Branch networks Funds already sitting in accounts	<ul> <li>Online, easy to use interfaces</li> <li>Robust user tools available</li> <li>High touch and market expertise available if necessary</li> </ul>	Large distribution of agent locations for both sending and receiving	<ul><li>Online, easy to use interfaces</li><li>Relatively low fees</li></ul>
Weaknesses	<ul><li>Limited banking hours</li><li>High fees</li><li>Lack of transparency</li><li>Limited online capabilities</li></ul>	<ul> <li>Not a mass market product</li> <li>Migration online may lower revenue per transaction</li> </ul>	<ul> <li>High cust. acquisition costs</li> <li>High fees</li> <li>Primarily cash based</li> <li>Limited online capabilities</li> <li>Highly competitive market</li> </ul>	High customer acquisition costs     Competition increasing from traditional players

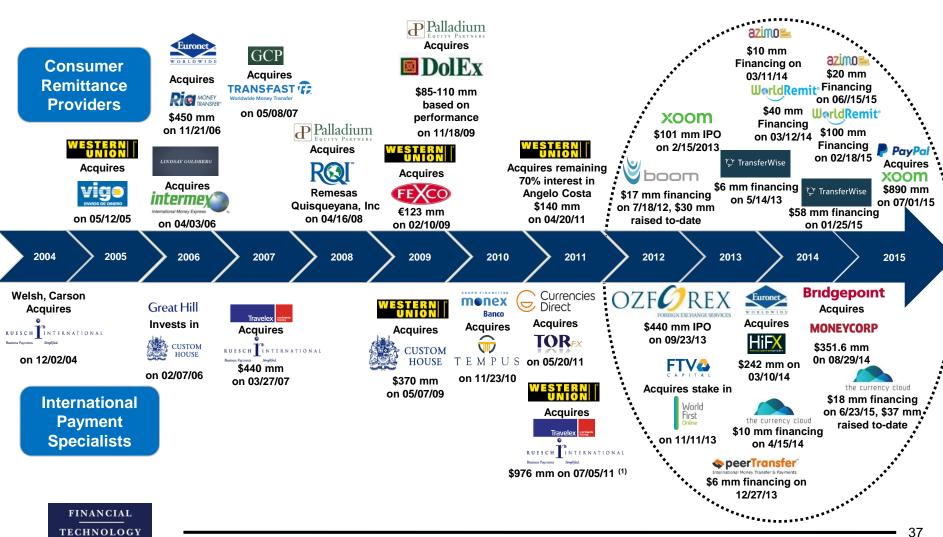




## xoom

**PARTNERS** 

**Selected Industry Transactions – Capital Flows Tell the Story** 



# **V. Selected Money Transfer Transactions**





## **Selected Money Transfer Transactions**

Transaction Overview	Company	Selected Buyers / Investors	Amount (\$MM)	FinTech Database
Ding Acquires iSend	iSend	Ding	na	<u>Details</u>
PayPal Acquires Xoom for \$890 mm	Xoom	PayPal	890	<u>Details</u>
The Currency Cloud Secures \$18 mm in Series C Financing	The Currency Cloud	Sapphire Ventures; Rakuten; Anthemis Group; Atlas Ventures; Notion Capital; XAnge Private Equity	18	<u>Details</u>
RIA Financial Acquires IME	IME	RIA Financial	na	<u>Details</u>
OrbitRemit Secures Series A Financing	OrbitRemit	Undisclosed Investors	na	<u>Details</u>
CurrencyFair Secures Approximately \$10.7 mm in Financing Led by Octopus Investments	CurrencyFair	Octopus Investments; Frontline Ventures	11	<u>Details</u>
Remitly Secures \$12.5 mm in Series B Financing Led by Draper Fisher Jurvetson	Remitly	DN Capital; Draper Fisher Jurvetson; QED Investors; Trilogy Equity Partners	13	<u>Details</u>
TransferWise Secures \$58 mm in Series C Financing Led by Andreessen Horowitz	TransferWise	IA Ventures; Andreessen Horowitz; Seedcamp; Valar Ventures; Index Ventures; Undisclosed Investors	58	<u>Details</u>
peerTransfer Secures \$22 mm in Financing Led by Bain Capital Ventures	peerTransfer	Bain Capital Ventures; Spark Capital; QED Investors; Devonshire Investors; Accel Partners	22	<u>Details</u>
Tipalti Secures \$13 mm in Series B Financing Led by Wicklow Capital	Tipalti	Wicklow Capital	13	<u>Details</u>
Transnetwork has Agreed to Acquire Citi Remesas	Citi Remesas	Transnetwork	na	<u>Details</u>
MoneyGram Acquires Nexxo	Nexxo Financial Corporation	MoneyGram International Inc.	na	<u>Details</u>
MoneyGram Acquires MTI Money Transfer Limited	MTI Money Transfer	MoneyGram International Inc.	na	<u>Details</u>
Bridgepoint Acquires Moneycorp for Approximately \$351.6 mm	Moneycorp	Bridgepoint Capital Limited	352	<u>Details</u>
Ebury Secures \$30 mm in Financing from Greylock Partners	Ebury Partners	Greylock Partners	30	<u>Details</u>
TransferWise Secures \$25mm in Financing	TransferWise	IA Ventures; Index Ventures; Valar Ventures; Kima Ventures; Undisclosed Investors; Tag Venture Partners	25	<u>Details</u>
Fastacash Secures \$4 mm in Financing	Fastacash	Jungle Ventures; SPRING SEEDS Capital; Funding the Future; Undisclosed Investors	4	<u>Details</u>
Pangea Secures Financing	Pangea Payments	Chicago Venture Partners; Jump Capital; OCA Ventures; BW Capital Partners; Undisclosed Investors	na	<u>Details</u>
The Currency Cloud Secures \$10 mm in Series B Financing	The Currency Cloud	Anthemis Group; Notion Capital; Atlas Venture; Xange Private Equity; SVB Silicon Valley Bank	10	<u>Details</u>
WorldRemit Secures \$40 mm in Financing from Accel Partners	WorldRemit	Accel Partners	40	<u>Details</u>
Azimo Secures \$10 mm in Financing Led by Greycroft Partners	Azimo	Greycroft Partners; Frontier Investments; RI Digital; e.ventures; TA Venture; KRW Schindler	10	<u>Details</u>
Euronet Worldwide Acquires HiFX for \$242 mm	HiFX Plc	Euronet Worldwide, Inc.	242	<u>Details</u>
	Ding Acquires iSend PayPal Acquires Xoom for \$890 mm The Currency Cloud Secures \$18 mm in Series C Financing RIA Financial Acquires IME OrbitRemit Secures Series A Financing CurrencyFair Secures Approximately \$10.7 mm in Financing Led by Octopus Investments Remitly Secures \$12.5 mm in Series B Financing Led by Draper Fisher Jurvetson TransferWise Secures \$58 mm in Series C Financing Led by Andreessen Horowitz peerTransfer Secures \$22 mm in Financing Led by Bain Capital Ventures Tipalti Secures \$13 mm in Series B Financing Led by Wicklow Capital Transnetwork has Agreed to Acquire Citi Remesas MoneyGram Acquires Nexxo MoneyGram Acquires MTI Money Transfer Limited Bridgepoint Acquires Moneycorp for Approximately \$351.6 mm Ebury Secures \$30 mm in Financing from Greylock Partners TransferWise Secures \$4 mm in Financing Pangea Secures Financing The Currency Cloud Secures \$10 mm in Series B Financing WorldRemit Secures \$40 mm in Financing from Accel Partners Azimo Secures \$10 mm in Financing Led by Greycroft Partners	Ding Acquires iSend iSend iSend Xoom  The Currency Cloud Secures \$18 mm in Series C Financing The Currency Cloud  RIA Financial Acquires IME  OrbitRemit Secures Series A Financing OrbitRemit  CurrencyFair Secures Approximately \$10.7 mm in Financing Led by Octopus Investments  Remitly Secures \$12.5 mm in Series B Financing Led by Draper Fisher  Jurvetson  TransferWise Secures \$22 mm in Series C Financing Led by Andreessen Horowitz  peerTransfer Secures \$22 mm in Financing Led by Bain Capital Ventures  Tipalti Secures \$13 mm in Series B Financing Led by Wicklow Capital  Transnetwork has Agreed to Acquire Citi Remesas  MoneyGram Acquires Nexxo  MoneyGram Acquires Moneycorp for Approximately \$351.6 mm  Ebury Secures \$30 mm in Financing  Fastacash Secures \$4 mm in Financing  Pangea Secures \$4 mm in Financing  The Currency Cloud  WorldRemit Secures \$40 mm in Financing from Accel Partners  Azimo Secures \$10 mm in Financing Led by Greycroft Partners  Azimo Secures \$10 mm in Financing Led by Greycroft Partners  Azimo Secures \$10 mm in Financing Led by Greycroft Partners  Azimo	PayPal Acquires iSend ISend Norm S890 mm Xoom PayPal Acquires Xoom for \$890 mm Xoom PayPal Acquires Xoom for \$890 mm Xoom PayPal Sapphire Ventures; Rakuten; Anthemis Group; Atlas Ventures; Notion Capital; XAnge Private Equity Ventures; Notice Ventures; Undiscided Investors; Devorable Ventures; Notice Ventures; Undiscided Investors; Devorable Ventures; Notice Ventures; Undiscided Investors; Devorable Ventures; Notice Ventures; Notice Ventures;	Ding Acquires Send





Announced Date	Transaction Overview	Company	Selected Buyers / Investors	Amount (\$MM)	FinTech Database
01/30/14	Quippi Secures \$2 mm in Financing from Avalon Ventures	Quippi	Avalon Ventures	2	<u>Details</u>
01/06/14	Remitly Secures \$5.5 mm in Financing Led by QED Investors	Remitty	QED Investors; Trilogy Equity Partners; Founder?s Co-op; TomorrowVentures; Bezos Expeditions; Undisclosed Investors	6	<u>Details</u>
12/27/13	peerTransfer Secures \$6.2 mm in Financing Led by Devonshire Investors	peerTransfer	Maveron; Spark Capital; QED Investors; Devonshire Investors	6	<u>Details</u>
11/25/13	Kwanji Secures Financing from Mercia Fund Management	Kwanji	Mercia Fund Managament	na	<u>Details</u>
11/11/13	World First Secures Financing Led by FTV Capital	World First	FTV Capital; Industry Ventures; StepStone Group	na	<u>Details</u>
11/01/13	CurrencyFair Secures \$2.5 mm in Financing from Frontline Ventures	CurrencyFair	Frontline Ventures; Undisclosed Investors	3	<u>Details</u>
10/23/13	TransferGo Secures \$0.25 mm in Financing from Practica Seed Capital Fund	d TransferGo	Practica Seed Capital Fund	<1	<u>Details</u>
10/07/13	Fastacash Secures \$3 mm in Financing	Fastacash	Jungle Ventures; SPRING SEEDS Capital; Funding the Future	3	<u>Details</u>
09/29/13	Azimo Secures \$1 mm in Financing	Azimo	BlueYield; Undisclosed Investors	1	<u>Details</u>
09/23/13	OzForex Raises Approximately \$414.2 mm in its Initial Public Offering	OzForex	Undisclosed Investors	414	<u>Details</u>
09/19/13	MoneyGram Acquires Advanced Chrono Cash Services	Advanced Chrono Cash Services	MoneyGram International Inc.	na	<u>Details</u>
09/19/13	MoneyGram has Agreed to Acquire MoneyGlobe Payment Institution	MoneyGlobe Payment Institution	MoneyGram International Inc.	na	<u>Details</u>
09/18/13	Ebury Partners Secures Approximately \$5.6 mm in Financing Led by Envestors	Ebury Partners	Envestors; Undisclosed Investors	6	<u>Details</u>
08/19/13	CVC Capital Partners Acquires Skrill for Approximately \$800 mm	Skrill	CVC Capital Partners	800	<u>Details</u>
06/25/13	peerTransfer Secures \$6.4mm in Financing	peerTransfer	Kibo Ventures; FJME; Spark Capital; Maveron; QED Investors	6	<u>Details</u>
05/29/13	Earthport Secures \$10 mm in Financing from IFC	Earthport plc	International Finance Corporation	10	<u>Details</u>
05/20/13	Pangea Secures \$1 mm in Financing	Pangea Payments	OCA Ventures; Origin Ventures, LLC; Accelerator Fund (I2A); FireStarter Fund	1	<u>Details</u>
05/14/13	TransferWise Secures \$6 mm in Financing Led by Valar Ventures	TransferWise	Valar Ventures	6	<u>Details</u>
05/13/13	Akimbo Secures \$0.85 mm in Financing	Akimbo Financial	Undisclosed Investors	1	<u>Details</u>
01/18/13	Azimo Secures \$0.48 mm in Financing	Azimo	Undisclosed Investors	1	<u>Details</u>
01/11/13	Xoom Announces Closing of its Initial Public Offering	Xoom Corporation	Undisclosed Investors	101	<u>Details</u>
01/08/13	Euronet Worldwide Acquires Pure Commerce	Pure Commerce	Euronet Worldwide, Inc.	na	<u>Details</u>
100000000000000000000000000000000000000					





Announced Date	Transaction Overview	Company	Selected Buyers / Investors	Amount (\$MM)	FinTech Database
12/31/12	Fastacash Secures \$1.5 mm in Financing Led by Funding the Future	Fastacash	Funding the Future	2	<u>Details</u>
12/31/12	Remitly Secures \$2.6 mm in Financing Led by Trilogy Equity	Remitly	Trilogy Equity Partners; Bezos Expeditions; TomorrowVentures	3	<u>Details</u>
12/21/12	TransferGo Secures \$0.19 mm in Financing from Practica Seed Capital Fund	TransferGo	Practica Seed Capital Fund	<1	<u>Details</u>
08/21/12	Exponent Private Equity Acquires Fintrax for Approximately \$211.2 mm	Fintrax	Exponent Private Equity	211	<u>Details</u>
07/18/12	Boom Financial Secures \$17 mm in Financing from Digicel Group	Boom Financial	Digicel Group; RRE Ventures	17	<u>Details</u>
06/26/12	DoughMain Acquires Allowance-Plus	Allowance Plus	DoughMain	na	<u>Details</u>
06/12/12	Shinsei Bank has Agreed to Acquire Lloyds Banking' Japan Remittance Business	Lloyds Banking' Japan Remittance Business	Shinsei Bank	na	<u>Details</u>
05/24/12	Silver Lake and Partners Group have Agreed to Acquire Global Blue for Approximately \$1.26 bn	Global Blue	Partners Group; Silver Lake	1,259	<u>Details</u>
04/17/12	TransferWise Secures \$1.3 mm in Financing Led by IA Ventures and Index Ventures	TransferWise	IA Ventures; Index Ventures; Undisclosed Investors	1	<u>Details</u>
04/13/12	Beamit Secures \$2.4 mm in Financing Led by Founder?s Co-op	Remitly	Bezos Expeditions; Founder?s Co-op; TomorrowVentures; TechStars	2	<u>Details</u>
03/12/12	Regalocard Secures 0.32 mm in Financing	RegaloCard	Undisclosed Investors	<1	<u>Details</u>
02/29/12	Mobile Transactions International Secures \$4 mm in Financing	Zoona	ACCION International; Omidyar Network; Mennonite Economic Development Associates	4	<u>Details</u>
12/05/11	Rev Worldwide Secures Financing from Omidyar Network	Rev Worldwide	Omidyar Network	na	<u>Details</u>
11/22/11	Xoom Secures \$25 mm in Financing	Xoom Corporation	Sequoia Capital; New Enterprise Associates; DAG Ventures; Northgate Capital	25	<u>Details</u>
11/01/11	RBS Acquires Majority Stake in TTT Moneycorp	Moneycorp	RBS Special Opportunities Fund LP	na	<u>Details</u>
10/28/11	Remitly Secures \$0.75 mm in Financing	Remitly	Undisclosed Investors	1	<u>Details</u>
09/01/11	KlickEx Secures Approximately \$0.4 mm in Financing	Klickex	Undisclosed Investors	<1	<u>Details</u>
08/15/11	peerTransfer Secures \$7.5 mm in Financing Led by Spark Capital	peerTransfer	Boston Seed Capital; Spark Capital; Accel Partners; Maveron	8	<u>Details</u>
07/22/11	Tempo Financial Secures \$5 mm in Financing	Tempo Financial Holdings Corporation	Undisclosed Investors	5	<u>Details</u>
07/19/11	CurrencyFair Secures \$0.82 mm in Financing	CurrencyFair	Enterprise Ireland	1	<u>Details</u>
07/05/11	Western Union Acquires Travelex Global Business Payments for Approximately \$975 mm in Cash	Travelex Group Business Payments	Western Union	975	<u>Details</u>
05/20/11	Azibo Group Acquires Tor Currency Exchange	TorFX	Azibo Group	na	<u>Details</u>





Announced Date	Transaction Overview	Company	Selected Buyers / Investors	Amount (\$MM)	FinTech Database
03/08/11	Thomas H. Lee Partners has Agreed to Recapitalize MoneyGram International	MoneyGram International Inc.	Thomas H. Lee Partners	na	<u>Details</u>
01/26/11	Banco do Brasil and Bradesco Acquires 10% Stake in CBSS for Approximately \$100 mm	Alelo	Banco Bradesco S.A.; Banco do Brasil	100	<u>Details</u>
01/25/11	Adaptive Payments Secures Financing from SHAZAM	Adaptive Payments	Shazam	5	<u>Details</u>
11/22/10	Accel Partners and The Carlyle Group Acquires Minority Stake in OzForex Group	OzForex	The Carlyle Group; Accel Partners	na	<u>Details</u>
11/01/10	Global Payment Technologies Secures Financing	Global Payment Technologies, Inc.	Undisclosed Investors	na	<u>Details</u>
10/28/10	peerTransfer Secures Financing Led by from Spark Capital	peerTransfer	Spark Capital	na	<u>Details</u>
10/14/10	Earthport Secures Approximately \$12 mm in Financing	Earthport plc	Undisclosed Investors	12	<u>Details</u>
04/15/10	Welsh, Carson, Anderson & Stowe has Agreed to Acquire Majority Stake in GlobalCollect	GlobalCollect	Welsh, Carson, Anderson & Stowe	na	<u>Details</u>
04/09/10	TransGlobal Payment Solutions Secures Financing Led by Enterprise Ventures	TransGlobal Payment Solutions Limited	EV Growth	na	<u>Details</u>
03/23/10	Xoom Secures \$32.2 mm in Financing	Xoom Corporation	C2 Capital; Glynn Capital Management; Undisclosed Investors	33	<u>Details</u>
02/18/10	Earthport Secures \$6.5 mm in Financing	Earthport plc	Undisclosed Investors; HU Investments LLC	7	<u>Details</u>
01/04/10	RegaloCard Secures \$7 mm in Financing from Dublin Ventures and Kinsail	RegaloCard	Dublin Ventures; Kinsail Corporation	na	<u>Details</u>
11/18/09	Palladium Equity Partners Acquires Global Payments? DolEx- and Europhil- Branded Money Transfer Businesses	DolEx Dollar Express	Palladium Equity Partners	na	<u>Details</u>
07/07/09	Travelport and PSP International Form eNett	eNett International	PSP International; Travelport	na	<u>Details</u>
05/07/09	Western Union has Agreed to Acquire Custom House for \$370 mm in Cash	Custom House	Western Union	370	<u>Details</u>
05/05/09	Vocalink Secures \$89.6 mm in Financing	VocaLINK	Undisclosed Investors	90	<u>Details</u>
02/10/09	Western Union has Agreed to Acquire FEXCO's Money Transfer Business fo \$159.5 mm in Cash	r FEXCO	Western Union	160	<u>Details</u>
05/22/08	State Street Global Markets Acquires SSISearch	SSISearch, Ltd.	State Street Global Markets, LLC	na	<u>Details</u>
05/01/08	Tempo Financial Holdings Secures Financing from Arsenal Capital Partners	Tempo Financial Holdings Corporation	Arsenal Capital Partners	na	<u>Details</u>
04/25/08	Nexxo Financial Secures Financing from Menlo Ventures, Split Rock Partners and Sutter Hill Ventures	Nexxo Financial Corporation	Menlo Ventures; Split Rock Partners; Sutter Hill Ventures	na	<u>Details</u>
04/16/08	Management Backed by Palladium Equity Partners and Other Co-Investors Acquires Remesas Quisqueyana	Remesas Quisqueyana, Inc	Adams Street Partners; Baird Private Equity Group; Palladium Equity Partners; Sewanee Ventures	na	<u>Details</u>
03/25/08	Global Payment Technologies Secures \$0.19 mm in Financing	Global Payment Technologies, Inc.	Global Payment Technologies' Angel Investors	<1	<u>Details</u>





Announced Date	Transaction Overview	Company	Selected Buyers / Investors	Amount (\$MM)	FinTech Database
02/12/08	MoneyGram International Secures \$760 mm in Financing Led by Thomas H. Lee Partners and Goldman Sachs	MoneyGram International Inc.	Goldman Sachs Group, Merchant Banking Division; Thomas H. Lee Partners	760	<u>Details</u>
01/10/08	Nexxo Financial Secures \$7.5 mm in Financing from Menlo Ventures and Sutter Hill Ventures	Nexxo Financial Corporation	Menlo Ventures; Sutter Hill Ventures	8	<u>Details</u>
09/28/07	Xoom Corporation Secures \$20.29 mm in Financing Led by DAG Ventures	Xoom Corporation	Volition Capital; DAG Ventures; Sequoia Capital; New Enterprise Associates	20	<u>Details</u>
08/09/07	Barclays Private Equity Along with Apax Partners Worldwide's Management Acquired Majority Stake in Global Refund for Approximately \$492 mm	Global Blue	Barclays Private Equity	492	<u>Details</u>
07/23/07	General Atlantic Acquires GlobalCollect	GlobalCollect	General Atlantic	na	<u>Details</u>
05/23/07	Earthport Secures \$2.46mm in Financing in Secondary Offering	Earthport plc	Undisclosed Investor(s)	3	<u>Details</u>
05/08/07	Trans-Fast Secures Financing from Greenhill Capital Partners	Trans-Fast Remittance, LLC	Greenhill Capital Partners	na	<u>Details</u>
03/27/07	Travelex Acquires Ruesch International	Ruesch International	Travelex	440	<u>Details</u>
03/08/07	Euronet Worldwide Secures \$159.36 mm in Financing	Euronet Worldwide, Inc.	Angelo, Gordon & Co.; Invesco Aim Management Group, Inc; UBS; William Blair and Company; Magnetar Capital, LLC; Capital Research & Management Company; R&G Financial Corporation	159	<u>Details</u>
12/28/06	RBS Acquires Stake in TTT Moneycorp	Moneycorp	RBS Special Opportunities Fund LP	na	<u>Details</u>
11/21/06	Euronet Acquires RIA for \$450mm in Cash and Equity	RIA Financial	Euronet Worldwide, Inc.	na	<u>Details</u>
06/19/06	Xoom Secures \$15 mm in Financing Led by Fidelity Ventures	Xoom Corporation	Volition Capital; New Enterprise Associates; Sequoia Capital; SVB Capital	15	<u>Details</u>
04/03/06	Lindsay Goldberg Acquires Majority Stake in Intermex Wire Transfer	Intermex Wire Transfer	Lindsay Goldberg	na	<u>Details</u>
03/28/06	Investcorp Technology Partners Acquires Moneybookers	Skrill	InvestCorp	na	<u>Details</u>
02/07/06	Custom House Secures Financing from Great Hill Partners	Custom House	Great Hill Partners	na	<u>Details</u>
11/01/05	Management Backed by Waterland Private Equity Investments and Prime Technology Ventures Acquires GlobalCollect	GlobalCollect	Prime Technology Ventures	na	<u>Details</u>
10/01/05	Nexxo Financial Secures \$15 mm in Financing from Menlo Ventures, Stanford Management Company and Sutter Hill Ventures	Nexxo Financial Corporation	Menlo Ventures; Sutter Hill Ventures	15	<u>Details</u>
09/13/05	Emida Technologies Secures \$7.5 mm in Financing Led by GRP Partners, Stone Canyon Venture Partners and Richard L. Scott Investments	Emida Technologies, Inc.	GRP Partners; Richard L. Scott Investments	8	<u>Details</u>
05/20/05	Nexxar Group Secures \$8.5 mm in Financing from Key Venture Partners and FT Ventures	Nexxar Group	Key Venture Partners; FTV Capital	9	<u>Details</u>
05/12/05	First Data Acquires Vigo Remittance	Vigo Remittance	First Data	na	<u>Details</u>
04/28/05	Standard Chartered Acquires 6 % of Travelex	Travelex Group	Standard Chartered PLC	na	<u>Details</u>
02/28/05	Apax Acquires Travelex for \$2.02 bn in Cash	Travelex Group	Apax Partners Worldwide	2,020	<u>Details</u>





Announced Date	Transaction Overview	Company	Selected Buyers / Investors	Amount (\$MM)	FinTech Database
02/28/05	Apax Partners Acquires Remaing Stake in Travelex	Travelex Group	Apax Partners Worldwide; Standard Chartered PLC	na	<u>Details</u>
02/01/05	American Cash Exchange Secures Financing	American Cash Exchange	Undisclosed Investor(s)	5	<u>Details</u>
12/02/04	Welsh, Carson, Anderson & Stowe Acquires Ruesch International	Ruesch International	Welsh, Carson, Anderson & Stowe	na	<u>Details</u>
07/01/04	Viad Spins-off MoneyGram International	MoneyGram International Inc.	Undisclosed Investors	na	<u>Details</u>
05/18/04	EMIDA Secures \$5 mm in Financing from GRP Partners and Richard L. Scot Investments	t Emida Technologies, Inc.	Richard L. Scott Investments; GRP Partners	5	<u>Details</u>
03/18/04	Global Payment Technologies Secures \$4 mm in Convertible Debt Financing from Laurus Funds	Global Payment Technologies, Inc.	Laurus Funds	4	<u>Details</u>
11/12/03	Vesta Corporation Secures \$20 mm from Oak Investment Partners	Vesta Corporation	Oak Investment Partners	20	<u>Details</u>
10/01/03	Xoom Secures \$0.8 mm in Financing	Xoom Corporation	Xoom Corporation's Angel Investors	1	<u>Details</u>
08/12/03	Global Payments Acquires DolEx Dollar Express	DolEx Dollar Express	Global Payments	190	<u>Details</u>



# V. Public Company Comparables

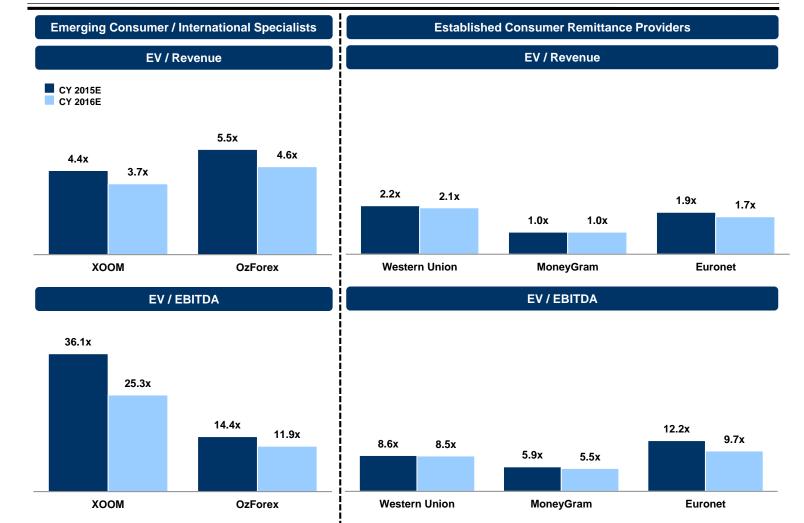




## Selected Public Company Comparables (Emerging vs. Established Players)

Clear valuation disparity among fast growing International Payment Specialists and emerging Consumer Remittance Providers vs. established Consumer Remittance Providers

HiFX acquired by Euronet for 3.8x 2013 revenues and 13.4x 2013 adjusted EBITDA (1)



46



Source: Capital IQ, updated as of July 02, 2015.

(1) Euronet defines adjusted EBITDA as net income excluding interest, income tax expense, depreciation, amortization, share-based compensation expenses and other non-operating or non-recurring items that are considered expenses under U.S. GAAP.



## **Selected Public Company Comparables**

				Market	Enterprise			Multi	ples			G	rowth Rat	es	Mai	gins	
	Price	% MTD	% LTM	Value	Value	Price / E	arnings	EV / El	BITDA	EV / Re	venue	Reve	nue	EPS	EBI	TDA	P/E/C
Company Name	07/02/15	Change	High	(\$ mm)	(\$ mm)	CY 15E	CY 16E	CY 15E	CY 16E	CY 15E	CY 16E	CY 15E	CY 16E	LT	CY 15E	CY 16E	CY 15E
Emerging Consumer / International Pay	ment Specialists	S															
Xoom	\$ 25.05	21	93	1,056	861	nm	nm	36.1	25.3	4.4	3.7	23	19	12	12	15	na
OzForex	1.67	(3)	73	401	362	22.3	18.6	14.4	11.9	5.5	4.6	20	18	na	38	39	na
Earthport	0.60	1	80	268	217	nm	12.9	28.2	8.7	5.1	3.1	nm	nm	na	18	36	na
Median		1 %	80 %			22.3 x	15.7 x	28.2 x	11.9 x	5.1 x	3.7 x	22 %	19 %	na	18 %	36 %	na
Mean		7	82			22.3	15.7	26.2	15.3	5.0	3.8	22	19	na	23	30	na
Consumer Remittance Providers																	
Western Union	\$ 18.99	(7)%	83 %	\$ 9,818	\$ 11,777	11.6 x	11.2 x	8.6 x	8.5 x	2.2 x	2.1 x	(3)%	2 %	9 %	25 %	25 %	1.3
Euronet	62.37	(1)	99	3,384	3,333	20.5	17.8	12.2	9.7	1.9	1.7	7	10	15	15	18	1.4
MoneyGram	8.77	(2)	57	467	1,436	12.3	9.2	5.9	5.5	1.0	1.0	(3)	7	13	17	17	1.0
Median		(2)%	83 %			12.3 x	11.2 x	8.6 x	8.5 x	1.9 x	1.7 x	(3)%	7 %	13 %	17 %	18 %	1.3
Mean		(3)	80			14.8	12.7	8.9	7.9	1.7	1.6	0	6	12	19	20	1.2
FleetCor Edenred WEX	\$ 156.04 24.50 113.60	0 % (2) 1	94 % 81 95	\$ 14,809 5,576 4,394	5,909	25.4 x 22.7 22.3	21.5 x 20.0 19.5	19.4 x 12.8 14.5	16.8 x 11.5 12.4	10.9 x 4.8 5.9	9.7 x 4.5 5.3	44 % 7 8	11 % 8 11	15 % 15 15	56 % 38 41	58 % 39 43	1.7 1.5 1.5
Median		0 %	94 %			22.7 x	20.0 x	14.5 x	12.4 x	5.9 x	5.3 x	8 %	11 %	15 %	41 %	43 %	1.5
Mean		(0)	90			23.5	20.3	15.6	13.6	7.2	6.5	20	10	15	45	47	1.6
Other Payments																	
Alliance Data Systems	\$ 295.72	1 %	95 %	\$ 18,387	\$ 32,026	19.8 x	17.1 x	16.7 x	14.7 x	4.9 x	4.4 x	23 %	12 %	15 %	29 %	30 %	1.3
Cielo	14.51	1	100	27,324	31,806	23.0	20.3	18.9	17.1	10.4	9.3	47	12	16	55	55	1.4
Vantiv	38.66	(0)	94	5,693		18.1	16.0	11.5	10.4	5.6	5.2	15	8	14	49	50	1.3
Total System Services	41.95	(0)	98	7,821	8,964	18.7	16.9	11.2	10.5	3.4	3.2	7	7	10	31	31	1.9
Global Payments	104.57	(0)	97	6,979		20.4	18.0	14.2	12.7	3.1	2.8	6	8	12	22	22	1.8
Wirecard	39.43		83	4,870		28.5	22.7	16.5	13.4	4.9	4.0	26	21	28	29	30	1.0
Heartland Payment Systems	54.09	(0)	96	1,987		19.2	16.8	11.9	10.6	3.2	3.0	19	8	16	27	28	1.2
Evertec	21.30	(0)	88	1,658		12.5	11.7	10.9	10.2	5.5	5.2	9	4	14	50	51	0.9
Median		(0)%	95 %			19.5 x	17.0 x	13.1 x	11.7 x	4.9 x	4.2 x	17 %	8 %	15 %	30 %	30 %	1.3
Mean		0	94			20.0	17.4	14.0	12.4	5.1	4.6	19	10	16	36	37	1.3



# **VI. Transaction Profiles**



# A. PayPal Acquires Paydiant





# PayPal PayPal Acquires Xoom for \$890 mm Paydiant Transaction Overview

### **Transaction Overview**

#### **Transaction Overview**

Selected Quotes in Response to Paydiant Acquisition

- PayPal's acquisition of **Paydiant follows** a string of recent consolidation in the mobile wallet space including Google's acquisition of Softcard and Samsung's acquisition of LoopPay
- Clearly, mobile wallet providers are bulking up in an attempt to better compete with Apple Pay

- On March 2, 2015, PayPal announced that it had agreed to acquire Paydiant
  - Details of the transaction were not disclosed, but the purchase price is estimated at \$280 mm (1)
- PayPal plans to leverage Paydiant's technology platform used by big retail chains to help other merchants create their own mobile wallet apps
- The acquisition positions PayPal to potentially become a popular payment option in brick-andmortar stores as well as an additional payment method for mobile apps
- The combination of PayPal and Paydiant will enable the scaling of the combined company's mobile wallet technology, offering value added benefits including: risk management, 24x7 customer support, loyalty points and private label card acceptance and an open payments platform that supports all mobile operating systems
  - PayPal's global reach expands into more than 200 markets and 162 million active digital wallets
- In addition to the Paydiant acquisition, PayPal also announced a plan to begin selling NFC-enabled versions of its PayPal Here card reader

**BetaBoston** 

"The move to add the Newton-based company is a strategic play by PayPal to form a deeper connection with merchants, due to Paydiant's relationship with MCX. PayPal seemed to be losing ground in the race to own the payments space, with Apple, Google, and Samsung all developing their own payment systems."



"Adding Paydiant will bring more point-of-sale volume on to PayPal's platform, and it will also give PayPal a more established route into tackling more of that large-merchant market, offering them the proposition of developing their own-branded mobile wallets and credit cards alongside other marketing programs like gift cards and loyalty cards."



"Consumers repeatedly tell us they prefer to use a mobile payment solution offered by their trusted financial institution. PayPal recognizes that preference, and has thrown their support to a platform which empowers both financial institutions and retailers to provide mobile payments functionality in their own apps, in ways that best serve their members or customers."

Paul Fiore, CEO CUWallet





## **Paydiant Overview**

The acquisition of Paydiant and the introduction of NFC technology to PayPal Here card readers will enable PayPal to better compete with Apple Pay and Google Wallet while enabling clients to create and manage their own mobile wallet apps as well

Over	VICW
CEO:	Kevin Laracey
Headquarters:	Newton, MA
Founded:	2010

Overview

- Paydiant provides a cloud-based mobile wallet platform for retailers, banks and payment processors
  - Paydiant's platform enables its partners to integrate technology agnostic, complete mobile wallet capabilities into their own mobile apps
  - The platform works with existing smartphones, POS systems and payment terminals
  - The mobile wallet functionality includes mobile payments, loyalty programs, coupons and e-receipts
- The technology allows smartphone users to either scan a QR code at retailers' existing POS system, or pay through NFC technology
- Paydiant has secured several strategic partnerships including Merchant Customer Exchange (MCX), which has

#### MCX / CurrentC

- MCX is Paydiant's largest partnership, providing its mobile wallet platform for the development of MCX's payment app, CurrentC, to challenge Apple Pay
  - CurrenctC makes it easier for shoppers to use payment methods including bank accounts or storebranded cards that are cheaper for retailers to process compared to traditional credit and debt cards
- The MCX consortium includes Walmart, Target, Sears, Wendy's, Exxon and CVS among others
- PayPal is now well positioned to deliver a merchantfriendly solution to MCX members and can work with members to get a solution into the market guickly

been working to develop currente, its mobile payment app
Selected Paydiant Partnerships
MCX MERCHANT CUSTOMER EXCHANGE Shareless barclaycard Vantiv.
Capital One FIS
CUWallet <u>pulse</u> orange leaf





# **B.** PayPal Acquires Braintree





# PayPal PayPal has Agreed to Acquire Braintree for \$800 mm Braintree Transaction Summary & Braintree Overview

### **Transaction Summary & Braintree Overview**

#### **Transaction Summary**

- On September 26, 2013, PayPal announced that it had agreed to acquire Braintree in an all cash deal valued at \$800 mm
- Braintree had previously received approximately \$70 mm in financing from New Enterprise Associates, Accel Partners, RRE Ventures and Greycroft Partners, among others
- The Company's CEO, Bill Ready, will remain CEO of the Company after the acquisition; all 210 of Braintree's employees will become eBay employees
- The Company expects \$0.01 dilution from the anticipated late Q4 close of the acquisition(1)

#### Strategic Rationale

- According to eBay CFO, Bob Swan, the acquisition will "help accelerate PayPal's leadership in mobile payments and support developers who are creating innovative solutions for next-generation commerce start-ups"(1)
- Braintree's easy-to-use API has gotten significant of traction with developers making it appealing to PayPal, whose developer platform product has struggled to gain developer adoption
- Attractive onboarding and merchant account creation platform were key benefits
- PayPal found it attractive that the service Braintree provides is primarily a no-risk PSP / Gateway(1)
- Because of its business model (unlike PayPal), Braintree gets insight into all transactions processed
- PayPal expects to get enhanced economics by having an increased share of check out with its payment options from Braintree merchants

#### **Braintree Overview**

CEO:	Bill Ready
leadquarters:	Chicago, IL
Founded:	2007
Employees:	210(2)

- Braintree is a developer-focused payments gateway provider that enables online and mobile payments for merchants;
  - \$12 bn in volume annually, 33% mobile
  - Estimated 40 mm user accounts (vs. PayPal's 132 mm accounts)
- The Company provides merchants and developers with various commerce and payment tools, including single-click checkout, international payments, recurring billing and mobile commerce solutions
- Braintree's technology and APIs enable a relatively straightforward and fast on-boarding process, leading to a relatively rapid adoption; merchant integration takes 30 minutes or less(3)(4)
- Braintree's Venmo offering (acquired in 2012) allows oneclick payment across different apps that the Company powers from a user's mobile device
- Clients include Airbnb, OpenTable, TaskRabbit and Uber
- Expanded to Europe in August 2012; now enables payments in over 130 currencies in more than 40 countries with limited personnel presence
- Braintree charges 2.9% of total transaction value plus a \$0.30 fee per transaction



WSJ. "PavPal agrees to acquire Braintree for \$800 million."

WSJ. "Q&A With Payments Start-Up Braintree, Flush With \$35 Million."

From October 16,2013 eBay Q3 Earnings Call.

Forbes. "eBay Buys Braintree For \$800 Million To Accelerate Its Mobile Payments Revenue."



# PayPal PayPal has Agreed to Acquire Braintree for \$800 mm Braintree Overview (cont.)

**Braintree Overview (cont.)** 

#### **Braintree's Major Milestones** (1)

#### 2011

June 2011 -**Braintree** Raised \$34.2 mm in a Series A Round Led by **Accel Partners** 

September 2011 - Founder & Chairman, **Bryan Johnson Hired Bill Ready** as CEO

August 2012 -Braintree **Acquired P2P Mobile Payments** Company, Venmo: Braintree expanded product reach to Europe

October 2012 -Braintree Raised \$35 mm in a Series B Round Led by **NEA** 

2012

November 2012 - 3000Clients / 50 of top 500 **eCommerce** Companies: 40% Quarterover-Quarter Growth

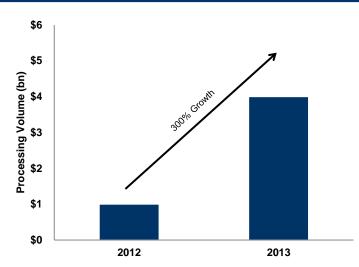
September 2013 -**PayPal** Agreed to **Acquire** Braintree: 4000 Clients

2013

#### **Braintree's Online Processing Volume**

## \$10 \$9 10000 Growth \$8 Processing Volume (bn) \$3 \$2 \$1 \$0 2012 2013

#### **Braintree's Mobile Processing Volume (2)**





Source: Wall Street Equity Research.

WSJ. "Braintree's Road to An \$800M Acquisition."

WSJ. "Q&A With Payments Start-Up Braintree, Flush With \$35 Million."



# PayPal PayPal has Agreed to Acquire Braintree for \$800 mm

## **Selected Wall Street Analyst Perspectives**

PayPal's growth here"

Broker	Analysts' Comments
CANTOR Litzgerald	"Braintree's popularity with startups and developers should bolster PayPal in the rapidly evolving payment processor and mobile app market"
09/27/13	"PayPal would benefit from Braintree's Venmo app, which allows users to pay each other using their mobile device and by using Facebook credentials"
Morgan Stanley	<ul> <li>"PayPal is likely to achieve \$20 bn in mobile payment volume in 2013, and we believe that adding capabilities like Braintree's one-touch payment functionality will drive further consumer adoption of mobile commerce just as Amazon's introduction of 1-click checkout drove consumer adoption of eCommerce by removing a key friction point</li> </ul>
09/26/13	in the buying process (which in turn helped merchants convert consumers)"
cîti	"eBay plans to book Braintree as it does with its Payflow Gateway (allowing merchants to accept credit cards directly on their site). Thus it will have no impact on PayPal's TPV, but will flow through to revenue (thus inflating consolidated take rate)"
09/26/13	"At current levels, our sum-of-the-parts analysis suggests PayPal is being valued at 0.1x 2013 TPV or \$20 bn Enterprise Value. At the \$800 mm purchase price the TPV multiple suggests a 0.06x multiple, a solid discount in our view and below the TechCrunch reported \$1 bn asking price."
J M P	<ul> <li>"[Braintree] expands PayPal's reach to more services oriented businesses—like Uber and AirBnB—while also benefitting from data generated from owning the full check-out flow"</li> </ul>
09/26/13	"The opportunity to own more of the check-out flow as transactions expand to mobile, the ability to incorporate Braintree's APIs coupled with the Company's ~\$12 bn TPV and its relatively successful acquisition strategy suggest Braintree can help expand PayPal's overall business"
RBC Capital	"We believe that this deal makes reasonable sense strategically as it expands payPal's distribution and removes a competitor"
RBC Markets	"An \$800 mm all-cash deal amounts to a reasonable 7% of eBay's current cash and investments or 28% of its U.S. total cash and investments"
09/26/13	<ul> <li>"eBay stated that they expect the deal will be immaterial to the company's revenue guidance (given in June 2013), but will negatively impact non-GAAP EPS by \$0.01 and GAAP EPS by \$0.01 - \$0.03 in 2013"</li> </ul>
J.P.Morgan	"We believe the acquisition makes strategic sense for PayPal as it improves PayPal's position in mobile while also adding significant technology and talent"

"Mobile is a fast-growing segment of PayPal's overall TPV, and we believe the Braintree acquisition accelerates



55

09/25/13



# Braintree



London, England

**Dennis Jones** CEO

George Karibian Co-Founder Board Member

Jan Farrarons
Co-Founder
Board Member

Jon Prideaux Board Chair

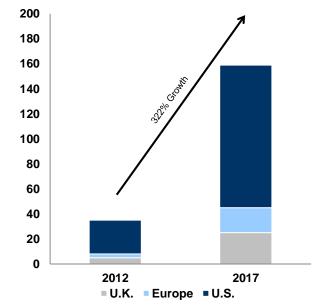
# PayPal has Agreed to Acquire Braintree for \$800 mm

## **Selected Competitor Profiles - Judo**

#### **Company Overview**

- U.K.-based Judo offers an in-app payment processing platform focused 100% on mobile devices
- Enables businesses to add mobile optimized card payments to their iOS and Android apps with a single line of code
- Platform simplifies creating mobile-optimized payment capability through RESTful APIs and developer-friendly SDKs
- Selected features include:
  - One-click payments on a mobile device
  - Increased transaction success and decreased cart abandonment with a single call to its servers
  - Comprehensive offering includes merchant account, gateway service and PCI compliance
  - Robust, instant onboarding platform for merchants; a clear differentiator of the platform
  - For marketplace style businesses, Judo offers a Master Merchant boarding and multi-party settlement capability
- Judo raised \$5 mm in early stage financing in July 2013, then followed by another \$9 mm round led by Route 66 Ventures
- Single server-call architecture enables it to process transactions more quickly than its competitors; this process boosts visit-to-payment conversion by 6x
- Over 2,500 customers use the Judo platform
- Pricing: 2.4% + £0.20 per transaction; £15 chargeback fee; custom pricing on volume greater than £10,000 / month

#### U.S. and U.K. Retail mCommerce Market (\$ bn)



- Mobile to capture ~25% of all electronic sales by 2017
- Mobile shift is similar to disruptive scope of eCommerce revolution

#### Competitors

















# Braintree

## stripe

San Francisco, CA

Patrick Collison Co-Founder CFO

John Collison
Co-Founder

William Alvarado Head of BD and Financial Operations

# PayPal has Agreed to Acquire Braintree for \$800 mm

## **Selected Competitor Profiles - Stripe**

#### **Company Overview**

- Stripe's offering enables web developers to take payments via the internet without having to set up their own merchant bank account or store consumer's credit cards
  - Platform built for developers with simple, composable, orthogonal APIs
- Allows checkout experience to happen on the merchant's website to avoid the risk of consumer visiting an outside site to checkout and perhaps dropping the transaction in the process
- Stripe currently supports businesses in 18 countries, enabling them to instantly accept payments from around the world
  - Maintains 9 global offices
- Notable clients include Lyft, Order Ahead, Sidecar, Exec and Postmates; marketplaces like these are the Company's fastest growing segment of enterprise users<sup>(1)</sup>
- Pricing: 2.9% + \$0.30 per transaction; \$15 chargeback fee; custom pricing on volume greater than \$1 mm / year

Recent Financings							
Date	Size (\$ mm)	Investors	Estimated Valuation				
12/02/14	\$70	THRIVE General Catalyst  SEQUOIA LE  FOUNDERS FUND  Khosla ventures	\$3.6 bn				
01/22/14	80	SEQUOIA LE FOUNDERS FUND Khosla ventures	1.8 bn				
07/09/12	20	General Catalyst Partners  SEQUOIA PRESENTED Red point	250-500 mm				
02/10/12	18	SEQUOIA╚	100 mm				
03/29/11	2	ANDREESSEN SVAngel SEQUOIA ╚	20 mm				
08/02/10	na	Y Combinato	<mark>r</mark> na				



















### FT Partners is the Leader in Financial Technology Investment Banking







































#### FT Partners Advises Azimo on its \$20mm Series B Investment

#### **Transaction Overview and Rationale**

#### Overview of Transaction

- On June 15, 2015, Azimo announced the completion of its \$20 mm Series B financing led by Frog Capital
- Azimo is a world leader in online and smartphone-based money transfers – providing a fast, secure and low-cost alternative to legacy high street remittance services
- The Company, headquartered in London with additional offices in Poland, has the most comprehensive network of any digital player, sending money to over 200 countries, reaching 5 billion people with more than 80 different currencies
- Frog Capital is a leading growth capital investor focused on technology-led business in Europe

#### Significance of Transaction

- This investment signifies the ongoing disruption of the \$600 bn global remittance market in which Azimo generated a five-fold increase in the number of facilitated money transfers from the year prior
- Azimo will use the proceeds from the investment to continue its Pan-European growth and to target new markets in North America and Asia

#### FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to Azimo and its Board of Directors
- Azimo's capital raise demonstrates FT Partners' continued ability to establish strong relationships with top international financial technology firms and assist them in achieving their long-term strategic goals
- This transaction also builds upon FT Partners' expertise in money transfer, having advised several clients previously in the space

# FINANCIAI Technology Partners LP FTP Securities LLC

is pleased to announce its exclusive role as strategic and financial advisor to





for approximately

\$ 20,000,000



The Only Investment Bank Focused Exclusively on Financial Technology



#### FT Partners Advises OzForex on its A\$480 Million Sale & IPO

#### **Transaction Overview and Rationale**

#### Overview of Transaction

- OzForex Group ("OzForex") completed its Sale & Initial Public Offering and began to trade on the Australian Stock Exchange ("ASX") under the ticker symbol OFX
- Stock closed first day of trading up ~30%
- OzForex is an online, global payments provider that offers individuals and SMBs a platform to purchase foreign currency to facilitate international transactions
- Prior to the offering, OzForex was owned by Accel Partners,
   The Carlyle Group, Macquarie Bank and other founder / private investors

#### Significance of Transaction

- Transaction was a sale of ~100% of the equity of the company to a "club" of institutional investors, followed by an IPO (one of the largest IPOs of an Australian company)
- Highly innovative "club-deal" structure allowed for reduced risk and certainty for existing investors
- Investors given the ability to sell ~100% of their interests in the Company; certain investors chose to retain a small portion of their ownership

#### FT Partners' Role

- FT Partners served as exclusive Financial, Strategic and IPO Advisor to OzForex and its Board of Directors
- FT Partners managed the very unique dual-track M&A / sale and IPO process, effectively achieving an "M&A" outcome for shareholders in the public markets (~100% liquidity)
- FT Partners' advisory role simplified and expedited the "timeto-market" period due to the significant amount of up-front work completed prior to the engagement of potential M&A sale buyers and underwriters

# FINANCIAI Technology Partners LP FTP Securities LLC

is pleased to announce its exclusive role as sole financial, strategic and IPO advisor to



in its

## Initial Public Offering

valuing the equity at

A\$ 480,000,000



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#### FT Partners Advises Custom House on its \$370 Million Sale to Western Union

#### **Transaction Overview and Rationale**

#### Overview of Transaction

- Custom House, Ltd. ("Custom House") announced its sale to Western Union (NYSE: WU) for US\$370 million in cash
- Custom House is the largest independent, international B2B payments provider in the world
- Western Union is the world's largest money transfer business
- Custom House was backed by Great Hill Partners, one of the leading private equity firms across the financial technology sector; transaction represents one of Great Hill Partners' most successful exits to date

#### Significance of Transaction

- Transaction represents the one of the largest, independent private equity-backed payments transactions
- This acquisition allows Custom House to leverage its extensive online and offline international B2B payments solutions with Western Union's global footprint, strong brand and balance sheet to rapidly build market share and penetrate new opportunities around the globe
- Custom House expected to provide a strong, diversified growth engine for Western Union outside of its core remittance business and will strengthen Western Union's presence in the SME segment globally
- The acquisition of Custom House supports Western Union's strategic plan by entering a new growth market and diversifying its product portfolio

#### FT Partners' Role

 Demonstrates FT Partners' ability to consummate transactions with strong valuations, despite an incredibly challenging economic environment

# FINANCIAI Technology Partners LP FTP Securities LLC

is pleased to announce its exclusive role as sole strategic and financial advisor to



in its sale to



for cash consideration of approximately

\$ 370,000,000



The Only Investment Bank Focused Exclusively on Financial Technology



## **Consistent Record of Representing Leading Private Equity Investors**











































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AustinVentures





NEW MOUNTAIN CAPITAL LLC











































the edgewater funds























TENGELMANN



























MERITAGE FUNDS

















### **Award-Winning Investment Banking Franchise Focused on Superior Client Results**

FT Partners has been recognized as Investment Banking Firm of the Year and regularly achieves Merger and Financing Deal of the Year recognition



M&A Advisor Awards 2014 ■ Equity Financing Deal of the Year

■ Professional Services Deal of the Year, Above \$100mm

Dealmaker of the Year

2012 - Professional Sorvices

■ Professional Services Deal of the Year, Above \$100 mm

■ Boutique Investment Bank of the Year

■ Deal of the Decade

■ 10 Deal of the Year Nominations Across 9 Categories

■ Upper Middle Market Deal of the Year, Above \$500 mm

■ IT Services Deal of the Year, Below \$500mm

■ Cross-Border Deal of the Year, Below \$500mm

■ Dealmaker of the Year – Steve McLaughlin

■ Business to Business Services Deal of the Year

■ Computer and Information Technology Deal of the Year, Above \$100mm

■ Financial Services Deal of the Year, Above \$100mm

Institutional Investor Annual Ranking

2006-2008

2008

2006

2011

2010

2007

■ Steve McLaughlin consecutively ranked (2006, 2007 and 2008) among the top Bankers in Financial Technology



**Financing Awards** 

Middle Market

■ Equity Financing Dealmaker of the Year – Steve McLaughlin

■ Information Technology Deal of the Year

■ Financial Services Deal of the Year

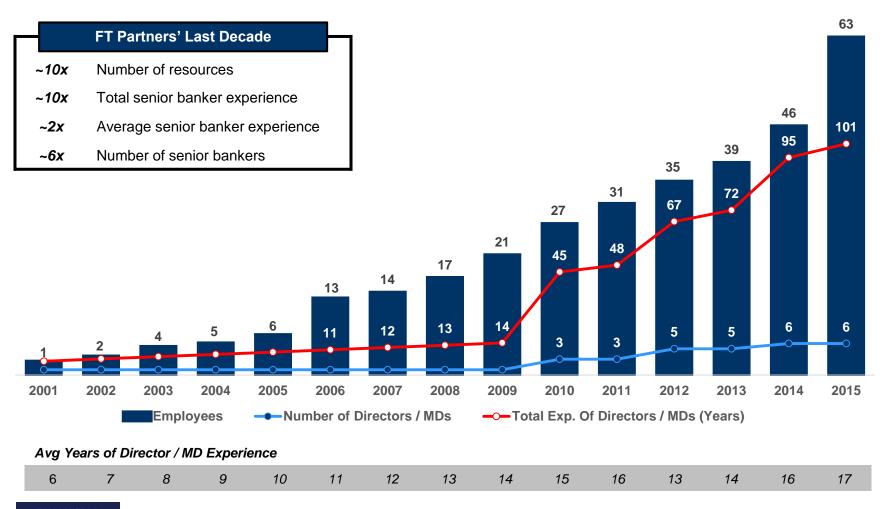
■ Financing Professional of the Year – Steve McLaughlin

■ Financing Deal of the Year - Equity

■ Financing Deal of the Year - Debt



#### Platform of Choice for Clients and Bankers Alike





## **The FT Partners Senior Banking Team**

Name / Position	Prior Background	Experience / Education	Years of Experience
Steve McLaughlin Founder, CEO & Managing Partner	Goldman Sachs	<ul> <li>Formerly with Goldman, Sachs &amp; Co. in New York and San Francisco from 1995-2002</li> <li>Formerly Co-Head of Goldman Sachs' Financial Technology Group (#1 market share)</li> <li>Wharton M.B.A.</li> </ul>	20
Larry Furlong Managing Director	Goldman Sachs	<ul> <li>Formerly with Goldman, Sachs &amp; Co. in New York, London and Los Angeles beginning in 1995</li> <li>Wharton M.B.A.</li> </ul>	20
Greg Smith Managing Director	Merrill Lynch J.P.Morgan sterne agee	<ul> <li>Formerly award winning Equity Research Analyst at Merrill Lynch / J.P. Morgan / Sterne Agee</li> <li>Recent coverage included V, MA, DST, GPN, HPY, JKHY, FIS &amp; FISV among others</li> </ul>	19
Tim Wolfe Managing Director	Goldman Sachs	<ul> <li>Formerly with Goldman, Sachs &amp; Co. beginning in 2000</li> <li>40 Under 40 M&amp;A Advisor Award Winner 2013</li> <li>Harvard M.B.A.</li> </ul>	13
Andrew McLaughlin Managing Director, Research & Business Development	Deloitte.	<ul> <li>Leads FT Partners' Research and Business Development Team</li> <li>Formerly with Deloitte Consulting</li> </ul>	9
Miguel Uria Director	Credit Suisse	<ul> <li>Formerly with Credit Suisse Technology Investment Banking</li> <li>Wharton M.B.A.</li> </ul>	20

